



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
WASHINGTON, DC 20410-3000

OFFICE OF ADMINISTRATION

Mr. Austin Evers  
American Oversight  
1030 15<sup>th</sup> Street, NW  
B255  
Washington, DC 20005

**JUN 29 2018**

RE: Freedom of Information Act Request  
FOIA Control No.: 17-FI-HQ-02082  
18-LIT-HQ-00005

Dear Mr. Evers:

This letter is an interim response to your Freedom of Information Act (FOIA) request dated and received on September 12, 2017. You asked for copies of the following from January 20, 2017, to the date the search is conducted:

1. All emails sent or received (including carbon copies or blind carbon copies) between any of the individuals listed below and anyone from the Executive Office of the President (including anyone using an eop.gov email address). Emails forwarding otherwise responsive records to or from a personal email account are responsive to this request.
  - a. Beth van Duyne
  - b. John Gibbs
  - c. Christopher Bourne
  - d. Lynne Patton
2. All calendar entries for the individuals listed below that also include any individual from the Executive Office of the President (including anyone using an eop.gov email address) as an invitee or participant. For calendar entries created in Outlook or similar programs, the documents should be produced in "memo" form to include all invitees, any notes, and all attachments. Please do not limit your search to Outlook calendars—we request the production of any calendar—paper or electronic, whether on government-issued or personal devices—used to track or coordinate how these individuals allocate their time on agency business.
  - a. Beth van Duyne
  - b. John Gibbs
  - c. Christopher Bourne
  - d. Lynne Patton.

Your request is granted in part. Enclosed is a copy of Christopher Bourne's emails. I am withholding cellular numbers, host identification and passcodes, call-in passcodes, personal email addresses, and names of spouses or family members under Exemption 6 of the FOIA. Exemption 6 protects information that would constitute an unwarranted invasion of personal privacy. The interest of the general public in reviewing those portions of government documents does not outweigh the individuals' right to privacy.

§ 105 (d) (5) (B)

The Department is still processing records that are responsive to your request. Appeal rights will be provided to you in the Department's final response letter.

For your information, your FOIA request, including your identity and any information made available, is releasable to the public under subsequent FOIA requests. In responding to these requests, the Department does not release personal information, such as home address, telephone number, or Social Security number, all of which are protected from disclosure under FOIA Exemption 6.

If you have any questions regarding your request, you may contact Eugene McGirt at (202) 402-4315. Thank you for your interest in the Department's programs and policies.

Sincerely,



Deborah R. Snowden  
Deputy Chief FOIA Officer  
Office of the Executive Secretariat

Enclosures

**From:** Manigault, Omarosa O. EOP/WHO  
**Sent:** 18 Oct 2017 16:21:57 +0000  
**To:** Greenwood, Sheila M  
**Cc:** Bourne, Christopher M;Pursley, Alexa R. EOP/WHO  
**Subject:** Re: HBCU Representative from HUC

Thank you!  
I am excited about working with him.  
Kindly,  
Omarosa

Omarosa Manigault Newman  
Assistant to the President &  
Director of Communications  
Office of Public Liaison  
The White House

On Oct 18, 2017, at 11:34 AM, Greenwood, Sheila M <[Sheila.M.Greenwood1@hud.gov](mailto:Sheila.M.Greenwood1@hud.gov)> wrote:

Omarosa – Hope you're well. I'm e-introducing you to Chris Bourne, who will be our representative. Chris is a great guy from our Policy shop and he brings lots of good ideas and energy behind them. I know he will provide what you need. Thanks.

SMG

**From:** Bourne, Christopher M  
**Sent:** 18 Oct 2017 17:42:53 +0000  
**To:** Manigault, Omarosa O. EOP/WHO  
**Cc:** Pursley, Alexa R. EOP/WHO; Greenwood, Sheila M  
**Subject:** RE: HBCU Representative from HUC

Ms. Manigault Newman,

I'm very pleased to meet you via email and looking forward to contributing to this very important initiative.

Sincerely,

Chris Bourne



**Christopher Bourne**

*Senior Policy Advisor*

*Office of Policy Development and Research*

*U.S. Department of Housing and Urban Development*

*(202) 402-5147 (office)*

**(b)(6)** *(mobile)*

**From:** Manigault, Omarosa O. EOP/WHO [mailto:Omarosa.O.Manigault@who.eop.gov]  
**Sent:** Wednesday, October 18, 2017 12:22 PM  
**To:** Greenwood, Sheila M <Sheila.M.Greenwood1@hud.gov>  
**Cc:** Bourne, Christopher M <Christopher.M.Bourne@hud.gov>; Pursley, Alexa R. EOP/WHO <Alexa.R.Pursley@who.eop.gov>  
**Subject:** Re: HBCU Representative from HUC

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SMG

**Sent:** 16 Nov 2017 18:31:51 +0000  
**To:** Manigault, Omarosa O. EOP/WHO  
**Cc:** Pursley, Alexa R. EOP/WHO; Greenwood, Sheila M  
**Subject:** RE: HBCU Representative from HUC

Ms. Manigault Newman,

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Sincerely,  
Chris Bourne



**Christopher Bourne**

*Senior Policy Advisor  
Office of Policy Development and Research  
U.S. Department of Housing and Urban Development  
(202) 402-5147 (office)*

**(b)(6)** (mobile)

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SMG

**From:** Fergusson, Tammi  
**Sent:** 30 Nov 2017 17:07:00 +0000  
**To:** McMahan, Arthur; Franklin, Sedika; Jones, Elyse; Kissel, Adam; adesai@nsf.gov; Angela McDaniel; Annie.Whatley@hq.doe.gov; Caitlin Green; Calvin Hodnett (Calvin.Hodnett1@usdoj.gov); carol.walls@nrc.gov; Christina Bartolomei; Bourne, Christopher M; Colon-Marrero, Laura <Laura.Colon-Marrero@usdoj.gov>; Conchetta McGriff-Belgrave; Cyntica Eaton; Daesha D. Roberts; David.E.Smith@ssa.gov; Dennis Fish; Dwayne Matthews; evelyn.w.kent.civ@mail.mil; Granette Trent; James Woods; Manning, James; Joann Brant; joeletta.o.patrick@nasa.gov; johwatson@usaid.gov; Jon Peede; jschwartz@arc.gov; Julie Lu; kball@usaid.gov; Kelly Mitchell; Kennedy, Erika; kevin.jenkins@usdoj.gov; Kip Hurwitz; LevinDN@state.gov; Linda Wilson; Linda.Chastang@osec.usda.gov; lmanler@peacecorps.gov; Matthew Ciepielowski; michelle.mcgriff@hq.dhs.gov; Nicole.Lassiter@opm.gov; Wilson, Ophelia; Perry, Chrisp; Piyachat Terrell; Rhesia.Pittman@hq.doe.gov; Richard Toscano; Shennoa L. McDay; Simmons, Pauline - FAS; Stacy Carter; sylvia.price@usdoj.gov; Tanisha Gramote; Teri R Williams; Tony Smith; Tony Tighe; Tuwanada Smith; Tynnetta <Tynnetta.Lee@va.gov> Lee (Tynnetta.Lee@va.gov); William Maloney; Williams, Byron; Wu, Samuel (OS/OASH); yvette.rivera@dot.gov; Moore, Crystal N. EOP/WHO; Manigault, Omarosa O. EOP/WHO; Holifield, Johnathan; Diane Cullo; Acquanetta Newson  
**Cc:** Pursley, Alexa R. EOP/WHO; Patel, Jagir D. EOP/OMB; Staples, Crystal; Postell, Claudia; Fortune, Cat P - OASAM CRC; McPhail, Hugh; Villao, Daniel J - ETA; Denney, Joanne  
**Subject:** WHI-HBCUs November Interagency Working Group Meeting Notes  
**Attachments:** 2018 MSI Global Education Summit Flyer.pdf, November 2017 Federal Agency HBCU Tracking Sheet.xlsx



**WHI-HBCUs Interagency Working Group Meeting**  
**Wednesday, November 29th**  
**1:30-3:30pm**

-

**Meeting Notes**

- Executive Director Remarks (Provided by Johnathan Holifield)
  - OMB
    - WHI-HBCU held a meeting with OMB on Tuesday, November 19<sup>th</sup>
    - Discussed OMB's directive to review agency dollars directed towards HBCUs.
      - Signaled from the White House and the Executive Order

- OMB expressed interest collaborating and working together to provide guidance towards future data calls.
- Presently:
  - OMB issued a Budget Data Request to **all** agencies to supply a list of all HBCU specific grant programs by December 8<sup>th</sup>.
  - This language was included in the Pass Back issued this week:
    - ***Historically Black Colleges and Universities (HBCUs)***  
***Funding: In support of the Presidential Executive Order on the White House Initiative to Promote Excellence and Innovation at HBCUs, agencies should work towards strengthening the capacity of HBCUs to participate in applicable Federal programs and initiatives. To this end, and to support rollout of the FY 2019 Budget, OMB is gathering information on current agency support for HBCUs. By no later than December 8th, agencies should notify their OMB RMO and provide brief summary information on cases where they administer: 1) HBCU-focused programs (i.e., programs with the primary goal of supporting HBCUs); and/or 2) programs that provide substantial funding (e.g., \$5 million or more, or 5-10 percent of total program funding) to HBCUs. OMB will seek additional information, including estimated funding levels, from these agencies at a later date to support Budget rollout.***
- Future Goals include:
  - Continuing conversations with OMB to help frame the guidance on drafting stronger agency plans.
  - Eventually, rolling out the data call in conjunction with OMB budget requests
- HBCU FY18 Plan
  - The WHIHBCU office will only collect data on HBCUs, not the other MSIs.

- The official data call letter is going through clearance. However, as tradition, we will provide designated Representatives and Liaisons with an early copy of the letter and HBCU Plan instructions before it is delivered to the designated Secretaries.
- The HBCU Plan will look very similar to the MSI Plan many of you worked with in the past. However, we will be adding an additional piece to address the OMB BDR that was issued this week.
  - If your agency responded to the OMB BDR, you are expected to respond to the addition to the HBCU Plan.
  - Additional guidance will be provided with the HBCU Plan Instructions.
- Once the letter is received by the Secretary, agencies will have 60 days to respond to the request.
- HBCU Initiative Updates
  - HBCU Week Summit (provided by Crystal Moore)
    - The White House would like to plan mini summits held at various federal agencies. If you have an auditorium that can hold a large group of individuals and would like to host a mini summit during HBCU Week, please contact [Tammi.Fergusson@ed.gov](mailto:Tammi.Fergusson@ed.gov) in a separate email with the subject line “Mini Summits”.
  - HBCU Week Conference (provided by Sedika Franklin)
    - We are currently undergoing initial planning for 2018’s HBCU Week Conference.
      - Conference is held in the fall. The date is not yet confirmed.
    - If you have questions about HBCU Week or the conference, please contact [Sedika.Franklin@ed.gov](mailto:Sedika.Franklin@ed.gov).
  - HBCU All Stars (Provided by Elyse Jones)
    - If you have student opportunities or would like to be a guest speaker during one of the HBCU All Star calls, please contact [Elyse.Jones@ed.gov](mailto:Elyse.Jones@ed.gov).
- Partner Directory Update (Provided by Tammi Fergusson)

- The Partner Directory will be put in final on December 1<sup>st</sup>. If you have not submitted your Partner Directory sheet by the extended deadline of noon December 1<sup>st</sup>, you will not be included in the directory nor the new listserv.
- Holiday Updates (Provided by Tammi Fergusson)
  - No IAW meeting in December
  - December updates will be emailed, Agency updates via the tracking sheet are still expected
  - January Meeting Date (Jan 17<sup>th</sup>) In Person. Location TBD

Reminder: Please complete the Federal Tracking Sheet and submit to [Tammi.Fergusson@ed.gov](mailto:Tammi.Fergusson@ed.gov) within three business days.

Attachments:

Diversity Abroad Flyer

Federal Agency HBCU Tracking Sheet



**Tammi Fergusson, M.S.**

**Senior Program Analyst**

White House Initiative on Historically Black Colleges and  
Institutions | [U.S. Department of Education](https://www.ed.gov)

400 Maryland Avenue, S.W. 4C122 | Washington, DC 20202

(Office) 202-453-5626 | (Cell) (b)(6) | [Tammi.Fergusson@ed.gov](mailto:Tammi.Fergusson@ed.gov)



## INVITATION FOR MSI ADMINISTRATORS, FACULTY, AND STAFF TO ATTEND!

Join Diversity Abroad and thought leaders to discuss the opportunities and challenges to expanding internationalization efforts at MSIs. The only event of its type, the MSI Global Education Summit is for those who are interested in:

- Developing or expanding inbound and outbound international education opportunities
- Sharing successes and challenges to internationalization with similar institutions
- Building a network with other MSI professionals internationalizing their campuses
- Charting a path forward to ensure MSI graduates are prepared for success in the 21st century global economy

Upper Level Administrators, Faculty, International Education and Student Affairs professionals, as well as representatives from public and private agencies and organizations are welcome to join us! Minority Serving Institutions who have access to resources, such as Title III and Title V funding, are also encouraged to send representatives to participate in this important summit.

[CONFERENCE.DIVERSITYNETWORK.ORG/MSI-SUMMIT](http://CONFERENCE.DIVERSITYNETWORK.ORG/MSI-SUMMIT)



Agency	Meetings	Events		Programs
Agency for International Development				
Appalachian Regional Commission				
Broadcasting Board of Governors				
Central Intelligence Agency				
Corporation of National Service				
Department of Agriculture				
Department of Commerce				
Department of Defense				
Department of Education				
Department of Energy				
Department of Health and Human Services				
Department of Homeland Security				
Department of Housing and Urban Development				
Department of Interior				
Department of Justice				
Department of Labor				
Department of State				

Department of Transportation				
Department of Treasury				
Department of Veteran Affairs				
Environmental Protection Agency				
Equal Employment Opportunity Commission				
National Aeronautics & Space Administration				
National Endowment for the Arts				
National Endowment for the Humanities				
National Science Foundation				
Nuclear Regulatory Commission				
Office of Personnel Management				
Peace Corps				
Small Business Administration				
Social Security Administration				

<b>Key</b>	Meetings include any formal meetings located at home agency or on a HBCU campus. If possible please include attendees. <b>Please include dates.</b>	Please include any events located at home agency or a HBCU campus. Only include agency based events that are focused on HBCUs or MSIs. <b>Please include dates.</b>		Programs may include agency initiatives, outreach events, HBCU awareness events, etc. <b>Please include dates.</b>
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**From:** Smith, Ja'Ron K. EOP/WHO  
**Sent:** 18 Oct 2017 22:20:59 +0000  
**To:** Greenwood, Sheila M; Bourne, Christopher M  
**Subject:** RE: Introduction/Welfare Reform

Hello Chris,

It is a pleasure to meet you. Please let me know if I can be helpful.

Sincerely,  
Ja'Ron

Ja'Ron K. Smith  
Director of Urban Affairs and Revitalization Policy  
Domestic Policy Council  
Executive Office of the President

**From:** Greenwood, Sheila M [mailto:Sheila.M.Greenwood1@hud.gov]  
**Sent:** Wednesday, October 18, 2017 11:36 AM  
**To:** Smith, Ja'Ron K. EOP/WHO <Ja'Ron.K.Smith@who.eop.gov>; Bourne, Christopher M <Christopher.M.Bourne@hud.gov>  
**Subject:** Introduction/Welfare Reform

Ja'Ron – Good seeing you yesterday. I'm introducing you to Chris Bourne in our office via email. Chris is in our Policy shop and has lots of ideas and enthusiasm around Welfare Reform and other social issues. I think you two could benefit from a sit-down meeting so I'm sending this to nudge it along. Thanks!

SMG

**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 27 Nov 2017 20:57:26 +0000  
**To:** Syrek, Christopher D. (Chris); Lyons, Judd H SES DODHRA DPFSC (US); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Tara Butler (tara.a.butler4.civ@mail.mil); 'John Ulyot'; Verschoor, Thayer; Smith, Steven; Fila, Stephanie C; Miller, Matthew M - VETS; Toal, Mark J - VETS; Anderson, Byron E - OSEC; walsh.bernadette@dol.gov; Kirkland, William H. EOP/WHO; Encarnacion, Dolkie (SAMHSA/OA); owens.doreen.a@dol.gov; Miller, Adelaide E. EOP/WHO; Sewell, Jack B. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Korn, Jennifer S. EOP/WHO; Anderson, Maxwell D. EOP/WHO (Intern); Dorr, Kaelan K. EOP/WHO; Anthony.Love@va.gov; David.Carroll@va.gov; StephanieElaine.Birdwell@va.gov; Peter.Shelby@va.gov; Melissa.Glynn@va.gov  
**Cc:** McGowan, Robert (Kyle) (HHS/IEA); Gibbs, John; Bourne, Christopher M; Burley, Michael N; Esders, Brett D; Gaines, Ralph H; Bryon, Jemine A; Olson, Carolyn (OS/IOS); Beck, Gary (OS/IEA); McCance-Katz, Elinore (SAMHSA/OAS); Lifshitz, Mariel (SAMHSA)  
**Subject:** Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders  
**Attachments:** Veterans Affairs WH Event Memo v1.5.docx, VAEEventMaster v1.4.xlsx

The purpose of this call will be to:

- I. Discuss Structure and Intent of Breakout Sessions
- II. Overview Conference and Answer Any Questions on Conference
- III. Ensure Key Participants Are Ready to Help Ensure A Successful Conference

High-level event memo and nearly final RSVP list now attached (see tab 3 "RSVP" of Excel document).

Host Dial-In (b)(6)  
Leader Code (b)(6)



### **White House Veterans Affairs Conference with State, Local, & Tribal Leaders**

Wednesday, November 29, 2017

Formal Program Time: 12:15 pm to 4:30 pm (See Attachment A for Program/Schedule)

Formal Program Location: Eisenhower Executive Office Building, South Court Auditorium

Reception Time: 5:00 to 6:30 pm

Reception Location: U.S. Department of the Interior, Office of the Secretary

Project Officer: Rick Dearborn & White House Intergovernmental Affairs Team

#### **I. PURPOSE**

To foster relationships and improve partnerships between the Administration and State, local, and tribal Veterans' leaders.

#### **II. BACKGROUND**

President Trump is committed to the ongoing care and support of our Veterans and their families. For the first time, President Trump and U.S. Department of Veterans Affairs (USVA) Secretary David Shulkin have declared the entire month of November *Veterans and Military Families Month*. State and local governments play a vital role in helping us achieve our shared goals to support our Veterans and military families – from improved health care to improved transitions to post-military employment to reducing Veterans homelessness.

This conference, organized by the White House Office of Intergovernmental Affairs, will provide an opportunity to build relationships between Administration, State, local, and tribal leaders who are leading efforts to better serve Veterans. Administration officials, including USVA Secretary Shulkin and USVA Deputy Secretary Thomas Bowman, U.S. Department of Labor (DOL) Secretary Alex Acosta, Health and Human Services (HHS) Acting Secretary Eric Hargan, and senior White House staff will discuss the Administration's commitment to serving Veterans and overcoming shared challenges. Officials will seek feedback on how we can nurture partnerships. U.S. Department of Interior (DOI) Secretary Ryan Zinke will host a reception for conference participants at DOI headquarters.

#### **III. PARTICIPANTS**

The audience will primarily include a mix of approximately 170 State, local and tribal Veterans' leaders (State veterans affairs directors, county Veterans affairs directors, State legislators who are Veterans and/or have leadership roles important to Veterans, tribal Veterans leaders, etc.) and there will also be representatives from national Veterans' groups.

*White House Presenters:*

- General John Kelly, Chief of Staff to the President (Tentative)
- Justin Clark, Deputy Assistant to the President & Director, White House Intergovernmental Affairs (WH IGA)
- Doug Hoelscher, Special Assistant to the President & Dep. Director, WH IGA
- Billy Kirkland, Special Assistant to the President & Dep. Director, WH IGA

*Additional Federal Presenters:*

- David J. Shulkin, Secretary, USVA
- Alex Acosta, Secretary, USDOL
- Ryan Zinke, Secretary, USDOJ (Reception Only)
- Sonny Perdue, USDA Secretary (Tentative) (Reception Only)
- Eric Hargan, Acting Secretary, HHS
- Thomas Bowman, Deputy Secretary, USVA
- John Ulliot, Assistant Secretary, Office of Public and Intergovernmental Affairs, USVA
- Anthony Kurta, Senior Career Official, Office of the Under Secretary of Personnel & Readiness, U.S. Department of Defense

\*See Attachment B for list for additional Federal participants during breakout sessions.

IV. PRESS PLAN

CLOSED – except media will be welcomed into the room for the prepared remarks of Secretary Shulkin and Deputy Secretary Bowman.

V. SEQUENCE OF EVENTS

\*See Attachment A for full program/schedule. The first part of the formal program will include speaking slots followed by questions from the audience. The formal program will conclude with an hour of working break-out sessions moderated by Federal officials. The conference will end with a reception at the U.S. Department of Interior.

VI. HIGH-LEVEL TALKING POINTS

- The conference aims to nurture the partnership between the Federal government and State, local, and tribal Veterans' leaders, including:
  - Building relationships.
  - Identifying shared challenges and best practices.
- The conference also aims to underscore the Administration's commitment to improving programs and services for our nation's Veterans, including highlighting initial successes and priority initiatives.

VII. ATTACHMENTS

- A. Full Program -- White House Veterans Affairs Conference with State, Local, & Tribal Leaders
- B. Breakouts Information

**Attachment A: Formal Program for White House Veterans Conference with  
State, Local, & Tribal Leaders**



**White House Veterans Affairs Conference with State & Local Leaders**

Nov 29, 2017; 12:15 p.m. – 4:30 p.m.

White House Complex, Eisenhower Executive Office Building, South Court Auditorium

12:15 to 12:30

**Welcome & Event Overview**

*Justin Clark, Deputy Assistant to the President & Director, Intergovernmental Affairs  
The White House*

*John Ulliyot, Assistant Secretary, Office of Public & Intergovernmental Affairs  
U.S. Department of Veterans Affairs*

12:30 to 1:30

**Discussion with Veterans Affairs Leadership**

*Secretary David Shulkin & Deputy Secretary Thomas Bowman  
U.S. Department of Veterans Affairs*

1:30 to 2:00

**Discussion with Department of Defense Leadership**

*Anthony Kurta, Senior Career Official, Office of the Under Secretary of Personnel & Readiness  
U.S. Department of Defense*

2:00 to 2:15

**Break**

2:15 to 2:45

**Discussion with Health & Human Services Leadership**

*Acting Secretary Eric Hargan  
U.S. Department of Health & Human Services*

2:45 to 3:15

**Discussion with Department of Labor Leadership**

*Secretary Alex Acosta  
U.S. Department of Labor*

3:15 to 3:30

**Break & Transition to Breakout Sessions**

3:30 to 4:30

**Breakout Sessions**

*Various Officials*

*Reception from 5:00 to 6:30 at U.S. Department of the Interior, Office of the Secretary*

## **Attachment B: Breakouts Information**

### ***Veterans Employment & Transition Assistance Breakout:***

*Matt Miller, Deputy Assistant Secretary for Policy, USDOL*

*Mark Toal, National Veterans Employment Manager, USDOL*

*Bernadette Walsh, Florida Director, Veterans and Employment and Training, USDOL*

*Doreen Owens, Nevada Director, Veterans and Employment and Training, USDOL*

*Judd H. Lyons, Director, Defense Personnel & Family Support Center, Defense Human Res. Activity, USDOD*

*Chris Syrek, Executive Director, State and Local Government Relations, USVA*

### ***Veterans Homelessness:***

*Anthony Love, Senior Advisor & Director of Community Engagement, VHA Homeless Programs, USVA*

*Thayer Verschoor, Executive Director of Intergovernmental Affairs, USVA*

*Norman Suchar, Director, Special Needs Assistance Programs, Community Planning & Development, U.S. Department of Housing & Urban Development (USHUD)*

*John Gibbs, Senior Advisor, Office of Community Planning & Development, USHUD*

*Chris Bourne, Senior Policy Advisor, Office of Policy Development & Research, USHUD*

### ***Addiction, Mental Health, & Suicide Prevention:***

*Dr. McCance-Katz, Assistant Secretary for Mental Health and Substance Abuse, USHHS*

*Dr. David Carroll, Executive Director of the Office of Mental Health and Suicide Prevention, USVA*

*Stephanie Birdwell, Director of the Office of Tribal Government Relations, USVA*

*Ralph Gaines, Principal Deputy Assistant Secretary, Community Planning & Development, USHUD*

*Brett Esders, Senior Program Specialist, Office of Special Needs Assistance Programs, Office of Community Planning & Development, USHUD*

### ***VA Modernization & Reform:***

*Peter Shelby, Assistant Secretary for Human Resources and Administration, USVA*

*Melissa S. Glynn, Senior Advisor to the Secretary for Modernization, USVA*

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OVERSIGHT

1 3643

HUD-17-0393-A-000020

AMERICAN  
OVERSIGHT

[illegible]

## Waitlist

MN Deputy Commissioners VA

Brad Lindsay      [bradlindsay@state.mn.us](mailto:bradlindsay@state.mn.us)

Douglas Hughes      [douglashughes@state.mn.us](mailto:douglashughes@state.mn.us)

#	Title	First Name	Last Name	Party Affiliation	County/City/State	Contact Email
1	Jobs for Veterans State Grant Coordinator	Donal	Cieutat		Alabama	donal.cieutat@alcc.alabama.gov
2	Commissioner, Alabama Department of Veterans Affairs	Willie	Marsh		Alabama	clyde.marsh@va.alabama.gov
3	Spouse	Catherine	Bowen		Alaska	verdie.bowen@gtci.net
4	Director, Alaska State Division of Veterans Affairs	Verdie	Bowen		Alaska	verdie.bowen@alaska.gov
5	Councilman, Gila River Indian Community	Franklin	Pablo		Arizona	franklin.pablosr@gilariver-nsn.gov
6	Arizona State Senator, Veteran	Jamescita	Peshlaki	D	Arizona	jpeshlakai@azleg.gov
7	Acting, Veterans Director, Navajo Nation	Hubert	Smith		Arizona	hsmith@navajo-nsn.gov
8	San Diego County Veteran's Service Officer	Thomas	Splitgerber		California	tsplitgerber@san.rr.com
9	State Veterans Coordinator at Colorado Department of Labor and Employment	Colin	Schneider		Colorado	colin.schneider@state.co.us
10	Senior Advisor, IGA, HUD	Michael	Burley		D.C	michael.n.burley@hud.gov
11	IGA Representative, HUD	Stephanie	Fila		D.C	stephanie.c.fila@hud.gov
12	IGA Representative, HHS	Darcie	Johnston		D.C	darcie.johnston@hhs.gov
13	Local Veteran's Employment Representative, Department of Employee Services	Linda	Lee		D.C	linda.lee@dc.gov
14	Assistant Secretary of Veterans Affairs	Donald	Loren		D.C	donald.loren@va.gov
15	Deputy Assistant Secretary, Policy, Dept. of Labor	Matthew	Miller		D.C	miller.matthew.m@dol.gov
16	Senior Advisor to Secretary Shulkin	Peter	O'Rourke		D.C	peter.orourke@va.gov
17	Legislative Director, Homeland Security and Public Safety Committee	Mary Catherine	Ott		D.C	mcott@nga.org
18	Daughter of Glenn Sutphin	Katrina	Sutphin		D.C	(b)(6)
19	National Veterans Employment Manager	Mark	Toal		D.C	toal.mark.j@dol.gov
20	Tribal Veterans Service officer	J.D.	Arch		Eastern Band of Cherokee Indians	jdarch@nc-cherokee.com
21	Region Veterans' Program Coordinator, Department of Economic Opportunity	Andre	Anderson		Florida	andre.anderson@deo.myflorida.com
22	Command Sergeant Major; Member, NACVSO	Tommie	Maldonado		Florida	tommie.maldonado@ocfl.net
23		Cissy	Proctor		Florida	Donna.Wright@deo.myflorida.com
24	Executive Director, Florida Department of Veteran's Affairs	Glenn	Sutphin, Jr.		Florida	sutphing@fdva.state.fl.us
25	OVET	Bernadette	Walsh		Florida	walsh.bernadette@dol.gov
26	Commissioner, Department of Veterans Affairs	Michael	Roby		Georgia	mroby@vs.state.ga.us
27	Administrator, Idaho Divisions of Veterans Affairs	David	Brasuell		Idaho	david.brasuell@veterans.idaho.gov
28	Women's Veteran Representative	Olivia	Laschober		Illinois	olaschober@nacvso.org
29	Coordinator, Military to Civilian Employment Specialist	Richard	Wuthrich, Jr.		Illinois	richard.wuthrich@illinois.gov
30	Director, Indiana Department of Veterans Affairs	James	Brown		Indiana	jambrown@dva.in.gov
31	Veterans Program Director, Indiana Workforce Development	Michael	Thompson		Indiana	michaelthompson@dwd.in.gov
32	Home Base Iowa Program Manager	Jason	Kemp		Iowa	jason.kemp@iwd.iowa.gov
33	Operations Manager, Iowa Workforce Development	Linda	Rouse		Iowa	linda.rouse@iwd.iowa.gov
34	Director, Iowa Workforce Development	Beth	Townsend		Iowa	beth.townsend@iwd.iowa.gov
35	Commissioner	Norman	Arflack		Kentucky	norman.e.arflack@ky.gov
36	General; Executive Director, NASDVA	Leslie	Beavers		Kentucky	(b)(6)
37	State Representative, Chairman of Veterans Affairs Committee	Timothy	Moore		Kentucky	tim.moore@lrc.ky.gov
38	Veterans Affairs Officer	Robin	Ghent		Kentucky	rghent@lanecountyky.net
39	VA Secretary, Louisiana	Joey	Strickland		South Carolina	joey.strickland@la.gov
40	Lieutenant Colonel; Director, Maine Bureau of Veterans Services	Adria	Horn		Maine	adria.horn@maine.gov

41	Veterans Program F54 Manager, Maine Department of Labor	Auta	Main	Maine	auta.m.main@maine.gov
42	Deputy Secretary, Department of Veterans Affairs	Robert	Finn	Maryland	robert.finn1@maryland.gov
43	President, National Association of State Veterans Homes	Sharon	Murphy	Maryland	smurphy@charhall.org
44	Deputy Director of Outreach and Advocacy, Department of Veterans Affairs	Denise	Nooe	Maryland	denise.nooe@maryland.gov
45	Veterans Program Manager, Maryland Department of Labor	LeRoy	Thomas	Maryland	leroy.thomas@maryland.gov
46	Secretary of the Department of Veteran's Services	Francisco	Urena	Massachusetts	francisco.urena@state.ma.us
47	Director of VA	James	Redford	Michigan	redfordj1@michigan.gov
48	Senior Federal Policy Representative	Katherine	Toskey	Michigan	toskeyk@michigan.gov
49	Vice Chairman, Veterans Affairs Division, State Representative	Matthew	Bliss	Minnesota	rcp.matt.bliss@house.mn
50	1st Vice President, NACVSO	Martin	Caraway	Minnesota	(b)(6)
51	Veteran Service Officer	Michelle	Gatz	Minnesota	michelle.gatz@co.ym.mn.gov
52	Member, NACVSO	Christopher	Hinton	Minnesota	chris.hinton@co.waseca.mn.us
53	Deputy Commissioner, Minnesota Dept. of Veterans Affairs	Douglas	Hughes	Minnesota	douglas.hughes@state.mn.us
54	Legislative Director, Minnesota Department of Veterans Affairs	Michael	McElhiney	Minnesota	mike.mcelhiney@state.mn.us
55	Legislative Committee, NACVSO	Michael	McLaughlin	Minnesota	mmclaughlin@nacvso.org
56	Chief, Mississippi Band of Choctaw Indians	Phyllis	Anderson	Mississippi	panderson@choctaw.org
57	Mississippi Veterans Affairs Board, Executive Director	Katherine	Caldwell	Mississippi	kcaldwell@vab.ms.gov
58	Local Veteran's Employment Representative	Gloria	Cannon	Mississippi	gcannon@mdes.ms.gov
59	Veterans Service Officer, Harrison County	Julia	Encalade	Mississippi	vetoff2@co.harrison.ms.us
60	Representative	Charles	Davis	Missouri	charlie.davis@house.mo.gov
61	Missouri Dept. of Economic Development	Warren	Hall	Missouri	warren.hall@dcd.mo.gov
62	Director of Department of Veterans' Affairs	John	Hilgert	Nebraska	john.hilgert@nebraska.gov
63	Executive Director, Department of Veterans Services	Katherine	Miller	Nevada	millerk@veterans.nv.gov
64	Vice Chairman, State-Federal Relations and Veterans Affairs Committee, State Representative	Alfred	Baldasaro	New Hampshire	(b)(6)
65	Director of Human Services, Salvation Army	Brenda	Beavers	New Jersey	(b)(6)
66	Washington Liaison Chair, NACVSO	Kimberly	Shaloo	New Jersey	(b)(6)
67	Chair, New Jersey House Committee on Military and Veterans Affairs	Cleopatra	Tucker	New Jersey	(b)(6)
68	Associate Director of Federal Affairs	Devan	Cayea	New York	devan.cayea@exc.ny.gov
69	Director, Veteran Employment Service, NC	Archie	Barrow	North Carolina	archie.barrow@nccommerce.com
70	Veterans Employment Supervisor, North Carolina Dept. of Commerce	James	Dodgen	North Carolina	bill.dodgen@nccommerce.com
71	Member, NACVSO	Martha	Knowles	North Carolina	aknowles@sampsonnc.com
72	State Representative, Vice Chairman, Committee on Homeland Security, Military, and Veterans Affairs	Garland	Pierce	North Carolina	garland.pierce@ncleg.net
73	Assistant Secretary, North Carolina Department of Military & Veterans Affairs	James	Prosser	North Carolina	james.prosser@milvets.nc.gov
74	Veteran's Consultant	Jacqueline	Yi	North Carolina	jacqueline.yi@nccommerce.com
75	2nd Vice President, NACVSO	Herman	Breuer	Ohio	hbreuer@mail.nacvso.org
76	Treasurer, NACVSO	Barry	Johns	Ohio	vwwvets@vanwertcounty.org
77	State Representative, Chairman of Armed Services, Veterans Affairs and Homeland security Committee	Terry	Johnson	Ohio	(b)(6)
78	Ohio State Rep, Vice Chair of Veterans Affairs Committee	Laura	Lanese	Ohio	rep23@ohiohouse.gov
79	Medina County Veterans Service Commissioner	Randall	Schmidt	Ohio	rbsusmc49@zoominternet.net

Condition (b)

80	Director, Service Officer, Medina County Veterans Service Office	Edward	Zackery	Ohio	ezackery@nacvso.org
81	Executive Director, Dept. of Oklahoma Veteran Affairs, Secretary of Veterans Affairs	Myles	Deering	Oklahoma	myles.deering@odva.ok.gov
82	Chief, Muskogee Creek Tribe	James	Floyd	Oklahoma	jfloyd@mcn-nsn.gov
83	President, NCAI; Lt. Governor, Chickasaw Nation	Jefferson	Keel	Oklahoma	lt.gov@chickasaw.net
84	Veterans Affairs Representative, Tributes of Umatilla Indian Reservation	Toni	Cordell	Oregon	tonicordell@ctuir.org
85	Representative	Paul	Evans	Oregon	rep.paulevans@oregonlegislature.gov
86	Members, NACVSO	Devin	Whitaker	Oregon	dwhitaker@co.lincoln.or.us
87	Adjutant General, PA Dept. of Military and VA	Anthony	Carrelli	Pennsylvania	rihamp@pa.gov
88	Representative	Cris	Dush	Pennsylvania	cdush@pahousegop.com
89	Representative	Sean	Harris	Pennsylvania	sharris@pahousegop.com
90	Pennsylvania State Representative, Marine Veteran	William	Rothman	Pennsylvania	grothman@pahousegop.com
91	Senate Staff, VA Committee	Nathan	Silcox	Pennsylvania	nsilcox@pasen.gov
92	Chairman, Senate Veterans Affairs and Emergency Preparedness Committee	Rudolph	Vulakovich	Pennsylvania	marmstrong@pasen.gov
93	Member, NACVSO	Samuel	Humphries	South Carolina	todd.humphries@cherokeecountysc.com
94	Local Veteran's Employment Representative Manager	Jay	Leichtenberg	South Dakota	jay.leichtenberg@state.sd.us
95	Commissioner, Department of Veterans Affairs	Many-Bears	Grinder	Tennessee	many-bears.grinder@tn.gov
96	Member, NACVSO	David	Cantu	Texas	david.cantu@csd.hctx.net
97	Employment Counselor, Disabled Veteran Outreach Program	Arthur	Fracchia	Utah	afracchia@utah.gov
98	Executive Director, Utah Department of Veterans and Military Affairs	Gary	Harter	Utah	gharter@utah.gov
99	(b)(6)			Vermont	(b)(6)
100	CEO, Vermont Veteran's Home	Allan	Faxon Jr.	Vermont	allan.faxon@vermont.gov
101	Vietnam Veterans of America, Service Officer	Thomas	Jackson	Vermont	(b)(6)
102	Director, Vermont Veterans' Home	Melissa	Jackson	Vermont	melissa.jackson@vermont.gov
103	Assistant Secretary, VA Human Resources and Administration	Peter	Shelby	Vermont	peter.shelby@ve.gov
104	Deputy Press Secretary, Dept. of VA	Lydia	Blaha	Virginia	lydia.blaha@va.gov
105	Deputy Commissioner, Virginia Department of Veterans Services	Steven	Combs	Virginia	steven.combs.dvs.virginia.gov
106	Assistant Secretary, VA Legislative Affairs	Brooks	Tucker	Virginia	brooks.tucker@va.gov
107	VA Deputy Secretary of IGA	Thayer	Verschoor	Virginia	thayer.verschoor@va.gov
108	Deputy Director, DC Office, Gov. Jay Inslee	Casey	Katims	Washington	casey.katims@gov.wa.gov
109	Chief of Staff, Communications Director, WV Dept. of Veterans Assistance	William	Coleman	West Virginia	randy.w.coleman@wv.gov
110	State Veterans Coordinator, West Virginia	Chadwick	Ketchum	West Virginia	chadwick.w.ketchum@wv.gov
111	Member, NACVSO	Joseph	Aulik	Wisconsin	JAulik@co.winnebago.wi.us
112	Ho-Chunk Nation, Tribal Veterans Affairs Officer	Margaret	Garvin	Wisconsin	margaret.garvin@ho-chunk.com
113	Co-Chair, NCAI Veterans Committee	Daniel	King	Wisconsin	dking1@oneidanation.org
114	Oneida Nation, Veterans Affairs Director	Kerry	Mctoxen	Wisconsin	kmetoxe3@oneidanation.org
115	Secretary, NACVSO	Tami	Saleska	Wisconsin	tami.saleska@co.barron.wi.us
116	Member, NACVSO	James	Young	Wisconsin	jyoung@vernoncounty.org
117	Secretary of the Department of Veterans Affairs	Daniel	Zimmerman	Wisconsin	daniel.zimmerman@dva.wisconsin.gov
118	Policy Advisor, RGPPC	Erin	Adams	DC	eadams@rgppc.org
119	Senior Advisor, IGA, DOL	Byron	Anderson	DC	anderson.byron.e@dol.gov
120	Wife of (b)(6)			Wisconsin	(b)(6)
121	Director of Tribal Veteran Affairs	Leticia	Baltazar	Pasqua Yaqui	leticia.m.baltazar@pascuayaqui-nsn.gov
122	Membership Chairman, NC Legion	Bobby	Barker	North Carolina	(b)(6)
123	Vice Commander, NC Legion	Carol	Barker	North Carolina	cbarker@triad.rr.com
124	Administrator, NC State Veterans Home	Whitney	Bell	North Carolina	wrbell@pruitthealth.com
125	Family	(b)(6)			
126	Legislative Director, EANGUS	Scott	Bousum	D.C.	scott@eangus.org

127	Chairman, Mohegan Tribe	Kevin	Brown	Connecticut	kbrown@moheganmail.com
128	National Chaplain, NC Legion	Tierian	Cash	North Carolina	tcash@nclegion.org
129	Primary Member, DOI's Royalty Policy Committee	John	Crowther	Alaska	john.crowther@alaska.gov
130	Veterans Employment Consultant	Gerardo	Cruz	North Carolina	gerardo.cruz@nccommerce.com
131	Spouse	(b)(6)		North Carolina	(b)(6)
132	American Samoa DC Rep Veterans Program	John	Dudinsky	Virginia	jdudinsky@dudinskyassociates.com
133	Coordinator, Nebraska Assistant Secretary for Mental Health and Substance Use, SAMHSA	Terry	Eklund	Nebraska	terry eklund@nebraska.gov
134		McCance-Katz	Elinore	Rhode Island	elinore.mccance-katz@samhsa.hhs.gov
135	Legislative Director, EANGUS	Daniel	Elkins	D.C.	daniel@eangus.org
136	Veterans Affairs Director	Patrick	Farrell	Virgin Islands	patrick.farrell@va.vi.gov
137	State Senator, Chairman of Veterans' affairs Committee	Mae	Flexer	Connecticut	mae.flexer@cga.ct.gov
138	Principle Deputy Assistant Secretary for the Office of Community Planning and Development	Ralph	Gaines	D.C.	ralph.h.gaines@hud.gov
139	Senior Advisor, HUD	John	Gibbs	D.C.	john.gibbs@hud.gov
140	Director of Legislative Programs, NGAUS	Michael	Hadley	D.C.	mike.hadley@ngaus.org
141	State-Federal Relations, Texas	Thomas	Hambrick	Texas	wcs.hambrick@gov.texas.gov
142	Director, Bureau of Veterans Programs, Initiatives, Reintegration, and Outreach	Richard	Hamp	Pennsylvania	rihamp@pa.gov
143	Executive Director, Tennessee State Veterans' Homes	Edward	Harries	Tennessee	eharries@tsvh.org
144	OCLA Special Assistant, Dept. of VA	Cathleen	Haverstock	D.C.	cathleen.haverstock@va.gov
145	Executive Vice President of Operations, HMR	Heyward	Hilliard	South Carolina	hhilliard@hmrvi.com
146	LVER, Wisconsin	Derek	Jablonicky	Wisconsin	derek.jablonicky@dwd.wisconsin.gov
147	Director, Wyoming Veterans Commission	Stephen	Kravitsky	Wyoming	stephen.kravitsky@wyo.gov
148	Assistant Attorney General, Pascua Yaqui Tribe	Veronica	La Motte Darnell	Arizona	veronica.l.darnell@pascuayaqui-nsn.gov
149	Chief of Suicide Prevention Branch, Substance Abuse and Mental Health Services Administration (SAMHSA)	Richard	McKeon	Maryland	richard.mckeon@samhsa.hhs.gov
150	Veteran Program Manager, Ohio Dept. of Job and Family Services	Jay	Mendoza	Ohio	jay.mendoza@jfs.ohio.gov
151	National Committeewoman GOP, Guam	Margaret	Metcalfe	Guam	margaret.metcalfe@guam.gov
152	Alabama House of Representative, Chairman of Military and Veteran Affairs Committee	Felix	Moore	Alabama	(b)(6)
153	Disabled Veteran Outreach Program, Minnesota	Lee	Okerstrom	Minnesota	lee.okerstrom@state.mn.us
154	DVET	Doreen	Owens	D.C.	owens.doreen.a@dol.gov
155	Veterans Business Representative, Texas	Roginald	Parker Jr.	Texas	(b)(6)
156	DE, NASVH, Administrator	William	Peterson	Delaware	bill.peterson@state.de.us
157	Senior Legislative Program Manager, NGAUS	Matthew	Pincus	D.C.	matt.pincus@ngaus.org
158	Osage Nation Congressional Speaker	Angela	Pratt	Oklahoma	apratt@osagecongress-nsn.gov
159	HUD, Assistant Secretary for Community Planning & Development	Neal	Rackleff	D.C.	neal.j.rackleff@hud.gov
160	Council Member, Pascua Yaqui Tribe	David	Ramirez	Arizona	david.g.ramirez@pascuayaqui-nsn.gov
161	Spouse	(b)(6)			(b)(6)
162	Administrator, New Mexico State Veterans Home	Colleen	Rundell	New Mexico	colleen.rundell@state.nm.us
163	Executive Director, Long Island State Veterans Home	Fred	Sganga	New York	fred.sganga@lisvh.org
164	Deputy Executive Director, Long Island State Veterans Home	Jonathan	Spier	New York	jonathan.spier@lisvh.org
165	Wife of	(b)(6)		Louisiana	(b)(6)
166	Policy Advisor, RGPPC	Lauren	Strickland	D.C.	lstrickland@rgppc.org
167	Employment Services Manager	Joseph	Swyrtek	Michigan	swyrtekj@michigan.gov
168	IGA Representative, VA	Christopher	Syrek	D.C.	christopher.syrek@va.gov
169	2nd Lt. Governor, Pueblo of Laguna Council	Marvin	Trujillo	New Mexico	mtrujillo@lagunapueblo-nsn.gov

170	Director of Federal Relations, Gov. Hogan (MD)	Tiffany	Waddell	Maryland	tiffany.waddell@maryland.gov
171	Senator	Albert	Wallingford	Missouri	wayne.wallingford@senate.mo.gov
172	Member, NACVSO	Jeremy	Williams	D.C.	jwilliams@nacvso.org

**From:** Manigault, Omarosa O. EOP/WHO  
**Sent:** 18 Oct 2017 16:21:57 +0000  
**To:** Greenwood, Sheila M  
**Cc:** Bourne, Christopher M;Pursley, Alexa R. EOP/WHO  
**Subject:** Re: HBCU Representative from HUC

Thank you!  
I am excited about working with him.  
Kindly,  
Omarosa

Omarosa Manigault Newman  
Assistant to the President &  
Director of Communications  
Office of Public Liaison  
The White House

On Oct 18, 2017, at 11:34 AM, Greenwood, Sheila M <[Sheila.M.Greenwood1@hud.gov](mailto:Sheila.M.Greenwood1@hud.gov)> wrote:

Omarosa – Hope you're well. I'm e-introducing you to Chris Bourne, who will be our representative. Chris is a great guy from our Policy shop and he brings lots of good ideas and energy behind them. I know he will provide what you need. Thanks.

SMG

**From:** Fila, Stephanie C on behalf of Hoelscher, Douglas L. EOP/WHO  
**Sent:** 22 Nov 2017 14:49:00 +0000  
**To:** Burley, Michael N;Appleton, Seth D;Bourne, Christopher M;Gibbs, John;Suchar, Norman A;Gaines, Ralph H;Esders, Brett D  
**Subject:** FW: Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders

-----Original Appointment-----

From: Hoelscher, Douglas L. EOP/WHO [<mailto:Douglas.L.Hoelscher@who.eop.gov>]  
Sent: Tuesday, November 21, 2017 10:37 AM  
To: Hoelscher, Douglas L. EOP/WHO; Syrek, Christopher D. (Chris); Lyons, Judd H SES DODHRA DPFSC (US); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Tara Butler ([tara.a.butler4.civ@mail.mil](mailto:tara.a.butler4.civ@mail.mil)); 'John Ulliot'; Verschoor, Thayer; Smith, Steven; Fila, Stephanie C; Miller, Matthew M - VETS; Toal, Mark J - VETS; Anderson, Byron E - OSEC; [walsh.bernadette@dol.gov](mailto:walsh.bernadette@dol.gov); Kirkland, William H. EOP/WHO; Encarnacion, Dolkie (SAMHSA/OA); [owens.doreen.a@dol.gov](mailto:owens.doreen.a@dol.gov); Miller, Adelaide E. EOP/WHO; Sewell, Jack B. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Anderson, Maxwell D. EOP/WHO (Intern)  
Subject: Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders  
When: Monday, November 27, 2017 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).  
Where: Participant Dial-In: (202) 395-6392; Participant Code: (b)(6)

The purpose of this call will be to:

I. Discuss Structure and Intent of Breakout Sessions II. Overview Conference and Answer Any Questions on Conference III. Ensure Key Participants Are Ready to Help Ensure A Successful Conference

Host Dial-In: (b)(6)

Leader Code (b)(6)

**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 22 Nov 2017 14:49:09 +0000  
**To:** Hoelscher, Douglas L. EOP/WHO;Burley, Michael N;Appleton, Seth D;Bourne, Christopher M;Gibbs, John;Suchar, Norman A;Gaines, Ralph H;Esders, Brett D;Syrek, Christopher D. (Chris);Lyons, Judd H SES DODHRA DPFSC (US);Norton, Jane (OS/IEA);Johnston, Darcie (HHS/IEA);Tara Butler (tara.a.butler4.civ@mail.mil);'John Ulliot';Verschoor, Thayer;Smith, Steven;Fila, Stephanie C;Miller, Matthew M - VETS;Toal, Mark J - VETS;Anderson, Byron E - OSEC;walsh.bernadette@dol.gov;Kirkland, William H. EOP/WHO;Encarnacion, Dolkie (SAMHSA/OA);owens.doreen.a@dol.gov;Miller, Adelaide E. EOP/WHO;Sewell, Jack B. EOP/WHO;DeLong, Andrew T. EOP/WHO (Intern);Anderson, Maxwell D. EOP/WHO (Intern)  
**Subject:** FW: Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders

-----Original Appointment-----

From: Hoelscher, Douglas L. EOP/WHO [mailto:Douglas.L.Hoelscher@who.eop.gov]  
Sent: Tuesday, November 21, 2017 10:37 AM  
To: Hoelscher, Douglas L. EOP/WHO; Syrek, Christopher D. (Chris); Lyons, Judd H SES DODHRA DPFSC (US); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Tara Butler (tara.a.butler4.civ@mail.mil); 'John Ulliot'; Verschoor, Thayer; Smith, Steven; Fila, Stephanie C; Miller, Matthew M - VETS; Toal, Mark J - VETS; Anderson, Byron E - OSEC; walsh.bernadette@dol.gov; Kirkland, William H. EOP/WHO; Encarnacion, Dolkie (SAMHSA/OA); owens.doreen.a@dol.gov; Miller, Adelaide E. EOP/WHO; Sewell, Jack B. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Anderson, Maxwell D. EOP/WHO (Intern)  
Subject: Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders  
When: Monday, November 27, 2017 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).  
Where: Participant Dial-In: (202) 395-6392; Participant Code: (b)(6)

The purpose of this call will be to:

I. Discuss Structure and Intent of Breakout Sessions II. Overview Conference and Answer Any Questions on Conference III. Ensure Key Participants Are Ready to Help Ensure A Successful Conference

Host Dial-In (b)(6)  
Leader Code

**From:** Fergusson, Tammi  
**Sent:** 16 Nov 2017 16:48:37 +0000  
**To:** Fergusson, Tammi; McMahan, Arthur; Franklin, Sedika; Jones, Elyse; Kissel, Adam; adesai@nsf.gov; Angela McDaniel; Annie.Whatley@hq.doe.gov; Caitlin Green; Calvin Hodnett (Calvin.Hodnett1@usdoj.gov); carol.walls@nrc.gov; Christina Bartolomei; Bourne, Christopher M; Colon-Marrero, Laura <Laura.Colon-Marrero@usdoj.gov>; Conchetta McGriff-Belgrave; Cyntrica Eaton; Daesha D. Roberts; David.E.Smith@ssa.gov; Dennis Fish; Dwayne Matthews; evelyn.w.kent.civ@mail.mil; Granette Trent; James Woods; Manning, James; Joann Brant; joeletta.o.patrick@nasa.gov; johwatson@usaid.gov; Jon Peede; jschwartz@arc.gov; Julie Lu; kball@usaid.gov; Kelly Mitchell; Kennedy, Erika; kevin.jenkins@usdoj.gov; Kip Hurwitz; LevinDN@state.gov; Linda Wilson; Linda.Chastang@osec.usda.gov; lmanler@peacecorps.gov; Matthew Ciepielowski; michelle.mcgriff@hq.dhs.gov; Nicole.Lassiter@opm.gov; Wilson, Ophelia; Perry, Chris; Piyachat Terrell; Rhesia.Pittman@hq.doe.gov; Richard Toscano; Shennoa L. McDay; Simmons, Pauline - FAS; Stacy Carter; sylvia.price@usdoj.gov; Tanisha Gramote; Teri R Williams; Tony Smith; Tony Tighe; Tuwanada Smith; Tynnetta <Tynnetta.Lee@va.gov> Lee (Tynnetta.Lee@va.gov); William Maloney; Williams, Byron; Wu, Samuel (OS/OASH); yvette.rivera@dot.gov; Moore, Crystal N. EOP/WHO <Crystal.N.Moore@who.eop.gov> (Crystal.N.Moore@who.eop.gov); Manigault, Omarosa O. EOP/WHO <Omarosa.O.Manigault@who.eop.gov> (Omarosa.O.Manigault@who.eop.gov); Holifield, Johnathan; Diane Cullo; Acquanetta Newson  
**Subject:** WHI-HBCUs Interagency Working Group November Meeting  
**Attachments:** Federal Agency HBCU Tracking Sheet.xlsx, Federal Agency Partner Directory.docx



**WHI-HBCUs Interagency Working Group Meeting**  
**Wednesday, November 29th**  
**1:30-3:30pm**  
**Conference Line: 888-972-9247**  
**Participant Code:** (b)(6)

Greetings all!

The WHI-HBCU will host an interagency meeting for all HBCU federal agency representatives and liaisons on **Wednesday, November 29<sup>th</sup>** from 1:30pm-3:30pm. **This meeting will be a teleconference.** In addition, there are **two additional requests** listed at the end of this notification. Please review and follow up.

**Agenda Items (subject to change)**

- Welcome/Roll Call
- White House Remarks

- Welcome
- Executive Director Remarks
  - Senior Official Appointment Follow Up
  - HBCU Plan/Report Follow Up
- HBCU Initiative Updates
  - Federal Agency Partner Directory
  - HBCU All Stars
  - International Affairs Working Group
- Federal Agency Updates
  - Round-robin report out of agency updates
- Holiday Updates
  - Important Due Dates
  - Next Meeting Date

**Follow Up:**

1. **Be sure to complete and submit the tracking sheet to Tammi.Fergusson@ed.gov within three (3) days after the Interagency Meeting.**
2. **Federal Agency Partner Directory Sheets are due by COB November 29<sup>th</sup>. Please complete and send back to Tammi.Fergusson@ed.gov. Additional guidance regarding this request was communicated through a November 8<sup>th</sup> email from Tammi (subject line: “Response Requested by November 29th: Federal Agency Partner Directory”). Please read the email before submitting the document!!!**

Agency	Meetings	Events		Programs
Agency for International Development				
Appalachian Regional Commission				
Broadcasting Board of Governors				
Central Intelligence Agency				
Corporation of National Service				
Department of Agriculture				
Department of Commerce				
Department of Defense		The Department of Defense held a one-day workshop on June 29, 2017 for HBCUs/MIs in		
Department of Education				
Department of Energy				
Department of Health and Human Services				
Department of Homeland Security	N/A	N/A	N/A	N/A
Department of Housing and Urban Development	None	None	None	None
Department of Interior				
Department of Justice				
Department of Labor	In June and July, the Office of Apprenticeship is planning to invite the following colleges: Bowie, Connin			
Department of State				

Department of Transportation				
Department of Treasury				
Department of Veteran Affairs		2017 HBCU Week	NA	Department of Veterans Affairs Student Outreach and Retention Program (SOAR)
Environmental Protection Agency				
Equal Employment Opportunity Commission				
National Aeronautics & Space Administration				
National Endowment for the Arts				
National Endowment for the Humanities				
National Science Foundation				
Nuclear Regulatory Commission				
Office of Personnel Management				
Peace Corps	Coordinating with Judith Richmond to organize for fall outreach campaign for Morehouse College	1) Coordinating with Judith Richmond to organize for fall 2017 outreach campaign for	N/A	No events
Small Business Administration				
Social Security Administration				

<b>Key</b>	Meetings include any formal meetings located at home agency or on a HBCU campus. If possible please include attendees. <b>Please include dates.</b>	Please include any events located at home agency or a HBCU campus. Only include agency based events that are focused on HBCUs or MSIs. <b>Please include</b>		Programs may include agency initiatives, outreach events, HBCU awareness events, etc. <b>Please include dates.</b>
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July updates will be requested during the next interagency meeting.

**Do not complete this sheet.**

Agency	Meetings	Events		Programs
Agency for International Development				
Appalachian Regional Commission				
Broadcasting Board of Governors				
Central Intelligence Agency				
Corporation of National Service				
Department of Agriculture				
Department of Commerce				
Department of Defense				
Department of Education				
Department of Energy				
Department of Health and Human Services				
Department of Homeland Security				
Department of Housing and Urban Development				
Department of Interior				
Department of Justice				
Department of Labor				
Department of State				

Department of Transportation				
Department of Treasury				
Department of Veteran Affairs				
Environmental Protection Agency				
Equal Employment Opportunity Commission				
National Aeronautics & Space Administration				
National Endowment for the Arts				
National Endowment for the Humanities				
National Science Foundation				
Nuclear Regulatory Commission				
Office of Personnel Management				
Peace Corps				
Small Business Administration				
Social Security Administration				

<b>Key</b>	Meetings include any formal meetings located at home agency or on a HBCU campus. If possible please include attendees. <b>Please include dates.</b>	Please include any events located at home agency or a HBCU campus. Only include agency based events that are focused on HBCUs or MSIs. <b>Please include dates.</b>		Programs may include agency initiatives, outreach events, HBCU awareness events, etc. <b>Please include dates.</b>
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## White House Initiative on Historically Black Colleges and Universities

### Federal Agency Partner Directory

<b><i>Roles and Responsibilities</i></b>	
<b>Liaison</b>	<ul style="list-style-type: none"><li>• A senior official appointed by the agency head</li><li>• Typically a Political Appointee (Under special circumstances this individual can be a Federal Career Employee)</li><li>• Member of Record of the Interagency Working Group</li><li>• Participates in the Interagency Working Group at their discretion</li><li>• Regularly communicates with the Agency Representative</li><li>• Reports directly to the agency head on that agency's progress under Executive Order 13779</li><li>• Communicates WHIHBCUs' agenda to senior officials throughout their agency to help advance and coordinate the work required by Executive Order 13779</li><li>• Responsible for developing WHIHBCUs Agency Plan to identify programs and initiatives where HBCUs are not well represented, and improve HBCUs' participation in those programs and initiatives</li><li>• Can elect to receive correspondences from WHIHBCUs Office</li></ul> <p><b><i>Desired Qualities</i></b></p> <ul style="list-style-type: none"><li>• Possesses standing and entrepreneurial skills to advance Executive Order 13779 across the entire agency</li><li>• Demonstrates the ability to lead via influence and persuasion and through relationships</li><li>• Responsible for day-to-day implementation of WHIHBCUs Agency Plan and Executive Order 13779</li></ul>
<b>Representative</b>	<ul style="list-style-type: none"><li>• A Federal Career Employee</li><li>• Operating Member of the Interagency Working Group</li><li>• Participates in monthly Interagency Working Group meetings</li><li>• Serves as agency point of contact for WHIHBCUs Agency Plan and reports</li><li>• Responsible for delivering WHIHBCUs Agency Plan</li><li>• Disseminates WHIHBCUs information throughout their agency to help advance and coordinate the work required by Executive Order 13779</li><li>• Receives all correspondences from WHIHBCUs Office</li></ul>

<b>Alternate Representative</b>	<ul style="list-style-type: none"> <li>Serves as a backup to the Agency Representative</li> <li>Receives all correspondences from WHIHBCUs Office</li> </ul>
<b>Delegate</b>	<ul style="list-style-type: none"> <li>Agency employees with specific programmatic interest related to HBCUs</li> <li>Can participate in Interagency Working Group</li> <li>Can elect to receive correspondences from WHIHBCUs Office</li> </ul>

To be completed and submitted to Tammi Fergusson ([Tammi.Fergusson@ed.gov](mailto:Tammi.Fergusson@ed.gov))

### Federal Agency Partner Directory

Federal Agency	<i>(Please insert agency name)</i>					
	Full Name	Title	Office	Email	Phone	Receive Emails?
<b>Representative</b>						<b>YES</b>
<b>Liaison</b>						
<b>Alternate Representative</b>						<b>YES</b>
<b>Delegates (optional)</b>						
<b>Delegates (optional)</b>						
<b>Delegates (optional)</b>						

<b>Directory Completed by</b>	<i>(Name)</i>
<b>Submission Date</b>	<i>(Date)</i>

**From:** Greenwood, Sheila M  
**Sent:** 18 Oct 2017 15:34:39 +0000  
**To:** omarosa.o.manigault@who.eop.gov; Bourne, Christopher M  
**Subject:** HBCU Representative from HUC

Omarosa – Hope you're well. I'm e-introducing you to Chris Bourne, who will be our representative. Chris is a great guy from our Policy shop and he brings lots of good ideas and energy behind them. I know he will provide what you need. Thanks.

SMG

**From:** Greenwood, Sheila M  
**Sent:** 18 Oct 2017 15:36:03 +0000  
**To:** Smith, Ja'Ron K. EOP/WHO; Bourne, Christopher M  
**Subject:** Introduction/Welfare Reform

Ja'Ron – Good seeing you yesterday. I'm introducing you to Chris Bourne in our office via email. Chris is in our Policy shop and has lots of ideas and enthusiasm around Welfare Reform and other social issues. I think you two could benefit from a sit-down meeting so I'm sending this to nudge it along. Thanks!

SMG

**From:** Hughes, Andrew  
**Sent:** 4 Oct 2017 12:57:48 +0000  
**To:** Hobbs, Benjamin R;Mills, Allison F;Holmes, Gregory A;Fila, Stephanie C;PHP;DeFelice, Joseph J;Haller, Julia Z;Dendas, Michael W;Thompson, Amy C;Wade, Dana T;Zorc, Bethany A;Farias, Anna Maria;Bravacos, John G;Garza, Sarah J;Gaines, Ralph H;Hunter, Matthew F;Smith, Cooper J. EOP/WHO;Marzol, Adolfo F;Appleton, Seth D;Shosky, John E;Smith, Cooper J;Kasper, Maren M;Joy, Johnson P;Byrd, David J;Browning, Austin G;Gribbin, William J;Patton, Lynne M;Coffey, Alexander;Gibbs, John;Kelley, Michael J;Youngblood, Richard A;Alexander, Mason;Roget, Gisele G;Williams, Raffi;Heredia, Evonne G;Wolfson, Len;Coressel, Jacie;Gruson, Barbara;Petty, Timothy J;Bacon, James A;Bass, Deana;Greenwood, Sheila M;Beckles, Angela L;Fitzpatrick, Nora S;Delahoyde, Abigail M;Rackleff, Neal J;Burley, Michael N;Bourne, Christopher M;Woll Jr, David C;Bright, Michael R;Nason, Michael C;Cowan Jr., Chad;Gormley, Joseph M;Brown, Christina M;Eagles, David T;Bowes, Robert B;Ludlow, Ashley;Holderfield, Stephanie A;Kurtz, R. Hunter;McCall, Drew A;Barton, Victoria L;Demarzo, Benjamin E  
**Cc:** Holmes, Gregory A;Nason, Michael C;Fila, Stephanie C;Heredia, Evonne G  
**Subject:** Weekly Staff Meeting

Updated with conference call number. The conf number is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code: (b)(6)

**From:** Barton, Victoria L  
**Sent:** 3 Dec 2017 23:55:00 +0000  
**To:** Miranda, Cristian A;Ford, Keith D;Bregon, Nelson R;Maldonado, Efrain;Golrick, Janet M;Richardson, Todd M;Kasper, Maren M;Vargas, David A;Ditto, Jessica E. EOP/WHO;Ozdinec, Milan M;Roget, Gisele G;Rackleff, Neal J;Borum, Mark G;Bourne, Christopher M;SOKOLOW, ARDEN A;Marshall, Michael J  
**Subject:** Puerto Rico LxL  
**Attachments:** Puerto Rico (LxL) 12-3-17 FINAL.doc



**AGENDA FOR TRAVEL**  
**US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT**  
**DEPUTY SECRETARY PAMELA H. PATENAUDE**

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**Sunday, December 3, 2017**  
**San Juan, Puerto Rico**

***Cris Miranda, Special Agent***

***Keith Ford, Special Agent***

***Nelson Bregon, Housing RSF Field Coordinator***

***Efrain Maldonado, Puerto Rico Field Office Director***

***Janet Golrick, National RSF Disaster Coordinator***

***Victoria Barton, Advisor to the Deputy Secretary***

***Todd Richardson, Acting GDAS, PD&R***

***Maren Kasper, EVP Ginnie Mae***

***David Vargas, OPM Detailee***

***Jessica Ditto, White House Communications***

***Milan Ozdinec, DAS for Public & Indian Housing***

***Gisele Roget, DAS for Single Family***

***Neal Rackleff, Assistant Secretary, CPD***

***Mark Borum, Departmental Enforcement Center***

***Chris Bourne, PD&R***

***Cell: (b)(6)***

***Cell:***

***Cell:***

***Cell:***

***Cell:***

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***Cell:***

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***Cell:***

***Cell:***

***Cell:***

***Cell:***

***Cell:***

**Sunday, December 3, 2017**

**Attire: Business Casual**

**11:00 am**

**Depart New York Marriott Marquis for John F Kennedy Intl Airport**

*Uber: PHP*

**1:32 pm (Jetblue Flight B61903 - Record Locator: MUKFPT)**

**Depart John F Kennedy Intl Airport**

**6:21 pm**

**Arrive Luis Munoz Marin Intl & proceed to the Condado Vanderbilt Hotel**

*Location: 1055 Ashford Avenue San Juan, Puerto Rico 00907*

*Van I: PHP, Kasper, Barton*

**7:00pm – 7:10 pm**

**Check In to Hotel**

**7:15 pm**

**Depart Condado Vanderbilt Hotel for La Fortaleza**

*Location: 63 Calle Fortaleza, San Juan, 00901, Puerto Rico*

*Van I: PHP, Rackleff, Ditto*

**7:30 pm – 9:00 pm / Closed to Press**

**Dinner Meeting with Governor Ricardo Rosselló**

Location: 63 Calle Fortaleza, San Juan, 00901, Puerto Rico

Contact: Pedro Garcia Siverio

Cell: (b)(6)

**9:05 pm**

**Depart Dinner Meeting for Condado Vanderbilt Hotel**

Location: 1055 Ashford Avenue San Juan, Puerto Rico 00907

*Van I: PHP, Rackleff, Ditto*

**9:30 pm / END DAY**

Arrive to Condado Vanderbilt Hotel

**Monday, December 4, 2017**

**Attire: Business Casual**

**8:00 am – 8:55 am**

**Team Meeting with HUD Field Staff**

Location: Condado Vanderbilt Hotel, Lobby, 1055 Ashford Avenue San Juan, Puerto Rico 00907

POC: Victoria Barton

Cell: (b)(6)

**9:00 am**

**Depart Condado Vanderbilt Hotel for Field Office**

Location: Parque las Americas I Building #235 Federico Costa Street, Suite 200, San Juan, PR 00918

Contact: Efrain Maldonado, Field Office Director

Cell: (b)(6)

*Van I: PHP, Golrick, Kasper, Ditto, Bregon, Rackleff*

*Van II: Richardson, Maldonado, Vargas, Barton*

*Van III: Roget, Borum, Ozdinec*

**9:30 am – 10:15am / Closed to Press**

**Town Hall with HUD Field Staff**

Location: Parque las Americas I Building #235 Federico Costa Street, Suite 200, San Juan, PR 00918

POC: Efrain Maldonado, Field Office Director

Cell: (b)(6)

**AGENDA:**

*Meet with Leadership Team*

*Proceed to "All Hands Meeting"*

*Remarks*

*Open for Listening Session/Q&A*

*Pictures*

**HUD Leadership Team:**

*Efrain Maldonado, FOD (b)(6)*

*Olga De La Rosa, CPD Director*

*Antonio Cordova, PIH Director*

*Teresa Pombo, Chief Counsel*

*Daniel Ortiz, MF Supervisor- (Remote from Jacksonville)*

*Dan Rogers, SF HOC Director ( Remote from Atlanta)*

*Wanda Nieves, FHEO Director (Remote from New York)*

**10:20am**

**Depart Field Office for Aerial Helicopter Survey**

Location: Isla Grande Airport in San Juan

POC: Harmon "Hank" Rowland

*Van I: PHP, Golrick, Barton, Ditto, Rackleff*

Cell: (b)(6)

**10:30 am – 12:00 pm / Closed to Press**

**Aerial Helicopter Survey of Puerto Rico**

Location: Isla Grande Airport in San Juan

POC: Harmon "Hank" Rowland

Cell: (b)(6)

**12:05 pm**

**Depart Aerial Helicopter Survey for Texas de Brazil**

Location: Texas de Brazil, 200 Convention Blvd, San Juan, 00907, Puerto Rico

Contact: Elaine Dume

Cell: (b)(6)

*Van I: PHP, Rackleff, Bregon, Ditto*

*Van II: Richardson, Maldonado, Vargas, Barton*

*Van III: Roget, Borum, Ozdinec*

**12:15 pm– 1:15 pm / Closed to Press**

**Lunch Meeting with Secretary Fernando Gil, Puerto Rico Department of Housing**

Location: Texas de Brazil, 200 Convention Blvd, San Juan, 00907, Puerto Rico

POC: Secretary Fernando Gil

Cell: (b)(6)

**1:20 pm**

**Depart Texas de Brazil for Vehicle to begin Driving Tour of Toa Baja and Bayamon**

*Van I: PHP, Golrick, Kasper, Ditto, Bregon, Rackleff*

*Van II: Richardson, Maldonado, Vargas, Barton*

*Van III: Roget, Borum, Ozdinec, Bourne*

**1:25 pm**

**Depart for Toa Baja Disaster Recovery Center (DRC)**

Location: Pso Magdalena, Toa Baja, 00949, Puerto Rico

**1:50 pm – 2:30 pm / Closed to Press**

**Meet with Mayor Bernardo Márquez García at Toa Baja DRC**

Location: Pso Magdalena, Toa Baja, 00949, Puerto Rico

POC: Edgar Gomez

Cell: (b)(6)

**2:35 pm**

**Depart Toa Baja DRC for Bayamón DRC**

Location: Bayamón, 00959, Puerto Rico

**3:00 pm – 4:00 pm / Closed to Press**

**Meet with Mayor Ramón Luis Rivera Jr at Bayamón DRC**

Location: Bayamón, 00959, Puerto Rico

POC: Vice Mayor Rurico Pintado Cruz

POC: Mayor Ramón Luis Rivera Jr

Cell: (b)(6)  
Cell:

POC: Magalis Maldonado

Cell: (b)(6)

**4:05 pm**

**Depart Driving Tour Toa Baja for Condado Vanderbilt Hotel**

Location: 1055 Ashford Avenue San Juan, Puerto Rico

Van I: PHP, Golrick, Kasper, Ditto, Bregon, Rackleff

Van II: Richardson, Maldonado, Vargas, Barton

Van III: Roget, Borum, Ozdinec, Bourne

**5:00 pm – 5:15 pm**

**Arrive and hold at Hotel**

**5:15 pm / Closed to Press**

**Depart Condado Vanderbilt Hotel for Joint Field Office (JFO)**

Location: Convention Center Pedro Rosello, 100 Convention Boulevard, San Juan, Puerto Rico 00907

POC: Harmon "Hank" Rowland

Cell: (b)(6)

Van I: PHP, Golrick, Kasper, Ditto, Bregon

Van II: Richardson, Maldonado, Vargas, Barton

**5:30 pm – 6:30 pm**

**Meeting at Joint Field Office (JFO)**

Location: Convention Center Pedro Rosello, 100 Convention Boulevard, San Juan, Puerto Rico 00907

POC: Harmon "Hank" Rowland

Cell: (b)(6)

AGENDA:

*Meet with Mike Byrnes and team*

*Tour of JFO*

*Photos*

HUD Staff currently in the JFO:

Henry Comas, ESF 6 Housing Lead, (b)(6)

Cesar Garcia, Disaster Response, (b)(6)

Ileana Colon, Housing Recovery Support Coordinator, (b)(6)

**6:30 pm – 7:00 pm / Closed to Press**

**Meeting with Administrator Brock Long**

Location: Convention Center Pedro Rosello, 100 Convention Boulevard, San Juan, Puerto Rico 00907

POC: Harmon "Hank" Rowland

Cell: (b)(6)

Van I: PHP, Barton

**7:05 pm**

**Depart San Juan JFO for Il Postino**

Location: 652 Ponce de Leon Avenue San Juan, PR 0907

POC: Manuel Alvarez

Cell: (b)(6)

Van I: PHP, Barton

**7:30 pm – 9:30 pm / Closed to Press**

**Dinner Meeting with Puerto Rico Home Builders, Realtors, and Bankers**

Location: Il Postino, 652 Ponce de Leon Avenue San Juan, PR 0907

POC: Manuel Alvarez

Cell: (b)(6)

*HUD Attendees: PHP, Kasper, Roget, Bregon, Golrick, Maldonado, Ditto*

**Attendees:**

*Dimas Rodriguez, President, Puerto Rico Mortgage Bankers Association*

*Marcos Vilar, Executive Director, Puerto Rico Association of Realtors*

*Eduardo Santos, President, Puerto Rico Association of Realtors*

*Ricardo Alvarez, President, Puerto Rico Home Builders Association*

*Emilio Colon Zavala, Vice President, Puerto Rico Home Builders Association*

*Alfredo Martinez, President, Southeastern Affordable Housing Management Association, Puerto Rico*

*Zoime Alvarez, Executive VP, Puerto Rico Bankers Association*

*Ivette Pasarell, President, Puerto Rico Landlords Association*

**9:35 pm**

**Depart II Postino for Condado Vanderbilt Hotel**

Location: 1055 Ashford Avenue San Juan, Puerto Rico

*Van I: PHP, Golrick, Kasper, Ditto, Bregon*

*Van II: Maldonado, Barton, Roget*

**10:00pm / END DAY**

**Tuesday, December 5, 2017**

**Attire: Business Casual**

**7:30 am**

**Depart Condado Vanderbilt Hotel for Sheraton Hotel Convention Center**

Location: Choices Restaurant, 200 Convention Boulevard, San Juan, PR 00907

Contact: Milagros Berrios

Phone: (b)(6)

*Van I: PHP, Ditto, Rackleff, Barton*

**8:00 am – 9:00 am / Closed to Press**

**Breakfast Meeting with Executive Director Edwin Carreras, Puerto Rico Housing Finance Authority**

Location: Choices Restaurant, 200 Convention Boulevard, San Juan, PR 00907

POC: Executive Director Edwin Carreras

Cell: (b)(6)

**9:15 am**

**Depart Sheraton Hotel for Luis Munoz Marin Intl.**

Location: Av. Aeropuerto, Carolina, Puerto Rico, 00979

*Van I: PHP, Barton, Ditto*

**11:45 pm (Southwest WN5959 - Record Locator: SG0B3A)**

**Depart Luis Munoz Marin Intl. Airport**

**3:00 pm / END DAY**

**From:** Hughes, Andrew  
**Sent:** 18 Oct 2017 13:42:55 +0000  
**To:** Coffey, Alexander; Barton, Victoria L; Bass, Deana; Bowes, Robert B; Gruson, Barbara; Holderfield, Stephanie A; Patton, Lynne M; Petty, Timothy J; Youngblood, Richard A; Williams, Raffi; Browning, Austin G; Gribbin, William J; Dendas, Michael W; Thompson, Amy C; Zorc, Bethany A; Bacon, James A; Marzol, Adolfo F; Kurtz, R. Hunter; Burley, Michael N; Eagles, David T; Shosky, John E; Alexander, Mason; Gibbs, John; Gormley, Joseph M; Bourne, Christopher M; Joy, Johnson P; Gaines, Ralph H; Mills, Allison F; Woll Jr, David C; Appleton, Seth D; Bright, Michael R; Ludlow, Ashley; Kelley, Michael J; Wade, Dana T; Brown, Christina M; Hunter, Matthew F; Roget, Gisele G; Rackleff, Neal J; Farias, Anna Maria; Haller, Julia Z; Bravacos, John G; Smith, Cooper J; Garza, Sarah J; Beckles, Angela L; Byrd, David J; Fitzpatrick, Nora S; Greenwood, Sheila M; Kasper, Maren M; McCall, Drew A; Cowan Jr., Chad; Smith, Cooper J. EOP/WHO; DeFelice, Joseph J; Demarzo, Benjamin E; Delahoyde, Abigail M; Coressel, Jacie; Hobbs, Benjamin R  
**Cc:** Fila, Stephanie C; Heredia, Evonne G; Holmes, Gregory A; Nason, Michael C  
**Subject:** Weekly Staff Meeting

Updated with conference call number. The conf number is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code: (b)(6)

**From:** Hughes, Andrew  
**Sent:** 18 Oct 2017 13:53:41 +0000  
**To:** Hobbs, Benjamin R;Mills, Allison F;Holmes, Gregory A;Fila, Stephanie C;DeFelice, Joseph J;Haller, Julia Z;Dendas, Michael W;Thompson, Amy C;Wade, Dana T;Zorc, Bethany A;Farias, Anna Maria;Bravacos, John G;Garza, Sarah J;Gaines, Ralph H;Hunter, Matthew F;Smith, Cooper J. EOP/WHO;Marzol, Adolfo F;Appleton, Seth D;Shosky, John E;Smith, Cooper J;Kasper, Maren M;Joy, Johnson P;Byrd, David J;Browning, Austin G;Gribbin, William J;Patton, Lynne M;Coffey, Alexander;Gibbs, John;Kelley, Michael J;Youngblood, Richard A;Alexander, Mason;Roget, Gisele G;Williams, Raffi;Heredia, Evonne G;Coressel, Jacie;Gruson, Barbara;Petty, Timothy J;Bacon, James A;Bass, Deana;Beckles, Angela L;Greenwood, Sheila M;Fitzpatrick, Nora S;Delahoyde, Abigail M;Rackleff, Neal J;Burley, Michael N;Bourne, Christopher M;Woll Jr, David C;Bright, Michael R;Nason, Michael C;Cowan Jr., Chad;Gormley, Joseph M;Brown, Christina M;Eagles, David T;Bowes, Robert B;Ludlow, Ashley;Holderfield, Stephanie A;Kurtz, R. Hunter;Van Dam, Katelyn M;McCall, Drew A;Barton, Victoria L;Demarzo, Benjamin E  
**Subject:** Weekly Staff Meeting

Updated with conference call number. The conf number is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code (b)(6)

**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 27 Nov 2017 20:57:26 +0000  
**To:** Syrek, Christopher D. (Chris); Lyons, Judd H SES DODHRA DPFSC (US); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Tara Butler (tara.a.butler4.civ@mail.mil); 'John Ulyot'; Verschoor, Thayer; Smith, Steven; Fila, Stephanie C; Miller, Matthew M - VETS; Toal, Mark J - VETS; Anderson, Byron E - OSEC; walsh.bernadette@dol.gov; Kirkland, William H. EOP/WHO; Encarnacion, Dolkie (SAMHSA/OA); owens.doreen.a@dol.gov; Miller, Adelaide E. EOP/WHO; Sewell, Jack B. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Korn, Jennifer S. EOP/WHO; Anderson, Maxwell D. EOP/WHO (Intern); Dorr, Kaelan K. EOP/WHO; Anthony.Love@va.gov; David.Carroll@va.gov; StephanieElaine.Birdwell@va.gov; Peter.Shelby@va.gov; Melissa.Glynn@va.gov  
**Cc:** McGowan, Robert (Kyle) (HHS/IEA); Gibbs, John; Bourne, Christopher M; Burley, Michael N; Esders, Brett D; Gaines, Ralph H; Bryon, Jemine A; Olson, Carolyn (OS/IOS); Beck, Gary (OS/IEA); McCance-Katz, Elinore (SAMHSA/OAS); Lifshitz, Mariel (SAMHSA)  
**Subject:** Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders  
**Attachments:** Veterans Affairs WH Event Memo v1.5.docx, VAEEventMaster v1.4.xlsx

The purpose of this call will be to:

- I. Discuss Structure and Intent of Breakout Sessions
- II. Overview Conference and Answer Any Questions on Conference
- III. Ensure Key Participants Are Ready to Help Ensure A Successful Conference

High-level event memo and nearly final RSVP list now attached (see tab 3 "RSVP" of Excel document).

Host Dial-In: (b)(6)  
Leader Code



### **White House Veterans Affairs Conference with State, Local, & Tribal Leaders**

Wednesday, November 29, 2017

Formal Program Time: 12:15 pm to 4:30 pm (See Attachment A for Program/Schedule)

Formal Program Location: Eisenhower Executive Office Building, South Court Auditorium

Reception Time: 5:00 to 6:30 pm

Reception Location: U.S. Department of the Interior, Office of the Secretary

Project Officer: Rick Dearborn & White House Intergovernmental Affairs Team

#### **I. PURPOSE**

To foster relationships and improve partnerships between the Administration and State, local, and tribal Veterans' leaders.

#### **II. BACKGROUND**

President Trump is committed to the ongoing care and support of our Veterans and their families. For the first time, President Trump and U.S. Department of Veterans Affairs (USVA) Secretary David Shulkin have declared the entire month of November *Veterans and Military Families Month*. State and local governments play a vital role in helping us achieve our shared goals to support our Veterans and military families – from improved health care to improved transitions to post-military employment to reducing Veterans homelessness.

This conference, organized by the White House Office of Intergovernmental Affairs, will provide an opportunity to build relationships between Administration, State, local, and tribal leaders who are leading efforts to better serve Veterans. Administration officials, including USVA Secretary Shulkin and USVA Deputy Secretary Thomas Bowman, U.S. Department of Labor (DOL) Secretary Alex Acosta, Health and Human Services (HHS) Acting Secretary Eric Hargan, and senior White House staff will discuss the Administration's commitment to serving Veterans and overcoming shared challenges. Officials will seek feedback on how we can nurture partnerships. U.S. Department of Interior (DOI) Secretary Ryan Zinke will host a reception for conference participants at DOI headquarters.

#### **III. PARTICIPANTS**

The audience will primarily include a mix of approximately 170 State, local and tribal Veterans' leaders (State veterans affairs directors, county Veterans affairs directors, State legislators who are Veterans and/or have leadership roles important to Veterans, tribal Veterans leaders, etc.) and there will also be representatives from national Veterans' groups.

*White House Presenters:*

- General John Kelly, Chief of Staff to the President (Tentative)
- Justin Clark, Deputy Assistant to the President & Director, White House Intergovernmental Affairs (WH IGA)
- Doug Hoelscher, Special Assistant to the President & Dep. Director, WH IGA
- Billy Kirkland, Special Assistant to the President & Dep. Director, WH IGA

*Additional Federal Presenters:*

- David J. Shulkin, Secretary, USVA
- Alex Acosta, Secretary, USDOL
- Ryan Zinke, Secretary, USDOJ (Reception Only)
- Sonny Perdue, USDA Secretary (Tentative) (Reception Only)
- Eric Hargan, Acting Secretary, HHS
- Thomas Bowman, Deputy Secretary, USVA
- John Ulliot, Assistant Secretary, Office of Public and Intergovernmental Affairs, USVA
- Anthony Kurta, Senior Career Official, Office of the Under Secretary of Personnel & Readiness, U.S. Department of Defense

\*See Attachment B for list for additional Federal participants during breakout sessions.

IV. PRESS PLAN

CLOSED – except media will be welcomed into the room for the prepared remarks of Secretary Shulkin and Deputy Secretary Bowman.

V. SEQUENCE OF EVENTS

\*See Attachment A for full program/schedule. The first part of the formal program will include speaking slots followed by questions from the audience. The formal program will conclude with an hour of working break-out sessions moderated by Federal officials. The conference will end with a reception at the U.S. Department of Interior.

VI. HIGH-LEVEL TALKING POINTS

- The conference aims to nurture the partnership between the Federal government and State, local, and tribal Veterans' leaders, including:
  - Building relationships.
  - Identifying shared challenges and best practices.
- The conference also aims to underscore the Administration's commitment to improving programs and services for our nation's Veterans, including highlighting initial successes and priority initiatives.

VII. ATTACHMENTS

- A. Full Program -- White House Veterans Affairs Conference with State, Local, & Tribal Leaders
- B. Breakouts Information

**Attachment A: Formal Program for White House Veterans Conference with  
State, Local, & Tribal Leaders**



**White House Veterans Affairs Conference with State & Local Leaders**

Nov 29, 2017; 12:15 p.m. – 4:30 p.m.

White House Complex, Eisenhower Executive Office Building, South Court Auditorium

12:15 to 12:30

**Welcome & Event Overview**

*Justin Clark, Deputy Assistant to the President & Director, Intergovernmental Affairs  
The White House*

*John Ulliyot, Assistant Secretary, Office of Public & Intergovernmental Affairs  
U.S. Department of Veterans Affairs*

12:30 to 1:30

**Discussion with Veterans Affairs Leadership**

*Secretary David Shulkin & Deputy Secretary Thomas Bowman  
U.S. Department of Veterans Affairs*

1:30 to 2:00

**Discussion with Department of Defense Leadership**

*Anthony Kurta, Senior Career Official, Office of the Under Secretary of Personnel & Readiness  
U.S. Department of Defense*

2:00 to 2:15

**Break**

2:15 to 2:45

**Discussion with Health & Human Services Leadership**

*Acting Secretary Eric Hargan  
U.S. Department of Health & Human Services*

2:45 to 3:15

**Discussion with Department of Labor Leadership**

*Secretary Alex Acosta  
U.S. Department of Labor*

3:15 to 3:30

**Break & Transition to Breakout Sessions**

3:30 to 4:30

**Breakout Sessions**

*Various Officials*

*Reception from 5:00 to 6:30 at U.S. Department of the Interior, Office of the Secretary*

## **Attachment B: Breakouts Information**

### ***Veterans Employment & Transition Assistance Breakout:***

*Matt Miller, Deputy Assistant Secretary for Policy, USDOL*

*Mark Toal, National Veterans Employment Manager, USDOL*

*Bernadette Walsh, Florida Director, Veterans and Employment and Training, USDOL*

*Doreen Owens, Nevada Director, Veterans and Employment and Training, USDOL*

*Judd H. Lyons, Director, Defense Personnel & Family Support Center, Defense Human Res. Activity, USDOD*

*Chris Syrek, Executive Director, State and Local Government Relations, USVA*

### ***Veterans Homelessness:***

*Anthony Love, Senior Advisor & Director of Community Engagement, VHA Homeless Programs, USVA*

*Thayer Verschoor, Executive Director of Intergovernmental Affairs, USVA*

*Norman Suchar, Director, Special Needs Assistance Programs, Community Planning & Development, U.S. Department of Housing & Urban Development (USHUD)*

*John Gibbs, Senior Advisor, Office of Community Planning & Development, USHUD*

*Chris Bourne, Senior Policy Advisor, Office of Policy Development & Research, USHUD*

### ***Addiction, Mental Health, & Suicide Prevention:***

*Dr. McCance-Katz, Assistant Secretary for Mental Health and Substance Abuse, USHHS*

*Dr. David Carroll, Executive Director of the Office of Mental Health and Suicide Prevention, USVA*

*Stephanie Birdwell, Director of the Office of Tribal Government Relations, USVA*

*Ralph Gaines, Principal Deputy Assistant Secretary, Community Planning & Development, USHUD*

*Brett Esders, Senior Program Specialist, Office of Special Needs Assistance Programs, Office of Community Planning & Development, USHUD*

### ***VA Modernization & Reform:***

*Peter Shelby, Assistant Secretary for Human Resources and Administration, USVA*

*Melissa S. Glynn, Senior Advisor to the Secretary for Modernization, USVA*

# AMERICAN OVERSIGHT

HUD-17-0393-A-000062

# AMERICAN OVERSIGHT



## Waitlist

MN Deputy Commissioners VA

Brad Lindsay      [bradlindsay@state.mn.us](mailto:bradlindsay@state.mn.us)

Douglas Hughes      [douglashughes@state.mn.us](mailto:douglashughes@state.mn.us)

#	Title	First Name	Last Name	Party Affiliation	County/City/State	Contact Email
1	Jobs for Veterans State Grant Coordinator	Donal	Cieutat		Alabama	donal.cieutat@alcc.alabama.gov
2	Commissioner, Alabama Department of Veterans Affairs	Willie	Marsh		Alabama	clyde.marsh@va.alabama.gov
3	Spouse	Catherine	Bowen		Alaska	verdie.bowen@gtc.net
4	Director, Alaska State Division of Veterans Affairs	Verdie	Bowen		Alaska	verdie.bowen@alaska.gov
5	Councilman, Gila River Indian Community	Franklin	Pablo		Arizona	franklin.pablosr@gilariver-nsn.gov
6	Arizona State Senator, Veteran	Jamescita	Peshlaki	D	Arizona	jpeshlakai@azleg.gov
7	Acting, Veterans Director, Navajo Nation	Hubert	Smith		Arizona	hsmith@navajo-nsn.gov
8	San Diego County Veteran's Service Officer	Thomas	Splitgerber		California	tsplitgerber@san.rr.com
9	State Veterans Coordinator at Colorado Department of Labor and Employment	Colin	Schneider		Colorado	colin.schneider@state.co.us
10	Senior Advisor, IGA, HUD	Michael	Burley		D.C	michael.n.burley@hud.gov
11	IGA Representative, HUD	Stephanie	Fila		D.C	stephanie.c.fila@hud.gov
12	IGA Representative, HHS	Darcie	Johnston		D.C	darcie.johnston@hhs.gov
13	Local Veteran's Employment Representative, Department of Employee Services	Linda	Lee		D.C	linda.lee@dc.gov
14	Assistant Secretary of Veterans Affairs	Donald	Loren		D.C	donald.loren@va.gov
15	Deputy Assistant Secretary, Policy, Dept. of Labor	Matthew	Miller		D.C	miller.matthew.m@dol.gov
16	Senior Advisor to Secretary Shulkin	Peter	O'Rourke		D.C	peter.orourke@va.gov
17	Legislative Director, Homeland Security and Public Safety Committee	Mary Catherine	Ott		D.C	mcott@nga.org
18	Daughter of Glenn Sutphin	Katrina	Sutphin		D.C	(b)(6)
19	National Veterans Employment Manager	Mark	Toal		D.C	toal.mark.j@dol.gov
20	Tribal Veterans Service officer	J.D.	Arch		Eastern Band of Cherokee Indians	jdarch@nc-cherokee.com
21	Region Veterans' Program Coordinator, Department of Economic Opportunity	Andre	Anderson		Florida	andre.anderson@deo.myflorida.com
22	Command Sergeant Major; Member, NACVSO	Tommie	Maldonado		Florida	tommie.maldonado@ocfl.net
23		Cissy	Proctor		Florida	Donna.Wright@deo.myflorida.com
24	Executive Director, Florida Department of Veteran's Affairs	Glenn	Sutphin, Jr.		Florida	sutphing@fdva.state.fl.us
25	OVET	Bernadette	Walsh		Florida	walsh.bernadette@dol.gov
26	Commissioner, Department of Veterans Affairs	Michael	Roby		Georgia	mroby@vs.state.ga.us
27	Administrator, Idaho Divisions of Veterans Affairs	David	Brasuell		Idaho	david.brasuell@veterans.idaho.gov
28	Women's Veteran Representative	Olivia	Laschober		Illinois	olaschober@nacvso.org
29	Coordinator, Military to Civilian Employment Specialist	Richard	Wuthrich, Jr.		Illinois	richard.wuthrich@illinois.gov
30	Director, Indiana Department of Veterans Affairs	James	Brown		Indiana	jambrown@dva.in.gov
31	Veterans Program Director, Indiana Workforce Development	Michael	Thompson		Indiana	michaelthompson@dwd.in.gov
32	Home Base Iowa Program Manager	Jason	Kemp		Iowa	jason.kemp@iwd.iowa.gov
33	Operations Manager, Iowa Workforce Development	Linda	Rouse		Iowa	linda.rouse@iwd.iowa.gov
34	Director, Iowa Workforce Development	Beth	Townsend		Iowa	beth.townsend@iwd.iowa.gov
35	Commissioner	Norman	Arflack		Kentucky	norman.e.arflack@ky.gov
36	General; Executive Director, NASDVA	Leslie	Beavers		Kentucky	(b)(6)
37	State Representative, Chairman of Veterans Affairs Committee	Timothy	Moore		Kentucky	tim.moore@lrc.ky.gov
38	Veterans Affairs Officer	Robin	Ghent		Kentucky	rghent@lancastercountysc.net
39	VA Secretary, Louisiana	Joey	Strickland		South Carolina	joey.strickland@la.gov
40	Lieutenant Colonel; Director, Maine Bureau of Veterans Services	Adria	Horn		Louisiana	joey.strickland@la.gov
					Maine	adria.horn@maine.gov

41	Veterans Program F54 Manager, Maine Department of Labor	Auta	Maine	Maine	auta.m.main@maine.gov
42	Deputy Secretary, Department of Veterans Affairs	Robert	Finn	Maryland	robert.finn1@maryland.gov
43	President, National Association of State Veterans Homes	Sharon	Murphy	Maryland	smurphy@charhall.org
44	Deputy Director of Outreach and Advocacy, Department of Veterans Affairs	Denise	Nooe	Maryland	denise.nooe@maryland.gov
45	Veterans Program Manager, Maryland Department of Labor	LeRoy	Thomas	Maryland	leroy.thomas@maryland.gov
46	Secretary of the Department of Veteran's Services	Francisco	Urena	Massachusetts	francisco.urena@state.ma.us
47	Director of VA	James	Redford	Michigan	redfordj1@michigan.gov
48	Senior Federal Policy Representative	Katherine	Toskey	Michigan	toskeyk@michigan.gov
49	Vice Chairman, Veterans Affairs Division, State Representative	Matthew	Bliss	Minnesota	rep.matt.bliss@house.mn
50	1st Vice President, NACVSO	Martin	Caraway	Minnesota	(b)(6)
51	Veteran Service Officer	Michelle	Gatz	Minnesota	michelle.gatz@co.ym.mn.gov
52	Member, NACVSO	Christopher	Hinton	Minnesota	chris.hinton@co.waseca.mn.us
53	Deputy Commissioner, Minnesota Dept. of Veterans Affairs	Douglas	Hughes	Minnesota	douglas.hughes@state.mn.us
54	Legislative Director, Minnesota Department of Veterans Affairs	Michael	McElhiney	Minnesota	mike.mcelhiney@state.mn.us
55	Legislative Committee, NACVSO	Michael	McLaughlin	Minnesota	mmclaughlin@nacvso.org
56	Chief, Mississippi Band of Choctaw Indians	Phyllis	Anderson	Mississippi	panderson@choctaw.org
57	Mississippi Veterans Affairs Board, Executive Director	Katherine	Caldwell	Mississippi	kcaldwell@vab.ms.gov
58	Local Veteran's Employment Representative	Gloria	Cannon	Mississippi	gcannon@mdes.ms.gov
59	Veterans Service Officer, Harrison County	Julia	Encalade	Mississippi	vetoff2@co.harrison.ms.us
60	Representative	Charles	Davis	Missouri	charlie.davis@house.mo.gov
61	Missouri Dept. of Economic Development	Warren	Hall	Missouri	warren.hall@dcd.mo.gov
62	Director of Department of Veterans' Affairs	John	Hilgert	Nebraska	john.hilgert@nebraska.gov
63	Executive Director, Department of Veterans Services	Katherine	Miller	Nevada	millerk@veterans.nv.gov
64	Vice Chairman, State-Federal Relations and Veterans Affairs Committee, State Representative	Alfred	Baldasaro	New Hampshire	(b)(6)
65	Director of Human Services, Salvation Army	Brenda	Beavers	New Jersey	(b)(6)
66	Washington Liaison Chair, NACVSO	Kimberly	Shaloo	New Jersey	(b)(6)
67	Chair, New Jersey House Committee on Military and Veterans Affairs	Cleopatra	Tucker	New Jersey	(b)(6)
68	Associate Director of Federal Affairs	Devan	Cayea	New York	devan.cayea@exc.ny.gov
69	Director, Veteran Employment Service, NC	Archie	Barrow	North Carolina	archie.barrow@nccommerce.com
70	Veterans Employment Supervisor, North Carolina Dept. of Commerce	James	Dodgen	North Carolina	bill.dodgen@nccommerce.com
71	Member, NACVSO	Martha	Knowles	North Carolina	aknowles@sampsonnc.com
72	State Representative, Vice Chairman, Committee on Homeland Security, Military, and Veterans Affairs	Garland	Pierce	North Carolina	garland.pierce@ncleg.net
73	Assistant Secretary, North Carolina Department of Military & Veterans Affairs	James	Prosser	North Carolina	james.prosser@milvets.nc.gov
74	Veteran's Consultant	Jacqueline	Yi	North Carolina	jacqueline.yi@nccommerce.com
75	2nd Vice President, NACVSO	Herman	Breuer	Ohio	hbreuer@mail.nacvso.org
76	Treasurer, NACVSO	Barry	Johns	Ohio	vwwvets@vanwertcounty.org
77	State Representative, Chairman of Armed Services, Veterans Affairs and Homeland security Committee	Terry	Johnson	Ohio	(b)(6)
78	Ohio State Rep, Vice Chair of Veterans Affairs Committee	Laura	Lanese	Ohio	rep23@ohiohouse.gov
79	Medina County Veterans Service Commissioner	Randall	Schmidt	Ohio	rbsusmc49@zoominternet.net

Condition (b)(6)

80	Director, Service Officer, Medina County Veterans Service Office	Edward	Zackery	Ohio	ezackery@nacvso.org
81	Executive Director, Dept. of Oklahoma Veteran Affairs, Secretary of Veterans Affairs	Myles	Deering	Oklahoma	myles.deering@odva.ok.gov
82	Chief, Muskogee Creek Tribe	James	Floyd	Oklahoma	jfloyd@mcn-nsn.gov
83	President, NCAI; Lt. Governor, Chickasaw Nation	Jefferson	Keel	Oklahoma	lt.gov@chickasaw.net
84	Veterans Affairs Representative, Tributes of Umatilla Indian Reservation	Toni	Cordell	Oregon	tonicordell@ctuir.org
85	Representative	Paul	Evans	Oregon	rep.paulevans@oregonlegislature.gov
86	Members, NACVSO	Devin	Whitaker	Oregon	dwhitaker@co.lincoln.or.us
87	Adjutant General, PA Dept. of Military and VA	Anthony	Carrelli	Pennsylvania	rihamp@pa.gov
88	Representative	Cris	Dush	Pennsylvania	cdush@pahousegop.com
89	Representative	Sean	Harris	Pennsylvania	sharris@pahousegop.com
90	Pennsylvania State Representative, Marine Veteran	William	Rothman	Pennsylvania	grothman@pahousegop.com
91	Senate Staff, VA Committee	Nathan	Silcox	Pennsylvania	nsilcox@pasen.gov
92	Chairman, Senate Veterans Affairs and Emergency Preparedness Committee	Rudolph	Vulakovich	Pennsylvania	marmstrong@pasen.gov
93	Member, NACVSO	Samuel	Humphries	South Carolina	todd.humphries@cherokeecountysc.com
94	Local Veteran's Employment Representative, Manager	Jay	Leichtenberg	South Dakota	jay.leichtenberg@state.sd.us
95	Commissioner, Department of Veterans Affairs	Many-Bears	Grinder	Tennessee	many-bears.grinder@tn.gov
96	Member, NACVSO	David	Cantu	Texas	david.cantu@csd.hctx.net
97	Employment Counselor, Disabled Veteran Outreach Program	Arthur	Fracchia	Utah	afracchia@utah.gov
98	Executive Director, Utah Department of Veterans and Military Affairs	Gary	Harter	Utah	gharter@utah.gov
99	(b)(6)			Vermont	(b)(6)
100	CEO, Vermont Veteran's Home	Allan	Faxon Jr.	Vermont	allan.faxon@vermont.gov
101	Vietnam Veterans of America, Service Officer	Thomas	Jackson	Vermont	(b)(6)
102	Director, Vermont Veterans' Home	Melissa	Jackson	Vermont	melissa.jackson@vermont.gov
103	Assistant Secretary, VA Human Resources and Administration	Peter	Shelby	Vermont	peter.shelby@ve.gov
104	Deputy Press Secretary, Dept. of VA	Lydia	Blaha	Virginia	lydia.blaha@va.gov
105	Deputy Commissioner, Virginia Department of Veterans Services	Steven	Combs	Virginia	steven.combs.dvs.virginia.gov
106	Assistant Secretary, VA Legislative Affairs	Brooks	Tucker	Virginia	brooks.tucker@va.gov
107	VA Deputy Secretary of IGA	Thayer	Verschoor	Virginia	thayer.verschoor@va.gov
108	Deputy Director, DC Office, Gov. Jay Inslee	Casey	Katims	Washington	casey.katims@gov.wa.gov
109	Chief of Staff, Communications Director, WV Dept. of Veterans Assistance	William	Coleman	West Virginia	randy.w.coleman@wv.gov
110	State Veterans Coordinator, West Virginia	Chadwick	Ketchum	West Virginia	chadwick.w.ketchum@wv.gov
111	Member, NACVSO	Joseph	Aulik	Wisconsin	JAulik@co.winnnebago.wi.us
112	Ho-Chunk Nation, Tribal Veterans Affairs Officer	Margaret	Garvin	Wisconsin	margaret.garvin@ho-chunk.com
113	Co-Chair, NCAI Veterans Committee	Daniel	King	Wisconsin	dking1@oneidanation.org
114	Oneida Nation, Veterans Affairs Director	Kerry	Metoxen	Wisconsin	kmetoxe3@oneidanation.org
115	Secretary, NACVSO	Tami	Saleska	Wisconsin	tami.saleska@co.barron.wi.us
116	Member, NACVSO	James	Young	Wisconsin	jyoung@vernoncounty.org
117	Secretary of the Department of Veterans Affairs	Daniel	Zimmerman	Wisconsin	daniel.zimmerman@dva.wisconsin.gov
118	Policy Advisor, RGPPC	Erin	Adams	DC	eadams@rgppc.org
119	Senior Advisor, IGA, DOL	Byron	Anderson	DC	anderson.byron.e@dol.gov
120	Wife of (b)(6)			Wisconsin	(b)(6)
121	Director of Tribal Veteran Affairs	Leticia	Baltazar	Pasqua Yaqui	leticia.m.baltazar@pascuayaqui-nsn.gov
122	Membership Chairman, NC Legion	Bobby	Barker	North Carolina	(b)(6)
123	Vice Commander, NC Legion	Carol	Barker	North Carolina	cbarker@triad.rr.com
124	Administrator, NC State Veterans Home	Whitney	Bell	North Carolina	wrbell@pruitthealth.com
125	Family	(b)(6)			
126	Legislative Director, EANGUS	Scott	Bousum	D.C.	scott@eangus.org

127	Chairman, Mohegan Tribe	Kevin	Brown	Connecticut	kbrown@moheganmail.com
128	National Chaplain, NC Legion	Tierian	Cash	North Carolina	tcash@nclegion.org
129	Primary Member, DOI's Royalty Policy Committee	John	Crowther	Alaska	john.crowther@alaska.gov
130	Veterans Employment Consultant	Gerardo	Cruz	North Carolina	gerardo.cruz@nccommerce.com
131	Spouse	(b)(6)		North Carolina	(b)(6)
132	American Samoa DC Rep Veterans Program	John	Dudinsky	Virginia	jdudinsky@dudinskyassociates.com
133	Coordinator, Nebraska Assistant Secretary for Mental Health and Substance Use, SAMHSA	Terry	Eklund	Nebraska	terry eklund@nebraska.gov
134		McCance-Katz	Elinore	Rhode Island	elinore.mccance-katz@samhsa.hhs.gov
135	Legislative Director, EANGUS	Daniel	Elkins	D.C.	daniel@eangus.org
136	Veterans Affairs Director	Patrick	Farrell	Virgin Islands	patrick.farrell@va.vi.gov
137	State Senator, Chairman of Veterans' affairs Committee	Mae	Flexer	Connecticut	mae.flexer@cga.ct.gov
138	Principle Deputy Assistant Secretary for the Office of Community Planning and Development	Ralph	Gaines	D.C.	ralph.h.gaines@hud.gov
139	Senior Advisor, HUD	John	Gibbs	D.C.	john.gibbs@hud.gov
140	Director of Legislative Programs, NGAUS	Michael	Hadley	D.C.	mike.hadley@ngaus.org
141	State-Federal Relations, Texas	Thomas	Hambrick	Texas	wcs.hambrick@gov.texas.gov
142	Director, Bureau of Veterans Programs, Initiatives, Reintegration, and Outreach	Richard	Hamp	Pennsylvania	rihamp@pa.gov
143	Executive Director, Tennessee State Veterans' Homes	Edward	Harries	Tennessee	eharries@tsvh.org
144	OCLA Special Assistant, Dept. of VA	Cathleen	Haverstock	D.C.	cathleen.haverstock@va.gov
145	Executive Vice President of Operations, HMR	Heyward	Hilliard	South Carolina	hhilliard@hmrvi.com
146	LVER, Wisconsin	Derek	Jablonicky	Wisconsin	derek.jablonicky@dwd.wisconsin.gov
147	Director, Wyoming Veterans Commission	Stephen	Kravitsky	Wyoming	stephen.kravitsky@wyo.gov
148	Assistant Attorney General, Pascua Yaqui Tribe	Veronica	La Motte Darnell	Arizona	veronica.l.darnell@pascuayaqui-nsn.gov
149	Chief of Suicide Prevention Branch, Substance Abuse and Mental Health Services Administration (SAMHSA)	Richard	McKeon	Maryland	richard.mckeon@samhsa.hhs.gov
150	Veteran Program Manager, Ohio Dept. of Job and Family Services	Jay	Mendoza	Ohio	jay.mendoza@jfs.ohio.gov
151	National Committeewoman GOP, Guam	Margaret	Metcalfe	Guam	margaret.metcalfe@guam.gov
152	Alabama House of Representative, Chairman of Military and Veteran Affairs Committee	Felix	Moore	Alabama	(b)(6)
153	Disabled Veteran Outreach Program, Minnesota	Lee	Okerstrom	Minnesota	lee.okerstrom@state.mn.us
154	DVET	Doreen	Owens	D.C.	owens.doreen.a@dol.gov
155	Veterans Business Representative, Texas	Roginald	Parker Jr.	Texas	(b)(6)
156	DE, NASVH, Administrator	William	Peterson	Delaware	bill.peterson@state.de.us
157	Senior Legislative Program Manager, NGAUS	Matthew	Pincus	D.C.	matt.pincus@ngaus.org
158	Osage Nation Congressional Speaker	Angela	Pratt	Oklahoma	apratt@osagecongress-nsn.gov
159	HUD, Assistant Secretary for Community Planning & Development	Neal	Rackleff	D.C.	neal.j.rackleff@hud.gov
160	Council Member, Pascua Yaqui Tribe	David	Ramirez	Arizona	david.g.ramirez@pascuayaqui-nsn.gov
161	Spouse	(b)(6)			(b)(6)
162	Administrator, New Mexico State Veterans Home	Colleen	Rundell	New Mexico	colleen.rundell@state.nm.us
163	Executive Director, Long Island State Veterans Home	Fred	Sganga	New York	fred.sganga@lisvh.org
164	Deputy Executive Director, Long Island State Veterans Home	Jonathan	Spier	New York	jonathan.spier@lisvh.org
165	Wife of (b)(6)			Louisiana	(b)(6)
166	Policy Advisor, RGPPC	Lauren	Strickland	D.C.	lstrickland@rgppc.org
167	Employment Services Manager	Joseph	Swyrtek	Michigan	swyrtekj@michigan.gov
168	IGA Representative, VA	Christopher	Syrek	D.C.	christopher.syrek@va.gov
169	2nd Lt. Governor, Pueblo of Laguna Council	Marvin	Trujillo	New Mexico	mtrujillo@lagunapueblo-nsn.gov

170	Director of Federal Relations, Gov. Hogan (MD)	Tiffany	Waddell	Maryland	tiffany.waddell@maryland.gov
171	Senator	Albert	Wallingford	Missouri	wayne.wallingford@senate.mo.gov
172	Member, NACVSO	Jeremy	Williams	D.C.	jwilliams@nacvso.org

**From:** Bourne, Christopher M  
**Sent:** 19 Oct 2017 13:29:40 +0000  
**To:** Smith, Ja'Ron K. EOP/WHO  
**Cc:** Greenwood, Sheila M  
**Subject:** RE: Introduction/Welfare Reform

Ja'Ron,

Thanks for connecting. I appreciate your note below, but I'd like to turn it around: I hope to be helpful to you. Can we meet sometime next week?

Sincerely,  
Chris



**Christopher Bourne**

*Senior Policy Advisor*

*Office of Policy Development and Research*

*U.S. Department of Housing and Urban Development*

*(202) 402-5147 (office)*

**(b)(6)** *(mobile)*

**From:** Smith, Ja'Ron K. EOP/WHO [mailto:Ja'Ron.K.Smith@who.eop.gov]  
**Sent:** Wednesday, October 18, 2017 6:21 PM  
**To:** Greenwood, Sheila M <Sheila.M.Greenwood1@hud.gov>; Bourne, Christopher M <Christopher.M.Bourne@hud.gov>  
**Subject:** RE: Introduction/Welfare Reform

Hello Chris,

It is a pleasure to meet you. Please let me know if I can be helpful.

Sincerely,  
Ja'Ron

Ja'Ron K. Smith  
Director of Urban Affairs and Revitalization Policy  
Domestic Policy Council  
Executive Office of the President

**From:** Greenwood, Sheila M [mailto:Sheila.M.Greenwood1@hud.gov]  
**Sent:** Wednesday, October 18, 2017 11:36 AM  
**To:** Smith, Ja'Ron K. EOP/WHO <Ja'Ron.K.Smith@who.eop.gov>; Bourne, Christopher M <Christopher.M.Bourne@hud.gov>  
**Subject:** Introduction/Welfare Reform

Ja’Ron – Good seeing you yesterday. I’m introducing you to Chris Bourne in our office via email. Chris is in our Policy shop and has lots of ideas and enthusiasm around Welfare Reform and other social issues. I think you two could benefit from a sit-down meeting so I’m sending this to nudge it along. Thanks!

SMG

**From:** Zorc, Bethany A  
**Sent:** 26 Oct 2017 20:56:28 +0000  
**To:** Zorc, Bethany A; Hughes, Andrew; Hobbs, Benjamin R; Mills, Allison F; Fila, Stephanie C; DeFelice, Joseph J; Haller, Julia Z; Dendas, Michael W; Thompson, Amy C; Wade, Dana T; Farias, Anna Maria; Bravacos, John G; Garza, Sarah J; Gaines, Ralph H; Hunter, Matthew F; Smith, Cooper J. EOP/WHO; Marzol, Adolfo F; Appleton, Seth D; Shosky, John E; Smith, Cooper J; Kasper, Maren M; Rawlinson, Steven W; Joy, Johnson P; Byrd, David J; Browning, Austin G; Gribbin, William J; Patton, Lynne M; Coffey, Alexander; Gibbs, John; Kelley, Michael J; Youngblood, Richard A; Alexander, Mason; Roget, Gisele G; Williams, Raffi; Heredia, Evonne G; Wolfson, Len; Coressel, Jacie; Gruson, Barbara; Petty, Timothy J; Bacon, James A; Bass, Deana; Beckles, Angela L; Greenwood, Sheila M; Fitzpatrick, Nora S; Delahoyde, Abigail M; Rackleff, Neal J; Burley, Michael N; Bourne, Christopher M; Woll Jr, David C; Bright, Michael R; Nason, Michael C; Cowan Jr., Chad; Hipp, Van D; Brown, Christina M; Gormley, Joseph M; Eagles, David T; Van Dam, Katelyn M; Bowes, Robert B; Ludlow, Ashley; Holderfield, Stephanie A; Kurtz, R. Hunter; McCall, Drew A; Barton, Victoria L; Demarzo, Benjamin E  
**Subject:** Ethics Briefing

Topic: Computer Use

Guest Presenter: Jim Schultz, Special Assistant to the President & Senior Associate Counsel to the President

**From:** Hughes, Andrew  
**Sent:** 13 Sep 2017 14:07:41 +0000  
**To:** Coffey, Alexander; Barton, Victoria L; Bass, Deana; Bowes, Robert B; Gruson, Barbara; Holderfield, Stephanie A; Patton, Lynne M; Petty, Timothy J; Youngblood, Richard A; Williams, Raffi; Browning, Austin G; Gribbin, William J; Dendas, Michael W; Thompson, Amy C; Zorc, Bethany A; Bacon, James A; Marzol, Adolfo F; Kurtz, R. Hunter; Burley, Michael N; Eagles, David T; Shosky, John E; Alexander, Mason; Gibbs, John; Gormley, Joseph M; Bourne, Christopher M; Joy, Johnson P; Gaines, Ralph H; Mills, Allison F; Woll Jr, David C; Appleton, Seth D; Bright, Michael R; Ludlow, Ashley; Kelley, Michael J; Wade, Dana T; Brown, Christina M; Hunter, Matthew F; Roget, Gisele G; Rackleff, Neal J; Farias, Anna Maria; Haller, Julia Z; Bravacos, John G; Smith, Cooper J; Garza, Sarah J; Beckles, Angela L; Byrd, David J; Fitzpatrick, Nora S; Greenwood, Sheila M; Kasper, Maren M; McCall, Drew A; Smith, Cooper J. EOP/WHO; DeFelice, Joseph J; Demarzo, Benjamin E; Delahoyde, Abigail M; Coressel, Jacie; Hobbs, Benjamin R; Cummings, Matthew L; Heredia, Evonne G; Hipp, Van D; Fila, Stephanie C  
**Cc:** Wolfson, Len  
**Subject:** Weekly Staff Meeting

Updated with conference call number. The conf number is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code: (b)(6)

**From:** Hughes, Andrew  
**Sent:** 12 Sep 2017 21:27:41 +0000  
**To:** Coffey, Alexander; Barton, Victoria L; Bass, Deana; Bowes, Robert B; Gruson, Barbara; Holderfield, Stephanie A; Patton, Lynne M; Petty, Timothy J; Youngblood, Richard A; Williams, Raffi; Browning, Austin G; Gribbin, William J; Dendas, Michael W; Thompson, Amy C; Zorc, Bethany A; Bacon, James A; Marzol, Adolfo F; Kurtz, R. Hunter; Burley, Michael N; Eagles, David T; Shosky, John E; Alexander, Mason; Gibbs, John; Gormley, Joseph M; Bourne, Christopher M; Joy, Johnson P; Gaines, Ralph H; Mills, Allison F; Woll Jr, David C; Appleton, Seth D; Bright, Michael R; Ludlow, Ashley; Kelley, Michael J; Wade, Dana T; Brown, Christina M; Hunter, Matthew F; Roget, Gisele G; Rackleff, Neal J; Farias, Anna Maria; Haller, Julia Z; Bravacos, John G; Smith, Cooper J; Garza, Sarah J; Beckles, Angela L; Byrd, David J; Fitzpatrick, Nora S; Greenwood, Sheila M; Kasper, Maren M; McCall, Drew A; Smith, Cooper J. EOP/WHO; DeFelice, Joseph J; Demarzo, Benjamin E; Delahoyde, Abigail M; Coressel, Jacie; Hobbs, Benjamin R; Cummings, Matthew L; Heredia, Evonne G; Hipp, Van D; Fila, Stephanie C  
**Cc:** Wolfson, Len  
**Subject:** Weekly Staff Meeting

Updated with conference call number. The conf number is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code: (b)(6)

**From:** Bourne, Christopher M  
**Sent:** 18 Oct 2017 17:42:53 +0000  
**To:** Manigault, Omarosa O. EOP/WHO  
**Cc:** Pursley, Alexa R. EOP/WHO; Greenwood, Sheila M  
**Subject:** RE: HBCU Representative from HUC

Ms. Manigault Newman,

I'm very pleased to meet you via email and looking forward to contributing to this very important initiative.

Sincerely,

Chris Bourne



**Christopher Bourne**

*Senior Policy Advisor*

*Office of Policy Development and Research*

*U.S. Department of Housing and Urban Development*

*(202) 402-5147 (office)*

**(b)(6)** *(mobile)*

**From:** Manigault, Omarosa O. EOP/WHO [mailto:Omarosa.O.Manigault@who.eop.gov]  
**Sent:** Wednesday, October 18, 2017 12:22 PM  
**To:** Greenwood, Sheila M <Sheila.M.Greenwood1@hud.gov>  
**Cc:** Bourne, Christopher M <Christopher.M.Bourne@hud.gov>; Pursley, Alexa R. EOP/WHO <Alexa.R.Pursley@who.eop.gov>  
**Subject:** Re: HBCU Representative from HUC

Thank you!

I am excited about working with him.

Kindly,

Omarosa

Omarosa Manigault Newman  
Assistant to the President &  
Director of Communications  
Office of Public Liaison  
The White House

On Oct 18, 2017, at 11:34 AM, Greenwood, Sheila M <[Sheila.M.Greenwood1@hud.gov](mailto:Sheila.M.Greenwood1@hud.gov)> wrote:

Omarosa – Hope you're well. I'm e-introducing you to Chris Bourne, who will be our representative. Chris is a great guy from our Policy shop and he brings lots of good ideas and energy behind them. I know he will provide what you need. Thanks.

SMG

**From:** Hughes, Andrew  
**Sent:** 24 Oct 2017 14:52:31 +0000  
**To:** Rawlinson, Steven W;Wolfson, Len;Mills, Allison F;Fila, Stephanie C;Haller, Julia Z;Dendas, Michael W;Thompson, Amy C;Wade, Dana T;Zorc, Bethany A;Farias, Anna Maria;Bravacos, John G;Garza, Sarah J;Gaines, Ralph H;Hunter, Matthew F;Marzol, Adolfo F;Appleton, Seth D;Shosky, John E;Smith, Cooper J;Joy, Johnson P;Browning, Austin G;Gribbin, William J;Patton, Lynne M;Coffey, Alexander;Gibbs, John;Kelley, Michael J;Youngblood, Richard A;Alexander, Mason;Roget, Gisele G;Williams, Raffi;Heredia, Evonne G;Gruson, Barbara;Petty, Timothy J;Bacon, James A;Bass, Deana;Rackleff, Neal J;Burley, Michael N;Bourne, Christopher M;Woll Jr, David C;Bright, Michael R;Gormley, Joseph M;Brown, Christina M;Eagles, David T;Bowes, Robert B;Ludlow, Ashley;Holderfield, Stephanie A;Kurtz, R. Hunter;Van Dam, Katelyn M;Barton, Victoria L;Hobbs, Benjamin R;Holmes, Gregory A;DeFelice, Joseph J;Smith, Cooper J. EOP/WHO;Kasper, Maren M;Byrd, David J;Coressel, Jacie;Beckles, Angela L;Greenwood, Sheila M;Fitzpatrick, Nora S;Delahoyde, Abigail M;Nason, Michael C;Cowan Jr., Chad;Hipp, Van D;McCall, Drew A;Demarzo, Benjamin E  
**Cc:** Rawlinson, Steven W;Wolfson, Len  
**Subject:** Weekly Staff Meeting

Updated with conference call number. The conf number is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code: (b)(6)

**From:** Gates, Scott L  
**Sent:** 27 Sep 2017 14:50:38 +0000  
**To:** Hughes, Andrew;McCall, Drew A;Fallowfield, Linda;Coffey, Alexander;Barton, Victoria L;Bass, Deana;Beckles, Angela L;Bowes, Robert B;Byrd, David J;Fitzpatrick, Nora S;Greenwood, Sheila M;Gruson, Barbara;Holderfield, Stephanie A;Kasper, Maren M;Patton, Lynne M;Petty, Timothy J;Youngblood, Richard A;Williams, Raffi;Browning, Austin G;Gribbin, William J;Dendas, Michael W;Smith, Cooper J. EOP/WHO;DeFelice, Joseph J;Thompson, Amy C;Demarzo, Benjamin E;Delahoyde, Abigail M;Coressel, Jacie;Bacon, James A;Marzol, Adolfo F;Kurtz, R. Hunter;Burley, Michael N;Eagles, David T;Shosky, John E;Alexander, Mason;Gibbs, John;Gormley, Joseph M;Bourne, Christopher M;Joy, Johnson P;Hobbs, Benjamin R;Gaines, Ralph H;Mills, Allison F;Woll Jr, David C;Appleton, Seth D;Bright, Michael R;Ludlow, Ashley;Kelley, Michael J;Wade, Dana T;Brown, Christina M;Hunter, Matthew F;Roget, Gisele G;Rackleff, Neal J;Farias, Anna Maria;Haller, Julia Z;Bravacos, John G;Smith, Cooper J;Garza, Sarah J  
**Cc:** Simpson, Kevin M;Gates, Scott L  
**Subject:** Ethics Briefing  
**Attachments:** Procurement Law Briefing.pptx

Please see attached deck from today's ethics briefing.

# ***Basic Procurement Law Issues***

# *What We Will Cover*

- **Basic Concepts of Government Contracting**
- **Authority issues**
  - Powers, authorities, rules
  - Unauthorized Commitments/Ratifications
- **Process for Procurement Competitions**
- **Procurement Integrity Issues**
- **Inherently Governmental Functions**

# ***Competition in Contracting - A Few Basic Concepts***

- Competition is the rule in the Federal Government;
- The Contracting Officer is the only person who can sign/award/modify/terminate a contract;
- Unless one of the six (6) exceptions to competition applies, all government requirements over \$150,000 MUST be competed;
- The time frame for a procurement competition is around 12-15 months though complexity can and often does increase the time frame;
- Competition is heavily regulated under a multitude of Federal statutes and regulations including the Federal Acquisition Regulation, the Competition in Contracting Act, the Small Business Act;
- HUD has government procurement contracts in every aspect of its mission, e.g., Management & Marketing (M&M) contracts for its FHA foreclosed properties, IT infrastructure (HEAT) contracts, GNMA Legal Services contracts, Call Center contracts, FHEO Fair Lending Evaluation and Monitoring of Fannie Mae and Freddie Mac contracts;
- Difference between grants and procurement contracts: procurement contracts procure services where the government receives the direct benefit; in grants the grantee is receiving the direct benefit;
- Every aspect of a procurement/award/contract can be challenged in litigation. Procurement Law Division handles HUD's government contract litigation that takes place at GAO and the CBCA; DOJ handles government contract litigation that takes place at the Federal Courts.

# *Who Has Procurement Authority?*

- Only persons ...
  - holding a warrant (Contracting Officer)
  - issued a government purchase card (typically the Administrative Officer in each Program Office; limit up to \$3500)

are authorized to purchase anything on behalf of the government.

# *Unauthorized Commitments*

## *Procurement Issues*

- Anyone lacking authority who directs an outside party to furnish goods or services to government will cause an unauthorized commitment.
- An unauthorized commitment can only be fixed through a possible ratification.
- The *Contracting Officer* may do one of two things:
  - ratify action and pay the party who has provided the unauthorized goods or services;
  - Not ratify the unauthorized commitment (for various reasons).

# *Unauthorized Commitments*

## *Procurement Issues - II*

- If the Contracting Officer cannot or will not ratify an unauthorized commitment, persons causing the unauthorized commitments *may* be held personally liable for costs.
- Summary: Only Contracting Officers have the ability to bind the government. This means that only the Contracting Officer can:
  - purchase anything over the purchase card threshold;
  - sign or award new contracts;
  - change the terms of contracts;
  - terminate or end contracts.

# *Unauthorized Commitments*

## *Procurement Issues - III*

- **Conversely – Program Officials do not have the authority to:**
  - **sign new contracts including: licensing agreements, subscription agreements, hotel contracts, consulting contracts, etc.**
  - **modify or change the terms of contracts including adding new requirements to existing contracts, deleting terms from existing contracts.**

# ***Typical Procurement Process***

- ❖ Requirements, government cost estimates developed; Performance Work Statement (PWS) written;
- ❖ Requisition initiated by the Program Office and is sent to OCPO;
- ❖ OCPO prepares a Request for Proposals (RFP) which includes the PWS, evaluation factors, contract clauses;
- ❖ The RFP is posted publicly for usually 30 days (may be shorter);
- ❖ Interested offerors submit proposals within a set time frame;
- ❖ The proposals are evaluated by a technical evaluation team; prices evaluated by Contracting Officer (revised proposals and discussions may be needed)
- ❖ Award recommendation made to the Source Selection Official (SSO). SSO makes the final award decision.

# *Exceptions to Competition*

**There are 7 statutory exceptions to competition. Generally only 2 exceptions are used by HUD –**

- 1) unusual and compelling urgency, or**
- 2) only one responsible source.**

**“Unusual and compelling urgency” is a very high standard and very difficult to meet. The FAR is clear in that lack of advance planning by the agency is not “unusual and compelling urgency.”**

# ***Exceptions to Competition – II***

- **“Only one responsible source” is also a very high standard and difficult to meet. Case law interprets this to mean that only one source can do the requirements.**
- **All exceptions to competition requirements must be documented under a Justification for Other Than Full and Open Competition (JOFOC) which must be reviewed and approved by OCPO.**
- **JOFOCs must be posted publicly and can be challenged at GAO and in the Courts.**

# ***The Procurement Integrity Act***

## **Four Basic Provisions:**

- ban on disclosing procurement information;
- ban on obtaining procurement information;
- requirement to report employment contact;
- a one-year ban on accepting compensation from a contractor that was awarded a contract for over \$10,000,000

# ***Ban on Disclosing Procurement Information***

- **Before competitive contract award, the Procurement Integrity Act prohibits:**
  - the disclosure of sensitive Source Selection Information (SSI), or
  - the disclosure of Contractor Bid or Proposal Information (CBPI)
- **The ban applies to:**
  - current and former Federal employees, and
  - anyone who is advising or has advised the Government regarding the procurement (contractor employees, consultants, etc.).

# ***Disclosing or Obtaining SSI or CBPI: Penalty for Individuals***

**If an individual improperly discloses or obtains SSI or CBPI -**

- **in exchange for anything of value, or**
- **in order to obtain for himself, or give to anyone else, a competitive advantage in the award of a Federal contract . . .**

# ***Disclosing or Obtaining SSI or CBPI: Penalty for Individuals -II***

**The maximum criminal, civil and administrative penalty is:**

- 1. five years in prison;**
- 2. civil penalty of \$50,000 for each violation plus twice the amount of compensation which the individual received or offered for the prohibited conduct;**
- 3. adverse personnel action (i.e., up to termination)**

**If nothing of value is received, nor competition advantage an issue, penalties 2 & 3 would still apply**

# ***Inherently Governmental Functions***

- **There are some functions that only a Federal employee can perform. They include, but are not limited to:**
  - **the determination of agency policy;**
  - **the determination of Federal program priorities for budget requests;**
  - **the direction and control of Federal employees;**
  - **the selection or non selection of individuals for Federal government employment, including the interviewing of individuals for employment;**
  - **determining what supplies or services are to be acquired by the government;**
  - **awarding and administering contracts;**
  - **the approval of agency responses to FOIA requests;**

# ***Inherently Governmental Functions - II***

- **the determination of budget policy, guidance, and strategy;**
- **the drafting of Congressional testimony, responses to Congressional correspondence, or agency responses to audit reports from the IG, GAO or other Federal audit entity.**

# *Questions?*

**From:** Hughes, Andrew  
**Sent:** 20 Sep 2017 15:09:29 +0000  
**To:** Fila, Stephanie C; Patton, Lynne M; Bravacos, John G; Youngblood, Richard A; Kurtz, R. Hunter; Greenwood, Sheila M; Woll Jr, David C; Delahoyde, Abigail M; Petty, Timothy J; Joy, Johnson P; Kasper, Maren M; Shosky, John E; Smith, Cooper J; Hunter, Matthew F; Williams, Raffi; Wade, Dana T; Alexander, Mason; Mills, Allison F; Gibbs, John; Beckles, Angela L; Bowes, Robert B; Cooper.J.Smith@who.eop.gov; Gruson, Barbara; Demarzo, Benjamin E; Hobbs, Benjamin R; Farias, Anna Maria; Bacon, James A; Eagles, David T; Marzol, Adolfo F; DeFelice, Joseph J; Gaines, Ralph H; Heredia, Evonne G; Fitzpatrick, Nora S; Nason, Michael C; Gormley, Joseph M; Bright, Michael R; Holderfield, Stephanie A; Brown, Christina M; Coressel, Jacie; Gribbin, William J; Bass, Deana; Thompson, Amy C; Coffey, Alexander; Haller, Julia Z  
**Subject:** FW: Weekly Staff Meeting

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From: Hughes, Andrew  
Sent: Tuesday, June 13, 2017 7:48:23 PM UTC  
To: Hughes, Andrew; Coffey, Alexander; Barton, Victoria L; Bass, Deana; Beckles, Angela L; Bowes, Robert B; Byrd, David J; Fitzpatrick, Nora S; Greenwood, Sheila M; Gruson, Barbara; Holderfield, Stephanie A; Kasper, Maren M; McCall, Drew A; Patton, Lynne M; Petty, Timothy J; Youngblood, Richard A; Williams, Raphael L; Browning, Austin G; Gribbin, William J; Dendas, Michael W; Smith, Cooper J. EOP/WHO; DeFelice, Joseph J; Thompson, Amy C; Demarzo, Benjamin E; Delahoyde, Abigail M; Coressel, Jacie; Zorc, Bethany A; Bacon, James A; Marzol, Adolfo F; Kurtz, R. Hunter; Burley, Michael N; Eagles, David T; Shosky, John E; Alexander, Mason; Gibbs, John; Gormley, Joseph M; Bourne, Christopher M; Joy, Johnson P; Hobbs, Benjamin R; Gaines, Ralph H; Mills, Allison F; Woll Jr, David C; Appleton, Seth D; Bright, Michael R; Ludlow, Ashley; Kelley, Michael J; Wade, Dana T; Brown, Christina M; Hunter, Matthew F; Roget, Gisele G; Rackleff, Neal J; Farias, Anna Maria; Haller, Julia Z; Bravacos, John G; Smith, Cooper J; Garza, Sarah J  
Cc: Holmes, Gregory A; Nason, Michael C; Fila, Stephanie C; Heredia, Evonne G  
Subject: Weekly Staff Meeting  
When: Wednesday, September 20, 2017 1:45 PM-2:00 PM.  
Where: Departmental Conference Room (10233)

Updated with conference call number. The conf number is only for people located outside of HQ.

Conference call number: 1-888-684-8852/access code (b)(6)

**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 22 Nov 2017 14:49:09 +0000  
**To:** Hoelscher, Douglas L. EOP/WHO;Burley, Michael N;Appleton, Seth D;Bourne, Christopher M;Gibbs, John;Suchar, Norman A;Gaines, Ralph H;Esders, Brett D;Syrek, Christopher D. (Chris);Lyons, Judd H SES DODHRA DPFSC (US);Norton, Jane (OS/IEA);Johnston, Darcie (HHS/IEA);Tara Butler (tara.a.butler4.civ@mail.mil);'John Ulliot';Verschoor, Thayer;Smith, Steven;Fila, Stephanie C;Miller, Matthew M - VETS;Toal, Mark J - VETS;Anderson, Byron E - OSEC;walsh.bernadette@dol.gov;Kirkland, William H. EOP/WHO;Encarnacion, Dolkie (SAMHSA/OA);owens.doreen.a@dol.gov;Miller, Adelaide E. EOP/WHO;Sewell, Jack B. EOP/WHO;DeLong, Andrew T. EOP/WHO (Intern);Anderson, Maxwell D. EOP/WHO (Intern)  
**Subject:** FW: Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders

-----Original Appointment-----

From: Hoelscher, Douglas L. EOP/WHO [mailto:Douglas.L.Hoelscher@who.eop.gov]  
Sent: Tuesday, November 21, 2017 10:37 AM  
To: Hoelscher, Douglas L. EOP/WHO; Syrek, Christopher D. (Chris); Lyons, Judd H SES DODHRA DPFSC (US); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Tara Butler (tara.a.butler4.civ@mail.mil); 'John Ulliot'; Verschoor, Thayer; Smith, Steven; Fila, Stephanie C; Miller, Matthew M - VETS; Toal, Mark J - VETS; Anderson, Byron E - OSEC; walsh.bernadette@dol.gov; Kirkland, William H. EOP/WHO; Encarnacion, Dolkie (SAMHSA/OA); owens.doreen.a@dol.gov; Miller, Adelaide E. EOP/WHO; Sewell, Jack B. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Anderson, Maxwell D. EOP/WHO (Intern)  
Subject: Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders  
When: Monday, November 27, 2017 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).  
Where: Participant Dial-In: (202) 395-6392; Participant Code (b)(6)

The purpose of this call will be to:

I. Discuss Structure and Intent of Breakout Sessions II. Overview Conference and Answer Any Questions on Conference III. Ensure Key Participants Are Ready to Help Ensure A Successful Conference

Host Dial-In: (b)(6)  
Leader Code

**From:** Hughes, Andrew  
**Sent:** 22 Nov 2017 13:46:19 +0000  
**To:** Hobbs, Benjamin R;Holmes, Gregory A;DeFelice, Joseph J;Smith, Cooper J. EOP/WHO;Kasper, Maren M;Byrd, David J;Wolfson, Len;Coressel, Jacie;Fitzpatrick, Nora S;Delahoyde, Abigail M;Nason, Michael C;Cowan Jr., Chad;Hipp, Van D;Van Dam, Katelyn M;McCall, Drew A;Demarzo, Benjamin E;Mills, Allison F;Fila, Stephanie C;Haller, Julia Z;Dendas, Michael W;Thompson, Amy C;Wade, Dana T;Zorc, Bethany A;Farias, Anna Maria;Bravacos, John G;Garza, Sarah J;Gaines, Ralph H;Hunter, Matthew F;Marzol, Adolfo F;Appleton, Seth D;Shosky, John E;Smith, Cooper J;Rawlinson, Steven W;Joy, Johnson P;Browning, Austin G;Gribbin, William J;Patton, Lynne M;Coffey, Alexander;Gibbs, John;Kelley, Michael J;Youngblood, Richard A;Alexander, Mason;Roget, Gisele G;Williams, Raffi;Heredia, Evonne G;Gruson, Barbara;Petty, Timothy J;Bacon, James A;BassWilliams, Deana;Greenwood, Sheila M;Rackleff, Neal J;Burley, Michael N;Bourne, Christopher M;Woll Jr, David C;Bright, Michael R;Brown, Christina M;Gormley, Joseph M;Eagles, David T;Bowes, Robert B;Ludlow, Ashley;Holderfield, Stephanie A;Kurtz, R. Hunter;Barton, Victoria L;Beckles, Angela L  
**Cc:** Cummings, Matthew L  
**Subject:** Canceled: Weekly Staff Meeting

Updated with conference call number. The conf number is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code: (b)(6)

**From:** Greenwood, Sheila M  
**Sent:** 4 Oct 2017 01:59:28 +0000  
**To:** Hughes, Andrew;Thompson, Amy C;Fila, Stephanie C;Bright, Michael R;Holderfield, Stephanie A;Demarzo, Benjamin E;Bravacos, John G;Bass, Deana;Youngblood, Richard A;Gribbin, William J;Coffey, Alexander;DeFelice, Joseph J;McCall, Drew A;Eagles, David T;Appleton, Seth D;Heredia, Evonne G;Nason, Michael C;Coressel, Jacie;Alexander, Mason;Hunter, Matthew F;Rackleff, Neal J;Smith, Cooper J;Zorc, Bethany A;Dendas, Michael W;Haller, Julia Z;Delahoyde, Abigail M;Gaines, Ralph H;Barton, Victoria L;Kelley, Michael J;Joy, Johnson P;Smith, Cooper J. EOP/WHO;Gruson, Barbara;Patton, Lynne M;Kurtz, R. Hunter;Petty, Timothy J;Ludlow, Ashley;Garza, Sarah J;Farias, Anna Maria;Bacon, James A;Byrd, David J;Beckles, Angela L;Wade, Dana T;Brown, Christina M;Browning, Austin G;Gibbs, John;Kasper, Maren M;Bowes, Robert B;Fitzpatrick, Nora S;Marzol, Adolfo F;Shosky, John E;Bourne, Christopher M;Mills, Allison F;Williams, Raffi;Roget, Gisele G;Burley, Michael N;Hobbs, Benjamin R;Woll Jr, David C;Holmes, Gregory A;Gormley, Joseph M  
**Subject:** Re: Weekly Staff Meeting

Let's do 10 am. Thanks!

Get [Outlook for iOS](#)

**From:** Bourne, Christopher M  
**Sent:** 25 Oct 2017 21:40:33 +0000  
**To:** Crystal.N.Moore@who.eop.gov  
**Subject:** FW: Information: White House HBCU Initiative Interagency Meeting, October 25th at 1:30pm  
**Attachments:** EEOB Entrance Instructions.pdf

Crystal,

I have recently been appointed as Agency Representative for HUD. Please add me to your mailing list for future communications regarding the HBCU Initiative. When is the next meeting?

Thank you,



**Christopher Bourne**

*Senior Policy Advisor*

*Office of Policy Development and Research*

*U.S. Department of Housing and Urban Development*

*(202) 402-5147 (office)*

**(b)(6)** *(mobile)*

**From:** Wilson, Ophelia  
**Sent:** Tuesday, October 24, 2017 3:32 PM  
**To:** Byrd, David J <David.J.Byrd@hud.gov>  
**Cc:** Wilson, Ophelia <Ophelia.Wilson@hud.gov>  
**Subject:** FW: Information: White House HBCU Initiative Interagency Meeting, October 25th at 1:30pm

See note below. Do you know of anything I can report .... what HUD is doing. Should I tell them we are reviewing the proposal re student housing vouchers etc.

**From:** Moore, Crystal N. EOP/WHO [mailto:Crystal.N.Moore@who.eop.gov]  
**Sent:** Tuesday, October 24, 2017 3:20 PM  
**To:** Moore, Crystal N. EOP/WHO <Crystal.N.Moore@who.eop.gov>  
**Cc:** tammi.fergusson@ed.gov; Holifield, Johnathan <Johnathan.Holifield@ed.gov>  
**Subject:** Information: White House HBCU Initiative Interagency Meeting, October 25th at 1:30pm

Good Afternoon,

We look forward to seeing you at October's WHI-HBCU Interagency Meeting, which will be held **tomorrow, Wednesday, October 25, 2017 at 1:30pm at The White House Eisenhower Executive Office Building.**

Tomorrow's agenda will focus on developing a meaningful plan of implementation to address the priorities stated in the Executive Order to Promote Excellence and Innovation at HBCUs, which seeks to connect HBCU leaders with federal agency partners to coordinate strategies to increase federal funding to HBCUs.

Please be prepared to share for 5 minutes, updates, funding opportunities, and relevant prospects for the WHI-HBCU Initiative. If you have materials that you would like to share with the group, please email them to Tammi and I by 6pm today, so that we can have them printed and included in everyone's meeting packet. As a reminder, a conference line will not be provided.

The meeting will be held at the White House Eisenhower Executive Office Building Room 430, starting at 1:30 p.m. and ending promptly at 3:30 p.m. Attendees are asked to arrive by 1:00 pm, to allow ample time to go through White House security as there are several events tomorrow that may cause delays through security. Please note that late arrivals (after 1:30 pm) may not be accommodated. All attendees will enter the Eisenhower Executive Office Building (EEOB) at the corner of 17th Street and State Place (see attached instructions for more detail.)

All information submitted (e.g. name, date of birth, city, etc.) must exactly match the government issued photo ID you will present when arriving at the White House.

Thank you again, and we look forward to welcoming you tomorrow.

Crystal

Crystal N. Moore  
White House Fellow  
White House Office of Public Liaison  
(o) 202.881.8240 (c) (b)(6)  
[crystal.n.moore@who.eop.gov](mailto:crystal.n.moore@who.eop.gov)

## **Arrival Instructions**

Dear Guest,

### **Entry Information**

All attendees will enter the Eisenhower Executive Office Building (EEOB) at the corner of **17th Street and State Place** (see attached map). Please arrive early and note that late arrivals may not be accommodated. You will be standing outdoors while in line, so please dress appropriately for the weather conditions.

### **Identification**

All guests 18 years of age or older will be required to present a valid, government-issued photo identification (detailed below). All foreign nationals must present their passport. All other forms of foreign identification will not be accepted.

**All information submitted (e.g. name, date of birth, city, etc.) must exactly match the government-issued photo ID you will present when arriving at the White House.**

The following forms of photo ID are acceptable for presentation to USSS upon entry to the White House complex:

- Valid government-issued United States identification card (e.g. drivers license, military ID)
- Valid United States or other official government-issued passports

**No other forms of identification will be accepted; photocopies, expired IDs, or other transmissions of these documents are NOT valid.**

### **Prohibited Items**

The following items are prohibited:

- Cameras or video recorders
- Any pointed object, including pocket knives
- Strollers and diaper bags
- Aerosol containers
- Guns, ammunition, fireworks, electric stun guns, mace, martial arts weapons/devices, or knives

No storage facilities are available on or around the White House complex. Individuals who arrive with prohibited items will not be permitted to enter.

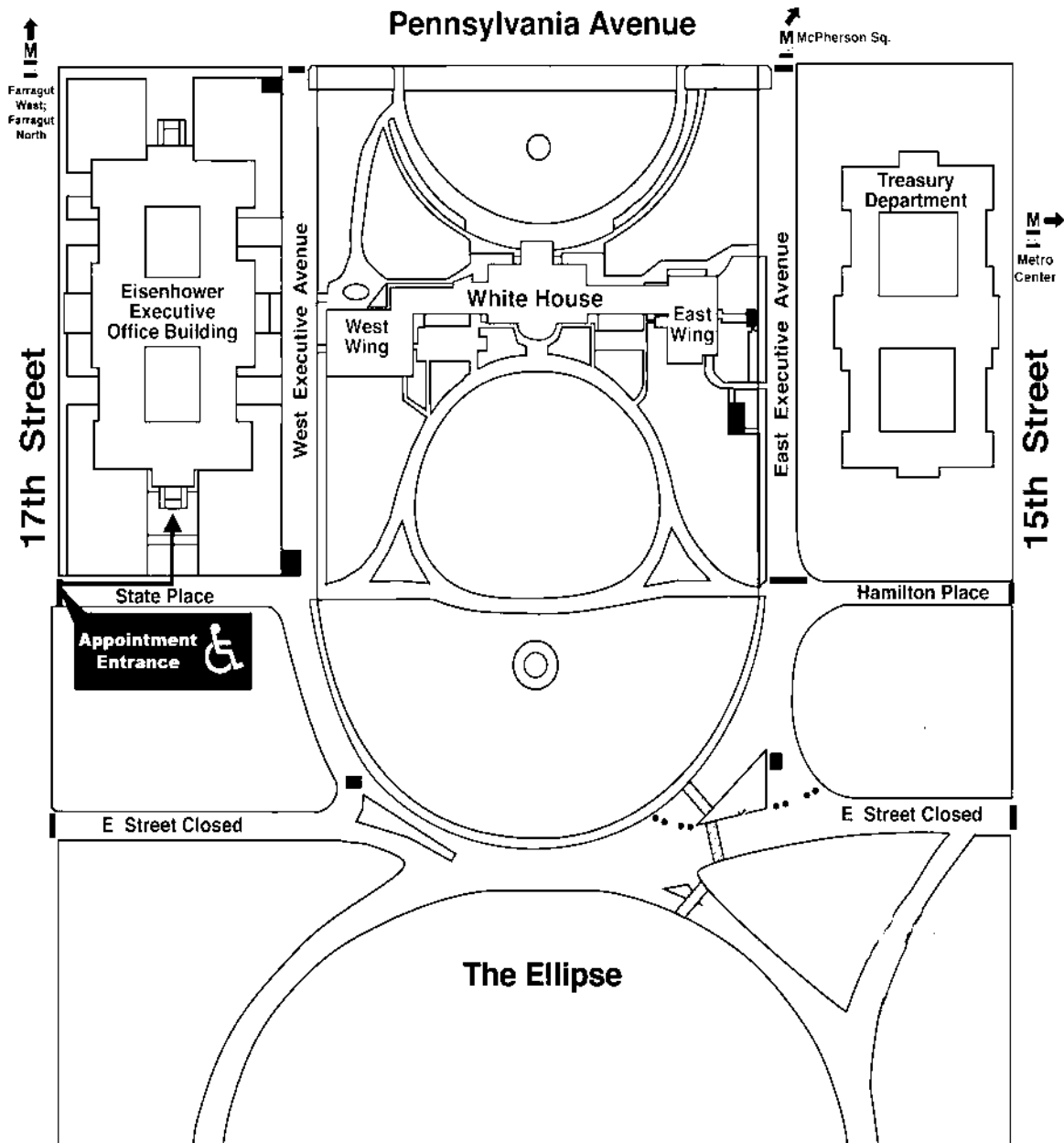
### **Parking**

On-street parking is not available near the White House, and use of public transportation is strongly encouraged.

### **Other Information**

Guests should be advised to wear clothing appropriate for the nature of the White House – business or business casual. **Jeans and shorts are not allowed.**

# EEOB Appointments



**From:** Gates, Scott L on behalf of Zorc, Bethany A  
**Sent:** 26 Sep 2017 15:03:47 +0000  
**To:** Hughes, Andrew;McCall, Drew A;Coffey, Alexander;Barton, Victoria L;Bass, Deana;Beckles, Angela L;Bowes, Robert B;Byrd, David J;Fitzpatrick, Nora S;Greenwood, Sheila M;Gruson, Barbara;Holderfield, Stephanie A;Kasper, Maren M;Patton, Lynne M;Petty, Timothy J;Youngblood, Richard A;Williams, Raffi;Browning, Austin G;Gribbin, William J;Dendas, Michael W;Smith, Cooper J. EOP/WHO;DeFelice, Joseph J;Thompson, Amy C;Demarzo, Benjamin E;Delahoyde, Abigail M;Coressel, Jacie;Bacon, James A;Marzol, Adolfo F;Kurtz, R. Hunter;Burley, Michael N;Eagles, David T;Shosky, John E;Alexander, Mason;Gibbs, John;Gormley, Joseph M;Bourne, Christopher M;Joy, Johnson P;Hobbs, Benjamin R;Gaines, Ralph H;Mills, Allison F;Woll Jr, David C;Appleton, Seth D;Bright, Michael R;Ludlow, Ashley;Kelley, Michael J;Wade, Dana T;Brown, Christina M;Hunter, Matthew F;Roget, Gisele G;Rackleff, Neal J;Farias, Anna Maria;Haller, Julia Z;Bravacos, John G;Smith, Cooper J;Garza, Sarah J  
**Subject:** Ethics Briefing

This month's training will be on procurement.

**From:** Fergusson, Tammi  
**Sent:** 16 Nov 2017 16:48:14 +0000  
**To:** McMahan, Arthur;Franklin, Sedika;Jones, Elyse;Kissel, Adam;adesai@nsf.gov;Angela McDaniel;Annie.Whatley@hq.doe.gov;Caitlin Green;Calvin Hodnett (Calvin.Hodnett1@usdoj.gov);carol.walls@nrc.gov;Christina Bartolomei;Bourne, Christopher M;Colon-Marrero, Laura <Laura.Colon-Marrero@usdoj.gov>;Conchetta McGriff-Belgrave;Cyntrica Eaton;Daesha D. Roberts;David.E.Smith@ssa.gov;Dennis Fish;Dwayne Matthews;evelyn.w.kent.civ@mail.mil;Granette Trent;James Woods;Manning, James;Joann Brant;joeletta.o.patrick@nasa.gov;johwatson@usaid.gov;Jon Peede;jschwartz@arc.gov;Julie Lu;kball@usaid.gov;Kelly Mitchell;Kennedy, Erika;kevin.jenkins@usdoj.gov;Kip Hurwitz;LevinDN@state.gov;Linda Wilson;Linda.Chastang@osec.usda.gov;Imanler@peacecorps.gov;Matthew Ciepielowski;michelle.mcgriff@hq.dhs.gov;Nicole.Lassiter@opm.gov;Wilson, Ophelia;Perry, Chris;Piyachat Terrell;Rhesia.Pittman@hq.doe.gov;Richard Toscano;Shennoa L. McDay;Simmons, Pauline - FAS;Stacy Carter;sylvia.price@usdoj.gov;Tanisha Gramote;Teri R Williams;Tony Smith;Tony Tighe;Tuwanada Smith;Tynnetta <Tynnetta.Lee@va.gov> Lee (Tynnetta.Lee@va.gov);William Maloney;Williams, Byron;Wu, Samuel (OS/OASH);yvette.rivera@dot.gov;Moore, Crystal N. EOP/WHO <Crystal.N.Moore@who.eop.gov> (Crystal.N.Moore@who.eop.gov);Manigault, Omarosa O. EOP/WHO <Omarosa.O.Manigault@who.eop.gov> (Omarosa.O.Manigault@who.eop.gov);Holifield, Johnathan;Diane Cullo;Acquanetta Newson  
**Subject:** WHI-HBCUs Interagency Working Group November Meeting  
**Attachments:** Federal Agency HBCU Tracking Sheet.xlsx, Federal Agency Partner Directory.docx  
**Importance:** High



**WHI-HBCUs Interagency Working Group Meeting**  
**Wednesday, November 29th**  
**1:30-3:30pm**  
**Conference Line: 888-972-9247**  
**Participant Code:** (b)(6)

Greetings all!

The WHI-HBCU will host an interagency meeting for all HBCU federal agency representatives and liaisons on **Wednesday, November 29<sup>th</sup>** from 1:30pm-3:30pm. **This meeting will be a teleconference.** In addition, there are **two additional requests** listed at the end of this notification. Please review and follow up.

**Agenda Items (subject to change)**

- Welcome/Roll Call
- White House Remarks

- Welcome
- Executive Director Remarks
  - Senior Official Appointment Follow Up
  - HBCU Plan/Report Follow Up
- HBCU Initiative Updates
  - Federal Agency Partner Directory
  - HBCU All Stars
  - International Affairs Working Group
- Federal Agency Updates
  - Round-robin report out of agency updates
- Holiday Updates
  - Important Due Dates
  - Next Meeting Date

**Follow Up:**

1. **Be sure to complete and submit the tracking sheet to Tammi.Fergusson@ed.gov within three (3) days after the Interagency Meeting.**
2. **Federal Agency Partner Directory Sheets are due by COB November 29<sup>th</sup>. Please complete and send back to Tammi.Fergusson@ed.gov. Additional guidance regarding this request was communicated through a November 8<sup>th</sup> email from Tammi (subject line: “Response Requested by November 29th: Federal Agency Partner Directory”). Please read the email before submitting the document!!!**

Agency	Meetings	Events		Programs
Agency for International Development				
Appalachian Regional Commission				
Broadcasting Board of Governors				
Central Intelligence Agency				
Corporation of National Service				
Department of Agriculture				
Department of Commerce				
Department of Defense		The Department of Defense held a one-day workshop on June 29, 2017 for HBCUs/MI in		
Department of Education				
Department of Energy				
Department of Health and Human Services				
Department of Homeland Security	N/A	N/A	N/A	N/A
Department of Housing and Urban Development	None	None	None	None
Department of Interior				
Department of Justice				
Department of Labor	In June and July, the Office of Apprenticeship is planning to invite the following colleges: Bowie, Connin			
Department of State				

Department of Transportation				
Department of Treasury				
Department of Veteran Affairs		2017 HBCU Week	NA	Department of Veterans Affairs Student Outreach and Retention Program (SOAR)
Environmental Protection Agency				
Equal Employment Opportunity Commission				
National Aeronautics & Space Administration				
National Endowment for the Arts				
National Endowment for the Humanities				
National Science Foundation				
Nuclear Regulatory Commission				
Office of Personnel Management				
Peace Corps	Coordinating with Judith Richmond to organize for fall outreach campaign for Morehouse College	1) Coordinating with Judith Richmond to organize for fall 2017 outreach campaign for	N/A	No events
Small Business Administration				
Social Security Administration				

<b>Key</b>	Meetings include any formal meetings located at home agency or on a HBCU campus. If possible please include attendees. <b>Please include dates.</b>	Please include any events located at home agency or a HBCU campus. Only include agency based events that are focused on HBCUs or MSIs. <b>Please include</b>		Programs may include agency initiatives, outreach events, HBCU awareness events, etc. <b>Please include dates.</b>
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July updates will be requested during the next interagency meeting.

**Do not complete this sheet.**

Agency	Meetings	Events		Programs
Agency for International Development				
Appalachian Regional Commission				
Broadcasting Board of Governors				
Central Intelligence Agency				
Corporation of National Service				
Department of Agriculture				
Department of Commerce				
Department of Defense				
Department of Education				
Department of Energy				
Department of Health and Human Services				
Department of Homeland Security				
Department of Housing and Urban Development				
Department of Interior				
Department of Justice				
Department of Labor				
Department of State				

Department of Transportation				
Department of Treasury				
Department of Veteran Affairs				
Environmental Protection Agency				
Equal Employment Opportunity Commission				
National Aeronautics & Space Administration				
National Endowment for the Arts				
National Endowment for the Humanities				
National Science Foundation				
Nuclear Regulatory Commission				
Office of Personnel Management				
Peace Corps				
Small Business Administration				
Social Security Administration				

<b>Key</b>	Meetings include any formal meetings located at home agency or on a HBCU campus. If possible please include attendees. <b>Please include dates.</b>	Please include any events located at home agency or a HBCU campus. Only include agency based events that are focused on HBCUs or MSIs. <b>Please include dates.</b>		Programs may include agency initiatives, outreach events, HBCU awareness events, etc. <b>Please include dates.</b>
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## White House Initiative on Historically Black Colleges and Universities

### Federal Agency Partner Directory

<b><i>Roles and Responsibilities</i></b>	
<b>Liaison</b>	<ul style="list-style-type: none"><li>• A senior official appointed by the agency head</li><li>• Typically a Political Appointee (Under special circumstances this individual can be a Federal Career Employee)</li><li>• Member of Record of the Interagency Working Group</li><li>• Participates in the Interagency Working Group at their discretion</li><li>• Regularly communicates with the Agency Representative</li><li>• Reports directly to the agency head on that agency's progress under Executive Order 13779</li><li>• Communicates WHIHBCUs' agenda to senior officials throughout their agency to help advance and coordinate the work required by Executive Order 13779</li><li>• Responsible for developing WHIHBCUs Agency Plan to identify programs and initiatives where HBCUs are not well represented, and improve HBCUs' participation in those programs and initiatives</li><li>• Can elect to receive correspondences from WHIHBCUs Office</li></ul> <p><b><i>Desired Qualities</i></b></p> <ul style="list-style-type: none"><li>• Possesses standing and entrepreneurial skills to advance Executive Order 13779 across the entire agency</li><li>• Demonstrates the ability to lead via influence and persuasion and through relationships</li><li>• Responsible for day-to-day implementation of WHIHBCUs Agency Plan and Executive Order 13779</li></ul>
<b>Representative</b>	<ul style="list-style-type: none"><li>• A Federal Career Employee</li><li>• Operating Member of the Interagency Working Group</li><li>• Participates in monthly Interagency Working Group meetings</li><li>• Serves as agency point of contact for WHIHBCUs Agency Plan and reports</li><li>• Responsible for delivering WHIHBCUs Agency Plan</li><li>• Disseminates WHIHBCUs information throughout their agency to help advance and coordinate the work required by Executive Order 13779</li><li>• Receives all correspondences from WHIHBCUs Office</li></ul>

<b>Alternate Representative</b>	<ul style="list-style-type: none"> <li>Serves as a backup to the Agency Representative</li> <li>Receives all correspondences from WHIHBCUs Office</li> </ul>
<b>Delegate</b>	<ul style="list-style-type: none"> <li>Agency employees with specific programmatic interest related to HBCUs</li> <li>Can participate in Interagency Working Group</li> <li>Can elect to receive correspondences from WHIHBCUs Office</li> </ul>

To be completed and submitted to Tammi Fergusson ([Tammi.Fergusson@ed.gov](mailto:Tammi.Fergusson@ed.gov))

### Federal Agency Partner Directory

Federal Agency	<i>(Please insert agency name)</i>					
	Full Name	Title	Office	Email	Phone	Receive Emails?
<b>Representative</b>						<b>YES</b>
<b>Liaison</b>						
<b>Alternate Representative</b>						<b>YES</b>
<b>Delegates (optional)</b>						
<b>Delegates (optional)</b>						
<b>Delegates (optional)</b>						

<b>Directory Completed by</b>	<i>(Name)</i>
<b>Submission Date</b>	<i>(Date)</i>

**Sent:** 16 Nov 2017 18:31:51 +0000  
**To:** Manigault, Omarosa O. EOP/WHO  
**Cc:** Pursley, Alexa R. EOP/WHO; Greenwood, Sheila M  
**Subject:** RE: HBCU Representative from HUC

Ms. Manigault Newman,

I'm very pleased to meet you via email and looking forward to contributing to this very important initiative.

Sincerely,

Chris Bourne



**Christopher Bourne**

*Senior Policy Advisor*

*Office of Policy Development and Research*

*U.S. Department of Housing and Urban Development*

*(202) 402-5147 (office)*

**(b)(6)** *(mobile)*

**From:** Manigault, Omarosa O. EOP/WHO [mailto:Omarosa.O.Manigault@who.eop.gov]  
**Sent:** Wednesday, October 18, 2017 12:22 PM  
**To:** Greenwood, Sheila M <Sheila.M.Greenwood1@hud.gov>  
**Cc:** Bourne, Christopher M <Christopher.M.Bourne@hud.gov>; Pursley, Alexa R. EOP/WHO <Alexa.R.Pursley@who.eop.gov>  
**Subject:** Re: HBCU Representative from HUC

Thank you!

I am excited about working with him.

Kindly,

Omarosa

Omarosa Manigault Newman  
Assistant to the President &  
Director of Communications  
Office of Public Liaison  
The White House

On Oct 18, 2017, at 11:34 AM, Greenwood, Sheila M <[Sheila.M.Greenwood1@hud.gov](mailto:Sheila.M.Greenwood1@hud.gov)> wrote:

Omarosa – Hope you're well. I'm e-introducing you to Chris Bourne, who will be our representative. Chris is a great guy from our Policy shop and he brings lots of good ideas and energy behind them. I know he will provide what you need. Thanks.

SMG

**Sent:** 17 Nov 2017 18:23:32 +0000  
**To:** Smith, Ja'Ron K. EOP/WHO  
**Cc:** Greenwood, Sheila M  
**Subject:** RE: Introduction/Welfare Reform

Ja'Ron,

Thanks for connecting. I appreciate your note below, but I'd like to turn it around: I hope to be helpful to you. Can we meet sometime next week?

Sincerely,  
Chris



**Christopher Bourne**

*Senior Policy Advisor*

*Office of Policy Development and Research*

*U.S. Department of Housing and Urban Development*

*(202) 402-5147 (office)*

**(b)(6)** *(mobile)*

**From:** Smith, Ja'Ron K. EOP/WHO [mailto:Ja'Ron.K.Smith@who.eop.gov]

**Sent:** Wednesday, October 18, 2017 6:21 PM

**To:** Greenwood, Sheila M <Sheila.M.Greenwood1@hud.gov>; Bourne, Christopher M  
<Christopher.M.Bourne@hud.gov>

**Subject:** RE: Introduction/Welfare Reform

Hello Chris,

It is a pleasure to meet you. Please let me know if I can be helpful.

Sincerely,  
Ja'Ron

Ja'Ron K. Smith  
Director of Urban Affairs and Revitalization Policy  
Domestic Policy Council  
Executive Office of the President

**From:** Greenwood, Sheila M [mailto:Sheila.M.Greenwood1@hud.gov]

**Sent:** Wednesday, October 18, 2017 11:36 AM

**To:** Smith, Ja'Ron K. EOP/WHO <Ja'Ron.K.Smith@who.eop.gov>; Bourne, Christopher M  
<Christopher.M.Bourne@hud.gov>

**Subject:** Introduction/Welfare Reform

Ja’Ron – Good seeing you yesterday. I’m introducing you to Chris Bourne in our office via email. Chris is in our Policy shop and has lots of ideas and enthusiasm around Welfare Reform and other social issues. I think you two could benefit from a sit-down meeting so I’m sending this to nudge it along. Thanks!

SMG

**From:** Zorc, Bethany A  
**Sent:** 26 Sep 2017 15:03:50 +0000  
**To:** Zorc, Bethany A; Hughes, Andrew; McCall, Drew A; Coffey, Alexander; Barton, Victoria L; Bass, Deana; Beckles, Angela L; Bowes, Robert B; Byrd, David J; Fitzpatrick, Nora S; Greenwood, Sheila M; Gruson, Barbara; Holderfield, Stephanie A; Kasper, Maren M; Patton, Lynne M; Petty, Timothy J; Youngblood, Richard A; Williams, Raffi; Browning, Austin G; Gribbin, William J; Dendas, Michael W; Smith, Cooper J. EOP/WHO; DeFelice, Joseph J; Thompson, Amy C; Demarzo, Benjamin E; Delahoyde, Abigail M; Coressel, Jacie; Bacon, James A; Marzol, Adolfo F; Kurtz, R. Hunter; Burley, Michael N; Eagles, David T; Shosky, John E; Alexander, Mason; Gibbs, John; Gormley, Joseph M; Bourne, Christopher M; Joy, Johnson P; Hobbs, Benjamin R; Gaines, Ralph H; Mills, Allison F; Woll Jr, David C; Appleton, Seth D; Bright, Michael R; Ludlow, Ashley; Kelley, Michael J; Wade, Dana T; Brown, Christina M; Hunter, Matthew F; Roget, Gisele G; Rackleff, Neal J; Farias, Anna Maria; Haller, Julia Z; Bravacos, John G; Smith, Cooper J; Garza, Sarah J; Fallowfield, Linda  
**Cc:** Simpson, Kevin M  
**Subject:** Ethics Briefing

This month's training will be on procurement.

**From:** Hughes, Andrew  
**Sent:** 15 Nov 2017 14:38:55 +0000  
**To:** Mills, Allison F;Fila, Stephanie C;Haller, Julia Z;Dendas, Michael W;Thompson, Amy C;Wade, Dana T;Zorc, Bethany A;Farias, Anna Maria;Bravacos, John G;Garza, Sarah J;Gaines, Ralph H;Hunter, Matthew F;Marzol, Adolfo F;Appleton, Seth D;Shosky, John E;Smith, Cooper J;Rawlinson, Steven W;Joy, Johnson P;Browning, Austin G;Gribbin, William J;Patton, Lynne M;Coffey, Alexander;Gibbs, John;Kelley, Michael J;Youngblood, Richard A;Alexander, Mason;Roget, Gisele G;Williams, Raffi;Heredia, Evonne G;Gruson, Barbara;Petty, Timothy J;Bacon, James A;Bass, Deana;Rackleff, Neal J;Burley, Michael N;Bourne, Christopher M;Woll Jr, David C;Bright, Michael R;Brown, Christina M;Gormley, Joseph M;Eagles, David T;Bowes, Robert B;Ludlow, Ashley;Holderfield, Stephanie A;Kurtz, R. Hunter;Barton, Victoria L;Hobbs, Benjamin R;Holmes, Gregory A;DeFelice, Joseph J;Smith, Cooper J. EOP/WHO;Kasper, Maren M;Byrd, David J;Wolfson, Len;Coressel, Jacie;Beckles, Angela L;Greenwood, Sheila M;Fitzpatrick, Nora S;Delahoyde, Abigail M;Nason, Michael C;Cowan Jr., Chad;Hipp, Van D;Van Dam, Katelyn M;McCall, Drew A;Demarzo, Benjamin E  
**Subject:** Canceled: Weekly Staff Meeting  
**Importance:** High

Updated with conference call number. The conf number is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code: (b)(6)

**From:** Zorc, Bethany A  
**Sent:** 26 Oct 2017 20:53:13 +0000  
**To:** Zorc, Bethany A; Hughes, Andrew; Hobbs, Benjamin R; Mills, Allison F; Fila, Stephanie C; DeFelice, Joseph J; Haller, Julia Z; Dendas, Michael W; Thompson, Amy C; Wade, Dana T; Farias, Anna Maria; Bravacos, John G; Garza, Sarah J; Gaines, Ralph H; Hunter, Matthew F; Smith, Cooper J. EOP/WHO; Marzol, Adolfo F; Appleton, Seth D; Shosky, John E; Smith, Cooper J; Kasper, Maren M; Rawlinson, Steven W; Joy, Johnson P; Byrd, David J; Browning, Austin G; Gribbin, William J; Patton, Lynne M; Coffey, Alexander; Gibbs, John; Kelley, Michael J; Youngblood, Richard A; Alexander, Mason; Roget, Gisele G; Williams, Raffi; Heredia, Evonne G; Wolfson, Len; Coressel, Jacie; Gruson, Barbara; Petty, Timothy J; Bacon, James A; Bass, Deana; Beckles, Angela L; Greenwood, Sheila M; Fitzpatrick, Nora S; Delahoyde, Abigail M; Rackleff, Neal J; Burley, Michael N; Bourne, Christopher M; Woll Jr, David C; Bright, Michael R; Nason, Michael C; Cowan Jr., Chad; Hipp, Van D; Brown, Christina M; Gormley, Joseph M; Eagles, David T; Van Dam, Katelyn M; Bowes, Robert B; Ludlow, Ashley; Holderfield, Stephanie A; Kurtz, R. Hunter; McCall, Drew A; Barton, Victoria L; Demarzo, Benjamin E  
**Subject:** Ethics Briefing

Topic: Federal Advisory Committee Act (FACA)

**From:** Microsoft Outlook  
**Sent:** 20 Sep 2017 15:09:32 +0000  
**To:** Nason, Michael C  
**Subject:** Undeliverable: FW: Weekly Staff Meeting  
**Attachments:** FW: Weekly Staff Meeting

**Delivery has failed to these recipients or groups:**

Nason, Michael C (Michael.C.Nason@hud.gov)

Your message couldn't be delivered to the recipient because you don't have permission to send to it.

Ask the recipient's email admin to add you to the accept list for the recipient.

For more information, see [DSN 5.7.129 Errors in Exchange Online and Office 365](#).







**From:** Bourne, Christopher M on behalf of Hughes, Andrew  
**Sent:** 20 Sep 2017 15:09:29 +0000  
**To:** Fila, Stephanie C; Patton, Lynne M; Bravacos, John G; Youngblood, Richard A; Kurtz, R. Hunter; Greenwood, Sheila M; Woll Jr, David C; Delahoyde, Abigail M; Petty, Timothy J; Joy, Johnson P; Kasper, Maren M; Shosky, John E; Smith, Cooper J; Hunter, Matthew F; Williams, Raffi; Wade, Dana T; Alexander, Mason; Mills, Allison F; Gibbs, John; Beckles, Angela L; Bowes, Robert B; Cooper.J.Smith@who.eop.gov; Gruson, Barbara; Demarzo, Benjamin E; Hobbs, Benjamin R; Farias, Anna Maria; Bacon, James A; Eagles, David T; Marzol, Adolfo F; DeFelice, Joseph J; Gaines, Ralph H; Heredia, Evonne G; Fitzpatrick, Nora S; Nason, Michael C; Gormley, Joseph M; Bright, Michael R; Holderfield, Stephanie A; Brown, Christina M; Coressel, Jacie; Gribbin, William J; Bass, Deana; Thompson, Amy C; Coffey, Alexander; Haller, Julia Z  
**Subject:** FW: Weekly Staff Meeting

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From: Hughes, Andrew  
Sent: Tuesday, June 13, 2017 7:48:23 PM UTC  
To: Hughes, Andrew; Coffey, Alexander; Barton, Victoria L; Bass, Deana; Beckles, Angela L; Bowes, Robert B; Byrd, David J; Fitzpatrick, Nora S; Greenwood, Sheila M; Gruson, Barbara; Holderfield, Stephanie A; Kasper, Maren M; McCall, Drew A; Patton, Lynne M; Petty, Timothy J; Youngblood, Richard A; Williams, Raphael L; Browning, Austin G; Gribbin, William J; Dendas, Michael W; Smith, Cooper J. EOP/WHO; DeFelice, Joseph J; Thompson, Amy C; Demarzo, Benjamin E; Delahoyde, Abigail M; Coressel, Jacie; Zorc, Bethany A; Bacon, James A; Marzol, Adolfo F; Kurtz, R. Hunter; Burley, Michael N; Eagles, David T; Shosky, John E; Alexander, Mason; Gibbs, John; Gormley, Joseph M; Bourne, Christopher M; Joy, Johnson P; Hobbs, Benjamin R; Gaines, Ralph H; Mills, Allison F; Woll Jr, David C; Appleton, Seth D; Bright, Michael R; Ludlow, Ashley; Kelley, Michael J; Wade, Dana T; Brown, Christina M; Hunter, Matthew F; Roget, Gisele G; Rackleff, Neal J; Farias, Anna Maria; Haller, Julia Z; Bravacos, John G; Smith, Cooper J; Garza, Sarah J  
Cc: Holmes, Gregory A; Nason, Michael C; Fila, Stephanie C; Heredia, Evonne G  
Subject: Weekly Staff Meeting  
When: Wednesday, September 20, 2017 1:45 PM-2:00 PM.  
Where: Departmental Conference Room (10233)

Updated with conference call number. The conf number is only for people located outside of HQ.

Conference call number: 1-888-684-8852/access code (b)(6)

**From:** Hughes, Andrew  
**Sent:** 13 Sep 2017 14:07:38 +0000  
**To:** Coffey, Alexander;Barton, Victoria L;Bass, Deana;Beckles, Angela L;Bowes, Robert B;Byrd, David J;Fitzpatrick, Nora S;Greenwood, Sheila M;Gruson, Barbara;Holderfield, Stephanie A;Kasper, Maren M;McCall, Drew A;Patton, Lynne M;Petty, Timothy J;Youngblood, Richard A;Williams, Raffi;Browning, Austin G;Gribbin, William J;Dendas, Michael W;Smith, Cooper J. EOP/WHO;DeFelice, Joseph J;Thompson, Amy C;Demarzo, Benjamin E;Delahoyde, Abigail M;Coressel, Jacie;Zorc, Bethany A;Bacon, James A;Marzol, Adolfo F;Kurtz, R. Hunter;Burley, Michael N;Eagles, David T;Shosky, John E;Alexander, Mason;Gibbs, John;Gormley, Joseph M;Bourne, Christopher M;Joy, Johnson P;Hobbs, Benjamin R;Gaines, Ralph H;Mills, Allison F;Woll Jr, David C;Appleton, Seth D;Bright, Michael R;Ludlow, Ashley;Kelley, Michael J;Wade, Dana T;Brown, Christina M;Hunter, Matthew F;Roget, Gisele G;Rackleff, Neal J;Farias, Anna Maria;Haller, Julia Z;Bravacos, John G;Smith, Cooper J;Garza, Sarah J  
**Cc:** Holmes, Gregory A;Nason, Michael C;Fila, Stephanie C;Heredia, Evonne G  
**Subject:** Weekly Staff Meeting

Updated with conference call number. The conf number is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code (b)(6)

**From:** Fergusson, Tammi  
**Sent:** 30 Nov 2017 17:07:00 +0000  
**To:** McMahan, Arthur; Franklin, Sedika; Jones, Elyse; Kissel, Adam; adesai@nsf.gov; Angela McDaniel; Annie.Whatley@hq.doe.gov; Caitlin Green; Calvin Hodnett (Calvin.Hodnett1@usdoj.gov); carol.walls@nrc.gov; Christina Bartolomei; Bourne, Christopher M; Colon-Marrero, Laura <Laura.Colon-Marrero@usdoj.gov>; Conchetta McGriff-Belgrave; Cyntica Eaton; Daesha D. Roberts; David.E.Smith@ssa.gov; Dennis Fish; Dwayne Matthews; evelyn.w.kent.civ@mail.mil; Granette Trent; James Woods; Manning, James; Joann Brant; joeletta.o.patrick@nasa.gov; johwatson@usaid.gov; Jon Peede; jschwartz@arc.gov; Julie Lu; kball@usaid.gov; Kelly Mitchell; Kennedy, Erika; kevin.jenkins@usdoj.gov; Kip Hurwitz; LevinDN@state.gov; Linda Wilson; Linda.Chastang@osec.usda.gov; lmanler@peacecorps.gov; Matthew Ciepielowski; michelle.mcgriff@hq.dhs.gov; Nicole.Lassiter@opm.gov; Wilson, Ophelia; Perry, Chrisp; Piyachat Terrell; Rhesia.Pittman@hq.doe.gov; Richard Toscano; Shennoa L. McDay; Simmons, Pauline - FAS; Stacy Carter; sylvia.price@usdoj.gov; Tanisha Gramote; Teri R Williams; Tony Smith; Tony Tighe; Tuwanada Smith; Tynnetta <Tynnetta.Lee@va.gov> Lee (Tynnetta.Lee@va.gov); William Maloney; Williams, Byron; Wu, Samuel (OS/OASH); yvette.rivera@dot.gov; Moore, Crystal N. EOP/WHO; Manigault, Omarosa O. EOP/WHO; Holifield, Johnathan; Diane Cullo; Acquannetta Newson  
**Cc:** Pursley, Alexa R. EOP/WHO; Patel, Jagir D. EOP/OMB; Staples, Crystal; Postell, Claudia; Fortune, Cat P - OASAM CRC; McPhail, Hugh; Villao, Daniel J - ETA; Denney, Joanne  
**Subject:** WHI-HBCUs November Interagency Working Group Meeting Notes  
**Attachments:** 2018 MSI Global Education Summit Flyer.pdf, November 2017 Federal Agency HBCU Tracking Sheet.xlsx



**WHI-HBCUs Interagency Working Group Meeting**  
**Wednesday, November 29th**  
**1:30-3:30pm**

-

**Meeting Notes**

- Executive Director Remarks (Provided by Johnathan Holifield)
  - OMB
    - WHI-HBCU held a meeting with OMB on Tuesday, November 19<sup>th</sup>
    - Discussed OMB's directive to review agency dollars directed towards HBCUs.
      - Signaled from the White House and the Executive Order

- OMB expressed interest collaborating and working together to provide guidance towards future data calls.
- Presently:
  - OMB issued a Budget Data Request to **all** agencies to supply a list of all HBCU specific grant programs by December 8<sup>th</sup>.
  - This language was included in the Pass Back issued this week:
    - ***Historically Black Colleges and Universities (HBCUs)***  
***Funding: In support of the Presidential Executive Order on the White House Initiative to Promote Excellence and Innovation at HBCUs, agencies should work towards strengthening the capacity of HBCUs to participate in applicable Federal programs and initiatives. To this end, and to support rollout of the FY 2019 Budget, OMB is gathering information on current agency support for HBCUs. By no later than December 8th, agencies should notify their OMB RMO and provide brief summary information on cases where they administer: 1) HBCU-focused programs (i.e., programs with the primary goal of supporting HBCUs); and/or 2) programs that provide substantial funding (e.g., \$5 million or more, or 5-10 percent of total program funding) to HBCUs. OMB will seek additional information, including estimated funding levels, from these agencies at a later date to support Budget rollout.***
- Future Goals include:
  - Continuing conversations with OMB to help frame the guidance on drafting stronger agency plans.
  - Eventually, rolling out the data call in conjunction with OMB budget requests
- HBCU FY18 Plan
  - The WHIHBCU office will only collect data on HBCUs, not the other MSIs.

- The official data call letter is going through clearance. However, as tradition, we will provide designated Representatives and Liaisons with an early copy of the letter and HBCU Plan instructions before it is delivered to the designated Secretaries.
- The HBCU Plan will look very similar to the MSI Plan many of you worked with in the past. However, we will be adding an additional piece to address the OMB BDR that was issued this week.
  - If your agency responded to the OMB BDR, you are expected to respond to the addition to the HBCU Plan.
  - Additional guidance will be provided with the HBCU Plan Instructions.
- Once the letter is received by the Secretary, agencies will have 60 days to respond to the request.
- HBCU Initiative Updates
  - HBCU Week Summit (provided by Crystal Moore)
    - The White House would like to plan mini summits held at various federal agencies. If you have an auditorium that can hold a large group of individuals and would like to host a mini summit during HBCU Week, please contact [Tammi.Fergusson@ed.gov](mailto:Tammi.Fergusson@ed.gov) in a separate email with the subject line “Mini Summits”.
  - HBCU Week Conference (provided by Sedika Franklin)
    - We are currently undergoing initial planning for 2018’s HBCU Week Conference.
      - Conference is held in the fall. The date is not yet confirmed.
    - If you have questions about HBCU Week or the conference, please contact [Sedika.Franklin@ed.gov](mailto:Sedika.Franklin@ed.gov).
  - HBCU All Stars (Provided by Elyse Jones)
    - If you have student opportunities or would like to be a guest speaker during one of the HBCU All Star calls, please contact [Elyse.Jones@ed.gov](mailto:Elyse.Jones@ed.gov).
- Partner Directory Update (Provided by Tammi Fergusson)

- The Partner Directory will be put in final on December 1<sup>st</sup>. If you have not submitted your Partner Directory sheet by the extended deadline of noon December 1<sup>st</sup>, you will not be included in the directory nor the new listserv.
- Holiday Updates (Provided by Tammi Fergusson)
  - No IAW meeting in December
  - December updates will be emailed, Agency updates via the tracking sheet are still expected
  - January Meeting Date (Jan 17<sup>th</sup>) In Person. Location TBD

Reminder: Please complete the Federal Tracking Sheet and submit to [Tammi.Fergusson@ed.gov](mailto:Tammi.Fergusson@ed.gov) within three business days.

Attachments:

Diversity Abroad Flyer

Federal Agency HBCU Tracking Sheet



**Tammi Fergusson, M.S.**

**Senior Program Analyst**

White House Initiative on Historically Black Colleges and  
Institutions | [U.S. Department of Education](https://www.ed.gov)

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## INVITATION FOR MSI ADMINISTRATORS, FACULTY, AND STAFF TO ATTEND!

Join Diversity Abroad and thought leaders to discuss the opportunities and challenges to expanding internationalization efforts at MSIs. The only event of its type, the MSI Global Education Summit is for those who are interested in:

- Developing or expanding inbound and outbound international education opportunities
- Sharing successes and challenges to internationalization with similar institutions
- Building a network with other MSI professionals internationalizing their campuses
- Charting a path forward to ensure MSI graduates are prepared for success in the 21st century global economy

Upper Level Administrators, Faculty, International Education and Student Affairs professionals, as well as representatives from public and private agencies and organizations are welcome to join us! Minority Serving Institutions who have access to resources, such as Title III and Title V funding, are also encouraged to send representatives to participate in this important summit.

[CONFERENCE.DIVERSITYNETWORK.ORG/MSI-SUMMIT](http://CONFERENCE.DIVERSITYNETWORK.ORG/MSI-SUMMIT)



Agency	Meetings	Events		Programs
Agency for International Development				
Appalachian Regional Commission				
Broadcasting Board of Governors				
Central Intelligence Agency				
Corporation of National Service				
Department of Agriculture				
Department of Commerce				
Department of Defense				
Department of Education				
Department of Energy				
Department of Health and Human Services				
Department of Homeland Security				
Department of Housing and Urban Development				
Department of Interior				
Department of Justice				
Department of Labor				
Department of State				

Department of Transportation				
Department of Treasury				
Department of Veteran Affairs				
Environmental Protection Agency				
Equal Employment Opportunity Commission				
National Aeronautics & Space Administration				
National Endowment for the Arts				
National Endowment for the Humanities				
National Science Foundation				
Nuclear Regulatory Commission				
Office of Personnel Management				
Peace Corps				
Small Business Administration				
Social Security Administration				

<b>Key</b>	Meetings include any formal meetings located at home agency or on a HBCU campus. If possible please include attendees. <b>Please include dates.</b>	Please include any events located at home agency or a HBCU campus. Only include agency based events that are focused on HBCUs or MSIs. <b>Please include dates.</b>		Programs may include agency initiatives, outreach events, HBCU awareness events, etc. <b>Please include dates.</b>
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Prefix	First	Last	State	Title	Tribe	State/Country/Tribal	Office	Email Address	Phone
Mr.	Clyde	Marsh	Alabama	Commissioner	N/A	State	Alabama Department of Veterans Affairs	clyde.marsh@va.alabama.gov	(334) 242-5077
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	Donal	Cleuat	Alabama	Alabama State Jobs for Veterans State Coordinator	N/A	State		Donal.cleuat@alcc.alabama.gov	334-353-1368
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Mr.	Verdie	Bowen	Alaska	Director	N/A	State	Alaska State Division of Veterans Affairs	verdie.bowen@alaska.gov	(907) 334-0874
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Mrs.	Wanda	Wright	Arizona	Director	N/A	State	Arizona Department of Veterans Affairs	WWright@azdvs.gov	(602) 234-8415
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Representative	Mark	Finchem	Arizona	Vice Chair	N/A	State	Arizona House Committee on Military, Veterans, and Regulatory Affairs	mfinchem@azleg.gov	602-926-3122
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Councilman	Franklin	Pablo Sr	Arizona	Councilman	Gila River Indian Community	Tribal	Gila River Indian Community	Franklin.PabloSr@gilariver-nsn.gov	
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	Ms. Main	Maine	State Coordinator for the Maine JVSG program		State		auta.m.main@maine.gov	207-623-7975	
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	Larry Thomas	Maryland	Maryland Veterans Program Manager		State		Larry.Thomas@maryland.gov	(410) 767-2015	
Secretary	Francisco Urena	Massachusetts	Secretary	N/A	State	Department of Veterans Affairs	francisco.urena@state.ma.us	(617) 210-5755	
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Representative	Joseph Graves	Michigan	Majority Vice Chair	N/A	State	Michigan House Committee on Military and Veterans Affairs	josephgraves@house.mi.gov	517-373-1780	
Representative	Terry Sabo	Michigan	Minority Vice Chair	N/A	State	Michigan House Committee on Military and Veterans Affairs	terrysabo@house.mi.gov	517-373-2646	
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Mr.	Dan	King	Wisconsin	NCAI Veterans Committee Co Chair	Oneida Nation	Tribal	Oneida Nation	DKING1@oneidation.org		
Councilman	Lloyd	Hartwell	Wisconsin	Tribal Veterans Service Officer	Bad River Band of Lake Superior Chippewa	Tribal	Bad River Band of Lake Superior Chippewa	transmitr@badriver-nsn.gov	(715) 685-9461	
Chairwoman	Wacant		Wisconsin	Tribal Veterans Service Officer	Forest County Potawatomi	Tribal	Forest County Potawatomi			
Mrs.	Margaret	Garvin	Wisconsin	Tribal Veterans Service Officer	Ho Chunk Nation	Tribal	Ho Chunk Nation	margaret.garvin@he-chunk.com	(715) 284-4563	
Chief	Vern	Martin	Wisconsin	Tribal Veterans Service Officer	Lac Courte Oreilles Band of Lake Superior Chippewa	Tribal	Lac Courte Oreilles Band of Lake Superior Chippewa	b(6)	(715) 634-8934	
Mr.	Danillee	Montgomery	Wisconsin	Tribal Veterans Service Officer	Lac du Flambeau Band of Lake Superior Chippewa	Tribal	Lac du Flambeau Band of Lake Superior Chippewa	b(6)	(715) 588-3677	
Mr.	Bruce	Witber	Wisconsin	Tribal Veterans Service Officer	Menominee Nation	Tribal	Menominee Nation	CVS02@ca.menominee.wi.us	(715) 799-3729	
Mrs.	Kerry	Metoxen	Wisconsin	Tribal Veterans Service Officer	Oneida Nation	Tribal	Oneida Nation	kmtoxe3@oneidation.org	(920) 869-1133	
Mr.	Randolph	Bresette	Wisconsin	Tribal Veterans Service Officer	Red Cliff Band of Lake Superior Chippewa	Tribal	Red Cliff Band of Lake Superior Chippewa	randybresette@centurytel.net	(715) 779-5766	
	Dean	VanZile	Wisconsin	Tribal Veterans Service Officer	Sokaogon Chippewa Community	Tribal	Sokaogon Chippewa Community	Eddlr23@newnorth.net	(715) 478-3830	
	Robert	Little	Wisconsin	Tribal Veterans Service Officer	Stockbridge-Munsee Band of Mohican Indians	Tribal	Stockbridge-Munsee Band of Mohican Indians	mohican.veterans@mohican-nsn.gov	(715) 853-3356	
Mrs.	Tammi	Saleska	Wisconsin	Secretary	N/A	County	NACVSO	tsaleska@nacvso.org		
Director	Steve	Kravitsky	Wyoming	Director	N/A	State	Wyoming Veterans Commission	Stephen.Kravitsky@wyo.gov	(307) 777-8151	
Senator	Curt	Meier	Wyoming	Chair	N/A	State	Wyoming Senate Committee Transportation, Highways and Military Affairs	curt.meier@wyoleg.gov	307-834-2344	
Representative	John	Eklund	Wyoming	Chair	N/A	State	Wyoming House Committee Transportation, Highways and Military Affairs	john eklund@wyoleg.gov	307-246-3251	
Mr.	Jeremy	Williams	Wyoming	Member	N/A	County	NACVSO	jwilliams@nacvso.org		
Mr.	Randall	Schmidt	Wyoming	Member	N/A	County	NACVSO	rbsusmc49@zoominternet.net		
	Matt	Pincus	D.C		N/A	State	NGAUS	Matt.Pincus@NGAUS.org		
	Scott	Bousum	D.C		N/A	State	NGAUS	scott.bousum@eangus.org	918-557-5895	
	Blaine	Hedges	Kentucky	Executive Director	N/A	State	Dept. of Military Affairs, KY	blaine.hedges@ky.gov	502-475-4199	
Speaker	Joe	Aresimowicz	Connecticut	State Speaker		State	Connecticut State House	kathleen.sahvo@cga.ct.gov		
Speaker	Richard	Corcoran	Florida	State Speaker		State	Florida State House	porsche.knight@myfloridahouse.gov		
Speaker	Raymond	Merrick	Kansas	State Speaker		State	Kansas State House	ray.merrick@house.ks.gov		
Speaker	Larry	Bellew	North Dakota	State Speaker		State	North Dakota State House	lbellew@nd.gov		
Speaker	Cliffard	Rosenberger	Ohio	State Speaker		State	Ohio State House	emily.kerns@ohiohouse.gov		
	Richard	Hinch	New Hampshire	Majority Leader		State	New Hampshire State House	dick.hinch@leg.state.nh.us		
Mr.	Bill	Peterson	Delaware	Delaware - NASVH		State		bill.peterson@state.de.us		
Ms.	Colleen	Rundell	New Mexico	New Mexico - NASVH		State		colleen.rundell@state.nm.us		
Mr.	Ed	Harries				State		eharries@tsvh.org		
Mr.	Eric	Jordan	Mississippi	Mississippi NASVH		State		ejordan@vab.ms.gov		
Mr.	Gary	Condra	Washington	Washington NASVH		State		garyc@dva.wa.gov		
Mr.	Heyward	Hilliard				State		hhilliard@hmvsl.com		
Mr.	Jack	Tarter				State		nasvh@vcn.com		
Ms.	Melissa	Jackson	Vermont	Vermont NASVH		State		Melissa.Jackson@vermont.gov		
Mr.	Jason	McArthur	North Carolina	North Carolina NASVH		State		jason@westcaremt.com		
Mr.	Jimmy	Woodward	Alaine	Maine NASVH		State		james.woodward@doa.nc.gov		
Mrs.	Kelly	Kash	Alabama	Alabama NASVH		State		kkash@MaineVeteransHomes.org		
Mrs.	Kim	Justice	Michigan	Michigan NASVH		State		Kim.Justice@va.alabama.gov		
Mrs.	Linda	Smith	Kentucky	Kentucky NASVH		State		smithl26@kentucky.gov		
Mr.	Mark	Bowman	Ohio	Ohio NASVH		State		Mark.Bowman@ky.gov		
Mr.	Michale	Liptay	New York	New York NASVH		State		michael.liptay@dvs.ohio.gov		
Mr.	Fred	Sanga	Maryland	Maryland NASVH		State		Fred.Sanga@sbumed.org		
Mrs.	Sharon	Murphy	Michigan	Michigan NASVH		State		smurphy@charhall.org		
Mr.	Bradford	Slagle	Michigan	Michigan NASVH		State		SlagleB9@michigan.gov		
Mr.	Jonathan	Splier	Michigan	Michigan NASVH		State		Jonathan.Splier@hsvh.org		
Mr.	Steve	Rolson	Michigan	Michigan NASVH		State		rolstons@michigan.gov		
Ms.	Whitney	Bell				State		wrbell@pruithhealth.com		



U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT  
WASHINGTON, DC 20410-3000

OFFICE OF ADMINISTRATION

OCT 3 1 2018

Mr. Austin R. Evers  
Executive Director  
American Oversight  
1030 15<sup>th</sup> Street NW  
Suite B255  
Washington, DC 20005

RE: Freedom of Information Act Request  
FOIA Control No.: 17-FI-HQ-02082  
Civil Action Number: 18-LIT-HQ-00005

Dear Mr. Evers:

This letter is the second interim response to your Freedom of Information Act (FOIA) request dated and received on September 12, 2017. You asked for copies of the following Department of Housing and Urban Development records from January 20, 2017, to the date the search is conducted:

1. All emails sent or received (including carbon copies or blind carbon copies) between any of the individuals listed below and anyone from the Executive Office of the President (including anyone using an eop.gov email address). Emails forwarding otherwise responsive records to or from a personal email account are responsive to this request.
  - a. Beth Van Duyne
  - b. John Gibbs
  - c. Christopher Bourne
  - d. Lynne Patton
2. All calendar entries for the individuals listed below that also include any individual from the Executive Office of the President (including anyone using an eop.gov email address) as an invitee or participant. For calendar entries created in Outlook or similar programs, the documents should be produced in "memo" form to include all invitees, any notes, and all attachments. Please do not limit your search to Outlook calendars—we request the production of any calendar—paper or electronic, whether on government-issued or personal devices—used to track or coordinate how these individuals allocate their time on agency business
  - a. Beth Van Duyne
  - b. John Gibbs
  - c. Christopher Bourne
  - d. Lynne Patton.

Your request is granted in part. Enclosed are copies of Christopher Bourne's calendars, John Gibbs' emails and calendars, and Beth Van Duyne's emails and calendars. Copies of Christopher Bourne's emails were provided in an interim release dated June 29, 2018. Pursuant to the deliberative process privilege of FOIA Exemption 5, I am withholding portions of intra- and interagency emails and attachments containing pre-decisional discussions of possible agency actions, draft recommendations, deliberations containing suggested goals and strategies, draft edits and comments, and details of ongoing workplans. Exemption 5 protects inter- or intra-agency communications which would not be available by law to a party other than an agency in litigation with the Department. The release of this information would reflect HUD's predecisional, deliberative process, and would discourage open and candid advice, recommendations, and exchanges of views within the Department, which could bring about public scrutiny of the individuals and the need to justify in public their tentative opinions. I am also withholding teleconference access codes, pin numbers, cell phone numbers, and names of government employees' family members under Exemption 6 of the FOIA, because release of such information would constitute an unwarranted invasion of personal privacy. The interest of the general public in reviewing these portions of government documents does not outweigh the individuals' right to privacy.

The Department is still processing records that are responsive to your request. Appeal rights will be provided to you in the Department's final response letter.

For your information, your FOIA request, including your identity and any information made available, is releasable to the public under subsequent FOIA requests. In responding to these requests, the Department does not release personal information, such as home address, telephone number, or Social Security number, all of which are protected from disclosure under FOIA Exemption 6. Please also be advised that all appeal rights related to your request will be provided to you in a final response letter.

If you have any questions regarding your request, you may contact Eugene McGirt at (202) 402-4315. Thank you for your interest in the Department's programs and policies.

Sincerely,



Deborah R. Snowden  
Deputy Chief FOIA Officer  
Office of the Executive Secretariat

Enclosures

**From:** FEMA-NWC  
**Sent:** 24 Aug 2017 17:57:09 +0000  
**To:** FEMA-NWC; Hunter, Matthew F; Van Duyne, Beth A; Ramon, Nicolas; Golrick, Janet M; Bregon, Nelson R; Hebert, Tony X; Holland, Rena D; 'CBRNE'; 'Coast Guard National Command Center'; 'EPA'; 'EOP'; 'White House Situation Room'; 'FDA EOC'; 'FEMA-CrisisPlans'; 'FEMA-NWC-TMT'; 'HEOC'; 'HHS'; 'IMAT-East'; 'IMAT-West'; 'JOC Dir PACOM'; 'Joint Logistics Ops Center'; 'Lewis, Leviticus'; 'NGB'; 'NOC.KMO'; 'NOC.SWO'; 'NORTHCOM Command Center'; 'Penney, Christopher'; 'Tamillow, Michael'; 'Treasury'; 'TSACIMG.DIM'; 'US Army Corps of Engineers'; 'FEMA-VOC'; 'Blaz, Christopher'; 'FEMA-NRCC-M1Control'; 'Behnke, Matthew'; 'Boyd, Valerie (OGA)'; 'Margita, Caryn A CDR'; 'Coghlan, Glenn'; 'COL Douglas C. Rose, Jr.'; 'Macintyre, Anthony'; 'DHS HQ'; 'Piper, Mark (OGA)'; 'DOJ/ATF (ESF 13)'; 'Erickson, Somer'; 'GSA / Co-lead for ESF #7- Carol Hall'; 'Haynes, III, Harry (OGA)'; 'Hylton, Roberto'; 'FEMA-IGA'; 'Jacques, Richard'; 'Nguyen, Jason (OGA)'; 'McRae, William (OGA)'; 'MacIntyre, Anthony (OGA)'; 'NOAA-LNO'; 'Rose, Douglas (OGA)'; 'Ignazzitto ii, Joseph (OGA)'; 'OSD'; 'FEMA-PSR'; 'Tamillow, Mike'; 'Trahan Jr, Arthur (OGA)'; 'USACE'; 'Watrel, William'; 'Wright, Gerald D (OGA)'; 'Xavier Villarreal'; 'FEMA OPERATIONS CENTER'; 'FEMA-MOC-BOTHELL'; 'FEMA-MOC-DENTON'; 'FEMA-MOC-DENVER'; 'FEMA-MOC-FREDERICK'; 'FEMA-MOC-MAYNARD'; 'FEMA-MOC-THOMASVILLE'; 'FEMA-R03-RRCC-WATCH'; 'FEMA-R2-WatchOfficer'; 'FEMA-R4-WatchUnit'; 'FEMA-R5-Watch'; 'FEMA-R6-Watch'; 'FEMA-R7-WatchOps'; 'FEMA-R8-DutyOfficer'; 'FEMA-R8-RRCC-DIRECTOR'; 'FEMA-R9Watchofficer'  
**Subject:** FW: (MUTED PIN) FEMA Leadership VTC - Tropical Storm Harvey

## **We are on for 2PM.**

-----Original Appointment-----

**From:** FEMA-NWC [mailto:FEMA-NWC@fema.dhs.gov]

**Sent:** Thursday, August 24, 2017 1:48 PM

**To:** FEMA-NWC; Golrick, Janet M; Bregon, Nelson R; Hebert, Tony X; Holland, Rena D; 'CBRNE'; 'Coast Guard National Command Center'; 'EPA'; 'EOP'; 'White House Situation Room'; 'FDA EOC'; 'FEMA-CrisisPlans'; 'FEMA-NWC-TMT'; 'HEOC'; 'HHS'; 'IMAT-East'; 'IMAT-West'; 'JOC Dir PACOM'; 'Joint Logistics Ops Center'; 'Lewis, Leviticus'; 'NGB'; 'NOC.KMO'; 'NOC.SWO'; 'NORTHCOM Command Center'; 'Penney, Christopher'; 'Tamillow, Michael'; 'Treasury'; 'TSACIMG.DIM'; 'US Army Corps of Engineers'; 'FEMA-VOC'; 'Blaz, Christopher'; 'FEMA-NRCC-M1Control'; 'Behnke, Matthew'; 'Boyd, Valerie (OGA)'; 'Margita, Caryn A CDR'; 'Coghlan, Glenn'; 'COL Douglas C. Rose, Jr.'; 'Macintyre, Anthony'; 'DHS HQ'; 'Piper, Mark (OGA)'; 'DOJ/ATF (ESF 13)'; 'Erickson, Somer'; 'GSA / Co-lead for ESF #7- Carol Hall'; 'Haynes, III, Harry (OGA)'; 'Hylton, Roberto'; 'FEMA-IGA'; 'Jacques, Richard'; 'Nguyen, Jason (OGA)'; 'McRae, William (OGA)'; 'MacIntyre, Anthony (OGA)'; 'NOAA-LNO'; 'Rose, Douglas (OGA)'; 'Ignazzitto ii, Joseph (OGA)'; 'OSD'; 'FEMA-PSR'; 'Tamillow, Mike'; 'Trahan Jr, Arthur (OGA)'; 'USACE'; 'Watrel, William'; 'Wright, Gerald D (OGA)'; 'Xavier Villarreal'; 'FEMA OPERATIONS CENTER'; 'FEMA-MOC-BOTHELL'; 'FEMA-MOC-DENTON'; 'FEMA-MOC-DENVER'; 'FEMA-MOC-FREDERICK'; 'FEMA-MOC-MAYNARD'; 'FEMA-MOC-THOMASVILLE'; 'FEMA-R03-RRCC-WATCH'; 'FEMA-R2-WatchOfficer'; 'FEMA-R4-WatchUnit'; 'FEMA-R5-Watch'; 'FEMA-R6-Watch'; 'FEMA-R7-WatchOps'; 'FEMA-R8-DutyOfficer'; 'FEMA-R8-RRCC-DIRECTOR'; 'FEMA-R9Watchofficer'

**Subject:** FW: (MUTED PIN) FEMA Leadership VTC - Tropical Storm Harvey

**When:** Thursday, August 24, 2017 2:00 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** FEMA HQ M1 Conference Room; VTC; Dial-in: 800-320-4330, MUTED PIN (b)(6)

-----Original Appointment-----

**From:** FEMA-NWC [mailto:FEMA-NWC@fema.dhs.gov]

**Sent:** Thursday, August 24, 2017 1:46 PM

**To:** FEMA-NWC; Holland, Rena D; 'CBRNE'; 'Coast Guard National Command Center'; 'EPA'; EOP; 'White House Situation Room'; 'FDA EOC'; FEMA-CrisisPlans; FEMA-NWC-TMT; HEOC; 'HHS'; IMAT-East; IMAT-West; 'JOC Dir PACOM'; 'Joint Logistics Ops Center'; Lewis, Leviticus; 'NGB'; 'NOC.KMO'; 'NOC.SWO'; 'NORTHCOM Command Center'; Penney, Christopher; Tamillow, Michael; 'Treasury'; TSACIMG.DIM; 'US Army Corps of Engineers'; FEMA-VOC; Blaz, Christopher; FEMA-NRCC-M1Control; Behnke, Matthew; Boyd, Valerie (OGA); Margita, Caryn A CDR; Coghlan, Glenn; COL Douglas C. Rose, Jr.; Macintyre, Anthony; DHS HQ; Piper, Mark (OGA); DOJ/ATF (ESF 13); Erickson, Somer; 'GSA / Co-lead for ESF #7- Carol Hall'; Haynes, III, Harry (OGA); Hylton, Roberto; FEMA-IGA; Jacques, Richard; Nguyen, Jason (OGA); McRae, William (OGA); MacIntyre, Anthony (OGA); NOAA-LNO; Rose, Douglas (OGA); Ignazzitto ii, Joseph (OGA); 'OSD'; FEMA-PSR; 'Tamillow, Mike'; Trahan Jr, Arthur (OGA); USACE; Watrel, William; Wright, Gerald D (OGA); 'Xavier Villarreal'; FEMA OPERATIONS CENTER; FEMA-MOC-BOTHELL; FEMA-MOC-DENTON; FEMA-MOC-DENVER; FEMA-MOC-FREDERICK; FEMA-MOC-MAYNARD; FEMA-MOC-THOMASVILLE; FEMA-R03-RRCC-WATCH; FEMA-R2-WatchOfficer; FEMA-R4-WatchUnit; FEMA-R5-Watch; FEMA-R6-Watch; FEMA-R7-WatchOps; FEMA-R8-DutyOfficer; FEMA-R8-RRCC-DIRECTOR; FEMA-R9Watchofficer

**Subject:** FW: (MUTED PIN) FEMA Leadership VTC - Tropical Storm Harvey

**When:** Thursday, August 24, 2017 2:00 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** FEMA HQ M1 Conference Room; VTC; Dial-in: 800-320-4330, MUTED PIN: (b)(6)

-----Original Appointment-----

**From:** FEMA-NWC [mailto:FEMA-NWC@fema.dhs.gov]

**Sent:** Thursday, August 24, 2017 10:46 AM

**To:** FEMA-NWC; 'CBRNE'; 'Coast Guard National Command Center'; 'EPA'; EOP; 'White House Situation Room'; 'FDA EOC'; FEMA-CrisisPlans; FEMA-NWC-TMT; HEOC; 'HHS'; IMAT-East; IMAT-West; 'JOC Dir PACOM'; 'Joint Logistics Ops Center'; Lewis, Leviticus; 'NGB'; 'NOC.KMO'; 'NOC.SWO'; 'NORTHCOM Command Center'; Penney, Christopher; Tamillow, Michael; 'Treasury'; TSACIMG.DIM; 'US Army Corps of Engineers'; FEMA-VOC; Blaz, Christopher; FEMA-NRCC-M1Control; Behnke, Matthew; Boyd, Valerie (OGA); Margita, Caryn A CDR; Coghlan, Glenn; COL Douglas C. Rose, Jr.; Macintyre, Anthony; DHS HQ; Piper, Mark (OGA); DOJ/ATF (ESF 13); Erickson, Somer; 'GSA / Co-lead for ESF #7- Carol Hall'; Haynes, III, Harry (OGA); Hylton, Roberto; FEMA-IGA; Jacques, Richard; Nguyen, Jason (OGA); McRae, William (OGA); MacIntyre, Anthony (OGA); NOAA-LNO; Rose, Douglas (OGA); Ignazzitto ii, Joseph (OGA); 'OSD'; FEMA-PSR; 'Tamillow, Mike'; Trahan Jr, Arthur (OGA); USACE; Watrel, William; Wright, Gerald D (OGA); 'Xavier Villarreal'; FEMA OPERATIONS CENTER; FEMA-MOC-BOTHELL; FEMA-MOC-DENTON; FEMA-MOC-DENVER; FEMA-MOC-FREDERICK; FEMA-MOC-MAYNARD; FEMA-MOC-THOMASVILLE; FEMA-R03-RRCC-WATCH; FEMA-R2-WatchOfficer; FEMA-R4-WatchUnit; FEMA-R5-Watch; FEMA-R6-Watch; FEMA-R7-WatchOps; FEMA-R8-DutyOfficer; FEMA-R8-RRCC-DIRECTOR; FEMA-R9Watchofficer

**Subject:** (MUTED PIN) FEMA Leadership VTC - Tropical Storm Harvey

**When:** Thursday, August 24, 2017 2:00 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** FEMA HQ M1 Conference Room; VTC; Dial-in: 800-320-4330, MUTED PIN: (b)(6)

**AGENDA**  
**Tropical Storm Harvey – Gulf Coast**  
**Senior Leadership Video Teleconference**

**August 24, 2017 at 2:00 p.m. EDT**

**Call in Number: 1-800-320-4330**

**MUTED PIN: (b)(6)**

*(Complete connections instructions are provided below)*

**Conference Call Instructions**

- Please **mute your microphone at all times when not speaking**
- **Do not** put your phone on hold during the conference call
- Reports should be brief; limited to the top significant actions, priorities or limiting factors
- FEMA Region VI may invite their potentially affected States, if desired

**Situation**

- Tropical Storm Harvey has formed in the Gulf Coast and is forecast to become a hurricane before making landfall along the Texas coastline

**Objective**

- To discuss the latest forecast for TS Harvey, and associated preparatory actions, requirements, or potential shortfalls.

**Opening Comments**

- FEMA

**Weather Update**

- National Hurricane Center
- Weather Prediction Center
- NOAA Liaison to FEMA

**FEMA Regions**

- FEMA Region VI

**HQ Support**

- Response
- Field Operations
- Logistics
- Recovery
- FIMA
- Disaster Emergency Communications
- USCG LNO
- DOD LNO
- External Affairs
- FEMA Office of Chief Counsel

**Closing Comments**

- FEMA

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**Connection Instructions**

**FEMA Video participants including Jabber/Movi participants:** From your VTC unit please dial 4837 at least 20 minutes before the conference starts to conduct Audio/Video checks with the Video Operations Center.

**Non-FEMA participants:** will need to have their technical staff contact the FEMA Video Operations Center (540-542-2171) to determine a dial-in method and conduct an Audio/Video test at least one hour prior to connecting to this conference.

If you are a phone participant, please dial: 800-320-4330 PIN: (b)(6)

Please DO NOT dial Both the Audio bridge and the Video Bridge from the same room!

**Participants are required to:**

- Properly reserve a video teleconferencing room, if needed, through your resource manager in advance and notify local IT of the reservation.
- Confirm your VTC dial in number is correct prior to connecting.
- Dial the conference number provided above and perform an Audio and Video quality check with the VOC
- Keep all microphones muted, unless speaking.

**Note:** Our technicians frequently monitor more than one conference, but can only monitor audio for one at a time. If you do have a problem with the conference that requires immediate assistance, please call the FEMA Video Operations Center on (540-542-2171)

The video bridge will be available 30 minutes prior to the scheduled start time. If you require assistance connecting or have questions, please call the FEMA Video Operations Center on (540-542-2171)

**NOTE: To connect to this conference after the scheduled start time, you must contact the FEMA Video Operations Center.**

**From:** Kirkland, William H. EOP/WHO  
**Sent:** 19 Sep 2017 14:33:10 +0000  
**To:** Greenwood, Sheila M  
**Cc:** jonathan.hoffman@hq.dhs.gov; Bossert, Thomas P.  
EOP/WHO; susan.phalen@fema.dhs.gov; Heighberger, Eric; Neumann, Elizabeth; Kraninger, Kathleen L.  
EOP/OMB; Clark, Justin R. EOP/WHO; Van Duyne, Beth A; Rackleff, Neal J; Fears, Douglas M.  
EOP/NSC; Appleton, Seth D  
**Subject:** Re: HUD CDBG-DR Grantee proposal - Please read ASAP

Not pushing either way just a couple questions:

- Is there a (b)(5) Deliberative Privilege (b)(5) Deliberative Privilege? Will a (b)(5) Deliberative Privilege (b)(5) Deliberative Privilege (b)(5) Deliberative Privilege.

- (b)(5) Deliberative Privilege do they have say in (b)(5) Deliberative (b)(5) Deliberative Privilege?

Billy Kirkland  
Intergovernmental Affairs  
[William.H.Kirkland@who.eop.gov](mailto:William.H.Kirkland@who.eop.gov)  
202-456-8491 - office  
(b)(6) cell

On Sep 19, 2017, at 10:02 AM, Greenwood, Sheila M <[Sheila.M.Greenwood1@hud.gov](mailto:Sheila.M.Greenwood1@hud.gov)> wrote:

All – just a reminder that if I don't hear an objection to this path by noon today, I will assume that we can move forward. We don't have some mass comms announcement planned or anything, but will start telegraphing our intent to the governor's offices via phone. Thanks.

SMG

---

**From:** Greenwood, Sheila M  
**Sent:** Monday, September 18, 2017 1:47 PM  
**To:** 'jonathan.hoffman@hq.dhs.gov' <[jonathan.hoffman@hq.dhs.gov](mailto:jonathan.hoffman@hq.dhs.gov)>; 'thomas.p.bossert@who.eop.gov' <[thomas.p.bossert@who.eop.gov](mailto:thomas.p.bossert@who.eop.gov)>; 'susan.phalen@fema.dhs.gov' <[susan.phalen@fema.dhs.gov](mailto:susan.phalen@fema.dhs.gov)>; 'Heighberger, Eric' <[eric.heighberger@fema.dhs.gov](mailto:eric.heighberger@fema.dhs.gov)>; 'Neumann, Elizabeth' <[elizabeth.neumann@hq.dhs.gov](mailto:elizabeth.neumann@hq.dhs.gov)>; 'kathleen.l.kraninger@omb.eop.gov' <[kathleen.l.kraninger@omb.eop.gov](mailto:kathleen.l.kraninger@omb.eop.gov)>; Kirkland, William H. EOP/WHO <[William.H.Kirkland@who.eop.gov](mailto:William.H.Kirkland@who.eop.gov)>; 'Clark, Justin R. EOP/WHO' <[Justin.R.Clark@who.eop.gov](mailto:Justin.R.Clark@who.eop.gov)>; Van Duyne, Beth A <[Beth.A.VanDuyne@hud.gov](mailto:Beth.A.VanDuyne@hud.gov)>; Rackleff, Neal J <[Neal.J.Rackleff@hud.gov](mailto:Neal.J.Rackleff@hud.gov)>; 'Fears, Douglas M. EOP/NSC'

<Douglas.M.Fears@nsc.eop.gov>; Appleton, Seth D <Seth.D.Appleton@hud.gov>

**Subject:** HUD CDBG-DR Grantee proposal - Please read ASAP

**Importance:** High

All – There has been a fair amount of dialogue between HUD and elected officials in the affected regions of Harvey/Irma about whether the State or the Locals (City/County, etc) will be the grantee when the CDBG-DR funds are released. Many of the Mayors would prefer to have the funds sent directly to them vs working through the State's process. Given that Congress is likely to appropriate additional CDBG-DR monies and that Congress deemed the \$7.4B eligible for *all* disasters in the calendar year 2017, the number of applicants for CDBG-DR will be greater than just the four Harvey/Irma states (Puerto Rico, USVI, Texas, and Florida).

Therefore, given the large dollar amount of CDBG-DR and a crowded field of eligible applicants, HUD feels that (b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

I'm happy to discuss our rationale and give more color around our thought process if you have interest. If you have an objection to this proposal, please let me know by **\*noon\*** on **Tuesday, September 19**, otherwise we will assume that you are in sync with our position. Lastly, we would appreciate your discretion around HUD's current thinking on this matter until an official decision has been made and conveyed to interested parties. Thanks.

SMG

Desk: 202-402-6068

Cell: (b)(6)

**From:** Kraninger, Kathleen L. EOP/OMB  
**Sent:** 18 Sep 2017 18:18:30 +0000  
**To:** Greenwood, Sheila M; jonathan.hoffman@hq.dhs.gov; Bossert, Thomas P. EOP/WHO; susan.phalen@fema.dhs.gov; Heighberger, Eric; Neumann, Elizabeth; Kirkland, William H. EOP/WHO; Clark, Justin R. EOP/WHO; Van Duyne, Beth A; Rackleff, Neal J; Fears, Douglas M. EOP/NSC; Appleton, Seth D  
**Subject:** RE: HUD CDBG-DR Grantee proposal - Please read ASAP

Sheila,

OMB supports that position - (b)(5) Deliberative Privilege Appreciate you asking the question.

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Thanks, Kathy

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**From:** Greenwood, Sheila M [mailto:Sheila.M.Greenwood1@hud.gov]  
**Sent:** Monday, September 18, 2017 1:47 PM  
**To:** jonathan.hoffman@hq.dhs.gov; Bossert, Thomas P. EOP/WHO <Thomas.P.Bossert@who.eop.gov>; susan.phalen@fema.dhs.gov; Heighberger, Eric <eric.heighberger@fema.dhs.gov>; Neumann, Elizabeth <elizabeth.neumann@hq.dhs.gov>; Kraninger, Kathleen L. EOP/OMB <Kathleen.L.Kraninger@omb.eop.gov>; Kirkland, William H. EOP/WHO <William.H.Kirkland@who.eop.gov>; Clark, Justin R. EOP/WHO <Justin.R.Clark@who.eop.gov>; Van Duyne, Beth A <Beth.A.VanDuyne@hud.gov>; Rackleff, Neal J <Neal.J.Rackleff@hud.gov>; Fears, Douglas M. EOP/NSC <Douglas.M.Fears@nsc.eop.gov>; Appleton, Seth D <Seth.D.Appleton@hud.gov>  
**Subject:** HUD CDBG-DR Grantee proposal - Please read ASAP  
**Importance:** High

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SMG

Desk: 202-402-6068

Cell: (b)(6)

**From:** Kirkland, William H. EOP/WHO  
**Sent:** 19 Sep 2017 14:33:10 +0000  
**To:** Greenwood, Sheila M  
**Cc:** jonathan.hoffman@hq.dhs.gov; Bossert, Thomas P.  
EOP/WHO; susan.phalen@fema.dhs.gov; Heighberger, Eric; Neumann, Elizabeth; Kraninger, Kathleen L.  
EOP/OMB; Clark, Justin R. EOP/WHO; Van Duyne, Beth A; Rackleff, Neal J; Fears, Douglas M.  
EOP/NSC; Appleton, Seth D  
**Subject:** Re: HUD CDBG-DR Grantee proposal - Please read ASAP

Not pushing either way just a couple questions:

- Is there a (b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege? Will (b)(5) Deliberative Privilege  
(b)(5) Deliberative Privilege.

- (b)(5) Deliberative Privilege do they have say in (b)(5) Deliberative  
(b)(5) Deliberative Privilege?

Billy Kirkland  
Intergovernmental Affairs  
[William.H.Kirkland@who.eop.gov](mailto:William.H.Kirkland@who.eop.gov)  
202-456-8491 - office  
(b)(6) - cell

On Sep 19, 2017, at 10:02 AM, Greenwood, Sheila M <[Sheila.M.Greenwood1@hud.gov](mailto:Sheila.M.Greenwood1@hud.gov)> wrote:

All – just a reminder that if I don't hear an objection to this path by noon today, I will assume that we can move forward. We don't have some mass comms announcement planned or anything, but will start telegraphing our intent to the governor's offices via phone. Thanks.

SMG

---

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**Sent:** Monday, September 18, 2017 1:47 PM  
**To:** 'jonathan.hoffman@hq.dhs.gov' <[jonathan.hoffman@hq.dhs.gov](mailto:jonathan.hoffman@hq.dhs.gov)>;  
'thomas.p.bossert@who.eop.gov' <[thomas.p.bossert@who.eop.gov](mailto:thomas.p.bossert@who.eop.gov)>;  
'susan.phalen@fema.dhs.gov' <[susan.phalen@fema.dhs.gov](mailto:susan.phalen@fema.dhs.gov)>; 'Heighberger, Eric'  
<[eric.heighberger@fema.dhs.gov](mailto:eric.heighberger@fema.dhs.gov)>; 'Neumann, Elizabeth'  
<[elizabeth.neumann@hq.dhs.gov](mailto:elizabeth.neumann@hq.dhs.gov)>; 'kathleen.l.kraninger@omb.eop.gov'  
<[kathleen.l.kraninger@omb.eop.gov](mailto:kathleen.l.kraninger@omb.eop.gov)>; Kirkland, William H. EOP/WHO  
<[William.H.Kirkland@who.eop.gov](mailto:William.H.Kirkland@who.eop.gov)>; 'Clark, Justin R. EOP/WHO'  
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Cell: (b)(6)

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**To:** Kraninger, Kathleen L. EOP/OMB;jonathan.hoffman@hq.dhs.gov;Bossert, Thomas P. EOP/WHO;susan.phalen@fema.dhs.gov;Heighberger, Eric;Neumann, Elizabeth;Kirkland, William H. EOP/WHO;Clark, Justin R. EOP/WHO;Van Duyne, Beth A;Rackleff, Neal J;Fears, Douglas M. EOP/NSC;Appleton, Seth D  
**Subject:** RE: HUD CDBG-DR Grantee proposal - Please read ASAP  
**Attachments:** HUD 2.pdf

Thanks, Kathy.

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SMG

Desk: 202-402-6068

Cell: (b)(6)



September 13, 2017

The Honorable Ben Carson, Sr.  
Secretary  
U.S. Department of Housing and Urban Development  
451 7th Street S.W.,  
Washington, DC 20410

Dear Secretary Carson:

It has been just over two weeks since the residents of Harris County, Texas, witnessed and survived through the most devastating flooding event ever recorded in our region. While we are still sheltering thousands, and just now coming to the realization of the vast breadth of the devastation in our community, we are also keenly aware that the quick flow of federal recovery funding will ensure that our residents, infrastructure, and business community will return to optimal conditions in the near future. Therefore, prompt implementation of recovery action can only occur through the direct grant of Hurricane Harvey Community Development Block Grant Disaster Recovery (CDBG-DR) Supplemental funding to Harris County.

As an Entitlement Community Harris County, through its Community Services Department, has administered CDBG funds since 1975, successfully operated both Hurricane Ike and American Recovery and Reinvestment Act (ARRA) recovery programs with nearly \$200 million in funding, and maintains the capacity to continue services as well as implement new programs as our community enters Hurricane Harvey recovery.

Specifically, based on the following reasons, it is critical that CDBG-DR funds be provided as a direct grant to Harris County to ensure rapid implementation of recovery projects:

**Capacity**

Harris County through its Community Services Department (CSD) possesses the experience, knowledge and the existing capacity to administer recovery grants to meet local needs, and has the proven track record to demonstrate successful implementation. Harris County CSD staffing have a combined experience of more than 75 years in community development and disaster recovery programming. They are well trained and have thorough knowledge of regulatory and

statutory requirements. Through its existing operations, CSD can implement and administer home owner repair and rebuild programs, multi-family housing rebuild and repair programs, as well as public infrastructure and drainage improvement projects in coordination with our County and City partners. To meet the scale that is required to respond to the needs of Hurricane Harvey survivors, CSD has the ability to quickly expand staffing through existing contracted services as well as procure new services as needed.

In addition to the program capacity to operate and oversee project delivery, CSD maintains an experienced financial management staff that works closely with the County Budget Officer and County Auditor to ensure timely expenditure of funds, application of effective internal controls as well as a well-documented audit trail.

As demonstrated in Table 1, Harris County has a proven history of receipt and expenditure of a large recovery grant programs that your Department records can confirm.

**Table 1. Prior Recovery Grant Experience, Harris County**

Year	Program	Amount Administered
2008	Neighborhood Stabilization Program	\$14,898,027
2008	Neighborhood Stabilization Program	\$1,925,917
2009	Hurricane Ike CDBG-DR, PL 110-329*	\$172,209,251
2009	Homelessness Prevention and Rapid Rehousing Program	\$4,400,000
2009	American Recovery and Reinvestment Act (CDBG-R)	\$2,919,475
<b>Total</b>		<b>\$196,352,670.00</b>

\* Administered through State of Texas subrecipient agreement.

#### **Prior Experience as State CDBG-DR Subrecipient**

In general, a CDBG-DR subrecipient can only receive funding following the approval of the State's Action Plan for Recovery which normally follows a four to six-month timeline after the Federal Register notice. This process as designed extends the timeframe for recovery. Harris County cannot afford to wait through standard subrecipient processes as we identify critical community needs and projects that can be addressed today. As a direct recipient, Harris County is ready to prepare and submit its Recovery Action Plan, as we do annually for our standard entitlement programs (CDBG, HOME and ESG).

As a prior State of Texas CDBG-DR subrecipient, Harris County experienced delays in receipt of funds as well as encountered burdensome administrative requirements including multiple replacement database systems, and lack of or severely delayed program guidance. The delays encountered through this subrecipient process have negatively impacted the County's ability to recover from previous disasters and have exacerbated and prolonged recovery for impacted residents. Most recently, Harris County has been awarded CDBG-DR funding through the State for 2015 and 2016 disaster declarations, for which the County is still currently awaiting award of

funding, or even an application process. While still awaiting these funds, many County residents have re-flooded in the most recent disaster declaration. For Hurricane Ike, Harris County did not receive approval from the State of program guidelines until September 2010, two years after the disaster declaration.

#### **Importance of Local Control and Coordination**

Harris County's jurisdiction includes serving 12 smaller cities that have signed cooperative agreements with the County which allows each city to participate in the Harris County CDBG and other entitlement programs. Four of these 12 cities were devastated by Hurricane Harvey flooding and will require long-term recovery support from the County. Based on the long term relationship, the County can and will ensure these smaller cities are supported. Additionally, the County through CSD has developed the Method of Distribution of recovery funds for other cities within the County for prior disasters at the request of the State. This experience has garnered the trust of our Cities and other government partners and who expecting the rapid disbursement of recovery funds.

#### **Conclusion**

It is critical that recovery funding flow directly to the most impacted community that can demonstrate the capacity to administer such funds. Harris County has the demonstrated capacity to do so and can ensure the rapid implementation of recovery programs to meet the needs of our most affected residents. Your decision to approve a direct grant to Harris County will ensure that rapid recovery can and will occur.

Sincerely,

A handwritten signature in black ink, appearing to read 'Ed Emmett', with a stylized flourish at the end.

Ed Emmett  
County Judge

**From:** Kraninger, Kathleen L. EOP/OMB  
**Sent:** 18 Sep 2017 18:18:30 +0000  
**To:** Greenwood, Sheila M; jonathan.hoffman@hq.dhs.gov; Bossert, Thomas P. EOP/WHO; susan.phalen@fema.dhs.gov; Heighberger, Eric; Neumann, Elizabeth; Kirkland, William H. EOP/WHO; Clark, Justin R. EOP/WHO; Van Duyne, Beth A; Rackleff, Neal J; Fears, Douglas M. EOP/NSC; Appleton, Seth D  
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**Sent:** 18 Sep 2017 19:30:44 +0000  
**To:** Greenwood, Sheila M;Kraninger, Kathleen L. EOP/OMB;Bossert, Thomas P. EOP/WHO;Phalen, Susan;Heighberger, Eric;Neumann, Elizabeth;Kirkland, William H. EOP/WHO;Clark, Justin R. EOP/WHO;Van Duyne, Beth A;Rackleff, Neal J;Fears, Douglas M. EOP/NSC;Appleton, Seth D  
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For what it is worth, Acting Secretary Duke has been presented with similar requests in person by mayors/judges in Harris and Orange County. Having FEMA/HUD money flow straight to the county/city versus going to the state was a repetitive ask during our last visit to Texas.

---

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**From:** Greenwood, Sheila M [mailto:Sheila.M.Greenwood1@hud.gov]

**Sent:** Monday, September 18, 2017 1:47 PM

**To:** jonathan.hoffman@hq.dhs.gov; Bossert, Thomas P. EOP/WHO <Thomas.P.Bossert@who.eop.gov>; susan.phalen@fema.dhs.gov; Heighberger, Eric <eric.heighberger@fema.dhs.gov>; Neumann, Elizabeth <elizabeth.neumann@hq.dhs.gov>; Kraninger, Kathleen L. EOP/OMB <Kathleen.L.Kraninger@omb.eop.gov>; Kirkland, William H. EOP/WHO <William.H.Kirkland@who.eop.gov>; Clark, Justin R. EOP/WHO <Justin.R.Clark@who.eop.gov>; Van Duyne, Beth A <Beth.A.VanDuyne@hud.gov>; Rackleff, Neal J <Neal.J.Rackleff@hud.gov>; Fears, Douglas M. EOP/NSC <Douglas.M.Fears@nsc.eop.gov>; Appleton, Seth D <Seth.D.Appleton@hud.gov>

**Subject:** HUD CDBG-DR Grantee proposal - Please read ASAP

**Importance:** High

All – There has been a fair amount of dialogue between HUD and elected officials in the affected regions of Harvey/Irma about whether the State or the Locals (City/County, etc) will be the grantee when the CDBG-DR funds are released. Many of the Mayors would prefer to have the funds sent directly to them vs working through the State's process. Given that Congress is likely to appropriate additional CDBG-DR monies and that Congress deemed the \$7.4B eligible for *all* disasters in the calendar year 2017, the number of applicants for CDBG-DR will be greater than just the four Harvey/Irma states (Puerto Rico, USVI, Texas, and Florida).

Therefore, given the large dollar amount of CDBG-DR and a crowded field of eligible applicants, HUD feels that the (b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

I'm happy to discuss our rationale and give more color around our thought process if you have interest. If you have an objection to this proposal, please let me know by **\*noon\*** on **Tuesday, September 19**, otherwise we will assume that you are in sync with our position. Lastly, we would appreciate your discretion around HUD's current thinking on this matter until an official decision has been made and conveyed to interested parties. Thanks.

SMG

Desk: 202-402-6068

Cell (b)(6)

**From:** Greenwood, Sheila M  
**Sent:** 19 Sep 2017 14:02:30 +0000  
**To:**

jonathan.hoffman@hq.dhs.gov;thomas.p.bossert@who.eop.gov;susan.phalen@fema.dhs.gov;Heighberger, Eric;Neumann, Elizabeth;kathleen.l.kraninger@omb.eop.gov;Kirkland, William H. EOP/WHO;Clark, Justin R. EOP/WHO;Van Duyne, Beth A;Rackleff, Neal J;Fears, Douglas M. EOP/NSC;Appleton, Seth D  
**Subject:** RE: HUD CDBG-DR Grantee proposal - Please read ASAP

All – just a reminder that if I don't hear an objection to this path by noon today, I will assume that we can move forward. We don't have some mass comms announcement planned or anything, but will start telegraphing our intent to the governor's offices via phone. Thanks.

SMG

---

**From:** Greenwood, Sheila M  
**Sent:** Monday, September 18, 2017 1:47 PM  
**To:** 'jonathan.hoffman@hq.dhs.gov' <jonathan.hoffman@hq.dhs.gov>; 'thomas.p.bossert@who.eop.gov' <thomas.p.bossert@who.eop.gov>; 'susan.phalen@fema.dhs.gov' <susan.phalen@fema.dhs.gov>; 'Heighberger, Eric' <eric.heighberger@fema.dhs.gov>; 'Neumann, Elizabeth' <elizabeth.neumann@hq.dhs.gov>; 'kathleen.l.kraninger@omb.eop.gov' <kathleen.l.kraninger@omb.eop.gov>; Kirkland, William H. EOP/WHO <William.H.Kirkland@who.eop.gov>; 'Clark, Justin R. EOP/WHO' <Justin.R.Clark@who.eop.gov>; Van Duyne, Beth A <Beth.A.VanDuyne@hud.gov>; Rackleff, Neal J <Neal.J.Rackleff@hud.gov>; 'Fears, Douglas M. EOP/NSC' <Douglas.M.Fears@nsc.eop.gov>; Appleton, Seth D <Seth.D.Appleton@hud.gov>  
**Subject:** HUD CDBG-DR Grantee proposal - Please read ASAP  
**Importance:** High

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SMG

Desk: 202-402-6068

Cell: (b)(6)

**From:** Bass, Deana  
**Sent:** 27 Sep 2017 13:43:25 +0000  
**To:** Bass, Deana;'Lescott, Annika N.  
EOP/OMB';'Jessica\_K.\_Lee@omb.eop.gov';Bregon, Nelson R;Bourne, Christopher M;Holderfield,  
Stephanie A;Rupar, Christopher J  
**Cc:** Enger, Michelle A. EOP/OMB  
**Subject:** \*\* TO BE RESCHEDULED HUD Mtg. w/ OMB RE: Envision Centers

Please have all HUD attendees fill out this RSVP form for security clearance by no later than COB 9/26 >>  
<https://events.whitehouse.gov/form?rid=V73XJQ9GWF>

**From:** Fergusson, Tammi  
**Sent:** 16 Nov 2017 16:48:37 +0000  
**To:** Fergusson, Tammi; McMahan, Arthur; Franklin, Sedika; Jones, Elyse; Kissel, Adam; adesai@nsf.gov; Angela McDaniel; Annie.Whatley@hq.doe.gov; Caitlin Green; Calvin Hodnett (Calvin.Hodnett1@usdoj.gov); carol.walls@nrc.gov; Christina Bartolomei; Bourne, Christopher M; Colon-Marrero, Laura <Laura.Colon-Marrero@usdoj.gov>; Conchetta McGriff-Belgrave; Cyntrica Eaton; Daesha D. Roberts; David.E.Smith@ssa.gov; Dennis Fish; Dwayne Matthews; evelyn.w.kent.civ@mail.mil; Granette Trent; James Woods; Manning, James; Joann Brant; joeletta.o.patrick@nasa.gov; johwatson@usaid.gov; Jon Peede; jschwartz@arc.gov; Julie Lu; kball@usaid.gov; Kelly Mitchell; Kennedy, Erika; kevin.jenkins@usdoj.gov; Kip Hurwitz; LevinDN@state.gov; Linda Wilson; Linda.Chastang@osec.usda.gov; lmanler@peacecorps.gov; Matthew Ciepielowski; michelle.mcgriff@hq.dhs.gov; Nicole.Lassiter@opm.gov; Wilson, Ophelia; Perry, Chris; Piyachat Terrell; Rhesia.Pittman@hq.doe.gov; Richard Toscano; Shennoa L. McDay; Simmons, Pauline - FAS; Stacy Carter; sylvia.price@usdoj.gov; Tanisha Gramote; Teri R Williams; Tony Smith; Tony Tighe; Tuwanada Smith; Tynnetta <Tynnetta.Lee@va.gov> Lee (Tynnetta.Lee@va.gov); William Maloney; Williams, Byron; Wu, Samuel (OS/OASH); yvette.rivera@dot.gov; Moore, Crystal N. EOP/WHO <Crystal.N.Moore@who.eop.gov> (Crystal.N.Moore@who.eop.gov); Manigault, Omarosa O. EOP/WHO <Omarosa.O.Manigault@who.eop.gov> (Omarosa.O.Manigault@who.eop.gov); Holifield, Johnathan; Diane Cullo; Acquanetta Newson  
**Subject:** WHI-HBCUs Interagency Working Group November Meeting  
**Attachments:** Federal Agency HBCU Tracking Sheet.xlsx, Federal Agency Partner Directory.docx



**WHI-HBCUs Interagency Working Group Meeting**  
**Wednesday, November 29th**  
**1:30-3:30pm**  
**Conference Line: 888-972-9247**  
**Participant Code**

Greetings all!

The WHI-HBCU will host an interagency meeting for all HBCU federal agency representatives and liaisons on **Wednesday, November 29<sup>th</sup>** from 1:30pm-3:30pm. **This meeting will be a teleconference.** In addition, there are **two additional requests** listed at the end of this notification. Please review and follow up.

**Agenda Items (subject to change)**

- Welcome/Roll Call
- White House Remarks

- Welcome
- Executive Director Remarks
  - Senior Official Appointment Follow Up
  - HBCU Plan/Report Follow Up
- HBCU Initiative Updates
  - Federal Agency Partner Directory
  - HBCU All Stars
  - International Affairs Working Group
- Federal Agency Updates
  - Round-robin report out of agency updates
- Holiday Updates
  - Important Due Dates
  - Next Meeting Date

**Follow Up:**

1. Be sure to complete and submit the tracking sheet to [Tammi.Fergusson@ed.gov](mailto:Tammi.Fergusson@ed.gov) within three (3) days after the Interagency Meeting.
2. Federal Agency Partner Directory Sheets are due by COB November 29<sup>th</sup>. Please complete and send back to [Tammi.Fergusson@ed.gov](mailto:Tammi.Fergusson@ed.gov). Additional guidance regarding this request was communicated through a November 8<sup>th</sup> email from Tammi (subject line: “Response Requested by November 29th: Federal Agency Partner Directory”). Please read the email before submitting the document!!!

Agency	Meetings	Events	Grants/Contracts	Programs
Agency for International Development				
Appalachian Regional Commission				
Broadcasting Board of Governors				
Central Intelligence Agency				
Corporation of National Service				
Department of Agriculture				
Department of Commerce				
Department of Defense		The Department of Defense held a one-day workshop on June 29, 2017 for HRCUs/MIs in		
Department of Education				
Department of Energy				
Department of Health and Human Services				
Department of Homeland Security	N/A	N/A	N/A	N/A
Department of Housing and Urban Development	None	None	None	None
Department of Interior				
Department of Justice				
Department of Labor	In June and July, the Office of Apprenticeship is planning to invite the following colleges: Bowie, Connin			
Department of State				

Department of Transportation				
Department of Treasury				
Department of Veteran Affairs		2017 HBCU Week	NA	Department of Veterans Affairs Student Outreach and Retention Program (SOAR)
Environmental Protection Agency				
Equal Employment Opportunity Commission				
National Aeronautics & Space Administration				
National Endowment for the Arts				
National Endowment for the Humanities				
National Science Foundation				
Nuclear Regulatory Commission				
Office of Personnel Management				
Peace Corps	Coordinating with Judith Richmond to organize for fall outreach campaign for Morehouse College	1) Coordinating with Judith Richmond to organize for fall 2017 outreach campaign for	N/A	No events
Small Business Administration				
Social Security Administration				

<b>Key</b>	Meetings include any formal meetings located at home agency or on a HBCU campus. If possible please include attendees. <b>Please include dates.</b>	Please include any events located at home agency or a HBCU campus. Only include agency based events that are focused on HBCUs or MSIs. <b>Please include</b>	Include recently announced grant/contracting opportunities that are relevant to HBCUs. <b>Please include closing dates.</b> You may also include link to	Programs may include agency initiatives, outreach events, HBCU awareness events, etc. <b>Please include dates.</b>
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July updates will be requested during the next interagency meeting.

**Do not complete this sheet.**

Agency	Meetings	Events	Grants/Contracts	Programs
Agency for International Development				
Appalachian Regional Commission				
Broadcasting Board of Governors				
Central Intelligence Agency				
Corporation of National Service				
Department of Agriculture				
Department of Commerce				
Department of Defense				
Department of Education				
Department of Energy				
Department of Health and Human Services				
Department of Homeland Security				
Department of Housing and Urban Development				
Department of Interior				
Department of Justice				
Department of Labor				
Department of State				

Department of Transportation				
Department of Treasury				
Department of Veteran Affairs				
Environmental Protection Agency				
Equal Employment Opportunity Commission				
National Aeronautics & Space Administration				
National Endowment for the Arts				
National Endowment for the Humanities				
National Science Foundation				
Nuclear Regulatory Commission				
Office of Personnel Management				
Peace Corps				
Small Business Administration				
Social Security Administration				

<b>Key</b>	Meetings include any formal meetings located at home agency or on a HBCU campus. If possible please include attendees. <b>Please include dates.</b>	Please include any events located at home agency or a HBCU campus. Only include agency based events that are focused on HBCUs or MSIs. <b>Please include dates.</b>	Include recently announced grant/contracting opportunities that are relevant to HBCUs. <b>Please include closing dates.</b> You may also include link to announcement.	Programs may include agency initiatives, outreach events, HBCU awareness events, etc. <b>Please include dates.</b>
------------	---	---	--	--



## White House Initiative on Historically Black Colleges and Universities

### Federal Agency Partner Directory

<b><i>Roles and Responsibilities</i></b>	
<b>Liaison</b>	<ul style="list-style-type: none"><li>• A senior official appointed by the agency head</li><li>• Typically a Political Appointee (Under special circumstances this individual can be a Federal Career Employee)</li><li>• Member of Record of the Interagency Working Group</li><li>• Participates in the Interagency Working Group at their discretion</li><li>• Regularly communicates with the Agency Representative</li><li>• Reports directly to the agency head on that agency's progress under Executive Order 13779</li><li>• Communicates WHIHBCUs' agenda to senior officials throughout their agency to help advance and coordinate the work required by Executive Order 13779</li><li>• Responsible for developing WHIHBCUs Agency Plan to identify programs and initiatives where HBCUs are not well represented, and improve HBCUs' participation in those programs and initiatives</li><li>• Can elect to receive correspondences from WHIHBCUs Office</li></ul> <p><b><i>Desired Qualities</i></b></p> <ul style="list-style-type: none"><li>• Possesses standing and entrepreneurial skills to advance Executive Order 13779 across the entire agency</li><li>• Demonstrates the ability to lead via influence and persuasion and through relationships</li><li>• Responsible for day-to-day implementation of WHIHBCUs Agency Plan and Executive Order 13779</li></ul>
<b>Representative</b>	<ul style="list-style-type: none"><li>• A Federal Career Employee</li><li>• Operating Member of the Interagency Working Group</li><li>• Participates in monthly Interagency Working Group meetings</li><li>• Serves as agency point of contact for WHIHBCUs Agency Plan and reports</li><li>• Responsible for delivering WHIHBCUs Agency Plan</li><li>• Disseminates WHIHBCUs information throughout their agency to help advance and coordinate the work required by Executive Order 13779</li><li>• Receives all correspondences from WHIHBCUs Office</li></ul>

<b>Alternate Representative</b>	<ul style="list-style-type: none"> <li>Serves as a backup to the Agency Representative</li> <li>Receives all correspondences from WHIHBCUs Office</li> </ul>
<b>Delegate</b>	<ul style="list-style-type: none"> <li>Agency employees with specific programmatic interest related to HBCUs</li> <li>Can participate in Interagency Working Group</li> <li>Can elect to receive correspondences from WHIHBCUs Office</li> </ul>

To be completed and submitted to Tammi Fergusson ([Tammi.Fergusson@ed.gov](mailto:Tammi.Fergusson@ed.gov))

### Federal Agency Partner Directory

Federal Agency	<i>(Please insert agency name)</i>					
	Full Name	Title	Office	Email	Phone	Receive Emails?
<b>Representative</b>						<b>YES</b>
<b>Liaison</b>						
<b>Alternate Representative</b>						<b>YES</b>
<b>Delegates (optional)</b>						
<b>Delegates (optional)</b>						
<b>Delegates (optional)</b>						

<b>Directory Completed by</b>	<i>(Name)</i>
<b>Submission Date</b>	<i>(Date)</i>

**From:** Zorc, Bethany A  
**Sent:** 26 Sep 2017 15:03:50 +0000  
**To:** Zorc, Bethany A; Hughes, Andrew; McCall, Drew A; Coffey, Alexander; Barton, Victoria L; Bass, Deana; Beckles, Angela L; Bowes, Robert B; Byrd, David J; Fitzpatrick, Nora S; Greenwood, Sheila M; Gruson, Barbara; Holderfield, Stephanie A; Kasper, Maren M; Patton, Lynne M; Petty, Timothy J; Youngblood, Richard A; Williams, Raffi; Browning, Austin G; Gribbin, William J; Dendas, Michael W; Smith, Cooper J. EOP/WHO; DeFelice, Joseph J; Thompson, Amy C; Demarzo, Benjamin E; Delahoyde, Abigail M; Coressel, Jacie; Bacon, James A; Marzol, Adolfo F; Kurtz, R. Hunter; Burley, Michael N; Eagles, David T; Shosky, John E; Alexander, Mason; Gibbs, John; Gormley, Joseph M; Bourne, Christopher M; Joy, Johnson P; Hobbs, Benjamin R; Gaines, Ralph H; Mills, Allison F; Woll Jr, David C; Appleton, Seth D; Bright, Michael R; Ludlow, Ashley; Kelley, Michael J; Wade, Dana T; Brown, Christina M; Hunter, Matthew F; Roget, Gisele G; Rackleff, Neal J; Farias, Anna Maria; Haller, Julia Z; Bravacos, John G; Smith, Cooper J; Garza, Sarah J; Fallowfield, Linda  
**Cc:** Simpson, Kevin M  
**Subject:** Ethics Briefing

This month's training will be on procurement.

**From:** Bass, Deana  
**Sent:** 27 Sep 2017 13:43:25 +0000  
**To:** Bass, Deana;'Lescott, Annika N.  
EOP/OMB';'Jessica\_K.\_Lee@omb.eop.gov';Bregon, Nelson R;Bourne, Christopher M;Holderfield,  
Stephanie A;Rupar, Christopher J  
**Cc:** Enger, Michelle A. EOP/OMB  
**Subject:** \*\* TO BE RESCHEDULED HUD Mtg. w/ OMB RE: Envision Centers

Please have all HUD attendees fill out this RSVP form for security clearance by no later than COB 9/26 >>  
<https://events.whitehouse.gov/form?rid=V73XJQ9GWF>

**From:** Zorc, Bethany A  
**Sent:** 26 Oct 2017 20:53:13 +0000  
**To:** Zorc, Bethany A; Hughes, Andrew; Hobbs, Benjamin R; Mills, Allison F; Fila, Stephanie C; DeFelice, Joseph J; Haller, Julia Z; Dendas, Michael W; Thompson, Amy C; Wade, Dana T; Farias, Anna Maria; Bravacos, John G; Garza, Sarah J; Gaines, Ralph H; Hunter, Matthew F; Smith, Cooper J. EOP/WHO; Marzol, Adolfo F; Appleton, Seth D; Shosky, John E; Smith, Cooper J; Kasper, Maren M; Rawlinson, Steven W; Joy, Johnson P; Byrd, David J; Browning, Austin G; Gribbin, William J; Patton, Lynne M; Coffey, Alexander; Gibbs, John; Kelley, Michael J; Youngblood, Richard A; Alexander, Mason; Roget, Gisele G; Williams, Raffi; Heredia, Evonne G; Wolfson, Len; Coressel, Jacie; Gruson, Barbara; Petty, Timothy J; Bacon, James A; Bass, Deana; Beckles, Angela L; Greenwood, Sheila M; Fitzpatrick, Nora S; Delahoyde, Abigail M; Rackleff, Neal J; Burley, Michael N; Bourne, Christopher M; Woll Jr, David C; Bright, Michael R; Nason, Michael C; Cowan Jr., Chad; Hipp, Van D; Brown, Christina M; Gormley, Joseph M; Eagles, David T; Van Dam, Katelyn M; Bowes, Robert B; Ludlow, Ashley; Holderfield, Stephanie A; Kurtz, R. Hunter; McCall, Drew A; Barton, Victoria L; Demarzo, Benjamin E  
**Subject:** Ethics Briefing

Topic: Federal Advisory Committee Act (FACA)

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 22 Oct 2017 17:41:16 +0000  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Zadrozny, John A. EOP/WHO; Blase, Brian C. EOP/WHO; Pence, Laura C. EOP/WHO; Hudson, Renee R. EOP/WHO; Amin, Stacy C. EOP/WHO; Grieco, Christopher K. EOP/WHO; Pataki, Tim A. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Heilig, Rebecca B. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; Armstrong, Rebekah W. EOP/OVP; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Kraninger, Kathleen L. EOP/OMB; Cordish, Reed S. EOP/WHO; Georges, Liza B. EOP/WHO; Liddell, Christopher P. EOP/WHO; Moorhead, Quellie U. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Chretien, JP EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Chester, Kemp L. EOP/ONDCP; Talbot, Eric S. EOP/NSC; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Ditto, Jessica E. EOP/WHO; Nasim, Laura F. EOP/WHO; Schlapp, Mercedes V. EOP/WHO; Campau, Anthony P. EOP/OMB; Nina.Schaefer@hhs.gov; Bell, Kathryn (HHS/IOS); Barnett, Gary E. (OAG); Bressack, Leah (ODAG); Justin.matthes@hq.dhs.gov; Clancy, Carolyn; Sandbrink, Friedhelm; thomas.p.mccaffery.civ@mail.mil; Demartino, Robert E CAPT USPHS (US); Harris, Brian F; Cline, Christine M; Clark, Loren M - Washington, DC; Daniel.Kowalski@treasury.gov; Shirlena.McIntyre@treasury.gov; Esquith, David; Dickard, Norris; Gibbs, John; Conway, Molly E - OSEC; Viraj.Mirani@dni.gov; Stroman, Ronald A - Washington, DC; Abram, Anna; PETERLIN, MEGHANN K; Conant, Ann M. EOP/WHO  
**Subject:** PCC: Opioids (WH)  
**Attachments:** Post-PCC Action Report 10.20.17 DPC.docx, PCC Opioids Agenda 10.27.17 DPC.docx, Workplan Draft v.3 (003) DPC.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, October 27 at 11:30 AM. We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=466F4WX98R>.

Read ahead materials are attached.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

DPC: John Zadrozny

NEC: Brian Blase

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Tim Pataki

OPL: Steve Munisteri/Rebecca Heilig

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell  
OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**POST-PCC ACTION REPORT**

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH, OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. BACKGROUND**

Halfway through the two-week period to produce commitment documents to support each agency's development of the President's long-term comprehensive opioid response, we convened to discuss those commitment documents, answer questions, raise concerns, and share ideas about the work plan going forward.

**II. DISCUSSION**

(b)(5) Deliberative Privilege

**POST-PCC ACTION REPORT**

(b)(5) Deliberative Privilege

**THE WHITE HOUSE**

WASHINGTON

**PCC – HEALTH, OPIOID RESPONSE PLAN**

Friday, October 27<sup>th</sup>, 2017

11:30 a.m. – 1:00 p.m.

EEOB 474, Indian Treaty Room

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we continued our discussion around the deliverables and work plan in the development of the President's comprehensive opioid crisis response. We will continue the discussion this week.

**III. INVITED PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Tim Pataki  
OPL: Steve Munisteri/Rebecca Heilig  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack

DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Next deliverable (Agency Draft Plans)
- Current events
- DrugStat Dashboard development progress
- Commission report

#### V. ATTACHMENTS

Work plan.

# Comprehensive Opioid Response Initiative WORK PLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORK PLAN**

(b)(5) Deliberative Privilege

**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** 11 Sep 2017 16:33:51 +0000  
**To:** Page, Tim A. - OSEC, Washington, DC; Ja'Ron.k.smith@who.eop.gov; Sharon\_E\_BomerLauritsen@ustr.eop.gov; Julia\_Doherty@ustr.eop.gov; nathan.miller@sba.gov; robyn.s.colosimo.civ@mail.mil; jennifer.a.moyer@usace.army.mil; daniel.kahn@fcc.gov; michael.ray@fcc.gov; jennifer\_wagner\_bell@omb.eop.gov; nora\_stein@omb.eop.gov; kipp.kranbuhl@treasury.gov; donovana@cfdi.treas.gov; packer.shawn.m@dol.gov; Joy, Johnson P; Gaines, Ralph H; WintonAS@state.gov; michael.chamberlain@ed.gov; dokamuro@nsf.gov; roger.jarrell@hq.doe.gov; bennett.tate@epa.gov; brown.byron@epa.gov; winter.n.casey@ostp.eop.gov; deerin\_s\_babb-brott2@ostp.eop.gov; anjali.n.tripathi@ostp.eop.gov; alopata@hrsa.gov; donald.prater@fda.hhs.gov; rebbecca.buckner@fda.hhs.gov; ebranstad@doc.gov; McLean, Christopher - RD, Washington, DC; michelle.oswald@cms.hhs.gov; darci.graves@cms.hhs.gov; Gibbs, John; sarah\_cline@ios.doi.gov; kerney Willist; Parker, Chad - RD, Washington, DC; myrna.i.lopez-ortiz@usace.army.mil; hdimeris@hrsa.gov; Daniel.Loveland@usdoj.gov; Robert.Hur@usdoj.gov; amanda.benton@hhs.gov; bob.middleton@bsee.gov; Kunkel, Laura A; tara.a.butler4.civ@mail.mil; Delaney, John - RD, Washington, DC; Torrez, Martha - RD, Washington, DC; boehlertj@cfdi.treas.gov; martin.john.r@dol.gov; Bojes, Gary - RD, Washington, DC; Braga, Katherine - OSEC; Adcock, Rebeckah - OSEC, Washington, DC  
**Subject:** FW: ARPTF Report Review

Good Afternoon,

The time allotted will be for each of you to come and review the draft report. No copies will leave the building, so please allow yourselves time to review and make comments.

Thanks!

-----Original Appointment-----

**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** Monday, September 11, 2017 12:30 PM  
**To:** Page, Tim A. - OSEC, Washington, DC; Gilson, Joseph - OSEC, Washington, DC; Hudson, Bethany - OSEC, Washington DC; Campbell - OSEC Washington DC Shuford (Campbell.Shuford@osec.usda.gov)  
**Subject:** ARPTF Report Review  
**When:** Wednesday, September 27, 2017 1:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 108A

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**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 22 Oct 2017 17:41:16 +0000  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Zadrozny, John A. EOP/WHO; Blase, Brian C. EOP/WHO; Pence, Laura C. EOP/WHO; Hudson, Renee R. EOP/WHO; Amin, Stacy C. EOP/WHO; Grieco, Christopher K. EOP/WHO; Pataki, Tim A. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Heilig, Rebecca B. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; Armstrong, Rebekah W. EOP/OVP; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Kraninger, Kathleen L. EOP/OMB; Cordish, Reed S. EOP/WHO; Georges, Liza B. EOP/WHO; Liddell, Christopher P. EOP/WHO; Moorhead, Quellie U. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Chretien, JP EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Chester, Kemp L. EOP/ONDCP; Talbot, Eric S. EOP/NSC; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Ditto, Jessica E. EOP/WHO; Nasim, Laura F. EOP/WHO; Schlapp, Mercedes V. EOP/WHO; Campau, Anthony P. EOP/OMB; Nina.Schaefer@hhs.gov; Bell, Kathryn (HHS/IOS); Barnett, Gary E. (OAG); Bressack, Leah (ODAG); Justin.matthes@hq.dhs.gov; Clancy, Carolyn; Sandbrink, Friedhelm; thomas.p.mccaffery.civ@mail.mil; Demartino, Robert E CAPT USPHS (US); Harris, Brian F; Cline, Christine M; Clark, Loren M - Washington, DC; Daniel.Kowalski@treasury.gov; Shirlena.McIntyre@treasury.gov; Esquith, David; Dickard, Norris; Gibbs, John; Conway, Molly E - OSEC; Viraj.Mirani@dni.gov; Stroman, Ronald A - Washington, DC; Abram, Anna; PETERLIN, MEGHANN K; Conant, Ann M. EOP/WHO  
**Subject:** PCC: Opioids (WH)  
**Attachments:** Post-PCC Action Report 10.20.17 DPC.docx, PCC Opioids Agenda 10.27.17 DPC.docx, Workplan Draft v.3 (003) DPC.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, October 27 at 11:30 AM. We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=466F4WX98R>.

Read ahead materials are attached.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

DPC: John Zadrozny

NEC: Brian Blase

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Tim Pataki

OPL: Steve Munisteri/Rebecca Heilig

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell  
OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

**POST-PCC ACTION REPORT**

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH, OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. BACKGROUND**

Halfway through the two-week period to produce commitment documents to support each agency's development of the President's long-term comprehensive opioid response, we convened to discuss those commitment documents, answer questions, raise concerns, and share ideas about the work plan going forward.

**II. DISCUSSION**

(b)(5) Deliberative Privilege

**POST-PCC ACTION REPORT**

(b)(5) Deliberative Privilege

**THE WHITE HOUSE**

WASHINGTON

**PCC – HEALTH, OPIOID RESPONSE PLAN**

Friday, October 27<sup>th</sup>, 2017

11:30 a.m. – 1:00 p.m.

EEOB 474, Indian Treaty Room

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we continued our discussion around the deliverables and work plan in the development of the President's comprehensive opioid crisis response. We will continue the discussion this week.

**III. INVITED PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Tim Pataki  
OPL: Steve Munisteri/Rebecca Heilig  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack

DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Next deliverable (Agency Draft Plans)
- Current events
- DrugStat Dashboard development progress
- Commission report

#### V. ATTACHMENTS

Work plan.

# Comprehensive Opioid Response Initiative WORK PLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORK PLAN**

(b)(5) Deliberative Privilege

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 2 Nov 2017 19:40:12 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Cytryn, Jen B. EOP/WHO (Intern);Selnick, Darin S. EOP/WHO;Zadrozny, John A. EOP/WHO;Blase, Brian C. EOP/WHO;Bonvillian, Marcus D. EOP/WHO;Hudson, Renee R. EOP/WHO;Pence, Laura C. EOP/WHO;Amin, Stacy C. EOP/WHO;Grieco, Christopher K. EOP/WHO;Lucas, Jane B. EOP/WHO;Pataki, Tim A. EOP/WHO;Munisteri, Stephen P. EOP/WHO;Heilig, Rebecca B. EOP/WHO;Giuliani, Andrew H. EOP/WHO;Hoelscher, Douglas L. EOP/WHO;Armstrong, Rebekah W. EOP/OVP;Grogan, Joseph J. EOP/OMB;Kraninger, Kathleen L. EOP/OMB;Marten, Lexi N. EOP/OMB;Riggs, Kyle S. EOP/OMB;Cordish, Reed S. EOP/WHO;Liddell, Christopher P. EOP/WHO;Georges, Liza B. EOP/WHO;Moorhead, Quellie U. EOP/WHO;Xu, Stephanie B. EOP/OSTP;Muir, Lawrence L. EOP/ONDCP;Chester, Kemp L. EOP/ONDCP;Talbot, Eric S. EOP/NSC;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Ditto, Jessica E. EOP/WHO;Schlapp, Mercedes V. EOP/WHO;Nasim, Laura F. EOP/WHO;Campau, Anthony P. EOP/OMB;Nina.Schaefer@hhs.gov;Bell, Kathryn (HHS/IOS);Barnett, Gary E. (OAG);Bressack, Leah (ODAG);Bumatay, Patrick (ODAG);Justin.matthes@hq.dhs.gov;Clancy, Carolyn;Sandbrink, Friedhelm;Meyer, Laurence;thomas.p.mccaffery.civ@mail.mil;STEPHCW;THOMASWJ;Nicole D Sobotka;John L Lombardi;Julia F. Brannigan;DANIELVB;JAMESMR6@dni.gov;Cavano, Julianna L;Atkins, Diana E CTR OSD HA (US);Demartino, Robert E CAPT USPHS (US);Cline, Christine M;Welzant, Phil;Daniel.Kowalski@treasury.gov;Shirlena.McIntyre@treasury.gov;jonathan.fishman@treasury.gov;Esquith, David;Dickard, Norris;Gibbs, John;Conway, Molly E - OSEC;Dorey, David R - SOL;Stroman, Ronald A - Washington, DC;Abram, Anna;Perez-Rivera, Diana (CMS/OA);PETERLIN, MEGHANN K;Gaines, Ralph H;Zobeck, Terry S. EOP/ONDCP;Harris, Brian F  
**Cc:** Whetstone, Trevor D. EOP/WHO;Brookes, Brady (CMS/OA);Fiddler, Leah C. EOP/NSC  
**Subject:** PCC: Opioids (WH)  
**Attachments:** Agenda 11.3.17 opioids PCC.docx

Team,  
The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.  
The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, November 3 at 10:30 AM. We ask all departments and agencies limit attendees to just one person.  
Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):  
<https://events.whitehouse.gov/?rid=JFYGM3KQ8>.  
Read ahead material attached.  
Invited Participants:  
DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
**DPC: Trevor Whetstone**  
NEC: Brian Blase  
NEC: Marco Bonvillian  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
WHCO: Jane Lucas  
**OLA: Cindy Simms**

OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OMB: Kyle Riggs  
OAI: Chris Liddell  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
ONDCP: Terry Zobeck  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer  
DOD: Thomas McCaffery/Robert Demartino  
**State: Brian Harris**  
Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman  
DoED: David Esquith/Norris Dickard  
**HUD: Ralph Gaines**  
DOL: Molly Conway/David Dorey  
ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

## THE WHITE HOUSE

WASHINGTON

### **PCC – HEALTH, OPIOID RESPONSE PLAN**

Friday, November 3, 2017

10:30 a.m. – 12:00 p.m.

Indian Treaty Room (EEOB 474)

DPC – Katy Talento

#### I. PURPOSE

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

#### II. BACKGROUND

Last week we discussed the President's speech, the pending Commission report, and answered questions around pending deliverables. Agencies submitted their commitment documents and policy councils and ONDCP have been reviewing. The Commission released its final report this week.

#### III. PARTICIPANTS

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: Trevor Whetstone  
NEC: Brian Blase  
NEC: Marco Bonvillian  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
WHCO: Jane Lucas  
OLA: Cindy Simms  
OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OMB: Kyle Riggs  
OAI: Chris Liddell  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
ONDCP: Terry Zobeck  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto

WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris  
Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman  
DoED: David Esquith/Norris Dickard  
HUD: Ralph Gaines  
DOL: Molly Conway/David Dorey  
ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Commission report – gleaning agency feedback
- Revised work plan and way forward

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 16 Oct 2017 20:32:01 +0000  
**Cc:** Talento, Kathryn F. EOP/WHO  
**Subject:** 10/13 PCC: Opioids (WH DPC)  
**Attachments:** Post-PCC Action Report 10.13.17 v.4.docx, Workplan Draft v.4.docx

Good afternoon,

Both a post-PCC action report and a revised workplan are attached, in response to last week's (10/13) PCC RE: Opioids.

We welcome you to comment on the workplan, and encourage you to submit these suggestions as soon as possible. The two-week clock for the first set of deliverables, described in the updated and attached workplan, has begun. If anything significant changes to this workplan, we will circulate a revised document.

Please reach out to me *and* Katy Talento with any questions.

Thank you!

Mary

Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

**POST-PCC ACTION REPORT**

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH, OPIOID RESPONSE PLAN**

Friday, October 13<sup>th</sup>, 2017

10:30 a.m. – 12:00 p.m.

EEOB 230A

Katy Talento (DPC)

I. DISCUSSION

(b)(5) Deliberative Privilege

**POST-PCC ACTION REPORT**

(b)(5) Deliberative Privilege

# Comprehensive Opioid Response Initiative WORKPLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORKPLAN**

(b)(5) Deliberative Privilege

**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 1 Dec 2017 20:08:42 +0000  
**To:** Hoelscher, Douglas L. EOP/WHO  
**Cc:** Miller, Adelaide E. EOP/WHO; Kirkland, William H. EOP/WHO; Korn, Jennifer S. EOP/WHO; Castillo, Andeliz N. EOP/OVP  
**Subject:** Photo with Vice President  
**Attachments:** V20171129MC-0280.jpg

Hi all,

Thought you might find attached of interest.

**NOTE:** This photograph is provided by THE WHITE HOUSE as a courtesy and may be printed by the subject(s) in the photograph for personal use only. The photograph may not be manipulated in any way and may not otherwise be reproduced, disseminated or broadcast, without the written permission of the White House Photo Office. This photograph may not be used in any commercial or political materials, advertisements, emails, products, promotions that in any way suggests approval or endorsement of the President, the First Family, or the White House. If posting to social media the following byline must be used: Official White House Photo.

Sincerely,  
Doug Hoelscher  
Special Assistant to the President &  
Deputy Director, White House Intergovernmental Affairs





**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 20 Oct 2017 14:19:21 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Selnick, Darin S. EOP/WHO;Grogan, Joseph J. EOP/OMB;Pyron, Robert C. EOP/OMB;Cordish, Reed S. EOP/WHO;Hudson, Renee R. EOP/WHO;Muir, Lawrence L. EOP/ONDCP;Nina.Schaefer@hhs.gov;Justin.matthes@hq.dhs.gov;Issac, Charlyn EOP;Thomas.Bowman@va.gov;Daniel.Kowalski@treasury.gov;Gaines, Ralph H;Viraj.Mirani@dni.gov;Ronald.A.Stroman@usps.gov;Abram, Anna;Amin, Stacy C. EOP/WHO;Kraninger, Kathleen L. EOP/OMB;Talbot, Eric S. EOP/NSC;Conway, Molly E - OSEC;PETERLIN, MEGHANN K;Liddell, Christopher P. EOP/WHO;Ditto, Jessica E. EOP/WHO;Chester, Kemp L. EOP/ONDCP;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Gibbs, John;Chretien, JP EOP/OSTP;Peterson, Chad S;Blase, Brian C. EOP/WHO;Clancy, Carolyn;Campau, Anthony P. EOP/OMB;Fiddler, Leah C. EOP/NSC;Armstrong, Rebekah W. EOP/OVP;Dickard, Norris;Cline, Christine M;Bressack, Leah (ODAG);Demartino, Robert E CAPT USPHS (US);Cytryn, Jen B. EOP/WHO (Intern);Koenig, Andrew D. EOP/WHO;Munisteri, Stephen P. EOP/WHO;Hoelscher, Douglas L. EOP/WHO;jamesmr6@dni.gov  
**Cc:** Harris, Jeffrey M. EOP/OMB;Peterlin, Margaret JA;Grieco, Christopher K. EOP/WHO;Bumatay, Patrick (ODAG);David.Park@treasury.gov;Bell, Kathryn (HHS/IOS);Schlapp, Mercedes V. EOP/WHO;Nasim, Laura F. EOP/WHO  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** OPIOID FACTS - HHS.DOCX, OPIOID FACTS - INTERDICTION.DOCX, PCC Opioids Agenda 10.20.17 v2.docx, Workplan Draft v.3.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

Today's meeting is at 3 PM. The group will meet in the EEOB 350.

If you have not done so already, please complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached (*please notice the additional attachment*).

Confirmed Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Andy Koenig

OPL: Rebecca Heilig

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: Stephanie Xu

ONDCP: Chip Muir

ONDCP: Kemp Chester

NSC: Eric Talbot  
WHComms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Kathryn Bell  
DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Dr. Friedhelm Sandbrink  
DOD: CAPT Robert Demartino  
State: Acting DAS Brooke Darby  
Treasury: Jennifer Fowler  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Thomas Janes  
USPIS: Ronald Stroman  
CBP: Meghann K. Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

## Overview of Opioid Epidemic in the U.S.

### *Impact of Epidemic*

- Addressing the prescription opioid and heroin overdose epidemic in the United States is a top priority for the Administration.
- Over the past 15 years, communities and families across our Nation have been impacted by the consequences of increasing prescription and illicit opioid abuse, addiction, and overdose.
- The opioid epidemic knows no bounds – people of every class, creed, color, age and sex have been touched by this public health crisis.
- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- Drug overdose deaths are now the leading cause of injury death in the United States – outnumbering deaths from car crashes or gun-related deaths.
- In 2015, there were more than 52,000 drug overdose deaths, and more than 33,000 of these deaths involved a prescription and/or illicit opioid.
- In 2015, 37 states had more drug overdose deaths than deaths from motor vehicle traffic crashes and 31 states had more drug overdose deaths than firearm-related deaths.
- Overdose deaths involving prescription opioids have quadrupled since 2000 and deaths involving heroin increased more than 300% between 2010 and 2015.
- Since 2000, more than 300,000 Americans have died from an overdose involving prescription or illicit opioids.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g, fentanyl and fentanyl analogs); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. in 2016 – more overdose deaths than ever recorded in U.S. history.
- The rapid proliferation of illicitly made fentanyl and other highly potent synthetic opioids into the illicit drug supply is the main driver of the increase in overdose deaths in recent years.
- Importantly, many drug users do not know they are being exposed to illicit fentanyl or other synthetic opioids. These opioids are being mixed with heroin, sold alone as heroin, pressed into counterfeit tablets to look like commonly abused prescription opioids or benzodiazepines, and being mixed (often unknowingly) with other illicit drugs like cocaine or methamphetamine.
- This lack of awareness and resultant unpredictability in the illicit drug supply is significantly increasing risk for a fatal overdose.
- In addition to driving up deaths involving opioids, illicit fentanyl and fentanyl analogs are also contributing to rising numbers of deaths involving cocaine and other stimulants.
- Along with deaths, we have seen numerous other indicators of the opioid problem worsen in the past decade:
  - Between 2005 and 2014, the national rate of opioid-related inpatient states increased 64% and the rate of opioid-related ED visits increased 99%

- Rates of hepatitis C and B have been rising, especially among rural and suburban young people who are injecting opioids.
- In 2015, the U.S. experienced the largest outbreak of HIV in recent history in Scott County, Indiana where more than 200 HIV cases were identified in this small county; over 90% of the cases were co-infected with HCV
- A recent study by CDC estimated that the economic costs associated with opioid misuse are nearly \$80 billion per year in the U.S.
- Neonatal abstinence syndrome (NAS) and impacts on children
  - NAS hospital admissions have been increasing at rapid pace
    - Between 2003 and 2012, NAS hospital admissions increased more than fourfold – by 2012, on average, one NAS-affected infant was born every 25 minutes in the United States
    - NAS resulted in 67,869 hospital days in 2003 compared to 291,168 in 2012
    - For an infant affected by NAS, the hospital stay was nearly 3.5 times as long (16.57 hospital days compared with 4.98 for a non-NAS patient)
  - Rural areas have been more impacted than urban areas
    - From 2004 to 2013, the incidence of NAS increased from 1.2 to 7.5 per 1000 hospital births among rural infants and from 1.4 to 4.8 per 1000 births among urban infants
    - From 2004 to 2013, the frequency of hospital deliveries complicated by maternal opioid use increased from 1.3 to 8.1 per 1000 hospital deliveries among rural mothers and from 1.6 to 4.8 per 1000 hospital deliveries among urban mothers
  - There is wide variation in NAS incidence across states
    - NAS incidence ranged from 0.7 cases per 1,000 hospital births in Hawaii to 33.4 cases per 1,000 hospital births in West Virginia in 2013
  - Hospital costs related to NAS are increasing
    - Mean hospital charges for NAS discharges increased from \$39,400 in 2000 to \$53,400 in 2009
    - Aggregate hospital charges for all infants with NAS in 2012 were estimated to be \$1.5 billion; approximately 80% was financed by Medicaid programs
  - The U.S. foster care system has also been impacted
    - After years of decline, the national foster care caseload has been rising over the past four years
    - Between 2011 and 2015, the number of children in care rose from 397,000 to 428,000, an 8 percent increase
    - From 2012 to 2015, the percentage of child removals from the home where parental drug abuse was a contributing factor increased 13 percent (from 28.5% in 2012 to 32.2% in 2015)—the largest percent increase compared to any other circumstance around removal.
    - Although illicit opioid abuse is often cited in the news media as the primary cause for this recent increase in foster care caseloads, there is little empirical evidence in the research literature to support this claim.
    - HHS is conducting research to better understand the relationship between substance abuse, including opioid abuse, and rising foster care caseloads.

### ***Demographics***

- Although the opioid epidemic has impacted men and women as well as a broad range of ages, race/ethnicities, and socioeconomic groups, several populations have been identified as being at particularly high risk for opioid misuse and overdose. These include:
  - Men
  - Non-Hispanic Whites and American Indians/Alaskan Natives
  - People on Medicaid
  - People who are homeless
  - People with a history of mental health problems and/or a history of any substance use
  - People with chronic pain
  - People combining opioid use with other sedating medications or alcohol
  - The highest overdose death rates for prescription opioids are found among people aged 45-54 followed by 35-44.
  - The highest overdose death rates for heroin as well as synthetic opioids (e.g., fentanyl) are among people aged 25-34 years followed by 35-44 year olds
- We also know that the population of people using heroin in the U.S. now closely resembles the population of people who have been misusing prescription opioids
  - 70-80% of current heroin users report misuse of prescription opioids prior to initiating heroin use
  - Heroin use has increased among both men and women, but increased faster among women in recent years
  - Heroin use has increased in rural and small metropolitan areas and remained high in urban areas
  - Heroin use has increased significantly among people with private insurance
  - A recent study found that prescription opioid addiction was the strongest risk factor for heroin addiction, even after accounting for demographic and other substance use factors
  - However, we also know that people using heroin report problematic use of other substances as well, including alcohol, marijuana, cocaine, and prescription tranquilizers
  - Research indicates that the majority of people overdosing on fentanyl closely resemble the heroin using population; however, reports of toxic fentanyl exposure among cocaine users and people using counterfeit benzodiazepines and oral opioids are starting to emerge

### ***Drivers of the Epidemic***

- The increases in public health harms related to opioids in the U.S. are fundamentally tied to two primary issues.
- First, the significant rise in prescribing of opioid pain medications that began in the U.S. in the mid to late 1990s.
- Not only did the volume of opioids prescribed increase, but healthcare providers began to prescribe opioids in ways that we now know are high-risk and have been associated with opioid misuse, addiction, and overdose. For example:
  - Providers started to prescribe higher doses of opioids and prescribing them for longer periods of time
  - Providers began to prescribe opioids for many different types of chronic non-cancer pain conditions that are not likely to benefit from opioids

- Providers began prescribing opioids in combination with medications like benzodiazepine anti-anxiety drugs which can substantially increase the risk for overdose
- The second primary driver of the current opioid crisis is a lack of health system and provider capacity to identify, engage, and provide individuals with high-quality, evidence-based treatment, in particular medication-assisted treatment with naltrexone, buprenorphine, or methadone, for their opioid addiction.
  - It is well-documented that the majority of people with opioid addiction in the U.S. do not receive treatment, and even among those who do many do not receive evidence-based care.
  - This lack of access to treatment is a significant contributor to rising rates of heroin and fentanyl use, rates of injection drug use, and overdose death.

### ***Emerging Signs of Progress***

- Although rates of addiction and overdose continue to increase, we are starting to see some positive changes in the U.S. For example,
  - Awareness about the dangers of prescription opioid misuse and its connection to heroin use has been increasing among the public and among health care providers
  - Youth substance use, including prescription opioid misuse, has been declining in the last decade
  - Opioid prescribing has been declining in the U.S. since 2011-2012
  - Initiation of prescription opioid misuse has been declining for the last several years and overall misuse has declined among a wide range of demographic groups
  - The medical community is more fully embracing the use of alternatives to opioids for pain care and the use of medication-assisted treatment for opioid addiction
  - More people are now receiving medication-assisted treatment for their opioid addiction

## OPIOID INTERDICTION STATISTICS

### *Opioid Epidemic Overview*

- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- In 2015, thirty-seven states had more drug overdose deaths than deaths from motor vehicle traffic crashes and thirty-one had more drug overdose deaths than firearm-related deaths.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g. fentanyl and fentanyl analogues); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. – most overdose deaths in U.S. history – more than the 58,213 U.S. military fatalities throughout the Vietnam War, 1956 – 1975.<sup>1</sup>

### *Seizure Data*

- Mexico is the principal supplier for heroin, and a transit country for fentanyl, into the United States. Transnational Criminal Organizations (TCOs) smuggle illicit drugs across our border and distribute them to a vast U.S. drug market. Poppy cultivation in Mexico was estimated to be 32,000 hectares with a potential yield of 81 metric tons in 2016.
- The DEA's 2015 Heroin Signature Program (HSP) analyzed more than 930 samples of heroin seized in the U.S. and about 90% of the heroin was determined to be from Mexico.
- According to 2016 CBP data, 82% of the heroin interdicted was seized along our Southwest Border with Mexico.

As highlighted in the North American Drug Dialogue (NADD) Joint Strategic Assessment, synthetic opioids and precursor chemicals used to produce opioids often originate from beyond North America. China has been identified by all three countries as a primary source of illicit fentanyl (including its analogues and precursors) available in North America. Afghanistan is reportedly a major source of heroin to Canada.

- In 2013, Customs and Border Protection (CBP) seized 2 pound of fentanyl at the ports of entry. In 2016, we seized over 450 pounds of fentanyl. The latest seizure data indicates that the seizure amount will more than double in 2017.<sup>2</sup>
- In 2016, more than 1,137 domestic drug seizures involved fentanyl. This represents a 53% increase over the number of seizures in 2015 and a nearly 300% increase overall since 2014.

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The number and amount of fentanyl pills, liquid, and kilograms of powder seized have each increased during this time. While fentanyl seizures are most typically in a powder, salt, or rock-like solid-state kilogram form; seized amounts of fentanyl capsules or tablets and liquid have increased in recent years. As of October 5, 2017, 941 domestic drug seizures this calendar year involved fentanyl; approximately the same number of seizures tallied in all of 2016.<sup>3</sup>

- In 2015, fentanyl was the 10<sup>th</sup> most frequently encountered drug by Federal, state, and local law enforcement nationwide as reported to the National Forensic Laboratory Information System (NFLIS) database, accounting for just over 1% (14,051) of all exhibits submitted. By mid-year 2016, fentanyl was the 7<sup>th</sup> most frequently encountered drug by law enforcement; accounting for nearly 2% (14,769) of all submitted drug exhibits. The US Census regions reporting the greatest number of law enforcement encounters with fentanyl by mid-year 2016 are the Northeast (5,711) and Midwest (5,645) followed by the South (3,237) and West (176).<sup>4</sup>
- In processing inbound international mail, the CBP seized contraband narcotics almost 27,000 times weighing in excess of 65,000 kilograms in fiscal year 2016. In this time period, the CBP seized 5.59 kilograms of fentanyl-family opioids in 26 separate seizures. As of October 5, 2017, the total fentanyl seizure for fiscal year 2017 is currently 498 kilograms, with multiple seizures still pending laboratory classification results.<sup>5</sup>
- The USPS saw over 275 million international inbound mailings in FY 2016. Of those items, there were over 10 million international express mail items and over 4 million air and surface parcels. In FY 2016, the United States Postal Inspection Service (USPIS) seized 89 pounds of heroin, 13,968 Oxycodone tablets, and fentanyl-family synthetic opioids on 36 occasions. As of July 2017, USPIS has seized over 300 mailings that contained suspected synthetic opioids.<sup>6</sup> The detection of synthetic opioids within international mail and advances in mail automation and segregation is constantly improving. In these cases, USPIS utilized intelligence derived from drug seizures, international partnerships, and strong relationships with Federal, state, local and tribal law enforcement agencies.
- Express consignment carriers reported to CBP that in fiscal year 2016, they processed over 111 million shipping bills for parcels and packages entering the United States. Each bill could contain information on more than one parcel/package.. In processing inbound express consignment parcels, the CBP seized contraband narcotics 3,900 times accounting for over 23,800 kilograms in fiscal year 2016. Of these seizures, fentanyl-family opioids accounted for 18.46 kilograms in 30 separate express consignment seizures.
- As fentanyl detection technology improves and the canine fentanyl detection program expands, the number of seizures are expected to rise. This rise will be an indicator of greater

law enforcement activity focused on fentanyl and not necessarily a primary indicator of total flow.

- Border seizures of cocaine, methamphetamine, and other synthetic drugs also continue to rise.
- Drug seizures are not an indicator of illicit flow; rather, they are reflective of enforcement activity.
- The number of countries providing advance electronic data on international mail continues to grow. This allows CBP to better target mail parcels that contain drugs and other illicit merchandise.

### ***Transnational Trafficking Organizations***

- According to DEA, Mexican Transnational Criminal Organizations (TCOs) remain the greatest criminal drug threat to the United States; no other group is currently positioned to challenge them. These TCOs maintain territorial influence over large regions in Mexico used for the cultivation, production, importation, and transportation of illicit drugs. By controlling lucrative smuggling corridors across the U.S. Southwest Border (SWB), Mexican TCOs are able to introduce multi-ton quantities of illicit drugs into the United States on a yearly basis. The poly-drug portfolio maintained by Mexican TCOs consists primarily of heroin, methamphetamine, cocaine, marijuana, and to a lesser extent, fentanyl.<sup>7</sup>
  - Pittsburgh, Pennsylvania: Mexican TCOs have established routes for the transportation of South American and Mexican “white” heroin into Pittsburgh. Heroin shipments are sent via couriers on passenger buses to Pittsburgh. Law enforcement reporting indicates New Jersey serves as a transshipment point for heroin and fentanyl shipments originating in Mexico and destined for Pittsburgh consumer markets.
  - Central Massachusetts: The DEA New England Field Division reported the seizure of two heroin mills in Central Massachusetts in May 2015, both containing fentanyl, as well as heroin. In one mill, DEA in coordination with state and local authorities, seized approximately four kilograms of combined heroin and fentanyl, as well as kilogram presses, “finger” presses, blenders, and various other milling tools. At the second mill, a much larger operation, an estimated 15 kilograms of heroin/fentanyl were seized in bulk form, along with kilogram presses, finger presses, blenders, and other items associated with the cutting and packaging of heroin and fentanyl.
  - On August 13, 2015 in Central Massachusetts, the DEA New England Field Division Tactical Diversion Squad (TDS) seized 3,800 counterfeit 30 mg oxycodone tablets containing a mixture of heroin and fentanyl, and small quantities of powdered heroin and fentanyl from a trafficking organization. The organization had manufactured and distributed multi-thousand tablet quantities of counterfeit oxycodone tablets.

- Heroin mills are commonly found in the New York City metropolitan area due to its status as a major heroin distribution hub. The DEA New York Field Division reports organizations are operating mills and stash locations in the suburban and affluent areas of New York City and in nearby states.
- In 2010, Los Zetas formed as an independent cartel when it officially splintered from the Gulf Cartel. At that time, Los Zetas held territorial sway over large parts of eastern, central, and southern Mexico. However, due to pressure from rival cartels, Mexican law enforcement, and internal conflicts, the influence of Los Zetas has lessened significantly in recent years. Los Zetas smuggle the majority of its illicit drugs via border crossing points between Del Rio and Falcon Lake, Texas. Traditionally, the main drug exports of Los Zetas consisted of marijuana and cocaine, though there are indications the group has recently expanded into heroin and methamphetamine distribution. Significant drug supply hubs controlled by Los Zetas can be found in Dallas, New Orleans, and Atlanta.
- The Baja California trafficking vector extends from the production zones for heroin and other drugs in the Michoacán, Guerrero, and the Golden Triangle region. Illicit flights provide trafficking groups, primarily the Sinaloa Cartel, with a rapid means to move poly-drug loads from mainland Mexico to the Baja Peninsula and onward to the U.S. - Mexico border. As an example of a typical illicit flight cargo - on 22 March 2017, Mexican Federal Police and Mexican Army forces from the 2nd Military Zone interdicted a Cessna carrying 315 kg of cocaine, 150 kg of methamphetamine, and 42 kg of heroin. Currently, the GOM successfully intercepts a minute fraction of the total illicit flights entering Baja California.

### ***International Diplomacy and Policy***

- The Justice Department announced on October 17, 2017 that federal grand juries in the Southern District of Mississippi and the District of North Dakota returned indictments, unsealed yesterday, against two Chinese nationals and their North American based traffickers and distributors for separate conspiracies to distribute large quantities of fentanyl and fentanyl analogues and other opiate substances in the United States. The investigations revealed a new and disturbing facet of the opioid crisis in America: fentanyl and fentanyl analogues are coming into the United States in numerous ways, including highly pure shipments of fentanyl from factories in China directly to U.S. customers who purchase it on the Internet. Unwary or inexperienced users often have no idea that they are ingesting fentanyl until it is too late. The Centers for Disease Control estimates that over 20,000 Americans were killed by fentanyl and fentanyl analogues in 2016, and the number is rising at an exponential rate.
- After the United States raised the need for better regulation of Chinese chemical and pharmaceutical industries at a number of high-level engagements, including the Strategic and Economic Dialogue and the Law Enforcement Joint Liaison Group, China responded by domestically controlling 116 of such substances in 2015, and another four critical fentanyl analogues, including carfentanil, on March 1, 2017.

- The North American Drug Dialogue (NADD) and its working groups provide a framework for the governments of Canada, Mexico, and the United States to pursue increased coordination in multilateral venues to address the North American opioid epidemic. To the extent practicable, North American governments seek to coordinate national positions in advance of relevant multilateral drug fora and promote common positions on international drug policy.
- The United States works closely with the UN Office on Drugs and Crime (UNODC) to promote international law enforcement cooperation and implementation of the three UN drug control treaties, including in the area detection and surveillance of fentanyl analogues and new psychoactive substances (NPS). With its worldwide network of field offices, UNODC serves as a valuable mechanism for delivering technical assistance to build international law enforcement capacities and reduce demand for illegal drugs. In this respect, UNODC serves as a force-multiplier for U.S. bilateral programs, and a vehicle for channeling contributions from additional donor countries as means of burden sharing.
- The United States also supports the drug control mission of the Organization of American States' Inter-American Drug Abuse Control Commission (OAS-CICAD), which is the Western Hemisphere's policy forum for channeling the collective efforts of OAS countries to reduce the production, trafficking and use of illegal drugs. Through OAS-CICAD, the United States supports a wide range of Hemispheric multilateral initiatives including: expert groups that produce or review model legislation; data collection capacity building throughout the region; and the development of pilot projects to build institutional capacity, especially in terms of legislative initiatives and alternatives to incarceration, namely drug courts that focus upon drug use recovery.
- The International Narcotics Control Board (INCB) is an independent, quasi-judicial monitoring body responsible for promoting the implementation of the three UN drug control treaties. The United States provides funding to the INCB to monitor the enforcement measures called for in the UN conventions against illicit drugs, particularly to improve detection and tracking of precursor chemicals to prevent diversion.
- The Colombo Plan is an organization charged with promoting economic and social development in Asia and the Pacific. The United States supports the efforts of its Drug Advisory Program that provides prevention, recovery and treatment programs in more than 40 countries.
- The United States supports the efforts of the International Development Law Organization (IDLO) and the UN Development Program to promote criminal justice reform and build legal capacity in challenging security conditions, including in key drug source and transit countries such as Afghanistan, West Africa and Central Asia.

## ***International Finance***

- Illicit and diverted drugs that enter the United States from global suppliers as the result of a long and complex process involving manufacture, concealment, movement, purchase, and delivery, are bought and sold in communities across the United States. Those illicit drugs change hands several times during the process; and often times involve a transfer of money either as payment for service or for the delivery of the final product. Traditionally those transactions are done in cash, creating immediately liquid assets that were almost impossible to track. As technology and money laundering (ML) methods have adapted over the years to combat refined banking regulations many new ML techniques have been used in conjunction and independent of historical methods. Although some of these methods create additional investigating evidence, these new means continue to push ahead of banking regulations and consistently provide drug traffickers a means to launder large amounts of illicit proceeds.
  - According to the United States Department of Treasury, the annual volume of illicit proceeds generated in the United States is approximately \$300 billion U.S. dollars (USD). Of that, U.S. drug sales generate an estimated 21 percent, or \$64 billion USD.<sup>8</sup>
  - The 2015 National Money Laundering Risk Assessment (NMLRA) found that fraud and drug trafficking are the largest money laundering threats to the United States, followed by human smuggling, organized crime, and public corruption.<sup>9</sup>
  - Preferred methods used by Drug Trafficking Organizations (DTOs) to launder illicit proceeds are Bulk Cash Smuggling, Trade Based Money Laundering, unlicensed Money Service Businesses (MSBs) and thru the banking sector.<sup>10</sup>
  - Drug trafficking is a business, but our understanding of this enterprise and response to it remain limited-less than 0.5% of the total laundered funds are seized.<sup>11</sup>

## ***Domestic Law Enforcement and First Responders***

- Hospital service utilization for complications related to opioids have increased in recent years. Between 2010 and 2014, the most recent year for which data is available, opioid-related emergency department visits increased 51% and inpatient hospital stays rose by 14%.<sup>12</sup> Preliminary data from a small subset of states suggest that opioid-related hospital utilization has continued to rise through early 2017.<sup>13</sup> The frequency with which emergency medical service (EMS) personnel are encountering patients in need of naloxone has also risen noticeably. In 2016, approximately 190,000 patients, or 10 people for every 1,000 treated by EMS nationwide, were administered naloxone as part of their emergency care. This represents a 43% increase since 2014 in the rate with which EMS is administering naloxone to patients in crisis.”<sup>14</sup>

- In 2016, an estimated 15,632 domestically seized tablets and capsules were identified by Drug Enforcement Administration (DEA) forensic laboratories as containing some amount of fentanyl and/or fentanyl-family drugs with or without other illicit drugs and non-narcotic substances. This represents approximately 16 times the number of fentanyl-family-containing tablets and capsules analyzed by DEA's laboratories in 2014. These counts are not representative of **all** seized fentanyl tablets and capsules in the United States (or specific geographic regions), but are representative of all evidence *submitted* and *analyzed* by DEA laboratories from domestic sources.<sup>15</sup>
- Law enforcement seizure submissions of fentanyl to forensic labs have seen a 340% increase in just three years, from 928 in 2013 to 34,204 in 2016.
- Heroin seizures have increased over 170% from 2007 (2,800 kilograms) to 2015 (7,600 kilograms).<sup>16</sup>
- According to DEA's El Paso Intelligence Center, more than 750 domestic drug seizures involved fentanyl in 2016, representing a 26% increase over seizures in 2015. While fentanyl seizures are most typically in powder, salt, or rock-like form, seized amounts of pills and liquid are increasing.
- Detection of high-purity fentanyl that is direct-shipped into the United States via the U.S. Postal Service (USPS) or FedEx/UPS/DHL is challenging. In processing inbound international mail, CBP is responsible for screening and interdiction at 9 international mail screening facilities before letters/parcels/packages are released to the USPS for domestic delivery. CBP works closely with the U.S. Postal Inspection Service (USPIS) targeting international shipments of illicit narcotics, including fentanyl.
- Over 90% of inbound international mail is sent from USPS's top-volume trading partners.
- USPS now receives Advanced Electronic Data (AED) on inbound packages from 20 countries, including China.
- USPS now receives AED on approximately 40% of inbound packages.

### ***Rural Opioid Impact***

- Rural states are more likely to have higher rates of overdose death, particularly from prescription opioid overdose.<sup>17</sup> Rural areas also tend to have higher risk occupations that are physically demanding and prone to injury, for which opioids may be prescribed for treatment. Rural primary care providers are less likely to have received waivers to prescribe buprenorphine in rural communities.<sup>18</sup>

- Rural opioid users were more likely to have socio-economic vulnerabilities that might put them at risk of adverse outcomes. Limited educational attainment, poor health status, being un-insured, and low-income are all socio-economic factors related to substance use disorder. These socio-demographic identifiers of rural opiate users have potential implications for family outcomes ranging from adverse experiences decreased family earning potential, limited professional employment, encounters with law enforcement and the involvement of child welfare services.<sup>19</sup>
- State child welfare systems have reported that they are experiencing an increase in families coming to their attention with substance use problems impacting their ability to safely parent.<sup>20</sup> Overall, the percent of victims from FY 2012 to FY 2014, with the risk factor designation of parental drug abuse has increased from 19.8% to 25.5%. However, within this group, the percent of infants with the risk factor designation of parental drug abuse has increased 8.1% (from 25.7% to 33.8%).<sup>21</sup>

### ***Opioid Impacts on Children***

- It is estimated that due in large part to the opioid crisis, at least 2.5 million children nationwide are being raised by grandparents or other relatives. But some have no relatives who will take them in and go directly to foster care. “We think about 50 percent of the kids who are in foster care in Ohio are there because one or both parents are in fact drug addicts,” reported the state’s attorney general. Across Ohio, 14,000 children are in custody, up fourteen percent in five years. “We’re removing one to three infants a month that are born addicted to drugs,” according to the executive director for Children’s Services in Adams County.
- Last fall (2016), the Department of Health and Human Services (HHS) released their latest official child welfare data. That data showed that in 2015, 427,910 children were in foster care, an 8% increase since 2012. New data suggests that drug abuse by the parent was the primary reason for the child’s removal in 32% of cases, and a parent’s inability to cope was a factor in a child’s removal in 14% of cases.<sup>22</sup>
- Officials at the Administration on Children, Youth and Families (ACYF) interviewed child welfare directors in states experiencing the highest increase in foster care numbers. State officials informed ACYF on what the data suggest: “A rise in parental substance use is likely a major factor driving up the number of children in foster homes. Citing opioid and methamphetamine use as the most debilitating and prevalent substances used, some state officials expressed concern that the problem of substance use is straining their child welfare agencies.”<sup>23</sup>

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<sup>1</sup> <https://www.archives.gov/research/military/vietnam-war/casualty-statistics.html#date>. DCAS data recorded 58,220 deaths, seven of those deaths occurred after 1987. The U.S. signed the peace agreement in January 1973 and withdrew on March 29, 1973. On April 30, 1975, the last few Americans still in South Vietnam were airlifted out of

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country as Saigon fell.

<sup>2</sup> These seizures aggregate fentanyl seizures without an analysis of purity data and does not reflect all domestic or international seizures by the U.S. government, state, local, or tribal entities.

<sup>3</sup> El Paso Intelligence Center (EPIC), National Seizure System (NSS). Extracted by ONDCP on Oct 5, 2017.

<sup>4</sup> U.S. Drug Enforcement Administration, Diversion Control Division. (2016). National Forensic Laboratory Information System: Year 2016 Mid-Year Report. Springfield, VA: U.S. Drug Enforcement Administration.

<sup>5</sup> United States Customs and Border Protection (CBP) information provided to ONDCP on Oct, 5, 2017.

<sup>6</sup> United States Postal Inspection Service (USPIS) information provided to ONDCP on Aug, 4, 2017.

<sup>7</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>8</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>9</sup> Department of Treasury, National Money Laundering Risk Assessment, October 2015.

<https://www.treasury.gov/resource-center/terrorist-illicit-finance/Documents/National%20Money%20Laundering%20Risk%20Assessment%20%E2%80%93%202006-12-2015.pdf>

<sup>10</sup> Ibid.

<sup>11</sup> Estimating Illicit Financial Flows from drugs trafficking and other Transnational Organized Crimes, UNODC, Vienna, [www.unodc.org/documents/data-and-analysis/Studies/Illicit\\_financial\\_flows\\_2011\\_web.pdf](http://www.unodc.org/documents/data-and-analysis/Studies/Illicit_financial_flows_2011_web.pdf), accessed Oct 2017.

<sup>12</sup> Agency for Healthcare Research and Quality (AHRQ). Healthcare Cost and Utilization Project (HCUP), National Emergency Department Sample (NEDS) and National Inpatient Sample (NIS), 2010-2014 (all available data as of 03/28/2017). Emergency department visits exclude those for patients admitted to the hospital. Inpatient stays include those admitted through the emergency department.

<sup>13</sup> Office of National Drug Control Policy (ONDCP), National Heroin Coordination Group (NHCG). Private correspondence with 20 self-selected partner states in the implementation of the Heroin Availability Reduction Plan (HARP).

<sup>14</sup> Highway Traffic Safety Administration (NHTSA), Office of Emergency Medical Services (OEMS). National EMS Information System (NEMSIS), special extract for ONDCP on 09/15/2017.

<sup>15</sup> U.S. Department of Justice, Drug Enforcement Administration. STARLiMS forensic drug chemistry database. Analysis by ONDCP on export through May 15, 2017.

<sup>16</sup> National Seizure System (NSS), El Paso Intelligence Center, 2016

<sup>17</sup> <https://www.hrsa.gov/advisorycommittees/rural/publications/opioidabuse.pdf>.

<sup>18</sup> Rosenblatt, R. A., et al. "Geographic and Specialty Distribution of Us Physicians Trained to Treat Opioid Use Disorder." *Ann Fam Med* 13.1 (2015): 23-6. <http://www.samhsa.gov/medication-assisted-treatment/buprenorphine-waiver-management/>. Buprenorphine is an opioid medication used to treat opioid addiction in the privacy of a physician's office.

<sup>19</sup> Lenardson, J. D., J. A. Gale, and E. C. Ziller. (2016). Rural opioid abuse: Prevalence and user characteristics. (PB 63-1).

<sup>20</sup> Kamp, J., and A. Campo-Flores. "Parents' drug Abuse Strains Child-Welfare Agencies." *The Wall Street Journal*. Jan. 12, 2016. Retrieved from <http://www.wsj.com/articles/parents-drug-abuse-strains-child-welfare-agencies-1452538476>

<sup>21</sup> Child Welfare Information Gateway. (2016). Child maltreatment 2014: Summary of key findings. Washington, DC: U.S. Department of Health and Human Services, Children's Bureau.

<sup>22</sup> Department of Health and Human Services, Administration for Children and Families. (2016). The AFCARS Report Number 23. Retrieved from <https://www.acf.hhs.gov/cb/resource/afcars-report-23>.

<sup>23</sup> <http://www.cwla.org/wp-content/uploads/2017/09/CWLA-Comments-to-Opioid-Commission-Draft.pdf>.

National Heroin Coordination Group, ONDCP

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17 October 2017

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH – OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we kicked off the interagency process for developing the President's initiative. We continue to develop a workplan, plan to circulate the problem statement, and move forward on the first set of deliverables (the Commitment Documents).

This week's meeting will be an open discussion, focusing on questions that arise as agencies continue to put together their Commitment Documents.

**III. PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
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WHCO: Chris Grieco  
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DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

#### IV. DISCUSSION

- President's plans for the next couple weeks of opioids crisis response
- Feedback on / finalization of the workplan
- Questions as agencies develop commitment documents
- Scale and budget of new initiative
- Performance measurement
- Governance
- Next steps

#### V. ATTACHMENTS

Latest work plan draft.

# Comprehensive Opioid Response Initiative WORKPLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORKPLAN**

(b)(5) Deliberative Privilege

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 16 Oct 2017 20:27:35 +0000

**To:**

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**Cc:** Sara Fisher-Goad;Goodman, Michelle (HRSA);Blum, Gordon E - OSEC, Washington, DC;Morris, Tom (HRSA);Kelsey.J.Guyselman@ostp.eop.gov  
**Subject:** ARPTF Report Review

Good Morning All,  
Thursday will be the final review for the Report before it is submitted to the White House. We have blocked off a 6 hour window for each of you to come in and review the report. The report will not leave the building and you are free to come at any point during the blocked time. Thank you for all of your help and input up to this point of the project. We want to finish strong and hope each of you can review the report and give any last edits!  
Thanks!

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**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 28 Nov 2017 23:36:03 +0000  
**To:** Syrek, Christopher D. (Chris); Lyons, Judd H SES DODHRA DPFSC (US); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Tara Butler (tara.a.butler4.civ@mail.mil); 'John Ulliyot'; Verschoor, Thayer; Smith, Steven; Fila, Stephanie C; Miller, Matthew M - VETS; Toal, Mark J - VETS; Anderson, Byron E - OSEC; walsh.bernadette@dol.gov; Kirkland, William H. EOP/WHO; Encarnacion, Dolkie (SAMHSA/OA); owens.doreen.a@dol.gov; Miller, Adelaide E. EOP/WHO; Sewell, Jack B. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Korn, Jennifer S. EOP/WHO; Anderson, Maxwell D. EOP/WHO (Intern); Dorr, Kaelan K. EOP/WHO; Anthony.Love@va.gov; David.Carroll@va.gov; StephanieElaine.Birdwell@va.gov; Peter.Shelby@va.gov; Melissa.Glynn@va.gov  
**Cc:** McGowan, Robert (Kyle) (HHS/IEA); Gibbs, John; Bourne, Christopher M; Burley, Michael N; Esders, Brett D; Gaines, Ralph H; Bryon, Jemine A; Olson, Carolyn (OS/IOS); Beck, Gary (OS/IEA); McCance-Katz, Elinore (SAMHSA/OAS); Lifshitz, Mariel (SAMHSA); Hoffman, Emily E - OSEC; Gunn, Ashley L. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Clark, Justin R. EOP/WHO; Kirkland, William H. EOP/WHO; Hurley, Carolina L. EOP/WHO  
**Subject:** Final Attendee List White House Veterans Affairs Conference with State & Local Leaders  
**Attachments:** Final Attendance List WH Veterans Affairs Conf. with State Local Leaders v2.1 External.xlsx

Hi all,

Attached, please find the final RSVP list for tomorrow's White House Veterans Affairs Conference with State & Local Leaders. Please share with other members of your team I missed on this email. Please also notify Adelaide Miller and me immediately if someone is missing that you are tracking.

Quick Stats:

- 200 attendees are expected including the State, local and Federal participants
- There will be participants from 49 of the states and territories

Sincerely,  
Doug

Title	First Name	Last Name	State
Jobs for Veterans State Grant Coordinator	Donal	Cieutat	Alabama
Commissioner, Alabama Department of Veterans Affairs	Willie	Marsh	Alabama
Family of Commissioner Marsh	Hayden	Binder	Alabama
Alabama House of Representative, Chairman of Military and Veteran Affairs Committee	Felix	Moore	Alabama
Spouse of Verdie Bowen	(b)(6)		Alaska
Director, Alaska State Division of Veterans Affairs	Verdie	Bowen	Alaska
DC Staff, Governor of Alaska	John	Crowther	Alaska
DC Staff, Governor Walker	Craig	Fleener	Alaska
Program Coordinator, Veterans Affairs	Jessica	Mesa-Saldana	Arizona
Councilman, Gila River Indian Community	Franklin	Pablo	Arizona
Arizona State Senator, Veteran	Jamescita	Peshlaki	Arizona
Acting, Veterans Director, Navajo Nation	Hubert	Smith	Arizona
State Veterans Coordinator at Colorado Department of Labor and Employment	Colin	Schneider	Colorado
Chairman, Mohegan Tribe	Kevin	Brown	Connecticut
State Senator, Chairman of Veterans' affairs Committee	Mae	Flexer	Connecticut
HHS, Policy Assistant	Gary	Beck	D.C
Legislative Director, EANGUS	Scott	Bousum	D.C
Senior Advisor, IGA, HUD	Michael	Burley	D.C
IGA Representative, HUD	Stephanie	Fila	D.C
IGA Representative, HHS	Darcie	Johnston	D.C
Local Veteran's Employment Representative, Department of Employee Services	Linda	Lee	D.C
Assistant Secretary of Veterans Affairs	Donald	Loren	D.C
Statistician, Department of Veterans Affairs	David	Maron	D.C
Deputy Assistant Secretary, Policy, Dept. of Labor	Matthew	Miller	D.C
Executive Assistant to the Foreign Policy Advisor to the Chairman, Joint Chiefs of Staff	Carolyn	Olson	D.C
Senior Advisor to Secretary Shulkin	Peter	O'Rourke	D.C
Legislative Director, Homeland Security and Public Safety Committee	Mary Catherine	Ott	D.C
Senior Legislative Program Manager, Daughter of Glenn Sutphin	Matthew	Pincus	D.C
	Katrina	Sutphin	D.C
IGA Representative, VA	Christopher	Syrek	D.C
National Veterans Employment Manager	Mark	Toal	D.C

Deputy Director National Legislative Service Veterans of Foreign Wars Secretary, USDOL	John Alex	Towles Acosta	D.C. D.C.
Director of the Office of Tribal Government Relations, USVA	Stephanie	Birdwell	D.C.
Senior Policy Advisor, Office of Policy Development & Research	Chris	Bourne	D.C.
Deputy Secretary, USVA	Thomas	Bowman	D.C.
Executive Director of the Office of Mental Health and Suicide Prevention, USVA	David	Carroll	D.C.
Deputy Assistant to the President & Director, White House Intergovernmental Affairs (WH IGA)	Justin	Clark	D.C.
Legislative Director, EANGUS	Daniel	Elkins	D.C.
Senior Program Specialist, Office of Special Needs Assistance Programs, Office of Community Planning & Development,	Brett	Esders	D.C.
Principle Deputy Assistant Secretary for the Office of Community Planning and Development	Ralph	Gaines	D.C.
Senior Advisor, HUD	John	Gibbs	D.C.
Senior Advisor to the Secretary for Modernization, USVA	Melissa	Glynn	D.C.
Director of Legislative Programs, NGAUS	Michael	Hadley	D.C.
Acting Secretary, HHS	Eric	Hargan	D.C.
OCLA Special Assistant, Dept. of VA	Cathleen	Haverstock	D.C.
Special Assistant to the President & Dep. Director, WH IGA	Douglas	Hoelscher	D.C.
Special Assistant to the President & Dep. Director, WH IGA	Billy	Kirkland	D.C.
Senior Career Official, Office of the Under Secretary of Personnel & Readiness, U.S. Department of Defense	Anthony	Kurta	D.C.
Senior Advisor & Director of Community Engagement, VHA Homeless Programs	Anthony	Love	D.C.
Director, Defense Personnel & Family Support Center, Defense Human Res. Activity, USDOD	Judd	Lyons	D.C.
Nevada Director, Veterans and Employment and Training	Doreen	Owens	D.C.
Secretary, USVA	David	Shulkin	D.C.
Policy Advisor, RGPPC	Lauren	Strickland	D.C.
Director, Special Needs Assistance Programs, Community Planning & Development, U.S. Department of Housing & Urban Development	Norman	Suchar	D.C.

Assistant Secretary, Office of Public and Intergovernmental Affairs, USVA	John	Ulliyot	D.C.
Policy Advisor, RGPPC	Erin	Adams	DC
Senior Advisor, IGA, DOL	Byron	Anderson	DC
Statewide Administrator, DOL, Delaware	Sherese	Brewington-Carr	Delaware
Disabled Veterans Employment Outreach Specialist - State of Delaware Department of Labor	Gail	Gartner	Delaware
DE, NASVH, Administrator	William	Peterson	Delaware
Tribal Veterans Service officer	J.D.	Arch	Eastern Band of Cherokee Indians
Region Veterans' Program Coordinator, Department of Economic Opportunity	Andre	Anderson	Florida
Command Sergeant Major; Member, NACVSO	Tommie	Maldonado	Florida
Executive Director, Florida Department of Economic Opportunity	Cissy	Proctor	Florida
Executive Director, Florida Department of Veteran's Affairs	Glenn	Sutphin, Jr.	Florida
Florida Director, Veterans and Employment and Training	Bernadette	Walsh	Florida
Commissioner, Department of Veterans Affairs	Michael	Roby	Georgia
DC Staff, Governor of Guam	Margaret	Metcalfe	Guam
Administrator, Idaho Divisions of Veterans Affairs	David	Brasuell	Idaho
Women's Veteran Representative	Olivia	Laschober	Illinois
Veterans Employment Coordinator; Military to Civilian Employment Specialist	Richard	Wuthrich, Jr.	Illinois
Director, Indiana Department of Veterans Affairs	James	Brown	Indiana
Veterans Program Director, Indiana Workforce Development	Michael	Thompson	Indiana
Veterans Service Officer, Putnam County	Jeremy	Williams	Indiana
State-Federal Relations, Iowa	Stephanie	Groen	Iowa
Home Base Iowa Program Manager	Jason	Kemp	Iowa
Operations Manager, Iowa Workforce Development	Linda	Rouse	Iowa
Director, Iowa Workforce Development	Beth	Townsend	Iowa
Commissioner	Norman	Arflack	Kentucky
General; Executive Director, NASDVA, Kentucky	Leslie	Beavers	Kentucky
Executive Director, Kentucky Commission on Military Affairs	Michael	Hedges	Kentucky
State Representative, Chairman of Veterans Affairs Committee	Timothy	Moore	Kentucky
VA Secretary, Louisiana	Joey	Strickland	Louisiana
Wife of Secretary Strickland	(b)(6)		Louisiana

Lieutenant Colonel; Director, Maine Bureau of Veterans Services	Adria	Horn	Maine
Veterans Program F54 Manager, Maine Department of Labor	Auta	Main	Maine
Deputy Secretary, Maryland Department of Veterans Affairs	Robert	Finn	Maryland
Chief of Suicide Prevention Branch, Substance Abuse and Mental Health Services Administration (SAMHSA)	Richard	McKeon	Maryland
President, National Association of State Veterans Homes	Sharon	Murphy	Maryland
Deputy Director of Outreach and Advocacy, Department of Veterans Affairs	Denise	Nooe	Maryland
Veterans Program Manager, Maryland Department of Labor	LeRoy	Thomas	Maryland
Director of Federal Relations, Gov. Hogan (MD)	Tiffany	Waddell	Maryland
DC Staff, Gov. of Massachusetts	Thomas	Daley	Massachusetts
Secretary of the Department of Veteran's Services	Francisco	Urena	Massachusetts
Director of VA	James	Redford	Michigan
Employment Services Manager	Joseph	Swyrtek	Michigan
Senior Federal Policy Representative	Katherine	Toskey	Michigan
Vice Chairman, Veterans Affairs Division, State Representative	Matthew	Bliss	Minnesota
1st Vice President, NACVSO	Martin	Caraway	Minnesota
Veteran Service Officer	Michelle	Gatz	Minnesota
Veteran Service Officer, Waseca County	Christopher	Hinton	Minnesota
Deputy Commissioner, Minnesota Dept. of Veterans Affairs	Douglas	Hughes	Minnesota
Legislative Director, Minnesota Department of Veterans Affairs	Michael	McElhiney	Minnesota
Legislative Committee, NACVSO	Michael	McLaughlin	Minnesota
Disabled Veteran Outreach Program, Minnesota	Lee	Okerstrom	Minnesota
Chief, Mississippi Band of Choctaw Indians	Phyllis	Anderson	Mississippi
Mississippi Veterans Affairs Board, Executive Director	Katherine	Caldwell	Mississippi
Local Veteran's Employment	Gloria	Cannon	Mississippi
Veterans Service Officer, Harrison County	Julia	Encalade	Mississippi
Representative	Charles	Davis	Missouri

Missouri Dept. of Economic Development	Warren	Hall	Missouri
Missouri State Senator	Albert	Wallingford	Missouri
Ravalli County Veteran Service Officers	Michael	Warner	Montana
Veterans Program Coordinator, Nebraska	Terry	Eklund	Nebraska
Director of Department of Veterans'	John	Hilgert	Nebraska
Executive Director, Department of Veterans Services	Katherine	Miller	Nevada
Vice Chairman, State-Federal Relations and Veterans Affairs Committee, State Representative	Alfred	Baldasaro	New Hampshire
Director of Human Services, Salvation	Brenda	Beavers	New Jersey
Washington Liaison Chair, NACVSO	Kimberly	Shalloo	New Jersey
Chair, New Jersey House Committee on Military and Veterans Affairs	Cleopatra	Tucker	New Jersey
Administrator, New Mexico State Veterans Home	Colleen	Rundell	New Mexico
2nd Lt. Governor, Pueblo of Laguna Council	Marvin	Trujillo	New Mexico
Associate Director of Federal Affairs	Devan	Cayea	New York
Executive Director, Long Island State Veterans Home	Fred	Sganga	New York
Deputy Executive Director, Long Island State Veterans Home	Jonathan	Spier	New York
Membership Chairman, NC Legion	Bobby	Barker	North Carolina
Vice Commander, NC Legion	Carol	Barker	North Carolina
Director, Veteran Employment Service, NC	Archie	Barrow	North Carolina
Administrator, NC State Veterans Home	Whitney	Bell	North Carolina
National Chaplain, NC Legion	Tierian	Cash	North Carolina
Veterans Employment Consultant	Gerardo	Cruz	North Carolina
Spouse of Gerardo Cruz	(b)(6)		North Carolina
Veterans Employment Supervisor, North Carolina Dept. of Commerce	James	Dodgen	North Carolina
Veterans Service Officer, Sampson County	Martha	Knowles	North Carolina
State Representative, Vice Chairman, Committee on Homeland Security, Military, and Veterans Affairs	Garland	Pierce	North Carolina
Assistant Secretary, North Carolina Department of Military & Veterans Affairs	James	Prosser	North Carolina
Veteran's Consultant	Jacqueline	Yi	North Carolina
2nd Vice President, NACVSO	Herman	Breuer	Ohio

Assistant Director with the Ohio Department of Veterans Services	Mark	Cappone	Ohio
Treasurer, NACVSO, Veterans Service Officer, Vanwert County	Barry	Johns	Ohio
State Representative, Chairman of Armed Services, Veterans Affairs and Homeland security Committee	Terry	Johnson	Ohio
Ohio State Rep, Vice Chair of Veterans Affairs Committee	Laura	Lanese	Ohio
Veteran Program Manager, Ohio Dept. of Job and Family Services	Jay	Mendoza	Ohio
Medina County Veterans Service Commissioner	Randall	Schmidt	Ohio
Director - Ohio Department of Veterans Services	Rodney	Tansill	Ohio
Director, Service Officer, Medina County Veterans Service Office	Edward	Zackery	Ohio
Executive Director, Dept. of Oklahoma Veteran Affairs, Secretary of Veterans Affairs	Myles	Deering	Oklahoma
Chief, Muskogee Creek Tribe	James	Floyd	Oklahoma
President, NCAI; Lt. Governor, Chickasaw Nation	Jefferson	Keel	Oklahoma
Osage Nation Congressional Speaker	Angela	Pratt	Oklahoma
Veterans Affairs Representative, Tributes of Umatilla Indian Reservation	Toni	Cordell	Oregon
Representative	Paul	Evans	Oregon
Department Head - Lincoln County Veteran's Service Office	Devin	Whitaker	Oregon
Adjuant General, PA Dept. of Military and Representative	Anthony	Carrelli	Pennsylvania
	Cris	Dush	Pennsylvania
Director, Bureau of Veterans Programs, Initiatives, Reintegration, and Outreach	Richard	Hamp	Pennsylvania
Staffer, PA House	Sean	Harris	Pennsylvania
Pennsylvania State Representative, Marine Veteran	William	Rothman	Pennsylvania
Senate Staff, VA Committee	Nathan	Silcox	Pennsylvania
Chairman, Senate Veterans Affairs and Emergency Preparedness Committee	Rudolph	Vulakovich	Pennsylvania
Assistant Secretary for Mental Health and Substance Use, SAMHSA	Elinore	McCance-Katz	Rhode Island
Executive Vice President of Operations, HMR	Heyward	Hilliard	South Carolina
President, South Carolina Association of County Veterans Affairs Officers	Samuel	Humphries	South Carolina
Veterans Affairs Officer	Robin	Ghent	Lancaster County, South Carolina

Local Veteran's Employment Representative, Manager	Jay	Leichtenberg	South Dakota
Commissioner, Department of Veterans Affairs	Many-Bears	Grinder	Tennessee
Executive Director, Tennessee State Veterans' Homes	Edward	Harries	Tennessee
Assistant Veterans Service Officer	David	Cantu	Texas
State-Federal Relations, Texas	Thomas	Hambrick	Texas
Veterans Business Representative, Texas	Reginald	Parker Jr.	Texas
Employment Counselor, Disabled Veteran Outreach Program	Arthur	Fracchia	Utah
Executive Director, Utah Department of Veterans and Military Affairs	Gary	Harter	Utah
Allan Faxon's Wife	(b)(6)		Vermont
CEO, Vermont Veteran's Home	Allan	Faxon Jr.	Vermont
Vietnam Veterans of America, Service Director, Vermont Veterans' Home	Thomas	Jackson	Vermont
	Melissa	Jackson	Vermont
Assistant Secretary, VA Human Resources and Administration	Peter	Shelby	Vermont
Veterans Affairs Director	Patrick	Farrell	Virgin Islands
Deputy Press Secretary, Dept. of VA	Lydia	Blaha	Virginia
Deputy Commissioner, Virginia Department of Veterans Services	Steven	Combs	Virginia
American Samoa DC Rep	John	Dudinsky	Virginia
Special Projects Manager, Concerned Veterans For America	Shannon	Hough	Virginia
Deputy Government Relations Director, Paralyzed Veterans of America	Blake	Ortner	Virginia
Assistant Secretary, VA Legislative Affairs	Brooks	Tucker	Virginia
VA Deputy Assistant Secretary of IGA	Thayer	Verschoor	Virginia
Deputy Director, DC Office, Gov. Jay Inslee	Casey	Katims	Washington
Chief of Staff, Communications Director, WV Dept. of Veterans Assistance	William	Coleman	West Virginia
State Veterans Coordinator, West Virginia	Chadwick	Ketchum	West Virginia
Director of Veterans' Services - Winnebago County	Joseph	Aulik	Wisconsin
Wife of Joe Aulik	(b)(6)		Wisconsin
Ho-Chunk Nation, Tribal Veterans Affairs Officer	Margaret	Garvin	Wisconsin
Local Veteran's Employment Representative, Wisconsin	Derek	Jablonicky	Wisconsin
Oneida Nation, Veterans Affairs Director	Kerry	Metoxen	Wisconsin
Assistant Veterans Service Officer, Vernon county	Tami	Saleska	Wisconsin
Director of Veterans Services at Vernon County	James	Young	Wisconsin
Secretary of the Department of Veterans Affairs	Daniel	Zimmerman	Wisconsin

Director, Wyoming Veterans Commission	Stephen	Kravitsky	Wyoming
Wyoming State Representative, Chairman Veterans Affairs	Curtis	Meier	Wyoming
Spouse	(b)(6)		

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 28 Aug 2017 14:12:26 +0000  
**To:** Hooper, Bryan - RD, Washington, DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grah, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov  
**Cc:** Martin, John R - ETA;Fernandez, Claudette - RD, Washington, DC;Adjemian, Michael K. EOP/CEA;Byrd, David J;Boehlert, Jason;Berg, Erin  
**Subject:** Canceled: ARPTF Workforce Workgroup Meeting  
**Importance:** High

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**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 31 Jul 2017 15:49:02 +0000  
**To:** Hooper, Bryan - RD, Washington, DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grah, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov;Boswell, Kristi - OSEC, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC;Byrd, David J  
**Cc:** Martin, John R - ETA;Johnston, Moira - FNS;Fernandez, Claudette - RD, Washington, DC;Adjemian, Michael K. EOP/CEA;Boehlert, Jason;Acker Housman, Stephanie (OS/ASPE);Weisshaar, David M. EOP/OMB;Velasco, Robert -FS;Weeks, Andria -FS  
**Subject:** AGRPTF Workforce Work Group Meeting

Please note we added a half hour to the time. The meeting will now be from 1:30-3PM.  
Additionally, you can call-in using the number below:

1-888-844-9904

Code (b)(6)

Thank you,  
Campbell

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**Sent:** 15 Sep 2017 13:37:16 +0000  
**To:** Page, Tim A. - OSEC, Washington, DC  
**Cc:** Ja'Ron.k.smith@who.eop.gov;Gaines, Ralph H  
**Subject:** RE: ARPTF Economic Development Blog Comments

Hi Tim,

Here are some themes that stuck out from the blog comments:

#### Regulations

- One recommendation was to reform the Endangered Species Act, Clean Air Act, National Environmental Policy Act (NEPA), and the Food Modernization and Safety Act. The consensus seems to be that while the rural community appreciates the stated aims of these programs, their level of reach into local communities and their heavy regulatory burden are detrimental to rural economic activity.
- Increased regulations on the banking industry have made access to capital more difficult for rural communities.
- Reduce regulations in construction to make it easier to build in rural areas.
- Some commenters felt that the level of foreign investment in agricultural lands and projects was excessive and possibly detrimental.

#### Education

- There's a serious lack of educated professionals in agriculture. Need to increase education in agriculture and related skilled trades.
- One commenter suggested requiring land grant universities to have students take at least one agriculture course.
- Another commenter suggested greater use of vocational education for agriculture.

#### Labor

- Many commenters felt there was a shortage of labor in agriculture industries
- One commenter felt that the dependence on illegal and/or migrant labor was exploitative of those groups, and that expanding guest worker programs like H-2A visas, or granting legal status to illegal aliens, was not advisable.
- One suggestion in line with administration values: Rather than use more foreign guest workers, focus on getting more American workers in agriculture.

Thank you,



**John Gibbs**

Senior Advisor, Office of Community Planning & Development  
U.S. Department of Housing and Urban Development  
Office: 202-402-4445; Mobile: (b)(6)

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**From:** Page, Tim A. - OSEC, Washington, DC [mailto:Tim.Page@osec.usda.gov]  
**Sent:** Thursday, September 14, 2017 5:33 PM  
**To:** Gaines, Ralph H <Ralph.H.Gaines@hud.gov>; Gibbs, John <John.Gibbs@hud.gov>;  
**Subject:** ARPTF Economic Development Blog Comments

Good Evening All,

I have attached a document of the compiled blog posts we have received for the Rural Prosperity Task Force. Please review the comments and highlight anything that you believe should be included in the report that has not already been discussed.

Thank you!

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
Cell: (b)(6)

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**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 18 Oct 2017 19:08:09 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Selnick, Darin S. EOP/WHO;Grogan, Joseph J. EOP/OMB;Pyron, Robert C. EOP/OMB;Cordish, Reed S. EOP/WHO;Hudson, Renee R. EOP/WHO;Muir, Lawrence L. EOP/ONDCP;Nina.Schaefer@hhs.gov;Justin.matthes@hq.dhs.gov;Issac, Charlyn EOP;Thomas.Bowman@va.gov;Daniel.Kowalski@treasury.gov;Gaines, Ralph H;Viraj.Mirani@dni.gov;Ronald.A.Stroman@usps.gov;Abram, Anna;Amin, Stacy C. EOP/WHO;Kraninger, Kathleen L. EOP/OMB;Talbot, Eric S. EOP/NSC;Conway, Molly E - OSEC;PETERLIN, MEGHANN K;Liddell, Christopher P. EOP/WHO;Ditto, Jessica E. EOP/WHO;Chester, Kemp L. EOP/ONDCP;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Gibbs, John;Chretien, JP EOP/OSTP;Peterson, Chad S;Blase, Brian C. EOP/WHO;Clancy, Carolyn;Campau, Anthony P. EOP/OMB;Fiddler, Leah C. EOP/NSC;Armstrong, Rebekah W. EOP/OVP;Dickard, Norris;Cline, Christine M;Bressack, Leah (ODAG);Demartino, Robert E CAPT USPHS (US)  
**Cc:** Harris, Jeffrey M. EOP/OMB;Peterlin, Margaret JA;Grieco, Christopher K. EOP/WHO;Bumatay, Patrick (ODAG)  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** OPIOID FACTS - HHS.DOCX, OPIOID FACTS - INTERDICTION.DOCX, PCC Opioids Agenda 10.20.17 v2.docx

**\*Note change in time\***

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The second of these meetings will convene on Friday, October 20, at 3 PM. The group will meet in the EEOB 350.

We ask that one representative from each agency and department attend. Please email me confirming your (or your designee's) attendance.

As a reminder – complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached.

Confirmed Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Andy Koenig

OPL: Steve Munisteri

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: JP Chretien

ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer  
DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

## Overview of Opioid Epidemic in the U.S.

### *Impact of Epidemic*

- Addressing the prescription opioid and heroin overdose epidemic in the United States is a top priority for the Administration.
- Over the past 15 years, communities and families across our Nation have been impacted by the consequences of increasing prescription and illicit opioid abuse, addiction, and overdose.
- The opioid epidemic knows no bounds – people of every class, creed, color, age and sex have been touched by this public health crisis.
- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- Drug overdose deaths are now the leading cause of injury death in the United States – outnumbering deaths from car crashes or gun-related deaths.
- In 2015, there were more than 52,000 drug overdose deaths, and more than 33,000 of these deaths involved a prescription and/or illicit opioid.
- In 2015, 37 states had more drug overdose deaths than deaths from motor vehicle traffic crashes and 31 states had more drug overdose deaths than firearm-related deaths.
- Overdose deaths involving prescription opioids have quadrupled since 2000 and deaths involving heroin increased more than 300% between 2010 and 2015.
- Since 2000, more than 300,000 Americans have died from an overdose involving prescription or illicit opioids.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g, fentanyl and fentanyl analogs); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. in 2016 – more overdose deaths than ever recorded in U.S. history.
- The rapid proliferation of illicitly made fentanyl and other highly potent synthetic opioids into the illicit drug supply is the main driver of the increase in overdose deaths in recent years.
- Importantly, many drug users do not know they are being exposed to illicit fentanyl or other synthetic opioids. These opioids are being mixed with heroin, sold alone as heroin, pressed into counterfeit tablets to look like commonly abused prescription opioids or benzodiazepines, and being mixed (often unknowingly) with other illicit drugs like cocaine or methamphetamine.
- This lack of awareness and resultant unpredictability in the illicit drug supply is significantly increasing risk for a fatal overdose.
- In addition to driving up deaths involving opioids, illicit fentanyl and fentanyl analogs are also contributing to rising numbers of deaths involving cocaine and other stimulants.
- Along with deaths, we have seen numerous other indicators of the opioid problem worsen in the past decade:
  - Between 2005 and 2014, the national rate of opioid-related inpatient states increased 64% and the rate of opioid-related ED visits increased 99%

- Rates of hepatitis C and B have been rising, especially among rural and suburban young people who are injecting opioids.
- In 2015, the U.S. experienced the largest outbreak of HIV in recent history in Scott County, Indiana where more than 200 HIV cases were identified in this small county; over 90% of the cases were co-infected with HCV
- A recent study by CDC estimated that the economic costs associated with opioid misuse are nearly \$80 billion per year in the U.S.
- Neonatal abstinence syndrome (NAS) and impacts on children
  - NAS hospital admissions have been increasing at rapid pace
    - Between 2003 and 2012, NAS hospital admissions increased more than fourfold – by 2012, on average, one NAS-affected infant was born every 25 minutes in the United States
    - NAS resulted in 67,869 hospital days in 2003 compared to 291,168 in 2012
    - For an infant affected by NAS, the hospital stay was nearly 3.5 times as long (16.57 hospital days compared with 4.98 for a non-NAS patient)
  - Rural areas have been more impacted than urban areas
    - From 2004 to 2013, the incidence of NAS increased from 1.2 to 7.5 per 1000 hospital births among rural infants and from 1.4 to 4.8 per 1000 births among urban infants
    - From 2004 to 2013, the frequency of hospital deliveries complicated by maternal opioid use increased from 1.3 to 8.1 per 1000 hospital deliveries among rural mothers and from 1.6 to 4.8 per 1000 hospital deliveries among urban mothers
  - There is wide variation in NAS incidence across states
    - NAS incidence ranged from 0.7 cases per 1,000 hospital births in Hawaii to 33.4 cases per 1,000 hospital births in West Virginia in 2013
  - Hospital costs related to NAS are increasing
    - Mean hospital charges for NAS discharges increased from \$39,400 in 2000 to \$53,400 in 2009
    - Aggregate hospital charges for all infants with NAS in 2012 were estimated to be \$1.5 billion; approximately 80% was financed by Medicaid programs
  - The U.S. foster care system has also been impacted
    - After years of decline, the national foster care caseload has been rising over the past four years
    - Between 2011 and 2015, the number of children in care rose from 397,000 to 428,000, an 8 percent increase
    - From 2012 to 2015, the percentage of child removals from the home where parental drug abuse was a contributing factor increased 13 percent (from 28.5% in 2012 to 32.2% in 2015)—the largest percent increase compared to any other circumstance around removal.
    - Although illicit opioid abuse is often cited in the news media as the primary cause for this recent increase in foster care caseloads, there is little empirical evidence in the research literature to support this claim.
    - HHS is conducting research to better understand the relationship between substance abuse, including opioid abuse, and rising foster care caseloads.

### ***Demographics***

- Although the opioid epidemic has impacted men and women as well as a broad range of ages, race/ethnicities, and socioeconomic groups, several populations have been identified as being at particularly high risk for opioid misuse and overdose. These include:
  - Men
  - Non-Hispanic Whites and American Indians/Alaskan Natives
  - People on Medicaid
  - People who are homeless
  - People with a history of mental health problems and/or a history of any substance use
  - People with chronic pain
  - People combining opioid use with other sedating medications or alcohol
  - The highest overdose death rates for prescription opioids are found among people aged 45-54 followed by 35-44.
  - The highest overdose death rates for heroin as well as synthetic opioids (e.g., fentanyl) are among people aged 25-34 years followed by 35-44 year olds
- We also know that the population of people using heroin in the U.S. now closely resembles the population of people who have been misusing prescription opioids
  - 70-80% of current heroin users report misuse of prescription opioids prior to initiating heroin use
  - Heroin use has increased among both men and women, but increased faster among women in recent years
  - Heroin use has increased in rural and small metropolitan areas and remained high in urban areas
  - Heroin use has increased significantly among people with private insurance
  - A recent study found that prescription opioid addiction was the strongest risk factor for heroin addiction, even after accounting for demographic and other substance use factors
  - However, we also know that people using heroin report problematic use of other substances as well, including alcohol, marijuana, cocaine, and prescription tranquilizers
  - Research indicates that the majority of people overdosing on fentanyl closely resemble the heroin using population; however, reports of toxic fentanyl exposure among cocaine users and people using counterfeit benzodiazepines and oral opioids are starting to emerge

### ***Drivers of the Epidemic***

- The increases in public health harms related to opioids in the U.S. are fundamentally tied to two primary issues.
- First, the significant rise in prescribing of opioid pain medications that began in the U.S. in the mid to late 1990s.
- Not only did the volume of opioids prescribed increase, but healthcare providers began to prescribe opioids in ways that we now know are high-risk and have been associated with opioid misuse, addiction, and overdose. For example:
  - Providers started to prescribe higher doses of opioids and prescribing them for longer periods of time
  - Providers began to prescribe opioids for many different types of chronic non-cancer pain conditions that are not likely to benefit from opioids

- Providers began prescribing opioids in combination with medications like benzodiazepine anti-anxiety drugs which can substantially increase the risk for overdose
- The second primary driver of the current opioid crisis is a lack of health system and provider capacity to identify, engage, and provide individuals with high-quality, evidence-based treatment, in particular medication-assisted treatment with naltrexone, buprenorphine, or methadone, for their opioid addiction.
  - It is well-documented that the majority of people with opioid addiction in the U.S. do not receive treatment, and even among those who do many do not receive evidence-based care.
  - This lack of access to treatment is a significant contributor to rising rates of heroin and fentanyl use, rates of injection drug use, and overdose death.

### ***Emerging Signs of Progress***

- Although rates of addiction and overdose continue to increase, we are starting to see some positive changes in the U.S. For example,
  - Awareness about the dangers of prescription opioid misuse and its connection to heroin use has been increasing among the public and among health care providers
  - Youth substance use, including prescription opioid misuse, has been declining in the last decade
  - Opioid prescribing has been declining in the U.S. since 2011-2012
  - Initiation of prescription opioid misuse has been declining for the last several years and overall misuse has declined among a wide range of demographic groups
  - The medical community is more fully embracing the use of alternatives to opioids for pain care and the use of medication-assisted treatment for opioid addiction
  - More people are now receiving medication-assisted treatment for their opioid addiction

## OPIOID INTERDICTION STATISTICS

### *Opioid Epidemic Overview*

- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- In 2015, thirty-seven states had more drug overdose deaths than deaths from motor vehicle traffic crashes and thirty-one had more drug overdose deaths than firearm-related deaths.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g. fentanyl and fentanyl analogues); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. – most overdose deaths in U.S. history – more than the 58,213 U.S. military fatalities throughout the Vietnam War, 1956 – 1975.<sup>1</sup>

### *Seizure Data*

- Mexico is the principal supplier for heroin, and a transit country for fentanyl, into the United States. Transnational Criminal Organizations (TCOs) smuggle illicit drugs across our border and distribute them to a vast U.S. drug market. Poppy cultivation in Mexico was estimated to be 32,000 hectares with a potential yield of 81 metric tons in 2016.
- The DEA's 2015 Heroin Signature Program (HSP) analyzed more than 930 samples of heroin seized in the U.S. and about 90% of the heroin was determined to be from Mexico.
- According to 2016 CBP data, 82% of the heroin interdicted was seized along our Southwest Border with Mexico.

As highlighted in the North American Drug Dialogue (NADD) Joint Strategic Assessment, synthetic opioids and precursor chemicals used to produce opioids often originate from beyond North America. China has been identified by all three countries as a primary source of illicit fentanyl (including its analogues and precursors) available in North America. Afghanistan is reportedly a major source of heroin to Canada.

- In 2013, Customs and Border Protection (CBP) seized 2 pound of fentanyl at the ports of entry. In 2016, we seized over 450 pounds of fentanyl. The latest seizure data indicates that the seizure amount will more than double in 2017.<sup>2</sup>
- In 2016, more than 1,137 domestic drug seizures involved fentanyl. This represents a 53% increase over the number of seizures in 2015 and a nearly 300% increase overall since 2014.

National Heroin Coordination Group, ONDCP  
(202) 395-6605  
17 October 2017

The number and amount of fentanyl pills, liquid, and kilograms of powder seized have each increased during this time. While fentanyl seizures are most typically in a powder, salt, or rock-like solid-state kilogram form; seized amounts of fentanyl capsules or tablets and liquid have increased in recent years. As of October 5, 2017, 941 domestic drug seizures this calendar year involved fentanyl; approximately the same number of seizures tallied in all of 2016.<sup>3</sup>

- In 2015, fentanyl was the 10<sup>th</sup> most frequently encountered drug by Federal, state, and local law enforcement nationwide as reported to the National Forensic Laboratory Information System (NFLIS) database, accounting for just over 1% (14,051) of all exhibits submitted. By mid-year 2016, fentanyl was the 7<sup>th</sup> most frequently encountered drug by law enforcement; accounting for nearly 2% (14,769) of all submitted drug exhibits. The US Census regions reporting the greatest number of law enforcement encounters with fentanyl by mid-year 2016 are the Northeast (5,711) and Midwest (5,645) followed by the South (3,237) and West (176).<sup>4</sup>
- In processing inbound international mail, the CBP seized contraband narcotics almost 27,000 times weighing in excess of 65,000 kilograms in fiscal year 2016. In this time period, the CBP seized 5.59 kilograms of fentanyl-family opioids in 26 separate seizures. As of October 5, 2017, the total fentanyl seizure for fiscal year 2017 is currently 498 kilograms, with multiple seizures still pending laboratory classification results.<sup>5</sup>
- The USPS saw over 275 million international inbound mailings in FY 2016. Of those items, there were over 10 million international express mail items and over 4 million air and surface parcels. In FY 2016, the United States Postal Inspection Service (USPIS) seized 89 pounds of heroin, 13,968 Oxycodone tablets, and fentanyl-family synthetic opioids on 36 occasions. As of July 2017, USPIS has seized over 300 mailings that contained suspected synthetic opioids.<sup>6</sup> The detection of synthetic opioids within international mail and advances in mail automation and segregation is constantly improving. In these cases, USPIS utilized intelligence derived from drug seizures, international partnerships, and strong relationships with Federal, state, local and tribal law enforcement agencies.
- Express consignment carriers reported to CBP that in fiscal year 2016, they processed over 111 million shipping bills for parcels and packages entering the United States. Each bill could contain information on more than one parcel/package.. In processing inbound express consignment parcels, the CBP seized contraband narcotics 3,900 times accounting for over 23,800 kilograms in fiscal year 2016. Of these seizures, fentanyl-family opioids accounted for 18.46 kilograms in 30 separate express consignment seizures.
- As fentanyl detection technology improves and the canine fentanyl detection program expands, the number of seizures are expected to rise. This rise will be an indicator of greater

law enforcement activity focused on fentanyl and not necessarily a primary indicator of total flow.

- Border seizures of cocaine, methamphetamine, and other synthetic drugs also continue to rise.
- Drug seizures are not an indicator of illicit flow; rather, they are reflective of enforcement activity.
- The number of countries providing advance electronic data on international mail continues to grow. This allows CBP to better target mail parcels that contain drugs and other illicit merchandise.

### ***Transnational Trafficking Organizations***

- According to DEA, Mexican Transnational Criminal Organizations (TCOs) remain the greatest criminal drug threat to the United States; no other group is currently positioned to challenge them. These TCOs maintain territorial influence over large regions in Mexico used for the cultivation, production, importation, and transportation of illicit drugs. By controlling lucrative smuggling corridors across the U.S. Southwest Border (SWB), Mexican TCOs are able to introduce multi-ton quantities of illicit drugs into the United States on a yearly basis. The poly-drug portfolio maintained by Mexican TCOs consists primarily of heroin, methamphetamine, cocaine, marijuana, and to a lesser extent, fentanyl.<sup>7</sup>
  - Pittsburgh, Pennsylvania: Mexican TCOs have established routes for the transportation of South American and Mexican “white” heroin into Pittsburgh. Heroin shipments are sent via couriers on passenger buses to Pittsburgh. Law enforcement reporting indicates New Jersey serves as a transshipment point for heroin and fentanyl shipments originating in Mexico and destined for Pittsburgh consumer markets.
  - Central Massachusetts: The DEA New England Field Division reported the seizure of two heroin mills in Central Massachusetts in May 2015, both containing fentanyl, as well as heroin. In one mill, DEA in coordination with state and local authorities, seized approximately four kilograms of combined heroin and fentanyl, as well as kilogram presses, “finger” presses, blenders, and various other milling tools. At the second mill, a much larger operation, an estimated 15 kilograms of heroin/fentanyl were seized in bulk form, along with kilogram presses, finger presses, blenders, and other items associated with the cutting and packaging of heroin and fentanyl.
  - On August 13, 2015 in Central Massachusetts, the DEA New England Field Division Tactical Diversion Squad (TDS) seized 3,800 counterfeit 30 mg oxycodone tablets containing a mixture of heroin and fentanyl, and small quantities of powdered heroin and fentanyl from a trafficking organization. The organization had manufactured and distributed multi-thousand tablet quantities of counterfeit oxycodone tablets.

- Heroin mills are commonly found in the New York City metropolitan area due to its station as a major heroin distribution hub. The DEA New York Field Division reports organizations are operating mills and stash locations in the suburban and affluent areas of New York City and in nearby states.
- In 2010, Los Zetas formed as an independent cartel when it officially splintered from the Gulf Cartel. At that time, Los Zetas held territorial sway over large parts of eastern, central, and southern Mexico. However, due to pressure from rival cartels, Mexican law enforcement, and internal conflicts, the influence of Los Zetas has lessened significantly in recent years. Los Zetas smuggle the majority of its illicit drugs via border crossing points between Del Rio and Falcon Lake, Texas. Traditionally, the main drug exports of Los Zetas consisted of marijuana and cocaine, though there are indications the group has recently expanded into heroin and methamphetamine distribution. Significant drug supply hubs controlled by Los Zetas can be found in Dallas, New Orleans, and Atlanta.
- The Baja California trafficking vector extends from the production zones for heroin and other drugs in the Michoacán, Guerrero, and the Golden Triangle region. Illicit flights provide trafficking groups, primarily the Sinaloa Cartel, with a rapid means to move poly-drug loads from mainland Mexico to the Baja Peninsula and onward to the U.S. - Mexico border. As an example of a typical illicit flight cargo - on 22 March 2017, Mexican Federal Police and Mexican Army forces from the 2nd Military Zone interdicted a Cessna carrying 315 kg of cocaine, 150 kg of methamphetamine, and 42 kg of heroin. Currently, the GOM successfully intercepts a minute fraction of the total illicit flights entering Baja California.

### ***International Diplomacy and Policy***

- The Justice Department announced on October 17, 2017 that federal grand juries in the Southern District of Mississippi and the District of North Dakota returned indictments, unsealed yesterday, against two Chinese nationals and their North American based traffickers and distributors for separate conspiracies to distribute large quantities of fentanyl and fentanyl analogues and other opiate substances in the United States. The investigations revealed a new and disturbing facet of the opioid crisis in America: fentanyl and fentanyl analogues are coming into the United States in numerous ways, including highly pure shipments of fentanyl from factories in China directly to U.S. customers who purchase it on the Internet. Unwary or inexperienced users often have no idea that they are ingesting fentanyl until it is too late. The Centers for Disease Control estimates that over 20,000 Americans were killed by fentanyl and fentanyl analogues in 2016, and the number is rising at an exponential rate.
- After the United States raised the need for better regulation of Chinese chemical and pharmaceutical industries at a number of high-level engagements, including the Strategic and Economic Dialogue and the Law Enforcement Joint Liaison Group, China responded by domestically controlling 116 of such substances in 2015, and another four critical fentanyl analogues, including carfentanil, on March 1, 2017.

- The North American Drug Dialogue (NADD) and its working groups provide a framework for the governments of Canada, Mexico, and the United States to pursue increased coordination in multilateral venues to address the North American opioid epidemic. To the extent practicable, North American governments seek to coordinate national positions in advance of relevant multilateral drug fora and promote common positions on international drug policy.
- The United States works closely with the UN Office on Drugs and Crime (UNODC) to promote international law enforcement cooperation and implementation of the three UN drug control treaties, including in the area detection and surveillance of fentanyl analogues and new psychoactive substances (NPS). With its worldwide network of field offices, UNODC serves as a valuable mechanism for delivering technical assistance to build international law enforcement capacities and reduce demand for illegal drugs. In this respect, UNODC serves as a force-multiplier for U.S. bilateral programs, and a vehicle for channeling contributions from additional donor countries as means of burden sharing.
- The United States also supports the drug control mission of the Organization of American States' Inter-American Drug Abuse Control Commission (OAS-CICAD), which is the Western Hemisphere's policy forum for channeling the collective efforts of OAS countries to reduce the production, trafficking and use of illegal drugs. Through OAS-CICAD, the United States supports a wide range of Hemispheric multilateral initiatives including: expert groups that produce or review model legislation; data collection capacity building throughout the region; and the development of pilot projects to build institutional capacity, especially in terms of legislative initiatives and alternatives to incarceration, namely drug courts that focus upon drug use recovery.
- The International Narcotics Control Board (INCB) is an independent, quasi-judicial monitoring body responsible for promoting the implementation of the three UN drug control treaties. The United States provides funding to the INCB to monitor the enforcement measures called for in the UN conventions against illicit drugs, particularly to improve detection and tracking of precursor chemicals to prevent diversion.
- The Colombo Plan is an organization charged with promoting economic and social development in Asia and the Pacific. The United States supports the efforts of its Drug Advisory Program that provides prevention, recovery and treatment programs in more than 40 countries.
- The United States supports the efforts of the International Development Law Organization (IDLO) and the UN Development Program to promote criminal justice reform and build legal capacity in challenging security conditions, including in key drug source and transit countries such as Afghanistan, West Africa and Central Asia.

## ***International Finance***

- Illicit and diverted drugs that enter the United States from global suppliers as the result of a long and complex process involving manufacture, concealment, movement, purchase, and delivery, are bought and sold in communities across the United States. Those illicit drugs change hands several times during the process; and often times involve a transfer of money either as payment for service or for the delivery of the final product. Traditionally those transactions are done in cash, creating immediately liquid assets that were almost impossible to track. As technology and money laundering (ML) methods have adapted over the years to combat refined banking regulations many new ML techniques have been used in conjunction and independent of historical methods. Although some of these methods create additional investigating evidence, these new means continue to push ahead of banking regulations and consistently provide drug traffickers a means to launder large amounts of illicit proceeds.
  - According to the United States Department of Treasury, the annual volume of illicit proceeds generated in the United States is approximately \$300 billion U.S. dollars (USD). Of that, U.S. drug sales generate an estimated 21 percent, or \$64 billion USD.<sup>8</sup>
  - The 2015 National Money Laundering Risk Assessment (NMLRA) found that fraud and drug trafficking are the largest money laundering threats to the United States, followed by human smuggling, organized crime, and public corruption.<sup>9</sup>
  - Preferred methods used by Drug Trafficking Organizations (DTOs) to launder illicit proceeds are Bulk Cash Smuggling, Trade Based Money Laundering, unlicensed Money Service Businesses (MSBs) and thru the banking sector.<sup>10</sup>
  - Drug trafficking is a business, but our understanding of this enterprise and response to it remain limited-less than 0.5% of the total laundered funds are seized.<sup>11</sup>

## ***Domestic Law Enforcement and First Responders***

- Hospital service utilization for complications related to opioids have increased in recent years. Between 2010 and 2014, the most recent year for which data is available, opioid-related emergency department visits increased 51% and inpatient hospital stays rose by 14%.<sup>12</sup> Preliminary data from a small subset of states suggest that opioid-related hospital utilization has continued to rise through early 2017.<sup>13</sup> The frequency with which emergency medical service (EMS) personnel are encountering patients in need of naloxone has also risen noticeably. In 2016, approximately 190,000 patients, or 10 people for every 1,000 treated by EMS nationwide, were administered naloxone as part of their emergency care. This represents a 43% increase since 2014 in the rate with which EMS is administering naloxone to patients in crisis.”<sup>14</sup>

- In 2016, an estimated 15,632 domestically seized tablets and capsules were identified by Drug Enforcement Administration (DEA) forensic laboratories as containing some amount of fentanyl and/or fentanyl-family drugs with or without other illicit drugs and non-narcotic substances. This represents approximately 16 times the number of fentanyl-family-containing tablets and capsules analyzed by DEA's laboratories in 2014. These counts are not representative of **all** seized fentanyl tablets and capsules in the United States (or specific geographic regions), but are representative of all evidence *submitted* and *analyzed* by DEA laboratories from domestic sources.<sup>15</sup>
- Law enforcement seizure submissions of fentanyl to forensic labs have seen a 340% increase in just three years, from 928 in 2013 to 34,204 in 2016.
- Heroin seizures have increased over 170% from 2007 (2,800 kilograms) to 2015 (7,600 kilograms).<sup>16</sup>
- According to DEA's El Paso Intelligence Center, more than 750 domestic drug seizures involved fentanyl in 2016, representing a 26% increase over seizures in 2015. While fentanyl seizures are most typically in powder, salt, or rock-like form, seized amounts of pills and liquid are increasing.
- Detection of high-purity fentanyl that is direct-shipped into the United States via the U.S. Postal Service (USPS) or FedEx/UPS/DHL is challenging. In processing inbound international mail, CBP is responsible for screening and interdiction at 9 international mail screening facilities before letters/parcels/packages are released to the USPS for domestic delivery. CBP works closely with the U.S. Postal Inspection Service (USPIS) targeting international shipments of illicit narcotics, including fentanyl.
- Over 90% of inbound international mail is sent from USPS's top-volume trading partners.
- USPS now receives Advanced Electronic Data (AED) on inbound packages from 20 countries, including China.
- USPS now receives AED on approximately 40% of inbound packages.

### ***Rural Opioid Impact***

- Rural states are more likely to have higher rates of overdose death, particularly from prescription opioid overdose.<sup>17</sup> Rural areas also tend to have higher risk occupations that are physically demanding and prone to injury, for which opioids may be prescribed for treatment. Rural primary care providers are less likely to have received waivers to prescribe buprenorphine in rural communities.<sup>18</sup>

- Rural opioid users were more likely to have socio-economic vulnerabilities that might put them at risk of adverse outcomes. Limited educational attainment, poor health status, being un-insured, and low-income are all socio-economic factors related to substance use disorder. These socio-demographic identifiers of rural opiate users have potential implications for family outcomes ranging from adverse experiences decreased family earning potential, limited professional employment, encounters with law enforcement and the involvement of child welfare services.<sup>19</sup>
- State child welfare systems have reported that they are experiencing an increase in families coming to their attention with substance use problems impacting their ability to safely parent.<sup>20</sup> Overall, the percent of victims from FY 2012 to FY 2014, with the risk factor designation of parental drug abuse has increased from 19.8% to 25.5%. However, within this group, the percent of infants with the risk factor designation of parental drug abuse has increased 8.1% (from 25.7% to 33.8%).<sup>21</sup>

### ***Opioid Impacts on Children***

- It is estimated that due in large part to the opioid crisis, at least 2.5 million children nationwide are being raised by grandparents or other relatives. But some have no relatives who will take them in and go directly to foster care. “We think about 50 percent of the kids who are in foster care in Ohio are there because one or both parents are in fact drug addicts,” reported the state’s attorney general. Across Ohio, 14,000 children are in custody, up fourteen percent in five years. “We’re removing one to three infants a month that are born addicted to drugs,” according to the executive director for Children’s Services in Adams County.
- Last fall (2016), the Department of Health and Human Services (HHS) released their latest official child welfare data. That data showed that in 2015, 427,910 children were in foster care, an 8% increase since 2012. New data suggests that drug abuse by the parent was the primary reason for the child’s removal in 32% of cases, and a parent’s inability to cope was a factor in a child’s removal in 14% of cases.<sup>22</sup>
- Officials at the Administration on Children, Youth and Families (ACYF) interviewed child welfare directors in states experiencing the highest increase in foster care numbers. State officials informed ACYF on what the data suggest: “A rise in parental substance use is likely a major factor driving up the number of children in foster homes. Citing opioid and methamphetamine use as the most debilitating and prevalent substances used, some state officials expressed concern that the problem of substance use is straining their child welfare agencies.”<sup>23</sup>

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<sup>1</sup> <https://www.archives.gov/research/military/vietnam-war/casualty-statistics.html#date>. DCAS data recorded 58,220 deaths, seven of those deaths occurred after 1987. The U.S. signed the peace agreement in January 1973 and withdrew on March 29, 1973. On April 30, 1975, the last few Americans still in South Vietnam were airlifted out of

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country as Saigon fell.

<sup>2</sup> These seizures aggregate fentanyl seizures without an analysis of purity data and does not reflect all domestic or international seizures by the U.S. government, state, local, or tribal entities.

<sup>3</sup> El Paso Intelligence Center (EPIC), National Seizure System (NSS). Extracted by ONDCP on Oct 5, 2017.

<sup>4</sup> U.S. Drug Enforcement Administration, Diversion Control Division. (2016). National Forensic Laboratory Information System: Year 2016 Mid-Year Report. Springfield, VA: U.S. Drug Enforcement Administration.

<sup>5</sup> United States Customs and Border Protection (CBP) information provided to ONDCP on Oct, 5, 2017.

<sup>6</sup> United States Postal Inspection Service (USPIS) information provided to ONDCP on Aug, 4, 2017.

<sup>7</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>8</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>9</sup> Department of Treasury, National Money Laundering Risk Assessment, October 2015.

<https://www.treasury.gov/resource-center/terrorist-illicit-finance/Documents/National%20Money%20Laundering%20Risk%20Assessment%20%E2%80%932006-12-2015.pdf>

<sup>10</sup> Ibid.

<sup>11</sup> Estimating Illicit Financial Flows from drugs trafficking and other Transnational Organized Crimes, UNODC, Vienna, [www.unodc.org/documents/data-and-analysis/Studies/Illicit\\_financial\\_flows\\_2011\\_web.pdf](http://www.unodc.org/documents/data-and-analysis/Studies/Illicit_financial_flows_2011_web.pdf), accessed Oct 2017.

<sup>12</sup> Agency for Healthcare Research and Quality (AHRQ). Healthcare Cost and Utilization Project (HCUP), National Emergency Department Sample (NEDS) and National Inpatient Sample (NIS), 2010-2014 (all available data as of 03/28/2017). Emergency department visits exclude those for patients admitted to the hospital. Inpatient stays include those admitted through the emergency department.

<sup>13</sup> Office of National Drug Control Policy (ONDCP), National Heroin Coordination Group (NHCG). Private correspondence with 20 self-selected partner states in the implementation of the Heroin Availability Reduction Plan (HARP).

<sup>14</sup> Highway Traffic Safety Administration (NHTSA), Office of Emergency Medical Services (OEMS). National EMS Information System (NEMSIS), special extract for ONDCP on 09/15/2017.

<sup>15</sup> U.S. Department of Justice, Drug Enforcement Administration. STARLiMS forensic drug chemistry database. Analysis by ONDCP on export through May 15, 2017.

<sup>16</sup> National Seizure System (NSS), El Paso Intelligence Center, 2016

<sup>17</sup> <https://www.hrsa.gov/advisorycommittees/rural/publications/opioidabuse.pdf>.

<sup>18</sup> Rosenblatt, R. A., et al. "Geographic and Specialty Distribution of Us Physicians Trained to Treat Opioid Use Disorder." *Ann Fam Med* 13.1 (2015): 23-6. <http://www.samhsa.gov/medication-assisted-treatment/buprenorphine-waiver-management/>. Buprenorphine is an opioid medication used to treat opioid addiction in the privacy of a physician's office.

<sup>19</sup> Lenardson, J. D., J. A. Gale, and E. C. Ziller. (2016). Rural opioid abuse: Prevalence and user characteristics. (PB 63-1).

<sup>20</sup> Kamp, J., and A. Campo-Flores. "Parents' drug Abuse Strains Child-Welfare Agencies." *The Wall Street Journal*. Jan. 12, 2016. Retrieved from <http://www.wsj.com/articles/parents-drug-abuse-strains-child-welfare-agencies-1452538476>

<sup>21</sup> Child Welfare Information Gateway. (2016). Child maltreatment 2014: Summary of key findings. Washington, DC: U.S. Department of Health and Human Services, Children's Bureau.

<sup>22</sup> Department of Health and Human Services, Administration for Children and Families. (2016). The AFCARS Report Number 23. Retrieved from <https://www.acf.hhs.gov/cb/resource/afcars-report-23>.

<sup>23</sup> <http://www.cwla.org/wp-content/uploads/2017/09/CWLA-Comments-to-Opioid-Commission-Draft.pdf>.

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH – OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we kicked off the interagency process for developing the President's initiative. We continue to develop a workplan, plan to circulate the problem statement, and move forward on the first set of deliverables (the Commitment Documents).

This week's meeting will be an open discussion, focusing on questions that arise as agencies continue to put together their Commitment Documents.

**III. PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Andy Koenig  
OPL: Steve Munisteri  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer

DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

#### IV. DISCUSSION

- President's plans for the next couple weeks of opioids crisis response
- Feedback on / finalization of the workplan
- Questions as agencies develop commitment documents
- Scale and budget of new initiative
- Performance measurement
- Governance
- Next steps

#### V. ATTACHMENTS

Latest work plan draft.

**From:** Gibbs, John  
**Sent:** 10 Oct 2017 15:48:35 +0000  
**To:** Gaines, Ralph H  
**Cc:** Salvi, Mary E. EOP/WHO  
**Subject:** RE: Opioids (WH DPC)

Ralph, will be there. Thanks,



**John Gibbs**

Senior Advisor, Office of Community Planning & Development  
U.S. Department of Housing and Urban Development  
Office: 202-402-4445; Mobile: (b)(6)

-----Original Appointment-----

**From:** Gaines, Ralph H [mailto:Ralph.H.Gaines@hud.gov] **On Behalf Of** Salvi, Mary E. EOP/WHO  
**Sent:** Tuesday, October 10, 2017 11:00 AM  
**To:** Gibbs, John; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Kratsios, Michael J. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Barnett, Gary E. (OAG); Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; thomas.p.mccaffery.civ@mail.mil; HookBH@state.gov; Battle, Raniesha J; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Geale, Nicholas C. - SOL; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; David.Esquith@ed.gov; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Pence, Laura C. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC  
**Subject:** FW: Opioids (WH DPC)  
**When:** Friday, October 13, 2017 10:30 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** WH, EEOB 230A

John,

Will you go as my surrogate to this meeting? you will need to get credentials below. I'll be at our Chicago office Friday.

Let me know.

Thanks.

-----Original Appointment-----

**From:** Salvi, Mary E. EOP/WHO [mailto:Mary.E.Salvi@who.eop.gov]  
**Sent:** Wednesday, October 04, 2017 8:28 PM  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Kratsios, Michael J. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Barnett, Gary E. (OAG);

[Justin.matthes@hq.dhs.gov](mailto:Justin.matthes@hq.dhs.gov); Issac, Charlyn EOP; [Thomas.Bowman@va.gov](mailto:Thomas.Bowman@va.gov); [thomas.p.mccaffery.civ@mail.mil](mailto:thomas.p.mccaffery.civ@mail.mil); [HookBH@state.gov](mailto:HookBH@state.gov); Battle, Raniesha J; [Daniel.Kowalski@treasury.gov](mailto:Daniel.Kowalski@treasury.gov); Gaines, Ralph H; Geale, Nicholas C. - SOL; [Viraj.Mirani@dni.gov](mailto:Viraj.Mirani@dni.gov); [Ronald.A.Stroman@usps.gov](mailto:Ronald.A.Stroman@usps.gov); Abram, Anna; [David.Esquith@ed.gov](mailto:David.Esquith@ed.gov); Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Pence, Laura C. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC  
**Subject:** PCC: Opioids (WH DPC)  
**When:** Friday, October 13, 2017 10:30 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** WH, EEOB 230A

Team,

The WH Domestic Policy Council requests your participation in a Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The first of these meetings will convene on Friday, October 13, at 10:30 AM. The group will meet in the EEOB, Secretary of War Room 230A.

Please confirm your attendance as soon as able, if not already. Also, please have all confirmed participants complete this link: <https://events.whitehouse.gov/form?rid=QYDBH32977>.

Read ahead materials are attached to this email.

Invited Participants:

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
WH Senior Counselor: Laura Pence, Renee Hudson  
WHCO: Stacy Amin  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Michael Kratsios  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Mathes  
VA: Tom Bowman  
DOD: Thomas McCaffery  
State: Brian Hook  
State: Taryn Frideres  
Treasury: Dan Kowalski  
DoED: David Esquith

HUD: Ralph Gaines  
DOL: Molly Conway  
DOL: Nick Geale  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann Peterlin  
WHComms: Jessica Ditto (or designee)  
NSC: Brad Hansell  
NSC: Eric Talbot  
NSC: Joel Cohen

Thank you, please feel free to reach out with any questions.

Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 14 Oct 2017 21:41:48 +0000  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Gibbs, John; Chretien, JP EOP/OSTP; Peterson, Chad S; Blase, Brian C. EOP/WHO; Clancy, Carolyn; Campau, Anthony P. EOP/OMB; Fiddler, Leah C. EOP/NSC; Armstrong, Rebekah W. EOP/OVP; Dickard, Norris; Cline, Christine M; Bressack, Leah (ODAG); Demartino, Robert E CAPT USPHS (US); Cytryn, Jen B. EOP/WHO (Intern); Koenig, Andrew D. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; jamesmr6@dni.gov  
**Cc:** Harris, Jeffrey M. EOP/OMB; Peterlin, Margaret JA; Grieco, Christopher K. EOP/WHO; Bumatay, Patrick (ODAG); David.Park@treasury.gov; Bell, Kathryn (HHS/IOS); Schlapp, Mercedes V. EOP/WHO; Nasim, Laura F. EOP/WHO  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** OPIOID FACTS - HHS.DOCX, OPIOID FACTS - INTERDICTION.DOCX, PCC Opioids Agenda 10.20.17 v2.docx, Workplan Draft v.3.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

Today's meeting is at 3 PM. The group will meet in the EEOB 350.

If you have not done so already, please complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached (*please notice the additional attachment*).

Confirmed Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Andy Koenig

OPL: Rebecca Heilig

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: Stephanie Xu

ONDCP: Chip Muir

ONDCP: Kemp Chester

NSC: Eric Talbot  
WHComms: Jessica Ditto  
WH Comms: Mercy Schlapp  
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## Overview of Opioid Epidemic in the U.S.

### *Impact of Epidemic*

- Addressing the prescription opioid and heroin overdose epidemic in the United States is a top priority for the Administration.
- Over the past 15 years, communities and families across our Nation have been impacted by the consequences of increasing prescription and illicit opioid abuse, addiction, and overdose.
- The opioid epidemic knows no bounds – people of every class, creed, color, age and sex have been touched by this public health crisis.
- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- Drug overdose deaths are now the leading cause of injury death in the United States – outnumbering deaths from car crashes or gun-related deaths.
- In 2015, there were more than 52,000 drug overdose deaths, and more than 33,000 of these deaths involved a prescription and/or illicit opioid.
- In 2015, 37 states had more drug overdose deaths than deaths from motor vehicle traffic crashes and 31 states had more drug overdose deaths than firearm-related deaths.
- Overdose deaths involving prescription opioids have quadrupled since 2000 and deaths involving heroin increased more than 300% between 2010 and 2015.
- Since 2000, more than 300,000 Americans have died from an overdose involving prescription or illicit opioids.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g, fentanyl and fentanyl analogs); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. in 2016 – more overdose deaths than ever recorded in U.S. history.
- The rapid proliferation of illicitly made fentanyl and other highly potent synthetic opioids into the illicit drug supply is the main driver of the increase in overdose deaths in recent years.
- Importantly, many drug users do not know they are being exposed to illicit fentanyl or other synthetic opioids. These opioids are being mixed with heroin, sold alone as heroin, pressed into counterfeit tablets to look like commonly abused prescription opioids or benzodiazepines, and being mixed (often unknowingly) with other illicit drugs like cocaine or methamphetamine.
- This lack of awareness and resultant unpredictability in the illicit drug supply is significantly increasing risk for a fatal overdose.
- In addition to driving up deaths involving opioids, illicit fentanyl and fentanyl analogs are also contributing to rising numbers of deaths involving cocaine and other stimulants.
- Along with deaths, we have seen numerous other indicators of the opioid problem worsen in the past decade:
  - Between 2005 and 2014, the national rate of opioid-related inpatient states increased 64% and the rate of opioid-related ED visits increased 99%

- Rates of hepatitis C and B have been rising, especially among rural and suburban young people who are injecting opioids.
- In 2015, the U.S. experienced the largest outbreak of HIV in recent history in Scott County, Indiana where more than 200 HIV cases were identified in this small county; over 90% of the cases were co-infected with HCV
- A recent study by CDC estimated that the economic costs associated with opioid misuse are nearly \$80 billion per year in the U.S.
- Neonatal abstinence syndrome (NAS) and impacts on children
  - NAS hospital admissions have been increasing at rapid pace
    - Between 2003 and 2012, NAS hospital admissions increased more than fourfold – by 2012, on average, one NAS-affected infant was born every 25 minutes in the United States
    - NAS resulted in 67,869 hospital days in 2003 compared to 291,168 in 2012
    - For an infant affected by NAS, the hospital stay was nearly 3.5 times as long (16.57 hospital days compared with 4.98 for a non-NAS patient)
  - Rural areas have been more impacted than urban areas
    - From 2004 to 2013, the incidence of NAS increased from 1.2 to 7.5 per 1000 hospital births among rural infants and from 1.4 to 4.8 per 1000 births among urban infants
    - From 2004 to 2013, the frequency of hospital deliveries complicated by maternal opioid use increased from 1.3 to 8.1 per 1000 hospital deliveries among rural mothers and from 1.6 to 4.8 per 1000 hospital deliveries among urban mothers
  - There is wide variation in NAS incidence across states
    - NAS incidence ranged from 0.7 cases per 1,000 hospital births in Hawaii to 33.4 cases per 1,000 hospital births in West Virginia in 2013
  - Hospital costs related to NAS are increasing
    - Mean hospital charges for NAS discharges increased from \$39,400 in 2000 to \$53,400 in 2009
    - Aggregate hospital charges for all infants with NAS in 2012 were estimated to be \$1.5 billion; approximately 80% was financed by Medicaid programs
  - The U.S. foster care system has also been impacted
    - After years of decline, the national foster care caseload has been rising over the past four years
    - Between 2011 and 2015, the number of children in care rose from 397,000 to 428,000, an 8 percent increase
    - From 2012 to 2015, the percentage of child removals from the home where parental drug abuse was a contributing factor increased 13 percent (from 28.5% in 2012 to 32.2% in 2015)—the largest percent increase compared to any other circumstance around removal.
    - Although illicit opioid abuse is often cited in the news media as the primary cause for this recent increase in foster care caseloads, there is little empirical evidence in the research literature to support this claim.
    - HHS is conducting research to better understand the relationship between substance abuse, including opioid abuse, and rising foster care caseloads.

### ***Demographics***

- Although the opioid epidemic has impacted men and women as well as a broad range of ages, race/ethnicities, and socioeconomic groups, several populations have been identified as being at particularly high risk for opioid misuse and overdose. These include:
  - Men
  - Non-Hispanic Whites and American Indians/Alaskan Natives
  - People on Medicaid
  - People who are homeless
  - People with a history of mental health problems and/or a history of any substance use
  - People with chronic pain
  - People combining opioid use with other sedating medications or alcohol
  - The highest overdose death rates for prescription opioids are found among people aged 45-54 followed by 35-44.
  - The highest overdose death rates for heroin as well as synthetic opioids (e.g., fentanyl) are among people aged 25-34 years followed by 35-44 year olds
- We also know that the population of people using heroin in the U.S. now closely resembles the population of people who have been misusing prescription opioids
  - 70-80% of current heroin users report misuse of prescription opioids prior to initiating heroin use
  - Heroin use has increased among both men and women, but increased faster among women in recent years
  - Heroin use has increased in rural and small metropolitan areas and remained high in urban areas
  - Heroin use has increased significantly among people with private insurance
  - A recent study found that prescription opioid addiction was the strongest risk factor for heroin addiction, even after accounting for demographic and other substance use factors
  - However, we also know that people using heroin report problematic use of other substances as well, including alcohol, marijuana, cocaine, and prescription tranquilizers
  - Research indicates that the majority of people overdosing on fentanyl closely resemble the heroin using population; however, reports of toxic fentanyl exposure among cocaine users and people using counterfeit benzodiazepines and oral opioids are starting to emerge

### ***Drivers of the Epidemic***

- The increases in public health harms related to opioids in the U.S. are fundamentally tied to two primary issues.
- First, the significant rise in prescribing of opioid pain medications that began in the U.S. in the mid to late 1990s.
- Not only did the volume of opioids prescribed increase, but healthcare providers began to prescribe opioids in ways that we now know are high-risk and have been associated with opioid misuse, addiction, and overdose. For example:
  - Providers started to prescribe higher doses of opioids and prescribing them for longer periods of time
  - Providers began to prescribe opioids for many different types of chronic non-cancer pain conditions that are not likely to benefit from opioids

- Providers began prescribing opioids in combination with medications like benzodiazepine anti-anxiety drugs which can substantially increase the risk for overdose
- The second primary driver of the current opioid crisis is a lack of health system and provider capacity to identify, engage, and provide individuals with high-quality, evidence-based treatment, in particular medication-assisted treatment with naltrexone, buprenorphine, or methadone, for their opioid addiction.
  - It is well-documented that the majority of people with opioid addiction in the U.S. do not receive treatment, and even among those who do many do not receive evidence-based care.
  - This lack of access to treatment is a significant contributor to rising rates of heroin and fentanyl use, rates of injection drug use, and overdose death.

### ***Emerging Signs of Progress***

- Although rates of addiction and overdose continue to increase, we are starting to see some positive changes in the U.S. For example,
  - Awareness about the dangers of prescription opioid misuse and its connection to heroin use has been increasing among the public and among health care providers
  - Youth substance use, including prescription opioid misuse, has been declining in the last decade
  - Opioid prescribing has been declining in the U.S. since 2011-2012
  - Initiation of prescription opioid misuse has been declining for the last several years and overall misuse has declined among a wide range of demographic groups
  - The medical community is more fully embracing the use of alternatives to opioids for pain care and the use of medication-assisted treatment for opioid addiction
  - More people are now receiving medication-assisted treatment for their opioid addiction

## OPIOID INTERDICTION STATISTICS

### *Opioid Epidemic Overview*

- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- In 2015, thirty-seven states had more drug overdose deaths than deaths from motor vehicle traffic crashes and thirty-one had more drug overdose deaths than firearm-related deaths.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g. fentanyl and fentanyl analogues); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. – most overdose deaths in U.S. history – more than the 58,213 U.S. military fatalities throughout the Vietnam War, 1956 – 1975.<sup>1</sup>

### *Seizure Data*

- Mexico is the principal supplier for heroin, and a transit country for fentanyl, into the United States. Transnational Criminal Organizations (TCOs) smuggle illicit drugs across our border and distribute them to a vast U.S. drug market. Poppy cultivation in Mexico was estimated to be 32,000 hectares with a potential yield of 81 metric tons in 2016.
- The DEA's 2015 Heroin Signature Program (HSP) analyzed more than 930 samples of heroin seized in the U.S. and about 90% of the heroin was determined to be from Mexico.
- According to 2016 CBP data, 82% of the heroin interdicted was seized along our Southwest Border with Mexico.

As highlighted in the North American Drug Dialogue (NADD) Joint Strategic Assessment, synthetic opioids and precursor chemicals used to produce opioids often originate from beyond North America. China has been identified by all three countries as a primary source of illicit fentanyl (including its analogues and precursors) available in North America. Afghanistan is reportedly a major source of heroin to Canada.

- In 2013, Customs and Border Protection (CBP) seized 2 pound of fentanyl at the ports of entry. In 2016, we seized over 450 pounds of fentanyl. The latest seizure data indicates that the seizure amount will more than double in 2017.<sup>2</sup>
- In 2016, more than 1,137 domestic drug seizures involved fentanyl. This represents a 53% increase over the number of seizures in 2015 and a nearly 300% increase overall since 2014.

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The number and amount of fentanyl pills, liquid, and kilograms of powder seized have each increased during this time. While fentanyl seizures are most typically in a powder, salt, or rock-like solid-state kilogram form; seized amounts of fentanyl capsules or tablets and liquid have increased in recent years. As of October 5, 2017, 941 domestic drug seizures this calendar year involved fentanyl; approximately the same number of seizures tallied in all of 2016.<sup>3</sup>

- In 2015, fentanyl was the 10<sup>th</sup> most frequently encountered drug by Federal, state, and local law enforcement nationwide as reported to the National Forensic Laboratory Information System (NFLIS) database, accounting for just over 1% (14,051) of all exhibits submitted. By mid-year 2016, fentanyl was the 7<sup>th</sup> most frequently encountered drug by law enforcement; accounting for nearly 2% (14,769) of all submitted drug exhibits. The US Census regions reporting the greatest number of law enforcement encounters with fentanyl by mid-year 2016 are the Northeast (5,711) and Midwest (5,645) followed by the South (3,237) and West (176).<sup>4</sup>
- In processing inbound international mail, the CBP seized contraband narcotics almost 27,000 times weighing in excess of 65,000 kilograms in fiscal year 2016. In this time period, the CBP seized 5.59 kilograms of fentanyl-family opioids in 26 separate seizures. As of October 5, 2017, the total fentanyl seizure for fiscal year 2017 is currently 498 kilograms, with multiple seizures still pending laboratory classification results.<sup>5</sup>
- The USPS saw over 275 million international inbound mailings in FY 2016. Of those items, there were over 10 million international express mail items and over 4 million air and surface parcels. In FY 2016, the United States Postal Inspection Service (USPIS) seized 89 pounds of heroin, 13,968 Oxycodone tablets, and fentanyl-family synthetic opioids on 36 occasions. As of July 2017, USPIS has seized over 300 mailings that contained suspected synthetic opioids.<sup>6</sup> The detection of synthetic opioids within international mail and advances in mail automation and segregation is constantly improving. In these cases, USPIS utilized intelligence derived from drug seizures, international partnerships, and strong relationships with Federal, state, local and tribal law enforcement agencies.
- Express consignment carriers reported to CBP that in fiscal year 2016, they processed over 111 million shipping bills for parcels and packages entering the United States. Each bill could contain information on more than one parcel/package.. In processing inbound express consignment parcels, the CBP seized contraband narcotics 3,900 times accounting for over 23,800 kilograms in fiscal year 2016. Of these seizures, fentanyl-family opioids accounted for 18.46 kilograms in 30 separate express consignment seizures.
- As fentanyl detection technology improves and the canine fentanyl detection program expands, the number of seizures are expected to rise. This rise will be an indicator of greater

law enforcement activity focused on fentanyl and not necessarily a primary indicator of total flow.

- Border seizures of cocaine, methamphetamine, and other synthetic drugs also continue to rise.
- Drug seizures are not an indicator of illicit flow; rather, they are reflective of enforcement activity.
- The number of countries providing advance electronic data on international mail continues to grow. This allows CBP to better target mail parcels that contain drugs and other illicit merchandise.

### ***Transnational Trafficking Organizations***

- According to DEA, Mexican Transnational Criminal Organizations (TCOs) remain the greatest criminal drug threat to the United States; no other group is currently positioned to challenge them. These TCOs maintain territorial influence over large regions in Mexico used for the cultivation, production, importation, and transportation of illicit drugs. By controlling lucrative smuggling corridors across the U.S. Southwest Border (SWB), Mexican TCOs are able to introduce multi-ton quantities of illicit drugs into the United States on a yearly basis. The poly-drug portfolio maintained by Mexican TCOs consists primarily of heroin, methamphetamine, cocaine, marijuana, and to a lesser extent, fentanyl.<sup>7</sup>
  - Pittsburgh, Pennsylvania: Mexican TCOs have established routes for the transportation of South American and Mexican “white” heroin into Pittsburgh. Heroin shipments are sent via couriers on passenger buses to Pittsburgh. Law enforcement reporting indicates New Jersey serves as a transshipment point for heroin and fentanyl shipments originating in Mexico and destined for Pittsburgh consumer markets.
  - Central Massachusetts: The DEA New England Field Division reported the seizure of two heroin mills in Central Massachusetts in May 2015, both containing fentanyl, as well as heroin. In one mill, DEA in coordination with state and local authorities, seized approximately four kilograms of combined heroin and fentanyl, as well as kilogram presses, “finger” presses, blenders, and various other milling tools. At the second mill, a much larger operation, an estimated 15 kilograms of heroin/fentanyl were seized in bulk form, along with kilogram presses, finger presses, blenders, and other items associated with the cutting and packaging of heroin and fentanyl.
  - On August 13, 2015 in Central Massachusetts, the DEA New England Field Division Tactical Diversion Squad (TDS) seized 3,800 counterfeit 30 mg oxycodone tablets containing a mixture of heroin and fentanyl, and small quantities of powdered heroin and fentanyl from a trafficking organization. The organization had manufactured and distributed multi-thousand tablet quantities of counterfeit oxycodone tablets.

- Heroin mills are commonly found in the New York City metropolitan area due to its station as a major heroin distribution hub. The DEA New York Field Division reports organizations are operating mills and stash locations in the suburban and affluent areas of New York City and in nearby states.
- In 2010, Los Zetas formed as an independent cartel when it officially splintered from the Gulf Cartel. At that time, Los Zetas held territorial sway over large parts of eastern, central, and southern Mexico. However, due to pressure from rival cartels, Mexican law enforcement, and internal conflicts, the influence of Los Zetas has lessened significantly in recent years. Los Zetas smuggle the majority of its illicit drugs via border crossing points between Del Rio and Falcon Lake, Texas. Traditionally, the main drug exports of Los Zetas consisted of marijuana and cocaine, though there are indications the group has recently expanded into heroin and methamphetamine distribution. Significant drug supply hubs controlled by Los Zetas can be found in Dallas, New Orleans, and Atlanta.
- The Baja California trafficking vector extends from the production zones for heroin and other drugs in the Michoacán, Guerrero, and the Golden Triangle region. Illicit flights provide trafficking groups, primarily the Sinaloa Cartel, with a rapid means to move poly-drug loads from mainland Mexico to the Baja Peninsula and onward to the U.S. - Mexico border. As an example of a typical illicit flight cargo - on 22 March 2017, Mexican Federal Police and Mexican Army forces from the 2nd Military Zone interdicted a Cessna carrying 315 kg of cocaine, 150 kg of methamphetamine, and 42 kg of heroin. Currently, the GOM successfully intercepts a minute fraction of the total illicit flights entering Baja California.

### ***International Diplomacy and Policy***

- The Justice Department announced on October 17, 2017 that federal grand juries in the Southern District of Mississippi and the District of North Dakota returned indictments, unsealed yesterday, against two Chinese nationals and their North American based traffickers and distributors for separate conspiracies to distribute large quantities of fentanyl and fentanyl analogues and other opiate substances in the United States. The investigations revealed a new and disturbing facet of the opioid crisis in America: fentanyl and fentanyl analogues are coming into the United States in numerous ways, including highly pure shipments of fentanyl from factories in China directly to U.S. customers who purchase it on the Internet. Unwary or inexperienced users often have no idea that they are ingesting fentanyl until it is too late. The Centers for Disease Control estimates that over 20,000 Americans were killed by fentanyl and fentanyl analogues in 2016, and the number is rising at an exponential rate.
- After the United States raised the need for better regulation of Chinese chemical and pharmaceutical industries at a number of high-level engagements, including the Strategic and Economic Dialogue and the Law Enforcement Joint Liaison Group, China responded by domestically controlling 116 of such substances in 2015, and another four critical fentanyl analogues, including carfentanil, on March 1, 2017.

- The North American Drug Dialogue (NADD) and its working groups provide a framework for the governments of Canada, Mexico, and the United States to pursue increased coordination in multilateral venues to address the North American opioid epidemic. To the extent practicable, North American governments seek to coordinate national positions in advance of relevant multilateral drug fora and promote common positions on international drug policy.
- The United States works closely with the UN Office on Drugs and Crime (UNODC) to promote international law enforcement cooperation and implementation of the three UN drug control treaties, including in the area detection and surveillance of fentanyl analogues and new psychoactive substances (NPS). With its worldwide network of field offices, UNODC serves as a valuable mechanism for delivering technical assistance to build international law enforcement capacities and reduce demand for illegal drugs. In this respect, UNODC serves as a force-multiplier for U.S. bilateral programs, and a vehicle for channeling contributions from additional donor countries as means of burden sharing.
- The United States also supports the drug control mission of the Organization of American States' Inter-American Drug Abuse Control Commission (OAS-CICAD), which is the Western Hemisphere's policy forum for channeling the collective efforts of OAS countries to reduce the production, trafficking and use of illegal drugs. Through OAS-CICAD, the United States supports a wide range of Hemispheric multilateral initiatives including: expert groups that produce or review model legislation; data collection capacity building throughout the region; and the development of pilot projects to build institutional capacity, especially in terms of legislative initiatives and alternatives to incarceration, namely drug courts that focus upon drug use recovery.
- The International Narcotics Control Board (INCB) is an independent, quasi-judicial monitoring body responsible for promoting the implementation of the three UN drug control treaties. The United States provides funding to the INCB to monitor the enforcement measures called for in the UN conventions against illicit drugs, particularly to improve detection and tracking of precursor chemicals to prevent diversion.
- The Colombo Plan is an organization charged with promoting economic and social development in Asia and the Pacific. The United States supports the efforts of its Drug Advisory Program that provides prevention, recovery and treatment programs in more than 40 countries.
- The United States supports the efforts of the International Development Law Organization (IDLO) and the UN Development Program to promote criminal justice reform and build legal capacity in challenging security conditions, including in key drug source and transit countries such as Afghanistan, West Africa and Central Asia.

## ***International Finance***

- Illicit and diverted drugs that enter the United States from global suppliers as the result of a long and complex process involving manufacture, concealment, movement, purchase, and delivery, are bought and sold in communities across the United States. Those illicit drugs change hands several times during the process; and often times involve a transfer of money either as payment for service or for the delivery of the final product. Traditionally those transactions are done in cash, creating immediately liquid assets that were almost impossible to track. As technology and money laundering (ML) methods have adapted over the years to combat refined banking regulations many new ML techniques have been used in conjunction and independent of historical methods. Although some of these methods create additional investigating evidence, these new means continue to push ahead of banking regulations and consistently provide drug traffickers a means to launder large amounts of illicit proceeds.
  - According to the United States Department of Treasury, the annual volume of illicit proceeds generated in the United States is approximately \$300 billion U.S. dollars (USD). Of that, U.S. drug sales generate an estimated 21 percent, or \$64 billion USD.<sup>8</sup>
  - The 2015 National Money Laundering Risk Assessment (NMLRA) found that fraud and drug trafficking are the largest money laundering threats to the United States, followed by human smuggling, organized crime, and public corruption.<sup>9</sup>
  - Preferred methods used by Drug Trafficking Organizations (DTOs) to launder illicit proceeds are Bulk Cash Smuggling, Trade Based Money Laundering, unlicensed Money Service Businesses (MSBs) and thru the banking sector.<sup>10</sup>
  - Drug trafficking is a business, but our understanding of this enterprise and response to it remain limited-less than 0.5% of the total laundered funds are seized.<sup>11</sup>

## ***Domestic Law Enforcement and First Responders***

- Hospital service utilization for complications related to opioids have increased in recent years. Between 2010 and 2014, the most recent year for which data is available, opioid-related emergency department visits increased 51% and inpatient hospital stays rose by 14%.<sup>12</sup> Preliminary data from a small subset of states suggest that opioid-related hospital utilization has continued to rise through early 2017.<sup>13</sup> The frequency with which emergency medical service (EMS) personnel are encountering patients in need of naloxone has also risen noticeably. In 2016, approximately 190,000 patients, or 10 people for every 1,000 treated by EMS nationwide, were administered naloxone as part of their emergency care. This represents a 43% increase since 2014 in the rate with which EMS is administering naloxone to patients in crisis.”<sup>14</sup>

- In 2016, an estimated 15,632 domestically seized tablets and capsules were identified by Drug Enforcement Administration (DEA) forensic laboratories as containing some amount of fentanyl and/or fentanyl-family drugs with or without other illicit drugs and non-narcotic substances. This represents approximately 16 times the number of fentanyl-family-containing tablets and capsules analyzed by DEA's laboratories in 2014. These counts are not representative of **all** seized fentanyl tablets and capsules in the United States (or specific geographic regions), but are representative of all evidence *submitted* and *analyzed* by DEA laboratories from domestic sources.<sup>15</sup>
- Law enforcement seizure submissions of fentanyl to forensic labs have seen a 340% increase in just three years, from 928 in 2013 to 34,204 in 2016.
- Heroin seizures have increased over 170% from 2007 (2,800 kilograms) to 2015 (7,600 kilograms).<sup>16</sup>
- According to DEA's El Paso Intelligence Center, more than 750 domestic drug seizures involved fentanyl in 2016, representing a 26% increase over seizures in 2015. While fentanyl seizures are most typically in powder, salt, or rock-like form, seized amounts of pills and liquid are increasing.
- Detection of high-purity fentanyl that is direct-shipped into the United States via the U.S. Postal Service (USPS) or FedEx/UPS/DHL is challenging. In processing inbound international mail, CBP is responsible for screening and interdiction at 9 international mail screening facilities before letters/parcels/packages are released to the USPS for domestic delivery. CBP works closely with the U.S. Postal Inspection Service (USPIS) targeting international shipments of illicit narcotics, including fentanyl.
- Over 90% of inbound international mail is sent from USPS's top-volume trading partners.
- USPS now receives Advanced Electronic Data (AED) on inbound packages from 20 countries, including China.
- USPS now receives AED on approximately 40% of inbound packages.

### ***Rural Opioid Impact***

- Rural states are more likely to have higher rates of overdose death, particularly from prescription opioid overdose.<sup>17</sup> Rural areas also tend to have higher risk occupations that are physically demanding and prone to injury, for which opioids may be prescribed for treatment. Rural primary care providers are less likely to have received waivers to prescribe buprenorphine in rural communities.<sup>18</sup>

- Rural opioid users were more likely to have socio-economic vulnerabilities that might put them at risk of adverse outcomes. Limited educational attainment, poor health status, being un-insured, and low-income are all socio-economic factors related to substance use disorder. These socio-demographic identifiers of rural opiate users have potential implications for family outcomes ranging from adverse experiences decreased family earning potential, limited professional employment, encounters with law enforcement and the involvement of child welfare services.<sup>19</sup>
- State child welfare systems have reported that they are experiencing an increase in families coming to their attention with substance use problems impacting their ability to safely parent.<sup>20</sup> Overall, the percent of victims from FY 2012 to FY 2014, with the risk factor designation of parental drug abuse has increased from 19.8% to 25.5%. However, within this group, the percent of infants with the risk factor designation of parental drug abuse has increased 8.1% (from 25.7% to 33.8%).<sup>21</sup>

### ***Opioid Impacts on Children***

- It is estimated that due in large part to the opioid crisis, at least 2.5 million children nationwide are being raised by grandparents or other relatives. But some have no relatives who will take them in and go directly to foster care. “We think about 50 percent of the kids who are in foster care in Ohio are there because one or both parents are in fact drug addicts,” reported the state’s attorney general. Across Ohio, 14,000 children are in custody, up fourteen percent in five years. “We’re removing one to three infants a month that are born addicted to drugs,” according to the executive director for Children’s Services in Adams County.
- Last fall (2016), the Department of Health and Human Services (HHS) released their latest official child welfare data. That data showed that in 2015, 427,910 children were in foster care, an 8% increase since 2012. New data suggests that drug abuse by the parent was the primary reason for the child’s removal in 32% of cases, and a parent’s inability to cope was a factor in a child’s removal in 14% of cases.<sup>22</sup>
- Officials at the Administration on Children, Youth and Families (ACYF) interviewed child welfare directors in states experiencing the highest increase in foster care numbers. State officials informed ACYF on what the data suggest: “A rise in parental substance use is likely a major factor driving up the number of children in foster homes. Citing opioid and methamphetamine use as the most debilitating and prevalent substances used, some state officials expressed concern that the problem of substance use is straining their child welfare agencies.”<sup>23</sup>

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<sup>1</sup> <https://www.archives.gov/research/military/vietnam-war/casualty-statistics.html#date>. DCAS data recorded 58,220 deaths, seven of those deaths occurred after 1987. The U.S. signed the peace agreement in January 1973 and withdrew on March 29, 1973. On April 30, 1975, the last few Americans still in South Vietnam were airlifted out of

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country as Saigon fell.

<sup>2</sup> These seizures aggregate fentanyl seizures without an analysis of purity data and does not reflect all domestic or international seizures by the U.S. government, state, local, or tribal entities.

<sup>3</sup> El Paso Intelligence Center (EPIC), National Seizure System (NSS). Extracted by ONDCP on Oct 5, 2017.

<sup>4</sup> U.S. Drug Enforcement Administration, Diversion Control Division. (2016). National Forensic Laboratory Information System: Year 2016 Mid-Year Report. Springfield, VA: U.S. Drug Enforcement Administration.

<sup>5</sup> United States Customs and Border Protection (CBP) information provided to ONDCP on Oct, 5, 2017.

<sup>6</sup> United States Postal Inspection Service (USPIS) information provided to ONDCP on Aug, 4, 2017.

<sup>7</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>8</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>9</sup> Department of Treasury, National Money Laundering Risk Assessment, October 2015.

<https://www.treasury.gov/resource-center/terrorist-illicit-finance/Documents/National%20Money%20Laundering%20Risk%20Assessment%20%E2%80%93%2006-12-2015.pdf>

<sup>10</sup> Ibid.

<sup>11</sup> Estimating Illicit Financial Flows from drugs trafficking and other Transnational Organized Crimes, UNODC, Vienna, [www.unodc.org/documents/data-and-analysis/Studies/Illicit\\_financial\\_flows\\_2011\\_web.pdf](http://www.unodc.org/documents/data-and-analysis/Studies/Illicit_financial_flows_2011_web.pdf), accessed Oct 2017.

<sup>12</sup> Agency for Healthcare Research and Quality (AHRQ). Healthcare Cost and Utilization Project (HCUP), National Emergency Department Sample (NEDS) and National Inpatient Sample (NIS), 2010-2014 (all available data as of 03/28/2017). Emergency department visits exclude those for patients admitted to the hospital. Inpatient stays include those admitted through the emergency department.

<sup>13</sup> Office of National Drug Control Policy (ONDCP), National Heroin Coordination Group (NHCG). Private correspondence with 20 self-selected partner states in the implementation of the Heroin Availability Reduction Plan (HARP).

<sup>14</sup> Highway Traffic Safety Administration (NHTSA), Office of Emergency Medical Services (OEMS). National EMS Information System (NEMSIS), special extract for ONDCP on 09/15/2017.

<sup>15</sup> U.S. Department of Justice, Drug Enforcement Administration. STARLiMS forensic drug chemistry database. Analysis by ONDCP on export through May 15, 2017.

<sup>16</sup> National Seizure System (NSS), El Paso Intelligence Center, 2016

<sup>17</sup> <https://www.hrsa.gov/advisorycommittees/rural/publications/opioidabuse.pdf>.

<sup>18</sup> Rosenblatt, R. A., et al. "Geographic and Specialty Distribution of Us Physicians Trained to Treat Opioid Use Disorder." *Ann Fam Med* 13.1 (2015): 23-6. <http://www.samhsa.gov/medication-assisted-treatment/buprenorphine-waiver-management/>. Buprenorphine is an opioid medication used to treat opioid addiction in the privacy of a physician's office.

<sup>19</sup> Lenardson, J. D., J. A. Gale, and E. C. Ziller. (2016). Rural opioid abuse: Prevalence and user characteristics. (PB 63-1).

<sup>20</sup> Kamp, J., and A. Campo-Flores. "Parents' drug Abuse Strains Child-Welfare Agencies." *The Wall Street Journal*. Jan. 12, 2016 2016. Retrieved from <http://www.wsj.com/articles/parents-drug-abuse-strains-child-welfare-agencies-1452538476>

<sup>21</sup> Child Welfare Information Gateway. (2016). Child maltreatment 2014: Summary of key findings. Washington, DC: U.S. Department of Health and Human Services, Children's Bureau.

<sup>22</sup> Department of Health and Human Services, Administration for Children and Families. (2016). The AFCARS Report Number 23. Retrieved from <https://www.acf.hhs.gov/cb/resource/afcars-report-23>.

<sup>23</sup> <http://www.cwla.org/wp-content/uploads/2017/09/CWLA-Comments-to-Opioid-Commission-Draft.pdf>.

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH – OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we kicked off the interagency process for developing the President's initiative. We continue to develop a workplan, plan to circulate the problem statement, and move forward on the first set of deliverables (the Commitment Documents).

This week's meeting will be an open discussion, focusing on questions that arise as agencies continue to put together their Commitment Documents.

**III. PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Andy Koenig  
OPL: Steve Munisteri  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer

DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

#### IV. DISCUSSION

- President's plans for the next couple weeks of opioids crisis response
- Feedback on / finalization of the workplan
- Questions as agencies develop commitment documents
- Scale and budget of new initiative
- Performance measurement
- Governance
- Next steps

#### V. ATTACHMENTS

Latest work plan draft.

# Comprehensive Opioid Response Initiative WORKPLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORKPLAN**

(b)(5) Deliberative Privilege

**From:** Gibbs, John  
**Sent:** 15 Sep 2017 14:25:17 +0000  
**To:** Page, Tim A. - OSEC, Washington, DC  
**Cc:** Ja'Ron.k.smith@who.eop.gov; Gaines, Ralph H  
**Subject:** RE: ARPTF Economic Development Blog Comments

Hi Tim,

Here are some themes that stuck out from the blog comments:

#### Regulations

- One recommendation was to reform the Endangered Species Act, Clean Air Act, National Environmental Policy Act (NEPA), and the Food Modernization and Safety Act. The consensus seems to be that while the rural community appreciates the stated aims of these programs, their level of reach into local communities and their heavy regulatory burden are detrimental to rural economic activity.
- Increased regulations on the banking industry have made access to capital more difficult for rural communities.
- Reduce regulations in construction to make it easier to build in rural areas.
- Some commenters felt that the level of foreign investment in agricultural lands and projects was excessive and possibly detrimental.

#### Education

- There's a serious lack of educated professionals in agriculture. Need to increase education in agriculture and related skilled trades.
- One commenter suggested requiring land grant universities to have students take at least one agriculture course.
- Another commenter suggested greater use of vocational education for agriculture.

#### Labor

- Many commenters felt there was a shortage of labor in agriculture industries
- One commenter felt that the dependence on illegal and/or migrant labor was exploitative of those groups, and therefore expanding guest worker programs like H-2A visas, or granting legal status to illegal aliens, was not advisable.
- One suggestion in line with administration values: Rather than use more foreign guest workers, focus on getting more American workers in agriculture.

Thank you,



**John Gibbs**

Senior Advisor, Office of Community Planning & Development  
U.S. Department of Housing and Urban Development  
Office: 202-402-4445; Mobile: (b)(6)

---

**From:** Page, Tim A. - OSEC, Washington, DC [mailto:Tim.Page@osec.usda.gov]  
**Sent:** Thursday, September 14, 2017 5:33 PM  
**To:** Gaines, Ralph H <Ralph.H.Gaines@hud.gov>; Gibbs, John <John.Gibbs@hud.gov>;  
**Subject:** ARPTF Economic Development Blog Comments

Good Evening All,

I have attached a document of the compiled blog posts we have received for the Rural Prosperity Task Force. Please review the comments and highlight anything that you believe should be included in the report that has not already been discussed.

Thank you!

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
Cell: (b)(6)

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**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 18 Jul 2017 23:18:57 +0000  
**To:** Shuford, Campbell - OSEC, Washington, DC;Hooper, Bryan - RD, Washington, DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grah, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov;Boswell, Kristi - OSEC, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC;Byrd, David J  
**Cc:** Martin, John R - ETA;Johnston, Moira - FNS;Fernandez, Claudette - RD, Washington, DC;Adjemian, Michael K. EOP/CEA;Boehlert, Jason;Acker Housman, Stephanie (OS/ASPE);Weisshaar, David M. EOP/OMB;Velasco, Robert -FS;Weeks, Andria -FS  
**Subject:** AGRPTF Workforce Work Group Meeting

Please note we added a half hour to the time. The meeting will now be from 1:30-3PM.  
Additionally, you can call-in using the number below:

1-888-844-9904

Code: (b)(6)

Thank you,

Campbell

This electronic message contains information generated by the USDA solely for the intended recipients. Any unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

**From:** Gaines, Ralph H on behalf of Salvi, Mary E. EOP/WHO  
**Sent:** 10 Oct 2017 15:00:13 +0000  
**To:** Gibbs, John  
**Subject:** FW: Opioids (WH DPC)  
**Attachments:** commission reax - short.docx, Opioid Events Timeline - Short v.2.docx, PCC Opioids Agenda 10.13.17 DPC.docx

John,  
Will you go as my surrogate to this meeting? you will need to get credentials below. I'll be at our Chicago office Friday.  
Let me know.

Thanks.

-----Original Appointment-----

**From:** Salvi, Mary E. EOP/WHO [mailto:Mary.E.Salvi@who.eop.gov]  
**Sent:** Wednesday, October 04, 2017 8:28 PM  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Kratsios, Michael J. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Barnett, Gary E. (OAG); Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; thomas.p.mccaffery.civ@mail.mil; HookBH@state.gov; Battle, Raniesha J; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Geale, Nicholas C. - SOL; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; David.Esquith@ed.gov; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Pence, Laura C. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC  
**Subject:** PCC: Opioids (WH DPC)  
**When:** Friday, October 13, 2017 10:30 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** WH, EEOB 230A

Team,

The WH Domestic Policy Council requests your participation in a Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The first of these meetings will convene on Friday, October 13, at 10:30 AM. The group will meet in the EEOB, Secretary of War Room 230A.

Please confirm your attendance as soon as able, if not already. Also, please have all confirmed participants complete this link: <https://events.whitehouse.gov/form?rid=QYDBH32977>.

Read ahead materials are attached to this email.

Invited Participants:

DPC: Katy Talento  
DPC: Alex Campau

DPC: Darin Selnick  
WH Senior Counselor: Laura Pence, Renee Hudson  
WHCO: Stacy Amin  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Michael Kratsios  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Mathes  
VA: Tom Bowman  
DOD: Thomas McCaffery  
State: Brian Hook  
State: Taryn Frideres  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: Ralph Gaines  
DOL: Molly Conway  
DOL: Nick Geale  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann Peterlin  
WHComms: Jessica Ditto (or designee)  
NSC: Brad Hansell  
NSC: Eric Talbot  
NSC: Joel Cohen

Thank you, please feel free to reach out with any questions.

Mary Salvi  
White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**Current Efforts the Federal Government Is Implementing that  
Support Recommendations of the  
Presidents Commission on Combatting Drug Addiction and the Opioid Crisis**

(b)(5) Deliberative Privilege

\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

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DRAFT

\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

## Opioid Activities—Timeline

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## THE WHITE HOUSE

WASHINGTON

### **PCC: HEALTH, OPIOID RESPONSE PLAN**

Friday, October 13<sup>th</sup>, 2017

10:30 a.m. – 12:00 p.m.

EEOB 230A

Katy Talento (DPC)

#### I. PURPOSE

To both (1) discuss the President's ongoing opioid response plan efforts and the President's latest directive to scale up public awareness of his current actions combatting the opioid crisis; and (2) agree on a vision and workplan for a Presidential opioid initiative that the President is anticipated to announce around the beginning of 2018.

#### II. BACKGROUND

The President considers the opioid crisis a key priority of his Administration. He made this commitment evident during his campaign and continues his expressed commitment while in office, with the Executive Order establishing the Commission and a number of other early actions, particularly from HHS. Despite pressure to declare a statutory emergency, the President has concurred with his advisors that such a declaration would not provide meaningful new authorities or funding. For the immediate term, the President has directed departments and agencies to ramp up public awareness of current administration efforts to combat the opioid crisis. We expect a key element to carrying out this order will be preparing a robust response to the Commission's final report once it is released in November.

In the longer term, the President ordered the development of a comprehensive opioids response initiative to be rolled out at or around the 2018 State of the Union Address, (with the corresponding funding included in his FY2019 budget request). We expect that the initiative will have two main buckets:

- **Public Health:** Surveillance (ideally, closer to real time overdose and precise mortality data), prevention (of initiation, addiction, overdose), overdose reversal, addiction treatment (evidence-based, multi-setting, emphasis on expanding medication-assisted treatment), recovery (short and long-term), and research (i.e. non-opioid pain relief, non-opioid MAT)
- **Public Safety:** Dismantling drug trafficking networks (internationally and domestically), attacking the opioid supply chain (including through diplomacy, finance, border interdiction and domestic law enforcement), and improving programmatic, financial, and surveillance coordination among public safety (including corrections and judicial efforts) and health agencies

These two buckets have too long been self-contained. An effective crisis response will involve much more seamless integration at the national level and in the field, particularly because we expect the crisis to worsen as the more lethal synthetic opioids continue to proliferate.

Key questions:

(b)(5) Deliberative Privilege

### III. PARTICIPANTS

DPC: Katy Talento , Alex Campau, John Zadrozny, Darin Selnick  
OMB: Joe Grogan, Kathy Kraninger  
OAI: Reed Cordish, Chris Liddell  
WH Comms: Jessica Ditto or designee  
WH Senior Counselor: Laura Pence, Renee Hudson  
OSTP: Michael Kratsios, Stephanie Xu  
ONDCP: Chip Muir, Kemp Chester  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Matthes  
VA: Tom Bowman or designee  
DOD: Tom McCaffery or designee  
State: Taryn Frideres  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: Ralph Gaines  
DOL: Nick Geale or designee  
CBP: Meghann Peterlin  
IC: Viraj Mirani or designee  
U.S. Postal Service: Ron Stroman or designee  
FDA: Anna Abram  
NSC: Brad Hansell, Eric Talbot, Joel Cohen

### IV. DISCUSSION

- Intro/Background: campaign promises, events, EO/Commission, decision memo, PEPFOR
- Prep for Commission final report response (see attached)
- Vision for the initiative/SOTU/FY19 budget
- Ways to integrate public health and public safety
- Indicator-driven ambitious targets
- Deliverables and timeline
- Next steps

### V. ATTACHMENTS

Timeline – long/short?  
Commission reaction

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 22 Oct 2017 17:41:00 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Selnick, Darin S. EOP/WHO;Zadrozny, John A. EOP/WHO;Blase, Brian C. EOP/WHO;Pence, Laura C. EOP/WHO;Hudson, Renee R. EOP/WHO;Amin, Stacy C. EOP/WHO;Grieco, Christopher K. EOP/WHO;Pataki, Tim A. EOP/WHO;Munisteri, Stephen P. EOP/WHO;Heilig, Rebecca B. EOP/WHO;Hoelscher, Douglas L. EOP/WHO;Armstrong, Rebekah W. EOP/OVP;Grogan, Joseph J. EOP/OMB;Pyron, Robert C. EOP/OMB;Kraninger, Kathleen L. EOP/OMB;Cordish, Reed S. EOP/WHO;Georges, Liza B. EOP/WHO;Liddell, Christopher P. EOP/WHO;Moorhead, Quellie U. EOP/WHO;Xu, Stephanie B. EOP/OSTP;Chretien, JP EOP/OSTP;Muir, Lawrence L. EOP/ONDCP;Chester, Kemp L. EOP/ONDCP;Talbot, Eric S. EOP/NSC;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Ditto, Jessica E. EOP/WHO;Nasim, Laura F. EOP/WHO;Schlapp, Mercedes V. EOP/WHO;Campau, Anthony P. EOP/OMB;Nina.Schaefer@hhs.gov;Bell, Kathryn (HHS/IOS);Barnett, Gary E. (OAG);Bressack, Leah (ODAG);Justin.matthes@hq.dhs.gov;Clancy, Carolyn;Sandbrink, Friedhelm;thomas.p.mccaffery.civ@mail.mil;Demartino, Robert E CAPT USPHS (US);Harris, Brian F;Cline, Christine M;Clark, Loren M - Washington, DC;Daniel.Kowalski@treasury.gov;Shirlena.McIntyre@treasury.gov;Esquith, David;Dickard, Norris;Gibbs, John;Conway, Molly E - OSEC;Viraj.Mirani@dni.gov;Stroman, Ronald A - Washington, DC;Abram, Anna;PETERLIN, MEGHANN K;Conant, Ann M. EOP/WHO  
**Subject:** PCC: Opioids (WH)  
**Attachments:** Post-PCC Action Report 10.20.17 DPC.docx, PCC Opioids Agenda 10.27.17 DPC.docx, Workplan Draft v.3 (003) DPC.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, October 27 at 11:30 AM. We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=466F4WX98R>.

Read ahead materials are attached.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

DPC: John Zadrozny

NEC: Brian Blase

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Tim Pataki

OPL: Steve Munisteri/Rebecca Heilig

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

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OAI: Reed Cordish

OAI: Chris Liddell  
OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
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VA: Carolyn Clancy/Friedhelm Sandbrink  
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State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**POST-PCC ACTION REPORT**

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH, OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. BACKGROUND**

Halfway through the two-week period to produce commitment documents to support each agency's development of the President's long-term comprehensive opioid response, we convened to discuss those commitment documents, answer questions, raise concerns, and share ideas about the work plan going forward.

**II. DISCUSSION**

(b)(5) Deliberative Privilege

**POST-PCC ACTION REPORT**

(b)(5) Deliberative Privilege

**THE WHITE HOUSE**

WASHINGTON

**PCC – HEALTH, OPIOID RESPONSE PLAN**

Friday, October 27<sup>th</sup>, 2017

11:30 a.m. – 1:00 p.m.

EEOB 474, Indian Treaty Room

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we continued our discussion around the deliverables and work plan in the development of the President's comprehensive opioid crisis response. We will continue the discussion this week.

**III. INVITED PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Tim Pataki  
OPL: Steve Munisteri/Rebecca Heilig  
IGA: Doug Hoelscher  
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OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack

DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Next deliverable (Agency Draft Plans)
- Current events
- DrugStat Dashboard development progress
- Commission report

#### V. ATTACHMENTS

Work plan.

# Comprehensive Opioid Response Initiative WORK PLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORK PLAN**

(b)(5) Deliberative Privilege

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 2 Nov 2017 19:40:12 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Cytryn, Jen B. EOP/WHO (Intern);Selnick, Darin S. EOP/WHO;Zadrozny, John A. EOP/WHO;Blase, Brian C. EOP/WHO;Bonvillian, Marcus D. EOP/WHO;Hudson, Renee R. EOP/WHO;Pence, Laura C. EOP/WHO;Amin, Stacy C. EOP/WHO;Grieco, Christopher K. EOP/WHO;Lucas, Jane B. EOP/WHO;Pataki, Tim A. EOP/WHO;Munisteri, Stephen P. EOP/WHO;Heilig, Rebecca B. EOP/WHO;Giuliani, Andrew H. EOP/WHO;Hoelscher, Douglas L. EOP/WHO;Armstrong, Rebekah W. EOP/OVP;Grogan, Joseph J. EOP/OMB;Kraninger, Kathleen L. EOP/OMB;Marten, Lexi N. EOP/OMB;Riggs, Kyle S. EOP/OMB;Cordish, Reed S. EOP/WHO;Liddell, Christopher P. EOP/WHO;Georges, Liza B. EOP/WHO;Moorhead, Quellie U. EOP/WHO;Xu, Stephanie B. EOP/OSTP;Muir, Lawrence L. EOP/ONDCP;Chester, Kemp L. EOP/ONDCP;Talbot, Eric S. EOP/NSC;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Ditto, Jessica E. EOP/WHO;Schlapp, Mercedes V. EOP/WHO;Nasim, Laura F. EOP/WHO;Campau, Anthony P. EOP/OMB;Nina.Schaefer@hhs.gov;Bell, Kathryn (HHS/IOS);Barnett, Gary E. (OAG);Bressack, Leah (ODAG);Bumatay, Patrick (ODAG);Justin.matthes@hq.dhs.gov;Clancy, Carolyn;Sandbrink, Friedhelm;Meyer, Laurence;thomas.p.mccaffery.civ@mail.mil;STEPHCW;THOMASWJ;Nicole D Sobotka;John L Lombardi;Julia F. Brannigan;DANIELVB;JAMESMR6@dni.gov;Cavano, Julianna L;Atkins, Diana E CTR OSD HA (US);Demartino, Robert E CAPT USPHS (US);Cline, Christine M;Welzant, Phil;Daniel.Kowalski@treasury.gov;Shirlena.McIntyre@treasury.gov;jonathan.fishman@treasury.gov;Es quith, David;Dickard, Norris;Gibbs, John;Conway, Molly E - OSEC;Dorey, David R - SOL;Stroman, Ronald A - Washington, DC;Abram, Anna;Perez-Rivera, Diana (CMS/OA);PETERLIN, MEGHANN K;Gaines, Ralph H;Zobeck, Terry S. EOP/ONDCP;Harris, Brian F  
**Cc:** Whetstone, Trevor D. EOP/WHO;Brookes, Brady (CMS/OA);Fiddler, Leah C. EOP/NSC  
**Subject:** PCC: Opioids (WH)  
**Attachments:** Agenda 11.3.17 opioids PCC.docx

Team,  
The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.  
The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, November 3 at 10:30 AM. We ask all departments and agencies limit attendees to just one person.  
Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):  
<https://events.whitehouse.gov/?rid=JFYGMY3KQ8>.  
Read ahead material attached.  
Invited Participants:  
DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
**DPC: Trevor Whetstone**  
NEC: Brian Blase  
NEC: Marco Bonvillian  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
WHCO: Jane Lucas  
**OLA: Cindy Simms**

OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OMB: Kyle Riggs  
OAI: Chris Liddell  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
ONDCP: Terry Zobeck  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer  
DOD: Thomas McCaffery/Robert Demartino  
**State: Brian Harris**  
Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman  
DoED: David Esquith/Norris Dickard  
**HUD: Ralph Gaines**  
DOL: Molly Conway/David Dorey  
ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

## THE WHITE HOUSE

WASHINGTON

### PCC – HEALTH, OPIOID RESPONSE PLAN

Friday, November 3, 2017

10:30 a.m. – 12:00 p.m.

Indian Treaty Room (EEOB 474)

DPC – Katy Talento

#### I. PURPOSE

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

#### II. BACKGROUND

Last week we discussed the President's speech, the pending Commission report, and answered questions around pending deliverables. Agencies submitted their commitment documents and policy councils and ONDCP have been reviewing. The Commission released its final report this week.

#### III. PARTICIPANTS

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: Trevor Whetstone  
NEC: Brian Blase  
NEC: Marco Bonvillian  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
WHCO: Jane Lucas  
OLA: Cindy Simms  
OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani  
IGA: Doug Hoelscher  
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OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
ONDCP: Terry Zobeck  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto

WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer  
DOD: Thomas McCaffery/Robert Demartino  
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Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman  
DoED: David Esquith/Norris Dickard  
HUD: Ralph Gaines  
DOL: Molly Conway/David Dorey  
ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Commission report – gleaning agency feedback
- Revised work plan and way forward

**From:** Zadrozny, John A. EOP/WHO  
**Sent:** 29 Nov 2017 12:33:18 +0000  
**To:** Bash, Zina G. EOP/WHO;Veprek, Andrew M. EOP/WHO;Wetmore, David H.  
EOP/WHO;Whetstone, Trevor D. EOP/WHO;Pryor, Pamela D;ONEill, Catharine P;Bethany Kozma;Haller,  
Julia Z;Gibbs, John;Aramanda, Alec (HHS/IOS);Newman, Emily (IHS/HQ)  
**Subject:** Meeting (LOCATION ADDED)

**From:** Zadrozny, John A. EOP/WHO  
**Sent:** 29 Nov 2017 12:27:01 +0000  
**To:** Zadrozny, John A. EOP/WHO; Bash, Zina G. EOP/WHO; Veprek, Andrew M. EOP/WHO; Wetmore, David H. EOP/WHO; Whetstone, Trevor D. EOP/WHO; Pryor, Pamela D; O'Neill, Catharine P; Bethany Kozma; Haller, Julia Z; Gibbs, John; Aramanda, Alec (HHS/IOS); Newman, Emily (IHS/HQ)  
**Subject:** Meeting  
**Attachments:** Untitled

**Sent:** 10 Apr 2018 12:24:03 +0000  
**To:** Zadrozny, John A. EOP/WHO; Bash, Zina G. EOP/WHO; Veprek, Andrew M. EOP/WHO; Wetmore, David H. EOP/WHO; Whetstone, Trevor D. EOP/WHO; Pryor, Pamela D; O'Neill, Catharine P; Bethany Kozma; Haller, Julia Z; Gibbs, John; Aramanda, Alec (HHS/IOS); Newman, Emily (IHS/HQ)  
**Subject:** Meeting (LOCATION ADDED)

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 16 Oct 2017 20:32:01 +0000  
**Cc:** Talento, Kathryn F. EOP/WHO  
**Subject:** 10/13 PCC: Opioids (WH DPC)  
**Attachments:** Post-PCC Action Report 10.13.17 v.4.docx, Workplan Draft v.4.docx

Good afternoon,

Both a post-PCC action report and a revised workplan are attached, in response to last week's (10/13) PCC RE: Opioids.

We welcome you to comment on the workplan, and encourage you to submit these suggestions as soon as possible. The two-week clock for the first set of deliverables, described in the updated and attached workplan, has begun. If anything significant changes to this workplan, we will circulate a revised document.

Please reach out to me *and* Katy Talento with any questions.

Thank you!

Mary

Mary Salvi  
White House | Domestic Policy Council  
(b)(6) | (c) | 202-456-3251 (o)

**POST-PCC ACTION REPORT**

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH, OPIOID RESPONSE PLAN**

Friday, October 13<sup>th</sup>, 2017

10:30 a.m. – 12:00 p.m.

EEOB 230A

Katy Talento (DPC)

I. DISCUSSION

(b)(5) Deliberative Privilege

**POST-PCC ACTION REPORT**

(b)(5) Deliberative Privilege

# Comprehensive Opioid Response Initiative WORKPLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORKPLAN**

(b)(5) Deliberative Privilege

**From:** Miller, Adelaide E. EOP/WHO  
**Sent:** 28 Nov 2017 16:24:26 +0000  
**To:** Miller, Adelaide E. EOP/WHO  
**Subject:** RE: Event Updates: White House Veterans Affairs Conference

Additional Important Details:

-  
\*Please note that the White House Tour begins at **10:00 AM**. We recommend arriving at 9:45 AM to begin passing through security. The Secret Service does not permit bags, purses, iPads or portfolios on the tour. However, you may bring a small clutch or wallet, and please be aware you may bring bags/purses to the conference at 12:15 PM.

---

**From:** Miller, Adelaide E. EOP/WHO  
**Sent:** Monday, November 27, 2017 7:15 PM  
**To:** Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>  
**Subject:** Event Updates: White House Veterans Affairs Conference

All,

As discussed in past emails, my name is Adelaide Miller, and I work for the White House Office of Intergovernmental Affairs. Our team is looking forward to the *White House Veterans Affairs Conference with State, Local and Tribal Leaders* taking place this **Wednesday, November 29 at 12:15 PM**. The meeting will be held in the South Court Auditorium of the Eisenhower Executive Office Building, and I have attached a formal agenda for your reference. Please note if you are receiving this email, I can confirm you are registered for the conference.

#### **ESSENTIAL INFORMATION**

Please note that the city of residence submitted must exactly match what is listed on your ID. See arrival instructions below for the White House Tour and/or Conference. If you plan to join us for the conference only, please disregard the White House Tour Arrival Instructions.

- **White House Tour Arrival Instructions:**

Guests should plan to arrive through the East Gate, which is located at **15<sup>th</sup> Street NW and Hamilton Place NW** (just south of the Treasury Building).

- We recommend that guests arrive at least 15 minutes prior to the tour start time in order to have time to pass through security.

- **Conference Arrival Instructions:**

Please plan to enter the White House Complex through the entrance at **17th Street NW and State Place NW**. State Place is one block below F Street NW. This entrance is on the West side of the White House.

- Please arrive at **11:45 AM** to begin passing through security. We will plan to meet you in the Eisenhower Executive Office Building (EEOB) and escort you all to the conference.

**Please Direct Event Questions to:**

Drew DeLong – (202) 456-3291  
Maxwell Anderson – (202) 456-3282

Please feel free to reach out if you have questions, and we look forward to hosting you Wednesday.

Adelaide Miller  
White House Office of Intergovernmental Affairs

**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 1 Dec 2017 20:08:42 +0000  
**To:** Hoelscher, Douglas L. EOP/WHO  
**Cc:** Miller, Adelaide E. EOP/WHO; Kirkland, William H. EOP/WHO; Korn, Jennifer S. EOP/WHO; Castillo, Andeliz N. EOP/OVP  
**Subject:** Photo with Vice President  
**Attachments:** V20171129MC-0280.jpg

Hi all,

Thought you might find attached of interest.

**NOTE:** This photograph is provided by THE WHITE HOUSE as a courtesy and may be printed by the subject(s) in the photograph for personal use only. The photograph may not be manipulated in any way and may not otherwise be reproduced, disseminated or broadcast, without the written permission of the White House Photo Office. This photograph may not be used in any commercial or political materials, advertisements, emails, products, promotions that in any way suggests approval or endorsement of the President, the First Family, or the White House. If posting to social media the following byline must be used: Official White House Photo.

Sincerely,  
Doug Hoelscher  
Special Assistant to the President &  
Deputy Director, White House Intergovernmental Affairs





**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 20 Oct 2017 14:19:21 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Selnick, Darin S. EOP/WHO;Grogan, Joseph J. EOP/OMB;Pyron, Robert C. EOP/OMB;Cordish, Reed S. EOP/WHO;Hudson, Renee R. EOP/WHO;Muir, Lawrence L. EOP/ONDCP;Nina.Schaefer@hhs.gov;Justin.matthes@hq.dhs.gov;Issac, Charlyn EOP;Thomas.Bowman@va.gov;Daniel.Kowalski@treasury.gov;Gaines, Ralph H;Viraj.Mirani@dni.gov;Ronald.A.Stroman@usps.gov;Abram, Anna;Amin, Stacy C. EOP/WHO;Kraninger, Kathleen L. EOP/OMB;Talbot, Eric S. EOP/NSC;Conway, Molly E - OSEC;PETERLIN, MEGHANN K;Liddell, Christopher P. EOP/WHO;Ditto, Jessica E. EOP/WHO;Chester, Kemp L. EOP/ONDCP;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Gibbs, John;Chretien, JP EOP/OSTP;Peterson, Chad S;Blase, Brian C. EOP/WHO;Clancy, Carolyn;Campau, Anthony P. EOP/OMB;Fiddler, Leah C. EOP/NSC;Armstrong, Rebekah W. EOP/OVP;Dickard, Norris;Cline, Christine M;Bressack, Leah (ODAG);Demartino, Robert E CAPT USPHS (US);Cytryn, Jen B. EOP/WHO (Intern);Koenig, Andrew D. EOP/WHO;Munisteri, Stephen P. EOP/WHO;Hoelscher, Douglas L. EOP/WHO;jamesmr6@dni.gov  
**Cc:** Harris, Jeffrey M. EOP/OMB;Peterlin, Margaret JA;Grieco, Christopher K. EOP/WHO;Bumatay, Patrick (ODAG);David.Park@treasury.gov;Bell, Kathryn (HHS/IOS);Schlapp, Mercedes V. EOP/WHO;Nasim, Laura F. EOP/WHO  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** OPIOID FACTS - HHS.DOCX, OPIOID FACTS - INTERDICTION.DOCX, PCC Opioids Agenda 10.20.17 v2.docx, Workplan Draft v.3.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

Today's meeting is at 3 PM. The group will meet in the EEOB 350.

If you have not done so already, please complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached (*please notice the additional attachment*).

Confirmed Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Andy Koenig

OPL: Rebecca Heilig

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: Stephanie Xu

ONDCP: Chip Muir

ONDCP: Kemp Chester

NSC: Eric Talbot  
WHComms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Kathryn Bell  
DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Dr. Friedhelm Sandbrink  
DOD: CAPT Robert Demartino  
State: Acting DAS Brooke Darby  
Treasury: Jennifer Fowler  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Thomas Janes  
USPIS: Ronald Stroman  
CBP: Meghann K. Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

## Overview of Opioid Epidemic in the U.S.

### *Impact of Epidemic*

- Addressing the prescription opioid and heroin overdose epidemic in the United States is a top priority for the Administration.
- Over the past 15 years, communities and families across our Nation have been impacted by the consequences of increasing prescription and illicit opioid abuse, addiction, and overdose.
- The opioid epidemic knows no bounds – people of every class, creed, color, age and sex have been touched by this public health crisis.
- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- Drug overdose deaths are now the leading cause of injury death in the United States – outnumbering deaths from car crashes or gun-related deaths.
- In 2015, there were more than 52,000 drug overdose deaths, and more than 33,000 of these deaths involved a prescription and/or illicit opioid.
- In 2015, 37 states had more drug overdose deaths than deaths from motor vehicle traffic crashes and 31 states had more drug overdose deaths than firearm-related deaths.
- Overdose deaths involving prescription opioids have quadrupled since 2000 and deaths involving heroin increased more than 300% between 2010 and 2015.
- Since 2000, more than 300,000 Americans have died from an overdose involving prescription or illicit opioids.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g, fentanyl and fentanyl analogs); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. in 2016 – more overdose deaths than ever recorded in U.S. history.
- The rapid proliferation of illicitly made fentanyl and other highly potent synthetic opioids into the illicit drug supply is the main driver of the increase in overdose deaths in recent years.
- Importantly, many drug users do not know they are being exposed to illicit fentanyl or other synthetic opioids. These opioids are being mixed with heroin, sold alone as heroin, pressed into counterfeit tablets to look like commonly abused prescription opioids or benzodiazepines, and being mixed (often unknowingly) with other illicit drugs like cocaine or methamphetamine.
- This lack of awareness and resultant unpredictability in the illicit drug supply is significantly increasing risk for a fatal overdose.
- In addition to driving up deaths involving opioids, illicit fentanyl and fentanyl analogs are also contributing to rising numbers of deaths involving cocaine and other stimulants.
- Along with deaths, we have seen numerous other indicators of the opioid problem worsen in the past decade:
  - Between 2005 and 2014, the national rate of opioid-related inpatient states increased 64% and the rate of opioid-related ED visits increased 99%

- Rates of hepatitis C and B have been rising, especially among rural and suburban young people who are injecting opioids.
- In 2015, the U.S. experienced the largest outbreak of HIV in recent history in Scott County, Indiana where more than 200 HIV cases were identified in this small county; over 90% of the cases were co-infected with HCV
- A recent study by CDC estimated that the economic costs associated with opioid misuse are nearly \$80 billion per year in the U.S.
- Neonatal abstinence syndrome (NAS) and impacts on children
  - NAS hospital admissions have been increasing at rapid pace
    - Between 2003 and 2012, NAS hospital admissions increased more than fourfold – by 2012, on average, one NAS-affected infant was born every 25 minutes in the United States
    - NAS resulted in 67,869 hospital days in 2003 compared to 291,168 in 2012
    - For an infant affected by NAS, the hospital stay was nearly 3.5 times as long (16.57 hospital days compared with 4.98 for a non-NAS patient)
  - Rural areas have been more impacted than urban areas
    - From 2004 to 2013, the incidence of NAS increased from 1.2 to 7.5 per 1000 hospital births among rural infants and from 1.4 to 4.8 per 1000 births among urban infants
    - From 2004 to 2013, the frequency of hospital deliveries complicated by maternal opioid use increased from 1.3 to 8.1 per 1000 hospital deliveries among rural mothers and from 1.6 to 4.8 per 1000 hospital deliveries among urban mothers
  - There is wide variation in NAS incidence across states
    - NAS incidence ranged from 0.7 cases per 1,000 hospital births in Hawaii to 33.4 cases per 1,000 hospital births in West Virginia in 2013
  - Hospital costs related to NAS are increasing
    - Mean hospital charges for NAS discharges increased from \$39,400 in 2000 to \$53,400 in 2009
    - Aggregate hospital charges for all infants with NAS in 2012 were estimated to be \$1.5 billion; approximately 80% was financed by Medicaid programs
  - The U.S. foster care system has also been impacted
    - After years of decline, the national foster care caseload has been rising over the past four years
    - Between 2011 and 2015, the number of children in care rose from 397,000 to 428,000, an 8 percent increase
    - From 2012 to 2015, the percentage of child removals from the home where parental drug abuse was a contributing factor increased 13 percent (from 28.5% in 2012 to 32.2% in 2015)—the largest percent increase compared to any other circumstance around removal.
    - Although illicit opioid abuse is often cited in the news media as the primary cause for this recent increase in foster care caseloads, there is little empirical evidence in the research literature to support this claim.
    - HHS is conducting research to better understand the relationship between substance abuse, including opioid abuse, and rising foster care caseloads.

### ***Demographics***

- Although the opioid epidemic has impacted men and women as well as a broad range of ages, race/ethnicities, and socioeconomic groups, several populations have been identified as being at particularly high risk for opioid misuse and overdose. These include:
  - Men
  - Non-Hispanic Whites and American Indians/Alaskan Natives
  - People on Medicaid
  - People who are homeless
  - People with a history of mental health problems and/or a history of any substance use
  - People with chronic pain
  - People combining opioid use with other sedating medications or alcohol
  - The highest overdose death rates for prescription opioids are found among people aged 45-54 followed by 35-44.
  - The highest overdose death rates for heroin as well as synthetic opioids (e.g., fentanyl) are among people aged 25-34 years followed by 35-44 year olds
- We also know that the population of people using heroin in the U.S. now closely resembles the population of people who have been misusing prescription opioids
  - 70-80% of current heroin users report misuse of prescription opioids prior to initiating heroin use
  - Heroin use has increased among both men and women, but increased faster among women in recent years
  - Heroin use has increased in rural and small metropolitan areas and remained high in urban areas
  - Heroin use has increased significantly among people with private insurance
  - A recent study found that prescription opioid addiction was the strongest risk factor for heroin addiction, even after accounting for demographic and other substance use factors
  - However, we also know that people using heroin report problematic use of other substances as well, including alcohol, marijuana, cocaine, and prescription tranquilizers
  - Research indicates that the majority of people overdosing on fentanyl closely resemble the heroin using population; however, reports of toxic fentanyl exposure among cocaine users and people using counterfeit benzodiazepines and oral opioids are starting to emerge

### ***Drivers of the Epidemic***

- The increases in public health harms related to opioids in the U.S. are fundamentally tied to two primary issues.
- First, the significant rise in prescribing of opioid pain medications that began in the U.S. in the mid to late 1990s.
- Not only did the volume of opioids prescribed increase, but healthcare providers began to prescribe opioids in ways that we now know are high-risk and have been associated with opioid misuse, addiction, and overdose. For example:
  - Providers started to prescribe higher doses of opioids and prescribing them for longer periods of time
  - Providers began to prescribe opioids for many different types of chronic non-cancer pain conditions that are not likely to benefit from opioids

- Providers began prescribing opioids in combination with medications like benzodiazepine anti-anxiety drugs which can substantially increase the risk for overdose
- The second primary driver of the current opioid crisis is a lack of health system and provider capacity to identify, engage, and provide individuals with high-quality, evidence-based treatment, in particular medication-assisted treatment with naltrexone, buprenorphine, or methadone, for their opioid addiction.
  - It is well-documented that the majority of people with opioid addiction in the U.S. do not receive treatment, and even among those who do many do not receive evidence-based care.
  - This lack of access to treatment is a significant contributor to rising rates of heroin and fentanyl use, rates of injection drug use, and overdose death.

### ***Emerging Signs of Progress***

- Although rates of addiction and overdose continue to increase, we are starting to see some positive changes in the U.S. For example,
  - Awareness about the dangers of prescription opioid misuse and its connection to heroin use has been increasing among the public and among health care providers
  - Youth substance use, including prescription opioid misuse, has been declining in the last decade
  - Opioid prescribing has been declining in the U.S. since 2011-2012
  - Initiation of prescription opioid misuse has been declining for the last several years and overall misuse has declined among a wide range of demographic groups
  - The medical community is more fully embracing the use of alternatives to opioids for pain care and the use of medication-assisted treatment for opioid addiction
  - More people are now receiving medication-assisted treatment for their opioid addiction

## OPIOID INTERDICTION STATISTICS

### *Opioid Epidemic Overview*

- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- In 2015, thirty-seven states had more drug overdose deaths than deaths from motor vehicle traffic crashes and thirty-one had more drug overdose deaths than firearm-related deaths.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g. fentanyl and fentanyl analogues); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. – most overdose deaths in U.S. history – more than the 58,213 U.S. military fatalities throughout the Vietnam War, 1956 – 1975.<sup>1</sup>

### *Seizure Data*

- Mexico is the principal supplier for heroin, and a transit country for fentanyl, into the United States. Transnational Criminal Organizations (TCOs) smuggle illicit drugs across our border and distribute them to a vast U.S. drug market. Poppy cultivation in Mexico was estimated to be 32,000 hectares with a potential yield of 81 metric tons in 2016.
- The DEA's 2015 Heroin Signature Program (HSP) analyzed more than 930 samples of heroin seized in the U.S. and about 90% of the heroin was determined to be from Mexico.
- According to 2016 CBP data, 82% of the heroin interdicted was seized along our Southwest Border with Mexico.

As highlighted in the North American Drug Dialogue (NADD) Joint Strategic Assessment, synthetic opioids and precursor chemicals used to produce opioids often originate from beyond North America. China has been identified by all three countries as a primary source of illicit fentanyl (including its analogues and precursors) available in North America. Afghanistan is reportedly a major source of heroin to Canada.

- In 2013, Customs and Border Protection (CBP) seized 2 pound of fentanyl at the ports of entry. In 2016, we seized over 450 pounds of fentanyl. The latest seizure data indicates that the seizure amount will more than double in 2017.<sup>2</sup>
- In 2016, more than 1,137 domestic drug seizures involved fentanyl. This represents a 53% increase over the number of seizures in 2015 and a nearly 300% increase overall since 2014.

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The number and amount of fentanyl pills, liquid, and kilograms of powder seized have each increased during this time. While fentanyl seizures are most typically in a powder, salt, or rock-like solid-state kilogram form; seized amounts of fentanyl capsules or tablets and liquid have increased in recent years. As of October 5, 2017, 941 domestic drug seizures this calendar year involved fentanyl; approximately the same number of seizures tallied in all of 2016.<sup>3</sup>

- In 2015, fentanyl was the 10<sup>th</sup> most frequently encountered drug by Federal, state, and local law enforcement nationwide as reported to the National Forensic Laboratory Information System (NFLIS) database, accounting for just over 1% (14,051) of all exhibits submitted. By mid-year 2016, fentanyl was the 7<sup>th</sup> most frequently encountered drug by law enforcement; accounting for nearly 2% (14,769) of all submitted drug exhibits. The US Census regions reporting the greatest number of law enforcement encounters with fentanyl by mid-year 2016 are the Northeast (5,711) and Midwest (5,645) followed by the South (3,237) and West (176).<sup>4</sup>
- In processing inbound international mail, the CBP seized contraband narcotics almost 27,000 times weighing in excess of 65,000 kilograms in fiscal year 2016. In this time period, the CBP seized 5.59 kilograms of fentanyl-family opioids in 26 separate seizures. As of October 5, 2017, the total fentanyl seizure for fiscal year 2017 is currently 498 kilograms, with multiple seizures still pending laboratory classification results.<sup>5</sup>
- The USPS saw over 275 million international inbound mailings in FY 2016. Of those items, there were over 10 million international express mail items and over 4 million air and surface parcels. In FY 2016, the United States Postal Inspection Service (USPIS) seized 89 pounds of heroin, 13,968 Oxycodone tablets, and fentanyl-family synthetic opioids on 36 occasions. As of July 2017, USPIS has seized over 300 mailings that contained suspected synthetic opioids.<sup>6</sup> The detection of synthetic opioids within international mail and advances in mail automation and segregation is constantly improving. In these cases, USPIS utilized intelligence derived from drug seizures, international partnerships, and strong relationships with Federal, state, local and tribal law enforcement agencies.
- Express consignment carriers reported to CBP that in fiscal year 2016, they processed over 111 million shipping bills for parcels and packages entering the United States. Each bill could contain information on more than one parcel/package.. In processing inbound express consignment parcels, the CBP seized contraband narcotics 3,900 times accounting for over 23,800 kilograms in fiscal year 2016. Of these seizures, fentanyl-family opioids accounted for 18.46 kilograms in 30 separate express consignment seizures.
- As fentanyl detection technology improves and the canine fentanyl detection program expands, the number of seizures are expected to rise. This rise will be an indicator of greater

law enforcement activity focused on fentanyl and not necessarily a primary indicator of total flow.

- Border seizures of cocaine, methamphetamine, and other synthetic drugs also continue to rise.
- Drug seizures are not an indicator of illicit flow; rather, they are reflective of enforcement activity.
- The number of countries providing advance electronic data on international mail continues to grow. This allows CBP to better target mail parcels that contain drugs and other illicit merchandise.

### ***Transnational Trafficking Organizations***

- According to DEA, Mexican Transnational Criminal Organizations (TCOs) remain the greatest criminal drug threat to the United States; no other group is currently positioned to challenge them. These TCOs maintain territorial influence over large regions in Mexico used for the cultivation, production, importation, and transportation of illicit drugs. By controlling lucrative smuggling corridors across the U.S. Southwest Border (SWB), Mexican TCOs are able to introduce multi-ton quantities of illicit drugs into the United States on a yearly basis. The poly-drug portfolio maintained by Mexican TCOs consists primarily of heroin, methamphetamine, cocaine, marijuana, and to a lesser extent, fentanyl.<sup>7</sup>
  - Pittsburgh, Pennsylvania: Mexican TCOs have established routes for the transportation of South American and Mexican “white” heroin into Pittsburgh. Heroin shipments are sent via couriers on passenger buses to Pittsburgh. Law enforcement reporting indicates New Jersey serves as a transshipment point for heroin and fentanyl shipments originating in Mexico and destined for Pittsburgh consumer markets.
  - Central Massachusetts: The DEA New England Field Division reported the seizure of two heroin mills in Central Massachusetts in May 2015, both containing fentanyl, as well as heroin. In one mill, DEA in coordination with state and local authorities, seized approximately four kilograms of combined heroin and fentanyl, as well as kilogram presses, “finger” presses, blenders, and various other milling tools. At the second mill, a much larger operation, an estimated 15 kilograms of heroin/fentanyl were seized in bulk form, along with kilogram presses, finger presses, blenders, and other items associated with the cutting and packaging of heroin and fentanyl.
  - On August 13, 2015 in Central Massachusetts, the DEA New England Field Division Tactical Diversion Squad (TDS) seized 3,800 counterfeit 30 mg oxycodone tablets containing a mixture of heroin and fentanyl, and small quantities of powdered heroin and fentanyl from a trafficking organization. The organization had manufactured and distributed multi-thousand tablet quantities of counterfeit oxycodone tablets.

- Heroin mills are commonly found in the New York City metropolitan area due to its station as a major heroin distribution hub. The DEA New York Field Division reports organizations are operating mills and stash locations in the suburban and affluent areas of New York City and in nearby states.
- In 2010, Los Zetas formed as an independent cartel when it officially splintered from the Gulf Cartel. At that time, Los Zetas held territorial sway over large parts of eastern, central, and southern Mexico. However, due to pressure from rival cartels, Mexican law enforcement, and internal conflicts, the influence of Los Zetas has lessened significantly in recent years. Los Zetas smuggle the majority of its illicit drugs via border crossing points between Del Rio and Falcon Lake, Texas. Traditionally, the main drug exports of Los Zetas consisted of marijuana and cocaine, though there are indications the group has recently expanded into heroin and methamphetamine distribution. Significant drug supply hubs controlled by Los Zetas can be found in Dallas, New Orleans, and Atlanta.
- The Baja California trafficking vector extends from the production zones for heroin and other drugs in the Michoacán, Guerrero, and the Golden Triangle region. Illicit flights provide trafficking groups, primarily the Sinaloa Cartel, with a rapid means to move poly-drug loads from mainland Mexico to the Baja Peninsula and onward to the U.S. - Mexico border. As an example of a typical illicit flight cargo - on 22 March 2017, Mexican Federal Police and Mexican Army forces from the 2nd Military Zone interdicted a Cessna carrying 315 kg of cocaine, 150 kg of methamphetamine, and 42 kg of heroin. Currently, the GOM successfully intercepts a minute fraction of the total illicit flights entering Baja California.

### ***International Diplomacy and Policy***

- The Justice Department announced on October 17, 2017 that federal grand juries in the Southern District of Mississippi and the District of North Dakota returned indictments, unsealed yesterday, against two Chinese nationals and their North American based traffickers and distributors for separate conspiracies to distribute large quantities of fentanyl and fentanyl analogues and other opiate substances in the United States. The investigations revealed a new and disturbing facet of the opioid crisis in America: fentanyl and fentanyl analogues are coming into the United States in numerous ways, including highly pure shipments of fentanyl from factories in China directly to U.S. customers who purchase it on the Internet. Unwary or inexperienced users often have no idea that they are ingesting fentanyl until it is too late. The Centers for Disease Control estimates that over 20,000 Americans were killed by fentanyl and fentanyl analogues in 2016, and the number is rising at an exponential rate.
- After the United States raised the need for better regulation of Chinese chemical and pharmaceutical industries at a number of high-level engagements, including the Strategic and Economic Dialogue and the Law Enforcement Joint Liaison Group, China responded by domestically controlling 116 of such substances in 2015, and another four critical fentanyl analogues, including carfentanil, on March 1, 2017.

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- The North American Drug Dialogue (NADD) and its working groups provide a framework for the governments of Canada, Mexico, and the United States to pursue increased coordination in multilateral venues to address the North American opioid epidemic. To the extent practicable, North American governments seek to coordinate national positions in advance of relevant multilateral drug fora and promote common positions on international drug policy.
- The United States works closely with the UN Office on Drugs and Crime (UNODC) to promote international law enforcement cooperation and implementation of the three UN drug control treaties, including in the area detection and surveillance of fentanyl analogues and new psychoactive substances (NPS). With its worldwide network of field offices, UNODC serves as a valuable mechanism for delivering technical assistance to build international law enforcement capacities and reduce demand for illegal drugs. In this respect, UNODC serves as a force-multiplier for U.S. bilateral programs, and a vehicle for channeling contributions from additional donor countries as means of burden sharing.
- The United States also supports the drug control mission of the Organization of American States' Inter-American Drug Abuse Control Commission (OAS-CICAD), which is the Western Hemisphere's policy forum for channeling the collective efforts of OAS countries to reduce the production, trafficking and use of illegal drugs. Through OAS-CICAD, the United States supports a wide range of Hemispheric multilateral initiatives including: expert groups that produce or review model legislation; data collection capacity building throughout the region; and the development of pilot projects to build institutional capacity, especially in terms of legislative initiatives and alternatives to incarceration, namely drug courts that focus upon drug use recovery.
- The International Narcotics Control Board (INCB) is an independent, quasi-judicial monitoring body responsible for promoting the implementation of the three UN drug control treaties. The United States provides funding to the INCB to monitor the enforcement measures called for in the UN conventions against illicit drugs, particularly to improve detection and tracking of precursor chemicals to prevent diversion.
- The Colombo Plan is an organization charged with promoting economic and social development in Asia and the Pacific. The United States supports the efforts of its Drug Advisory Program that provides prevention, recovery and treatment programs in more than 40 countries.
- The United States supports the efforts of the International Development Law Organization (IDLO) and the UN Development Program to promote criminal justice reform and build legal capacity in challenging security conditions, including in key drug source and transit countries such as Afghanistan, West Africa and Central Asia.

## ***International Finance***

- Illicit and diverted drugs that enter the United States from global suppliers as the result of a long and complex process involving manufacture, concealment, movement, purchase, and delivery, are bought and sold in communities across the United States. Those illicit drugs change hands several times during the process; and often times involve a transfer of money either as payment for service or for the delivery of the final product. Traditionally those transactions are done in cash, creating immediately liquid assets that were almost impossible to track. As technology and money laundering (ML) methods have adapted over the years to combat refined banking regulations many new ML techniques have been used in conjunction and independent of historical methods. Although some of these methods create additional investigating evidence, these new means continue to push ahead of banking regulations and consistently provide drug traffickers a means to launder large amounts of illicit proceeds.
  - According to the United States Department of Treasury, the annual volume of illicit proceeds generated in the United States is approximately \$300 billion U.S. dollars (USD). Of that, U.S. drug sales generate an estimated 21 percent, or \$64 billion USD.<sup>8</sup>
  - The 2015 National Money Laundering Risk Assessment (NMLRA) found that fraud and drug trafficking are the largest money laundering threats to the United States, followed by human smuggling, organized crime, and public corruption.<sup>9</sup>
  - Preferred methods used by Drug Trafficking Organizations (DTOs) to launder illicit proceeds are Bulk Cash Smuggling, Trade Based Money Laundering, unlicensed Money Service Businesses (MSBs) and thru the banking sector.<sup>10</sup>
  - Drug trafficking is a business, but our understanding of this enterprise and response to it remain limited-less than 0.5% of the total laundered funds are seized.<sup>11</sup>

## ***Domestic Law Enforcement and First Responders***

- Hospital service utilization for complications related to opioids have increased in recent years. Between 2010 and 2014, the most recent year for which data is available, opioid-related emergency department visits increased 51% and inpatient hospital stays rose by 14%.<sup>12</sup> Preliminary data from a small subset of states suggest that opioid-related hospital utilization has continued to rise through early 2017.<sup>13</sup> The frequency with which emergency medical service (EMS) personnel are encountering patients in need of naloxone has also risen noticeably. In 2016, approximately 190,000 patients, or 10 people for every 1,000 treated by EMS nationwide, were administered naloxone as part of their emergency care. This represents a 43% increase since 2014 in the rate with which EMS is administering naloxone to patients in crisis.”<sup>14</sup>

- In 2016, an estimated 15,632 domestically seized tablets and capsules were identified by Drug Enforcement Administration (DEA) forensic laboratories as containing some amount of fentanyl and/or fentanyl-family drugs with or without other illicit drugs and non-narcotic substances. This represents approximately 16 times the number of fentanyl-family-containing tablets and capsules analyzed by DEA's laboratories in 2014. These counts are not representative of **all** seized fentanyl tablets and capsules in the United States (or specific geographic regions), but are representative of all evidence *submitted* and *analyzed* by DEA laboratories from domestic sources.<sup>15</sup>
- Law enforcement seizure submissions of fentanyl to forensic labs have seen a 340% increase in just three years, from 928 in 2013 to 34,204 in 2016.
- Heroin seizures have increased over 170% from 2007 (2,800 kilograms) to 2015 (7,600 kilograms).<sup>16</sup>
- According to DEA's El Paso Intelligence Center, more than 750 domestic drug seizures involved fentanyl in 2016, representing a 26% increase over seizures in 2015. While fentanyl seizures are most typically in powder, salt, or rock-like form, seized amounts of pills and liquid are increasing.
- Detection of high-purity fentanyl that is direct-shipped into the United States via the U.S. Postal Service (USPS) or FedEx/UPS/DHL is challenging. In processing inbound international mail, CBP is responsible for screening and interdiction at 9 international mail screening facilities before letters/parcels/packages are released to the USPS for domestic delivery. CBP works closely with the U.S. Postal Inspection Service (USPIS) targeting international shipments of illicit narcotics, including fentanyl.
- Over 90% of inbound international mail is sent from USPS's top-volume trading partners.
- USPS now receives Advanced Electronic Data (AED) on inbound packages from 20 countries, including China.
- USPS now receives AED on approximately 40% of inbound packages.

### ***Rural Opioid Impact***

- Rural states are more likely to have higher rates of overdose death, particularly from prescription opioid overdose.<sup>17</sup> Rural areas also tend to have higher risk occupations that are physically demanding and prone to injury, for which opioids may be prescribed for treatment. Rural primary care providers are less likely to have received waivers to prescribe buprenorphine in rural communities.<sup>18</sup>

- Rural opioid users were more likely to have socio-economic vulnerabilities that might put them at risk of adverse outcomes. Limited educational attainment, poor health status, being un-insured, and low-income are all socio-economic factors related to substance use disorder. These socio-demographic identifiers of rural opiate users have potential implications for family outcomes ranging from adverse experiences decreased family earning potential, limited professional employment, encounters with law enforcement and the involvement of child welfare services.<sup>19</sup>
- State child welfare systems have reported that they are experiencing an increase in families coming to their attention with substance use problems impacting their ability to safely parent.<sup>20</sup> Overall, the percent of victims from FY 2012 to FY 2014, with the risk factor designation of parental drug abuse has increased from 19.8% to 25.5%. However, within this group, the percent of infants with the risk factor designation of parental drug abuse has increased 8.1% (from 25.7% to 33.8%).<sup>21</sup>

### ***Opioid Impacts on Children***

- It is estimated that due in large part to the opioid crisis, at least 2.5 million children nationwide are being raised by grandparents or other relatives. But some have no relatives who will take them in and go directly to foster care. “We think about 50 percent of the kids who are in foster care in Ohio are there because one or both parents are in fact drug addicts,” reported the state’s attorney general. Across Ohio, 14,000 children are in custody, up fourteen percent in five years. “We’re removing one to three infants a month that are born addicted to drugs,” according to the executive director for Children’s Services in Adams County.
- Last fall (2016), the Department of Health and Human Services (HHS) released their latest official child welfare data. That data showed that in 2015, 427,910 children were in foster care, an 8% increase since 2012. New data suggests that drug abuse by the parent was the primary reason for the child’s removal in 32% of cases, and a parent’s inability to cope was a factor in a child’s removal in 14% of cases.<sup>22</sup>
- Officials at the Administration on Children, Youth and Families (ACYF) interviewed child welfare directors in states experiencing the highest increase in foster care numbers. State officials informed ACYF on what the data suggest: “A rise in parental substance use is likely a major factor driving up the number of children in foster homes. Citing opioid and methamphetamine use as the most debilitating and prevalent substances used, some state officials expressed concern that the problem of substance use is straining their child welfare agencies.”<sup>23</sup>

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<sup>1</sup> <https://www.archives.gov/research/military/vietnam-war/casualty-statistics.html#date>. DCAS data recorded 58,220 deaths, seven of those deaths occurred after 1987. The U.S. signed the peace agreement in January 1973 and withdrew on March 29, 1973. On April 30, 1975, the last few Americans still in South Vietnam were airlifted out of

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country as Saigon fell.

<sup>2</sup> These seizures aggregate fentanyl seizures without an analysis of purity data and does not reflect all domestic or international seizures by the U.S. government, state, local, or tribal entities.

<sup>3</sup> El Paso Intelligence Center (EPIC), National Seizure System (NSS). Extracted by ONDCP on Oct 5, 2017.

<sup>4</sup> U.S. Drug Enforcement Administration, Diversion Control Division. (2016). National Forensic Laboratory Information System: Year 2016 Mid-Year Report. Springfield, VA: U.S. Drug Enforcement Administration.

<sup>5</sup> United States Customs and Border Protection (CBP) information provided to ONDCP on Oct, 5, 2017.

<sup>6</sup> United States Postal Inspection Service (USPIS) information provided to ONDCP on Aug, 4, 2017.

<sup>7</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>8</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>9</sup> Department of Treasury, National Money Laundering Risk Assessment, October 2015.

<https://www.treasury.gov/resource-center/terrorist-illicit-finance/Documents/National%20Money%20Laundering%20Risk%20Assessment%20%E2%80%93%2006-12-2015.pdf>

<sup>10</sup> Ibid.

<sup>11</sup> Estimating Illicit Financial Flows from drugs trafficking and other Transnational Organized Crimes, UNODC, Vienna, [www.unodc.org/documents/data-and-analysis/Studies/Illicit\\_financial\\_flows\\_2011\\_web.pdf](http://www.unodc.org/documents/data-and-analysis/Studies/Illicit_financial_flows_2011_web.pdf), accessed Oct 2017.

<sup>12</sup> Agency for Healthcare Research and Quality (AHRQ). Healthcare Cost and Utilization Project (HCUP), National Emergency Department Sample (NEDS) and National Inpatient Sample (NIS), 2010-2014 (all available data as of 03/28/2017). Emergency department visits exclude those for patients admitted to the hospital. Inpatient stays include those admitted through the emergency department.

<sup>13</sup> Office of National Drug Control Policy (ONDCP), National Heroin Coordination Group (NHCG). Private correspondence with 20 self-selected partner states in the implementation of the Heroin Availability Reduction Plan (HARP).

<sup>14</sup> Highway Traffic Safety Administration (NHTSA), Office of Emergency Medical Services (OEMS). National EMS Information System (NEMSIS), special extract for ONDCP on 09/15/2017.

<sup>15</sup> U.S. Department of Justice, Drug Enforcement Administration. STARLiMS forensic drug chemistry database. Analysis by ONDCP on export through May 15, 2017.

<sup>16</sup> National Seizure System (NSS), El Paso Intelligence Center, 2016

<sup>17</sup> <https://www.hrsa.gov/advisorycommittees/rural/publications/opioidabuse.pdf>.

<sup>18</sup> Rosenblatt, R. A., et al. "Geographic and Specialty Distribution of Us Physicians Trained to Treat Opioid Use Disorder." *Ann Fam Med* 13.1 (2015): 23-6. <http://www.samhsa.gov/medication-assisted-treatment/buprenorphine-waiver-management/>. Buprenorphine is an opioid medication used to treat opioid addiction in the privacy of a physician's office.

<sup>19</sup> Lenardson, J. D., J. A. Gale, and E. C. Ziller. (2016). Rural opioid abuse: Prevalence and user characteristics. (PB 63-1).

<sup>20</sup> Kamp, J., and A. Campo-Flores. "Parents' drug Abuse Strains Child-Welfare Agencies." *The Wall Street Journal*. Jan. 12, 2016. Retrieved from <http://www.wsj.com/articles/parents-drug-abuse-strains-child-welfare-agencies-1452538476>

<sup>21</sup> Child Welfare Information Gateway. (2016). Child maltreatment 2014: Summary of key findings. Washington, DC: U.S. Department of Health and Human Services, Children's Bureau.

<sup>22</sup> Department of Health and Human Services, Administration for Children and Families. (2016). The AFCARS Report Number 23. Retrieved from <https://www.acf.hhs.gov/cb/resource/afcars-report-23>.

<sup>23</sup> <http://www.cwla.org/wp-content/uploads/2017/09/CWLA-Comments-to-Opioid-Commission-Draft.pdf>.

National Heroin Coordination Group, ONDCP

(202) 395-6605

17 October 2017

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH – OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we kicked off the interagency process for developing the President's initiative. We continue to develop a workplan, plan to circulate the problem statement, and move forward on the first set of deliverables (the Commitment Documents).

This week's meeting will be an open discussion, focusing on questions that arise as agencies continue to put together their Commitment Documents.

**III. PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Andy Koenig  
OPL: Steve Munisteri  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer

DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

#### IV. DISCUSSION

- President's plans for the next couple weeks of opioids crisis response
- Feedback on / finalization of the workplan
- Questions as agencies develop commitment documents
- Scale and budget of new initiative
- Performance measurement
- Governance
- Next steps

#### V. ATTACHMENTS

Latest work plan draft.

# Comprehensive Opioid Response Initiative WORKPLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORKPLAN**

(b)(5) Deliberative Privilege

**From:** Miller, Adelaide E. EOP/WHO  
**Sent:** 28 Nov 2017 17:05:20 +0000  
**To:** Gibbs, John  
**Subject:** RE: Event Updates: White House Veterans Affairs Conference

Hi John,

Sure thing. I believe the tour registration is still open, so please fill out the tour registration link below:

**White House Residence Tour Registration Link:** <https://events.whitehouse.gov/?rid=CTRDH86FXH>

Thank you!  
Adelaide

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**From:** Gibbs, John [mailto:John.Gibbs@hud.gov]  
**Sent:** Tuesday, November 28, 2017 11:44 AM  
**To:** Miller, Adelaide E. EOP/WHO <Adelaide.E.Miller@who.eop.gov>  
**Subject:** RE: Event Updates: White House Veterans Affairs Conference

Hi Adelaide,

Thank you for coordinating.

I've already filled out my WAVES form for arriving at 12:15 PM. However, I'd like to do the White House Tour as well. Could you send me a WAVES form for arriving at the time of the tour (10 AM)?

Thank you,



**John Gibbs**

Senior Advisor, Office of Community Planning & Development  
U.S. Department of Housing and Urban Development  
Office: 202-402-4445; Mobile: (b)(6)

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**From:** Miller, Adelaide E. EOP/WHO [mailto:Adelaide.E.Miller@who.eop.gov]  
**Sent:** Tuesday, November 28, 2017 11:24 AM  
**To:** Miller, Adelaide E. EOP/WHO <Adelaide.E.Miller@who.eop.gov>  
**Subject:** RE: Event Updates: White House Veterans Affairs Conference

Additional Important Details:

-  
\*Please note that the White House Tour begins at **10:00 AM**. We recommend arriving at 9:45 AM to begin passing through security. The Secret Service does not permit bags, purses, iPads or portfolios on the tour. However, you may bring a small clutch or wallet, and please be aware you may bring bags/purses to the conference at 12:15 PM.

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**From:** Miller, Adelaide E. EOP/WHO  
**Sent:** Monday, November 27, 2017 7:15 PM  
**To:** Hoelscher, Douglas L. EOP/WHO <[Douglas.L.Hoelscher@who.eop.gov](mailto:Douglas.L.Hoelscher@who.eop.gov)>  
**Subject:** Event Updates: White House Veterans Affairs Conference

All,

As discussed in past emails, my name is Adelaide Miller, and I work for the White House Office of Intergovernmental Affairs. Our team is looking forward to the *White House Veterans Affairs Conference with State, Local and Tribal Leaders* taking place this **Wednesday, November 29 at 12:15 PM**. The meeting will be held in the South Court Auditorium of the Eisenhower Executive Office Building, and I have attached a formal agenda for your reference. Please note if you are receiving this email, I can confirm you are registered for the conference.

#### **ESSENTIAL INFORMATION**

Please note that the city of residence submitted must exactly match what is listed on your ID. See arrival instructions below for the White House Tour and/or Conference. If you plan to join us for the conference only, please disregard the White House Tour Arrival Instructions.

- **White House Tour Arrival Instructions:**

Guests should plan to arrive through the East Gate, which is located at **15<sup>th</sup> Street NW and Hamilton Place NW** (just south of the Treasury Building).

- We recommend that guests arrive at least 15 minutes prior to the tour start time in order to have time to pass through security.

- **Conference Arrival Instructions:**

Please plan to enter the White House Complex through the entrance at **17<sup>th</sup> Street NW and State Place NW**. State Place is one block below F Street NW. This entrance is on the West side of the White House.

- Please arrive at **11:45 AM** to begin passing through security. We will plan to meet you in the Eisenhower Executive Office Building (EEOB) and escort you all to the conference.

#### **Please Direct Event Questions to:**

Drew DeLong – (202) 456-3291

Maxwell Anderson – (202) 456-3282

Please feel free to reach out if you have questions, and we look forward to hosting you Wednesday.

Adelaide Miller  
White House Office of Intergovernmental Affairs



**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 22 Nov 2017 14:49:08 +0000  
**To:** Hoelscher, Douglas L. EOP/WHO;Burley, Michael N;Appleton, Seth D;Bourne, Christopher M;Gibbs, John;Suchar, Norman A;Gaines, Ralph H;Esders, Brett D;Syrek, Christopher D. (Chris);Lyons, Judd H SES DODHRA DPFSC (US);Norton, Jane (OS/IEA);Johnston, Darcie (HHS/IEA);Tara Butler (tara.a.butler4.civ@mail.mil);'John Ulliyot';Verschoor, Thayer;Smith, Steven;Fila, Stephanie C;Miller, Matthew M - VETS;Toal, Mark J - VETS;Anderson, Byron E - OSEC;walsh.bernadette@dol.gov;Kirkland, William H. EOP/WHO;Encarnacion, Dolkie (SAMHSA/OA);owens.doreen.a@dol.gov;Miller, Adelaide E. EOP/WHO;Sewell, Jack B. EOP/WHO;DeLong, Andrew T. EOP/WHO (Intern);Anderson, Maxwell D. EOP/WHO (Intern)  
**Subject:** FW: Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders

-----Original Appointment-----

From: Hoelscher, Douglas L. EOP/WHO [<mailto:Douglas.L.Hoelscher@who.eop.gov>]  
Sent: Tuesday, November 21, 2017 10:37 AM  
To: Hoelscher, Douglas L. EOP/WHO; Syrek, Christopher D. (Chris); Lyons, Judd H SES DODHRA DPFSC (US); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Tara Butler (tara.a.butler4.civ@mail.mil); 'John Ulliyot'; Verschoor, Thayer; Smith, Steven; Fila, Stephanie C; Miller, Matthew M - VETS; Toal, Mark J - VETS; Anderson, Byron E - OSEC; walsh.bernadette@dol.gov; Kirkland, William H. EOP/WHO; Encarnacion, Dolkie (SAMHSA/OA); owens.doreen.a@dol.gov; Miller, Adelaide E. EOP/WHO; Sewell, Jack B. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Anderson, Maxwell D. EOP/WHO (Intern)  
Subject: Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders  
When: Monday, November 27, 2017 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).  
Where: Participant Dial-In: (202) 395-6392; Participant Code: (b)(6)

The purpose of this call will be to:

I. Discuss Structure and Intent of Breakout Sessions II. Overview Conference and Answer Any Questions on Conference III. Ensure Key Participants Are Ready to Help Ensure A Successful Conference

Host Dial-In  
Leader Code

(b)(6)

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 10 Oct 2017 15:00:20 +0000  
**To:** Salvi, Mary E. EOP/WHO; Gibbs, John; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Kratsios, Michael J. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Barnett, Gary E. (OAG); Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; thomas.p.mccaffery.civ@mail.mil; HookBH@state.gov; Battle, Raniesha J; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Geale, Nicholas C. - SOL; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; David.Esquith@ed.gov; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Pence, Laura C. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC  
**Subject:** FW: Opioids (WH DPC)  
**Attachments:** commission reax - short.docx, Opioid Events Timeline - Short v.2.docx, PCC Opioids Agenda 10.13.17 DPC.docx

John,  
Will you go as my surrogate to this meeting? you will need to get credentials below. I'll be at our Chicago office Friday.  
Let me know.

Thanks.

-----Original Appointment-----

**From:** Salvi, Mary E. EOP/WHO [mailto:Mary.E.Salvi@who.eop.gov]  
**Sent:** Wednesday, October 04, 2017 8:28 PM  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Kratsios, Michael J. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Barnett, Gary E. (OAG); Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; thomas.p.mccaffery.civ@mail.mil; HookBH@state.gov; Battle, Raniesha J; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Geale, Nicholas C. - SOL; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; David.Esquith@ed.gov; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Pence, Laura C. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC  
**Subject:** PCC: Opioids (WH DPC)  
**When:** Friday, October 13, 2017 10:30 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** WH, EEOB 230A

Team,

The WH Domestic Policy Council requests your participation in a Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The first of these meetings will convene on Friday, October 13, at 10:30 AM. The group will meet in the EEOB, Secretary of War Room 230A.

Please confirm your attendance as soon as able, if not already. Also, please have all confirmed participants complete this link: <https://events.whitehouse.gov/form?rid=QYDBH32977>.

Read ahead materials are attached to this email.

Invited Participants:

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
WH Senior Counselor: Laura Pence, Renee Hudson  
WHCO: Stacy Amin  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Michael Kratsios  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Mathes  
VA: Tom Bowman  
DOD: Thomas McCaffery  
State: Brian Hook  
State: Taryn Frideres  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: Ralph Gaines  
DOL: Molly Conway  
DOL: Nick Geale  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann Peterlin  
WHComms: Jessica Ditto (or designee)  
NSC: Brad Hansell  
NSC: Eric Talbot  
NSC: Joel Cohen

Thank you, please feel free to reach out with any questions.

Mary Salvi  
White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**Current Efforts the Federal Government Is Implementing that  
Support Recommendations of the  
Presidents Commission on Combatting Drug Addiction and the Opioid Crisis**

(b)(5) Deliberative Privilege

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(b)(5) Deliberative Privilege

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\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

(b)(5) Deliberative Privilege

DRAFT

\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

## Opioid Activities—Timeline

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

## THE WHITE HOUSE

WASHINGTON

### PCC: HEALTH, OPIOID RESPONSE PLAN

Friday, October 13<sup>th</sup>, 2017

10:30 a.m. – 12:00 p.m.

EEOB 230A

Katy Talento (DPC)

#### I. PURPOSE

To both (1) discuss the President's ongoing opioid response plan efforts and the President's latest directive to scale up public awareness of his current actions combatting the opioid crisis; and (2) agree on a vision and workplan for a Presidential opioid initiative that the President is anticipated to announce around the beginning of 2018.

#### II. BACKGROUND

The President considers the opioid crisis a key priority of his Administration. He made this commitment evident during his campaign and continues his expressed commitment while in office, with the Executive Order establishing the Commission and a number of other early actions, particularly from HHS. Despite pressure to declare a statutory emergency, the President has concurred with his advisors that such a declaration would not provide meaningful new authorities or funding. For the immediate term, the President has directed departments and agencies to ramp up public awareness of current administration efforts to combat the opioid crisis. We expect a key element to carrying out this order will be preparing a robust response to the Commission's final report once it is released in November.

In the longer term, the President ordered the development of a comprehensive opioids response initiative to be rolled out at or around the 2018 State of the Union Address, (with the corresponding funding included in his FY2019 budget request). We expect that the initiative will have two main buckets:

- Public Health: Surveillance (ideally, closer to real time overdose and precise mortality data), prevention (of initiation, addiction, overdose), overdose reversal, addiction treatment (evidence-based, multi-setting, emphasis on expanding medication-assisted treatment), recovery (short and long-term), and research (i.e. non-opioid pain relief, non-opioid MAT)
- Public Safety: Dismantling drug trafficking networks (internationally and domestically), attacking the opioid supply chain (including through diplomacy, finance, border interdiction and domestic law enforcement), and improving programmatic, financial, and surveillance coordination among public safety (including corrections and judicial efforts) and health agencies

These two buckets have too long been self-contained. An effective crisis response will involve much more seamless integration at the national level and in the field, particularly because we expect the crisis to worsen as the more lethal synthetic opioids continue to proliferate.

Key questions:

(b)(5) Deliberative Privilege

### III. PARTICIPANTS

DPC: Katy Talento , Alex Campau, John Zadrozny, Darin Selnick  
OMB: Joe Grogan, Kathy Kraninger  
OAI: Reed Cordish, Chris Liddell  
WH Comms: Jessica Ditto or designee  
WH Senior Counselor: Laura Pence, Renee Hudson  
OSTP: Michael Kratsios, Stephanie Xu  
ONDCP: Chip Muir, Kemp Chester  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Matthes  
VA: Tom Bowman or designee  
DOD: Tom McCaffery or designee  
State: Taryn Frideres  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: Ralph Gaines  
DOL: Nick Geale or designee  
CBP: Meghann Peterlin  
IC: Viraj Mirani or designee  
U.S. Postal Service: Ron Stroman or designee  
FDA: Anna Abram  
NSC: Brad Hansell, Eric Talbot, Joel Cohen

### IV. DISCUSSION

- Intro/Background: campaign promises, events, EO/Commission, decision memo, PEPFOR
- Prep for Commission final report response (see attached)
- Vision for the initiative/SOTU/FY19 budget
- Ways to integrate public health and public safety
- Indicator-driven ambitious targets
- Deliverables and timeline
- Next steps

### V. ATTACHMENTS

Timeline – long/short?  
Commission reaction

**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 28 Nov 2017 23:36:03 +0000  
**To:** Syrek, Christopher D. (Chris); Lyons, Judd H SES DODHRA DPFSC (US); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Tara Butler (tara.a.butler4.civ@mail.mil); 'John Ulliyot'; Verschoor, Thayer; Smith, Steven; Fila, Stephanie C; Miller, Matthew M - VETS; Toal, Mark J - VETS; Anderson, Byron E - OSEC; walsh.bernadette@dol.gov; Kirkland, William H. EOP/WHO; Encarnacion, Dolkie (SAMHSA/OA); owens.doreen.a@dol.gov; Miller, Adelaide E. EOP/WHO; Sewell, Jack B. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Korn, Jennifer S. EOP/WHO; Anderson, Maxwell D. EOP/WHO (Intern); Dorr, Kaelan K. EOP/WHO; Anthony.Love@va.gov; David.Carroll@va.gov; StephanieElaine.Birdwell@va.gov; Peter.Shelby@va.gov; Melissa.Glynn@va.gov  
**Cc:** McGowan, Robert (Kyle) (HHS/IEA); Gibbs, John; Bourne, Christopher M; Burley, Michael N; Esders, Brett D; Gaines, Ralph H; Bryon, Jemine A; Olson, Carolyn (OS/IOS); Beck, Gary (OS/IEA); McCance-Katz, Elinore (SAMHSA/OAS); Lifshitz, Mariel (SAMHSA); Hoffman, Emily E - OSEC; Gunn, Ashley L. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Clark, Justin R. EOP/WHO; Kirkland, William H. EOP/WHO; Hurley, Carolina L. EOP/WHO  
**Subject:** Final Attendee List White House Veterans Affairs Conference with State & Local Leaders  
**Attachments:** Final Attendance List WH Veterans Affairs Conf. with State Local Leaders v2.1 External.xlsx

Hi all,

Attached, please find the final RSVP list for tomorrow's White House Veterans Affairs Conference with State & Local Leaders. Please share with other members of your team I missed on this email. Please also notify Adelaide Miller and me immediately if someone is missing that you are tracking.

Quick Stats:

- 200 attendees are expected including the State, local and Federal participants
- There will be participants from 49 of the states and territories

Sincerely,  
Doug

Title	First Name	Last Name	State
Jobs for Veterans State Grant Coordinator	Donal	Cieutat	Alabama
Commissioner, Alabama Department of Veterans Affairs	Willie	Marsh	Alabama
Family of Commissioner Marsh	Hayden	Binder	Alabama
Alabama House of Representative, Chairman of Military and Veteran Affairs Committee	Felix	Moore	Alabama
Spouse of Verdie Bowen	(b)(6)		Alaska
Director, Alaska State Division of Veterans Affairs	Verdie	Bowen	Alaska
DC Staff, Governor of Alaska	John	Crowther	Alaska
DC Staff, Governor Walker	Craig	Fleener	Alaska
Program Coordinator, Veterans Affairs	Jessica	Mesa-Saldana	Arizona
Councilman, Gila River Indian Community	Franklin	Pablo	Arizona
Arizona State Senator, Veteran	Jamescita	Peshlaki	Arizona
Acting, Veterans Director, Navajo Nation	Hubert	Smith	Arizona
State Veterans Coordinator at Colorado Department of Labor and Employment	Colin	Schneider	Colorado
Chairman, Mohegan Tribe	Kevin	Brown	Connecticut
State Senator, Chairman of Veterans' affairs Committee	Mae	Flexer	Connecticut
HHS, Policy Assistant	Gary	Beck	D.C
Legislative Director, EANGUS	Scott	Bousum	D.C
Senior Advisor, IGA, HUD	Michael	Burley	D.C
IGA Representative, HUD	Stephanie	Fila	D.C
IGA Representative, HHS	Darcie	Johnston	D.C
Local Veteran's Employment Representative, Department of Employee Services	Linda	Lee	D.C
Assistant Secretary of Veterans Affairs	Donald	Loren	D.C
Statistician, Department of Veterans Affairs	David	Maron	D.C
Deputy Assistant Secretary, Policy, Dept. of Labor	Matthew	Miller	D.C
Executive Assistant to the Foreign Policy Advisor to the Chairman, Joint Chiefs of Staff	Carolyn	Olson	D.C
Senior Advisor to Secretary Shulkin	Peter	O'Rourke	D.C
Legislative Director, Homeland Security and Public Safety Committee	Mary Catherine	Ott	D.C
Senior Legislative Program Manager, Daughter of Glenn Sutphin	Matthew	Pincus	D.C
	Katrina	Sutphin	D.C
IGA Representative, VA	Christopher	Syrek	D.C
National Veterans Employment Manager	Mark	Toal	D.C

Deputy Director National Legislative Service Veterans of Foreign Wars Secretary, USDOL	John Alex	Towles Acosta	D.C. D.C.
Director of the Office of Tribal Government Relations, USVA	Stephanie	Birdwell	D.C.
Senior Policy Advisor, Office of Policy Development & Research	Chris	Bourne	D.C.
Deputy Secretary, USVA	Thomas	Bowman	D.C.
Executive Director of the Office of Mental Health and Suicide Prevention, USVA	David	Carroll	D.C.
Deputy Assistant to the President & Director, White House Intergovernmental Affairs (WH IGA)	Justin	Clark	D.C.
Legislative Director, EANGUS	Daniel	Elkins	D.C.
Senior Program Specialist, Office of Special Needs Assistance Programs, Office of Community Planning & Development,	Brett	Esders	D.C.
Principle Deputy Assistant Secretary for the Office of Community Planning and Development	Ralph	Gaines	D.C.
Senior Advisor, HUD	John	Gibbs	D.C.
Senior Advisor to the Secretary for Modernization, USVA	Melissa	Glynn	D.C.
Director of Legislative Programs, NGAUS	Michael	Hadley	D.C.
Acting Secretary, HHS	Eric	Hargan	D.C.
OCLA Special Assistant, Dept. of VA	Cathleen	Haverstock	D.C.
Special Assistant to the President & Dep. Director, WH IGA	Douglas	Hoelscher	D.C.
Special Assistant to the President & Dep. Director, WH IGA	Billy	Kirkland	D.C.
Senior Career Official, Office of the Under Secretary of Personnel & Readiness, U.S. Department of Defense	Anthony	Kurta	D.C.
Senior Advisor & Director of Community Engagement, VHA Homeless Programs	Anthony	Love	D.C.
Director, Defense Personnel & Family Support Center, Defense Human Res. Activity, USDOD	Judd	Lyons	D.C.
Nevada Director, Veterans and Employment and Training	Doreen	Owens	D.C.
Secretary, USVA	David	Shulkin	D.C.
Policy Advisor, RGPPC	Lauren	Strickland	D.C.
Director, Special Needs Assistance Programs, Community Planning & Development, U.S. Department of Housing & Urban Development	Norman	Suchar	D.C.

Assistant Secretary, Office of Public and Intergovernmental Affairs, USVA	John	Ulliyot	D.C.
Policy Advisor, RGPPC	Erin	Adams	DC
Senior Advisor, IGA, DOL	Byron	Anderson	DC
Statewide Administrator, DOL, Delaware	Sherese	Brewington-Carr	Delaware
Disabled Veterans Employment Outreach Specialist - State of Delaware Department of Labor	Gail	Gartner	Delaware
DE, NASVH, Administrator	William	Peterson	Delaware
Tribal Veterans Service officer	J.D.	Arch	Eastern Band of Cherokee Indians
Region Veterans' Program Coordinator, Department of Economic Opportunity	Andre	Anderson	Florida
Command Sergeant Major; Member, NACVSO	Tommie	Maldonado	Florida
Executive Director, Florida Department of Economic Opportunity	Cissy	Proctor	Florida
Executive Director, Florida Department of Veteran's Affairs	Glenn	Sutphin, Jr.	Florida
Florida Director, Veterans and Employment and Training	Bernadette	Walsh	Florida
Commissioner, Department of Veterans Affairs	Michael	Roby	Georgia
DC Staff, Governor of Guam	Margaret	Metcalfe	Guam
Administrator, Idaho Divisions of Veterans Affairs	David	Brasuell	Idaho
Women's Veteran Representative	Olivia	Laschober	Illinois
Veterans Employment Coordinator; Military to Civilian Employment Specialist	Richard	Wuthrich, Jr.	Illinois
Director, Indiana Department of Veterans Affairs	James	Brown	Indiana
Veterans Program Director, Indiana Workforce Development	Michael	Thompson	Indiana
Veterans Service Officer, Putnam County	Jeremy	Williams	Indiana
State-Federal Relations, Iowa	Stephanie	Groen	Iowa
Home Base Iowa Program Manager	Jason	Kemp	Iowa
Operations Manager, Iowa Workforce Development	Linda	Rouse	Iowa
Director, Iowa Workforce Development	Beth	Townsend	Iowa
Commissioner	Norman	Arflack	Kentucky
General; Executive Director, NASDVA, Kentucky	Leslie	Beavers	Kentucky
Executive Director, Kentucky Commission on Military Affairs	Michael	Hedges	Kentucky
State Representative, Chairman of Veterans Affairs Committee	Timothy	Moore	Kentucky
VA Secretary, Louisiana	Joey	Strickland	Louisiana
Wife of Secretary Strickland	(b)(6)		Louisiana

Lieutenant Colonel; Director, Maine Bureau of Veterans Services	Adria	Horn	Maine
Veterans Program F54 Manager, Maine Department of Labor	Auta	Main	Maine
Deputy Secretary, Maryland Department of Veterans Affairs	Robert	Finn	Maryland
Chief of Suicide Prevention Branch, Substance Abuse and Mental Health Services Administration (SAMHSA)	Richard	McKeon	Maryland
President, National Association of State Veterans Homes	Sharon	Murphy	Maryland
Deputy Director of Outreach and Advocacy, Department of Veterans Affairs	Denise	Nooe	Maryland
Veterans Program Manager, Maryland Department of Labor	LeRoy	Thomas	Maryland
Director of Federal Relations, Gov. Hogan (MD)	Tiffany	Waddell	Maryland
DC Staff, Gov. of Massachusetts	Thomas	Daley	Massachusetts
Secretary of the Department of Veteran's Services	Francisco	Urena	Massachusetts
Director of VA	James	Redford	Michigan
Employment Services Manager	Joseph	Swyrtek	Michigan
Senior Federal Policy Representative	Katherine	Toskey	Michigan
Vice Chairman, Veterans Affairs Division, State Representative	Matthew	Bliss	Minnesota
1st Vice President, NACVSO	Martin	Caraway	Minnesota
Veteran Service Officer	Michelle	Gatz	Minnesota
Veteran Service Officer, Waseca County	Christopher	Hinton	Minnesota
Deputy Commissioner, Minnesota Dept. of Veterans Affairs	Douglas	Hughes	Minnesota
Legislative Director, Minnesota Department of Veterans Affairs	Michael	McElhiney	Minnesota
Legislative Committee, NACVSO	Michael	McLaughlin	Minnesota
Disabled Veteran Outreach Program, Minnesota	Lee	Okerstrom	Minnesota
Chief, Mississippi Band of Choctaw Indians	Phyllis	Anderson	Mississippi
Mississippi Veterans Affairs Board, Executive Director	Katherine	Caldwell	Mississippi
Local Veteran's Employment	Gloria	Cannon	Mississippi
Veterans Service Officer, Harrison County	Julia	Encalade	Mississippi
Representative	Charles	Davis	Missouri

Missouri Dept. of Economic Development	Warren	Hall	Missouri
Missouri State Senator	Albert	Wallingford	Missouri
Ravalli County Veteran Service Officers	Michael	Warner	Montana
Veterans Program Coordinator, Nebraska	Terry	Eklund	Nebraska
Director of Department of Veterans'	John	Hilgert	Nebraska
Executive Director, Department of Veterans Services	Katherine	Miller	Nevada
Vice Chairman, State-Federal Relations and Veterans Affairs Committee, State Representative	Alfred	Baldasaro	New Hampshire
Director of Human Services, Salvation	Brenda	Beavers	New Jersey
Washington Liaison Chair, NACVSO	Kimberly	Shalloo	New Jersey
Chair, New Jersey House Committee on Military and Veterans Affairs	Cleopatra	Tucker	New Jersey
Administrator, New Mexico State Veterans Home	Colleen	Rundell	New Mexico
2nd Lt. Governor, Pueblo of Laguna Council	Marvin	Trujillo	New Mexico
Associate Director of Federal Affairs	Devan	Cayea	New York
Executive Director, Long Island State Veterans Home	Fred	Sganga	New York
Deputy Executive Director, Long Island State Veterans Home	Jonathan	Spier	New York
Membership Chairman, NC Legion	Bobby	Barker	North Carolina
Vice Commander, NC Legion	Carol	Barker	North Carolina
Director, Veteran Employment Service, NC	Archie	Barrow	North Carolina
Administrator, NC State Veterans Home	Whitney	Bell	North Carolina
National Chaplain, NC Legion	Tierian	Cash	North Carolina
Veterans Employment Consultant	Gerardo	Cruz	North Carolina
Spouse of Gerardo Cruz	(b)(6)		North Carolina
Veterans Employment Supervisor, North Carolina Dept. of Commerce	James	Dodgen	North Carolina
Veterans Service Officer, Sampson County	Martha	Knowles	North Carolina
State Representative, Vice Chairman, Committee on Homeland Security, Military, and Veterans Affairs	Garland	Pierce	North Carolina
Assistant Secretary, North Carolina Department of Military & Veterans Affairs	James	Prosser	North Carolina
Veteran's Consultant	Jacqueline	Yi	North Carolina
2nd Vice President, NACVSO	Herman	Breuer	Ohio

Assistant Director with the Ohio Department of Veterans Services	Mark	Cappone	Ohio
Treasurer, NACVSO, Veterans Service Officer, Vanwert County	Barry	Johns	Ohio
State Representative, Chairman of Armed Services, Veterans Affairs and Homeland security Committee	Terry	Johnson	Ohio
Ohio State Rep, Vice Chair of Veterans Affairs Committee	Laura	Lanese	Ohio
Veteran Program Manager, Ohio Dept. of Job and Family Services	Jay	Mendoza	Ohio
Medina County Veterans Service Commissioner	Randall	Schmidt	Ohio
Director - Ohio Department of Veterans Services	Rodney	Tansill	Ohio
Director, Service Officer, Medina County Veterans Service Office	Edward	Zackery	Ohio
Executive Director, Dept. of Oklahoma Veteran Affairs, Secretary of Veterans Affairs	Myles	Deering	Oklahoma
Chief, Muskogee Creek Tribe	James	Floyd	Oklahoma
President, NCAI; Lt. Governor, Chickasaw Nation	Jefferson	Keel	Oklahoma
Osage Nation Congressional Speaker	Angela	Pratt	Oklahoma
Veterans Affairs Representative, Tributes of Umatilla Indian Reservation	Toni	Cordell	Oregon
Representative	Paul	Evans	Oregon
Department Head - Lincoln County Veteran's Service Office	Devin	Whitaker	Oregon
Adjuant General, PA Dept. of Military and Representative	Anthony	Carrelli	Pennsylvania
	Cris	Dush	Pennsylvania
Director, Bureau of Veterans Programs, Initiatives, Reintegration, and Outreach	Richard	Hamp	Pennsylvania
Staffer, PA House	Sean	Harris	Pennsylvania
Pennsylvania State Representative, Marine Veteran	William	Rothman	Pennsylvania
Senate Staff, VA Committee	Nathan	Silcox	Pennsylvania
Chairman, Senate Veterans Affairs and Emergency Preparedness Committee	Rudolph	Vulakovich	Pennsylvania
Assistant Secretary for Mental Health and Substance Use, SAMHSA	Elinore	McCance-Katz	Rhode Island
Executive Vice President of Operations, HMR	Heyward	Hilliard	South Carolina
President, South Carolina Association of County Veterans Affairs Officers	Samuel	Humphries	South Carolina
Veterans Affairs Officer	Robin	Ghent	Lancaster County, South Carolina

Local Veteran's Employment Representative, Manager	Jay	Leichtenberg	South Dakota
Commissioner, Department of Veterans Affairs	Many-Bears	Grinder	Tennessee
Executive Director, Tennessee State Veterans' Homes	Edward	Harries	Tennessee
Assistant Veterans Service Officer	David	Cantu	Texas
State-Federal Relations, Texas	Thomas	Hambrick	Texas
Veterans Business Representative, Texas	Reginald	Parker Jr.	Texas
Employment Counselor, Disabled Veteran Outreach Program	Arthur	Fracchia	Utah
Executive Director, Utah Department of Veterans and Military Affairs	Gary	Harter	Utah
Allan Faxon's Wife	(b)(6)		Vermont
CEO, Vermont Veteran's Home	Allan	Faxon Jr.	Vermont
Vietnam Veterans of America, Service Director, Vermont Veterans' Home	Thomas	Jackson	Vermont
	Melissa	Jackson	Vermont
Assistant Secretary, VA Human Resources and Administration	Peter	Shelby	Vermont
Veterans Affairs Director	Patrick	Farrell	Virgin Islands
Deputy Press Secretary, Dept. of VA	Lydia	Blaha	Virginia
Deputy Commissioner, Virginia Department of Veterans Services	Steven	Combs	Virginia
American Samoa DC Rep	John	Dudinsky	Virginia
Special Projects Manager, Concerned Veterans For America	Shannon	Hough	Virginia
Deputy Government Relations Director, Paralyzed Veterans of America	Blake	Ortner	Virginia
Assistant Secretary, VA Legislative Affairs	Brooks	Tucker	Virginia
VA Deputy Assistant Secretary of IGA	Thayer	Verschoor	Virginia
Deputy Director, DC Office, Gov. Jay Inslee	Casey	Katims	Washington
Chief of Staff, Communications Director, WV Dept. of Veterans Assistance	William	Coleman	West Virginia
State Veterans Coordinator, West Virginia	Chadwick	Ketchum	West Virginia
Director of Veterans' Services - Winnebago County	Joseph	Aulik	Wisconsin
Wife of Joe Aulik	(b)(6)		Wisconsin
Ho-Chunk Nation, Tribal Veterans Affairs Officer	Margaret	Garvin	Wisconsin
Local Veteran's Employment Representative, Wisconsin	Derek	Jablonicky	Wisconsin
Oneida Nation, Veterans Affairs Director	Kerry	Metoxen	Wisconsin
Assistant Veterans Service Officer, Vernon county	Tami	Saleska	Wisconsin
Director of Veterans Services at Vernon County	James	Young	Wisconsin
Secretary of the Department of Veterans Affairs	Daniel	Zimmerman	Wisconsin

Director, Wyoming Veterans Commission	Stephen	Kravitsky	Wyoming
Wyoming State Representative, Chairman Veterans Affairs	Curtis	Meier	Wyoming
Spouse	(b)(6)		

**From:** Miller, Adelaide E. EOP/WHO  
**Sent:** 28 Nov 2017 00:14:32 +0000  
**To:** Hoelscher, Douglas L. EOP/WHO  
**Subject:** Event Updates: White House Veterans Affairs Conference  
**Attachments:** White House Veterans Affairs Conference with State, Local, & Tribal Leaders External Final Program.docx

All,

As discussed in past emails, my name is Adelaide Miller, and I work for the White House Office of Intergovernmental Affairs. Our team is looking forward to the *White House Veterans Affairs Conference with State, Local and Tribal Leaders* taking place this **Wednesday, November 29 at 12:15 PM**. The meeting will be held in the South Court Auditorium of the Eisenhower Executive Office Building, and I have attached a formal agenda for your reference. Please note if you are receiving this email, I can confirm you are registered for the conference.

#### **ESSENTIAL INFORMATION**

Please note that the city of residence submitted must exactly match what is listed on your ID. See arrival instructions below for the White House Tour and/or Conference. If you plan to join us for the conference only, please disregard the White House Tour Arrival Instructions.

- **White House Tour Arrival Instructions:**

Guests should plan to arrive through the East Gate, which is located at **15<sup>th</sup> Street NW and Hamilton Place NW** (just south of the Treasury Building).

- We recommend that guests arrive at least 15 minutes prior to the tour start time in order to have time to pass through security.

- **Conference Arrival Instructions:**

Please plan to enter the White House Complex through the entrance at **17<sup>th</sup> Street NW and State Place NW**. State Place is one block below F Street NW. This entrance is on the West side of the White House.

- Please arrive at **11:45 AM** to begin passing through security. We will plan to meet you in the Eisenhower Executive Office Building (EEOB) and escort you all to the conference.

**Please Direct Event Questions to:**

Drew DeLong – (202) 456-3291

Maxwell Anderson – (202) 456-3282

Please feel free to reach out if you have questions, and we look forward to hosting you Wednesday.

Adelaide Miller  
White House Office of Intergovernmental Affairs





## **White House Veterans Affairs Conference with State & Local Leaders**

Nov 29, 2017; 12:15 p.m. – 4:30 p.m.

White House Complex, Eisenhower Executive Office Building, South Court Auditorium

12:15 to 12:30

### **Welcome & Event Overview**

*Justin Clark, Deputy Assistant to the President & Director, Intergovernmental Affairs  
The White House*

*John Ullyot, Assistant Secretary, Office of Public & Intergovernmental Affairs  
U.S. Department of Veterans Affairs*

12:30 to 1:30

### **Discussion with Veterans Affairs Leadership**

*Secretary David Shulkin & Deputy Secretary Thomas Bowman  
U.S. Department of Veterans Affairs*

1:30 to 2:00

### **Discussion with Department of Defense Leadership**

*Anthony Kurta, Senior Career Official, Office of the Under Secretary of Personnel & Readiness  
U.S. Department of Defense*

2:00 to 2:15

### **Break**

2:15 to 2:45

### **Discussion with Health & Human Services Leadership**

*Acting Secretary Eric Hargan  
U.S. Department of Health & Human Services*

2:45 to 3:15

### **Discussion with Department of Labor Leadership**

*Secretary Alex Acosta  
U.S. Department of Labor*

3:15 to 3:30

### **Break & Transition to Breakout Sessions**

3:30 to 4:30

### **Breakout Sessions**

*Various Officials*

*Reception from 5:00 to 6:30 at U.S. Department of the Interior, Office of the Secretary*

## **Breakouts Information**

*The 3:30 to 4:30 time block will consist of the four breakout sessions outlined below. Each breakout group will have a lead facilitator and supporting facilitators to help ensure a productive dialogue. There will be Q&A time throughout the conference programming and the breakouts will give you yet more opportunity to comment and ask questions in an issue area of your choosing. Please begin thinking about which breakout you will choose, as you will be asked to select a breakout upon your arrival.*

### ***Veterans Employment & Transition Assistance Breakout Facilitators:***

*\*Matt Miller, Deputy Assistant Secretary for Policy, USDOL*

*Mark Toal, National Veterans Employment Manager, USDOL*

*Bernadette Walsh, Florida Director, Veterans and Employment and Training, USDOL*

*Doreen Owens, Nevada Director, Veterans and Employment and Training, USDOL*

*Judd H. Lyons, Director, Defense Personnel & Family Support Center, Defense Human Res. Activity, USDOD*

*Chris Syrek, Executive Director, State and Local Government Relations, USVA*

### ***Veterans Homelessness Breakout Facilitators:***

*\*Anthony Love, Senior Advisor & Director of Community Engagement, VHA Homeless Programs, USVA*

*Thayer Verschoor, Executive Director of Intergovernmental Affairs, USVA*

*Norman Suchar, Director, Special Needs Assistance Programs, Community Planning & Development, U.S. Department of Housing & Urban Development (USHUD)*

*John Gibbs, Senior Advisor, Office of Community Planning & Development, USHUD*

*Chris Bourne, Senior Policy Advisor, Office of Policy Development & Research, USHUD*

### ***Addiction, Mental Health, & Suicide Prevention Breakout Facilitators:***

*\*Dr. McCance-Katz, Assistant Secretary for Mental Health and Substance Use, USHHS*

*Dr. David Carroll, Executive Director of the Office of Mental Health and Suicide Prevention, USVA*

*Stephanie Birdwell, Director of the Office of Tribal Government Relations, USVA*

*Ralph Gaines, Principal Deputy Assistant Secretary, Community Planning & Development, USHUD*

*Brett Esders, Senior Program Specialist, Office of Special Needs Assistance Programs, Office of Community Planning & Development, USHUD*

### ***VA Modernization & Reform Breakout Facilitators:***

*\*Melissa S. Glynn, Senior Advisor to the Secretary for Modernization, USVA*

*Peter Shelby, Assistant Secretary for Human Resources and Administration, USVA*

*\*Lead facilitators denoted with an asterisk*

**From:** Doherty, Julia M. EOP/USTR  
**Sent:** 6 Jul 2017 21:58:00 +0000  
**To:** Page, Tim A. - NRCS, Washington, DC; Smith, Ja'Ron K. EOP/WHO; Bomer Lauritsen, Sharon E. EOP/USTR; nathan.miller@sba.gov; robyn.s.colosimo.civ@mail.mil; jennifer.a.moyer@usace.army.mil; daniel.kahn@fcc.gov; michael.ray@fcc.gov; Bell, Jennifer Wagner W. EOP/OMB; Stein, Nora . EOP/OMB; kipp.kranbuhl@treasury.gov; donovana@cfdi.treas.gov; packer.shawn.m@dol.gov; Joy, Johnson P; Gaines, Ralph H; Marcella Szymanski (State); WintonAS@state.gov; michael.chamberlain@ed.gov; dokamuro@nsf.gov; roger.jarrell@hq.doe.gov; bennett.tate@epa.gov; brown.byron@epa.gov; Casey, Winter EOP/OSTP; Tripathi, Anjali EOP/OSTP; alopata@hrsa.gov; donald.prater@fda.hhs.gov; rebecca.buckner@fda.hhs.gov; ebranstad@doc.gov; McLean, Christopher - RD, Washington, DC; michelle.oswald@cms.hhs.gov; darci.graves@cms.hhs.gov; Parker, Chad - RD, Washington, DC; tara.a.butler4@cire.mail.mil; Gibbs, John; richard\_cardinale@ios.doi.gov  
**Subject:** RE: Ag & Rural Prosperity Workgroup Economic Development  
**Attachments:** Agriculture and Rural Prosperity Task Force USTR Priorities.docx

Hi Tim,

USTR's priorities are attached.

Best regards,

Julia

Julia Doherty  
Deputy Assistant USTR for Agricultural Affairs  
Office of the U.S. Trade Representative  
Executive Office of the President  
202.395.9559 desk  
(b)(6) mobile

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**From:** Page, Tim A. - NRCS, Washington, DC [mailto:Tim.Page@wdc.usda.gov]  
**Sent:** Thursday, July 6, 2017 3:57 PM  
**To:** Smith, Ja'Ron K. EOP/WHO <Ja'Ron.K.Smith@who.eop.gov>; Bomer Lauritsen, Sharon E. EOP/USTR <Sharon\_E\_BomerLauritsen@ustr.eop.gov>; Doherty, Julia M. EOP/USTR <Julia\_Doherty@ustr.eop.gov>; nathan.miller@sba.gov; robyn.s.colosimo.civ@mail.mil; jennifer.a.moyer@usace.army.mil; daniel.kahn@fcc.gov; michael.ray@fcc.gov; Bell, Jennifer Wagner W. EOP/OMB <Jennifer\_Wagner\_Bell@omb.eop.gov>; Stein, Nora . EOP/OMB <Nora\_Stein@omb.eop.gov>; kipp.kranbuhl@treasury.gov; donovana@cfdi.treas.gov; packer.shawn.m@dol.gov; johnson.p.joy@hud.gov; ralph.h.gaines@hud.gov; Marcella Szymanski (State) <SzymanskiMB@state.gov>; WintonAS@state.gov; michael.chamberlain@ed.gov; dokamuro@nsf.gov; roger.jarrell@hq.doe.gov; bennett.tate@epa.gov; brown.byron@epa.gov; Casey, Winter EOP/OSTP <Winter.N.Casey@ostp.eop.gov>; Tripathi, Anjali EOP/OSTP <Anjali.N.Tripathi@ostp.eop.gov>; alopata@hrsa.gov; donald.prater@fda.hhs.gov; rebecca.buckner@fda.hhs.gov; ebranstad@doc.gov; McLean, Christopher - RD, Washington, DC

<Christopher.McLean@wdc.usda.gov>; michelle.oswald@cms.hhs.gov; darci.graves@cms.hhs.gov;  
Parker, Chad - RD, Washington, DC <Chad.Parker@wdc.usda.gov>; tara.a.butler4@cire.mail.mil;  
john.gibbs@hud.gov; richard\_cardinale@ios.doi.gov

**Subject:** Ag & Rural Prosperity Workgroup Economic Development

Good Afternoon All,

Thank you to everyone that has already submitted the information we requested. If you haven't already, please submit your top 5 priorities and the inventory of your agency's Rural & Ag programs and grants as soon as possible. We would like to send out the compiled version prior to our next meeting.

Thank you!

Tim A. Page  
Office of the Secretary  
Office: 202-690-2084  
Cell: (b)(6)

This electronic message contains information generated by the USDA solely for the intended recipients. Any unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

Agriculture and Rural Prosperity Task Force

Top 5 Concerns

USTR coordinates the interagency in the development and implementation of U.S. trade policy. Our top concerns are:

(b)(5) Deliberative Privilege

**From:** Zadrozny, John A. EOP/WHO  
**Sent:** 29 Nov 2017 12:26:52 +0000  
**To:** Bash, Zina G. EOP/WHO;Veprek, Andrew M. EOP/WHO;Wetmore, David H.  
EOP/WHO;Whetstone, Trevor D. EOP/WHO;Pryor, Pamela D;ONEill, Catharine P;Bethany Kozma;Haller,  
Julia Z;Gibbs, John;Aramanda, Alec (HHS/IOS);Newman, Emily (IHS/HQ)  
**Subject:** Meeting

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 10 Oct 2017 16:01:25 +0000  
**To:** Gaines, Ralph H  
**Cc:** Gibbs, John  
**Subject:** RE: WH PCC: Opioids

Thank you!

---

**From:** Gaines, Ralph H [mailto:Ralph.H.Gaines@hud.gov]  
**Sent:** Tuesday, October 10, 2017 11:42 AM  
**To:** Salvi, Mary E. EOP/WHO <Mary.E.Salvi@who.eop.gov>  
**Cc:** Gibbs, John <John.Gibbs@hud.gov>  
**Subject:** RE: WH PCC: Opioids

Mary,  
John Gibbs, one of our Senior Advisors will sit in for me. I've sent him the invitation.  
Thank you.

Ralph Gaines  
Principal Deputy Assistant Secretary - CPD

(b)(6)

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**From:** Salvi, Mary E. EOP/WHO [mailto:Mary.E.Salvi@who.eop.gov]  
**Sent:** Thursday, October 05, 2017 9:09 AM  
**To:** Gaines, Ralph H <Ralph.H.Gaines@hud.gov>  
**Subject:** RE: WH PCC: Opioids

There will not be – if you would like to send someone as a surrogate, that is fine. Just let me know who!

---

**From:** Gaines, Ralph H [mailto:Ralph.H.Gaines@hud.gov]  
**Sent:** Thursday, October 5, 2017 9:04 AM  
**To:** Salvi, Mary E. EOP/WHO <Mary.E.Salvi@who.eop.gov>  
**Subject:** RE: WH PCC: Opioids

Mary,  
Will there be a call in number? I'm planning to be at our Chicago office that day.  
Thank you.

Ralph Gaines  
Principal Deputy Assistant Secretary - CPD

(b)(6)

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**From:** Salvi, Mary E. EOP/WHO [mailto:Mary.E.Salvi@who.eop.gov]  
**Sent:** Wednesday, October 04, 2017 8:24 PM  
**To:** Talento, Kathryn F. EOP/WHO <Kathryn.F.Talento@who.eop.gov>  
**Subject:** WH PCC: Opioids

Team,

The WH Domestic Policy Council requests your participation in a Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The first of these meetings will convene on Friday, October 13, at 10:30 AM. The group will meet in the EEOB, Secretary of War Room 230A.

Please confirm your attendance by 10/6, at 5 PM. Also, please have all confirmed participants complete this link: <https://events.whitehouse.gov/form?rid=QYDBH32977>.

Read ahead materials will circulate before the meeting to confirmed participants.

Invited Participants

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

OMB: Joe Grogan

OAI: Reed Cordish

WH Senior Counselor: Renee Hudson

OSTP: Michael Kratsios

OSTP: Stephanie Xu

ONDCP: Chip Muir

NSC: TBD

HHS: Nina Schaefer

DOJ: Gary Barnett

DHS: Justin Mathes

VA: Tom Bowman

DOD: Thomas McCaffery

State: Brian Hook

Treasury: Dan Kowalski

DoED: David Esquith

HUD: Ralph Gaines

DOL: Nick Geale

DNI: Viraj Mirani

USPIS: TBD

FDA: Anna Abram

Thank you, please feel free to reach out with any questions.

Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 18 Oct 2017 19:08:09 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Selnick, Darin S. EOP/WHO;Grogan, Joseph J. EOP/OMB;Pyron, Robert C. EOP/OMB;Cordish, Reed S. EOP/WHO;Hudson, Renee R. EOP/WHO;Muir, Lawrence L. EOP/ONDCP;Nina.Schaefer@hhs.gov;Justin.matthes@hq.dhs.gov;Issac, Charlyn EOP;Thomas.Bowman@va.gov;Daniel.Kowalski@treasury.gov;Gaines, Ralph H;Viraj.Mirani@dni.gov;Ronald.A.Stroman@usps.gov;Abram, Anna;Amin, Stacy C. EOP/WHO;Kraninger, Kathleen L. EOP/OMB;Talbot, Eric S. EOP/NSC;Conway, Molly E - OSEC;PETERLIN, MEGHANN K;Liddell, Christopher P. EOP/WHO;Ditto, Jessica E. EOP/WHO;Chester, Kemp L. EOP/ONDCP;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Gibbs, John;Chretien, JP EOP/OSTP;Peterson, Chad S;Blase, Brian C. EOP/WHO;Clancy, Carolyn;Campau, Anthony P. EOP/OMB;Fiddler, Leah C. EOP/NSC;Armstrong, Rebekah W. EOP/OVP;Dickard, Norris;Cline, Christine M;Bressack, Leah (ODAG);Demartino, Robert E CAPT USPHS (US)  
**Cc:** Harris, Jeffrey M. EOP/OMB;Peterlin, Margaret JA;Grieco, Christopher K. EOP/WHO;Bumatay, Patrick (ODAG)  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** OPIOID FACTS - HHS.DOCX, OPIOID FACTS - INTERDICTION.DOCX, PCC Opioids Agenda 10.20.17 v2.docx

**\*Note change in time\***

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The second of these meetings will convene on Friday, October 20, at 3 PM. The group will meet in the EEOB 350.

We ask that one representative from each agency and department attend. Please email me confirming your (or your designee's) attendance.

As a reminder – complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached.

Confirmed Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Andy Koenig

OPL: Steve Munisteri

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: JP Chretien

ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer  
DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

## Overview of Opioid Epidemic in the U.S.

### *Impact of Epidemic*

- Addressing the prescription opioid and heroin overdose epidemic in the United States is a top priority for the Administration.
- Over the past 15 years, communities and families across our Nation have been impacted by the consequences of increasing prescription and illicit opioid abuse, addiction, and overdose.
- The opioid epidemic knows no bounds – people of every class, creed, color, age and sex have been touched by this public health crisis.
- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- Drug overdose deaths are now the leading cause of injury death in the United States – outnumbering deaths from car crashes or gun-related deaths.
- In 2015, there were more than 52,000 drug overdose deaths, and more than 33,000 of these deaths involved a prescription and/or illicit opioid.
- In 2015, 37 states had more drug overdose deaths than deaths from motor vehicle traffic crashes and 31 states had more drug overdose deaths than firearm-related deaths.
- Overdose deaths involving prescription opioids have quadrupled since 2000 and deaths involving heroin increased more than 300% between 2010 and 2015.
- Since 2000, more than 300,000 Americans have died from an overdose involving prescription or illicit opioids.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g, fentanyl and fentanyl analogs); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. in 2016 – more overdose deaths than ever recorded in U.S. history.
- The rapid proliferation of illicitly made fentanyl and other highly potent synthetic opioids into the illicit drug supply is the main driver of the increase in overdose deaths in recent years.
- Importantly, many drug users do not know they are being exposed to illicit fentanyl or other synthetic opioids. These opioids are being mixed with heroin, sold alone as heroin, pressed into counterfeit tablets to look like commonly abused prescription opioids or benzodiazepines, and being mixed (often unknowingly) with other illicit drugs like cocaine or methamphetamine.
- This lack of awareness and resultant unpredictability in the illicit drug supply is significantly increasing risk for a fatal overdose.
- In addition to driving up deaths involving opioids, illicit fentanyl and fentanyl analogs are also contributing to rising numbers of deaths involving cocaine and other stimulants.
- Along with deaths, we have seen numerous other indicators of the opioid problem worsen in the past decade:
  - Between 2005 and 2014, the national rate of opioid-related inpatient states increased 64% and the rate of opioid-related ED visits increased 99%

- Rates of hepatitis C and B have been rising, especially among rural and suburban young people who are injecting opioids.
- In 2015, the U.S. experienced the largest outbreak of HIV in recent history in Scott County, Indiana where more than 200 HIV cases were identified in this small county; over 90% of the cases were co-infected with HCV
- A recent study by CDC estimated that the economic costs associated with opioid misuse are nearly \$80 billion per year in the U.S.
- Neonatal abstinence syndrome (NAS) and impacts on children
  - NAS hospital admissions have been increasing at rapid pace
    - Between 2003 and 2012, NAS hospital admissions increased more than fourfold – by 2012, on average, one NAS-affected infant was born every 25 minutes in the United States
    - NAS resulted in 67,869 hospital days in 2003 compared to 291,168 in 2012
    - For an infant affected by NAS, the hospital stay was nearly 3.5 times as long (16.57 hospital days compared with 4.98 for a non-NAS patient)
  - Rural areas have been more impacted than urban areas
    - From 2004 to 2013, the incidence of NAS increased from 1.2 to 7.5 per 1000 hospital births among rural infants and from 1.4 to 4.8 per 1000 births among urban infants
    - From 2004 to 2013, the frequency of hospital deliveries complicated by maternal opioid use increased from 1.3 to 8.1 per 1000 hospital deliveries among rural mothers and from 1.6 to 4.8 per 1000 hospital deliveries among urban mothers
  - There is wide variation in NAS incidence across states
    - NAS incidence ranged from 0.7 cases per 1,000 hospital births in Hawaii to 33.4 cases per 1,000 hospital births in West Virginia in 2013
  - Hospital costs related to NAS are increasing
    - Mean hospital charges for NAS discharges increased from \$39,400 in 2000 to \$53,400 in 2009
    - Aggregate hospital charges for all infants with NAS in 2012 were estimated to be \$1.5 billion; approximately 80% was financed by Medicaid programs
  - The U.S. foster care system has also been impacted
    - After years of decline, the national foster care caseload has been rising over the past four years
    - Between 2011 and 2015, the number of children in care rose from 397,000 to 428,000, an 8 percent increase
    - From 2012 to 2015, the percentage of child removals from the home where parental drug abuse was a contributing factor increased 13 percent (from 28.5% in 2012 to 32.2% in 2015)—the largest percent increase compared to any other circumstance around removal.
    - Although illicit opioid abuse is often cited in the news media as the primary cause for this recent increase in foster care caseloads, there is little empirical evidence in the research literature to support this claim.
    - HHS is conducting research to better understand the relationship between substance abuse, including opioid abuse, and rising foster care caseloads.

### ***Demographics***

- Although the opioid epidemic has impacted men and women as well as a broad range of ages, race/ethnicities, and socioeconomic groups, several populations have been identified as being at particularly high risk for opioid misuse and overdose. These include:
  - Men
  - Non-Hispanic Whites and American Indians/Alaskan Natives
  - People on Medicaid
  - People who are homeless
  - People with a history of mental health problems and/or a history of any substance use
  - People with chronic pain
  - People combining opioid use with other sedating medications or alcohol
  - The highest overdose death rates for prescription opioids are found among people aged 45-54 followed by 35-44.
  - The highest overdose death rates for heroin as well as synthetic opioids (e.g., fentanyl) are among people aged 25-34 years followed by 35-44 year olds
- We also know that the population of people using heroin in the U.S. now closely resembles the population of people who have been misusing prescription opioids
  - 70-80% of current heroin users report misuse of prescription opioids prior to initiating heroin use
  - Heroin use has increased among both men and women, but increased faster among women in recent years
  - Heroin use has increased in rural and small metropolitan areas and remained high in urban areas
  - Heroin use has increased significantly among people with private insurance
  - A recent study found that prescription opioid addiction was the strongest risk factor for heroin addiction, even after accounting for demographic and other substance use factors
  - However, we also know that people using heroin report problematic use of other substances as well, including alcohol, marijuana, cocaine, and prescription tranquilizers
  - Research indicates that the majority of people overdosing on fentanyl closely resemble the heroin using population; however, reports of toxic fentanyl exposure among cocaine users and people using counterfeit benzodiazepines and oral opioids are starting to emerge

### ***Drivers of the Epidemic***

- The increases in public health harms related to opioids in the U.S. are fundamentally tied to two primary issues.
- First, the significant rise in prescribing of opioid pain medications that began in the U.S. in the mid to late 1990s.
- Not only did the volume of opioids prescribed increase, but healthcare providers began to prescribe opioids in ways that we now know are high-risk and have been associated with opioid misuse, addiction, and overdose. For example:
  - Providers started to prescribe higher doses of opioids and prescribing them for longer periods of time
  - Providers began to prescribe opioids for many different types of chronic non-cancer pain conditions that are not likely to benefit from opioids

- Providers began prescribing opioids in combination with medications like benzodiazepine anti-anxiety drugs which can substantially increase the risk for overdose
- The second primary driver of the current opioid crisis is a lack of health system and provider capacity to identify, engage, and provide individuals with high-quality, evidence-based treatment, in particular medication-assisted treatment with naltrexone, buprenorphine, or methadone, for their opioid addiction.
  - It is well-documented that the majority of people with opioid addiction in the U.S. do not receive treatment, and even among those who do many do not receive evidence-based care.
  - This lack of access to treatment is a significant contributor to rising rates of heroin and fentanyl use, rates of injection drug use, and overdose death.

### ***Emerging Signs of Progress***

- Although rates of addiction and overdose continue to increase, we are starting to see some positive changes in the U.S. For example,
  - Awareness about the dangers of prescription opioid misuse and its connection to heroin use has been increasing among the public and among health care providers
  - Youth substance use, including prescription opioid misuse, has been declining in the last decade
  - Opioid prescribing has been declining in the U.S. since 2011-2012
  - Initiation of prescription opioid misuse has been declining for the last several years and overall misuse has declined among a wide range of demographic groups
  - The medical community is more fully embracing the use of alternatives to opioids for pain care and the use of medication-assisted treatment for opioid addiction
  - More people are now receiving medication-assisted treatment for their opioid addiction

## OPIOID INTERDICTION STATISTICS

### *Opioid Epidemic Overview*

- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- In 2015, thirty-seven states had more drug overdose deaths than deaths from motor vehicle traffic crashes and thirty-one had more drug overdose deaths than firearm-related deaths.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g. fentanyl and fentanyl analogues); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. – most overdose deaths in U.S. history – more than the 58,213 U.S. military fatalities throughout the Vietnam War, 1956 – 1975.<sup>1</sup>

### *Seizure Data*

- Mexico is the principal supplier for heroin, and a transit country for fentanyl, into the United States. Transnational Criminal Organizations (TCOs) smuggle illicit drugs across our border and distribute them to a vast U.S. drug market. Poppy cultivation in Mexico was estimated to be 32,000 hectares with a potential yield of 81 metric tons in 2016.
- The DEA's 2015 Heroin Signature Program (HSP) analyzed more than 930 samples of heroin seized in the U.S. and about 90% of the heroin was determined to be from Mexico.
- According to 2016 CBP data, 82% of the heroin interdicted was seized along our Southwest Border with Mexico.

As highlighted in the North American Drug Dialogue (NADD) Joint Strategic Assessment, synthetic opioids and precursor chemicals used to produce opioids often originate from beyond North America. China has been identified by all three countries as a primary source of illicit fentanyl (including its analogues and precursors) available in North America. Afghanistan is reportedly a major source of heroin to Canada.

- In 2013, Customs and Border Protection (CBP) seized 2 pound of fentanyl at the ports of entry. In 2016, we seized over 450 pounds of fentanyl. The latest seizure data indicates that the seizure amount will more than double in 2017.<sup>2</sup>
- In 2016, more than 1,137 domestic drug seizures involved fentanyl. This represents a 53% increase over the number of seizures in 2015 and a nearly 300% increase overall since 2014.

National Heroin Coordination Group, ONDCP  
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The number and amount of fentanyl pills, liquid, and kilograms of powder seized have each increased during this time. While fentanyl seizures are most typically in a powder, salt, or rock-like solid-state kilogram form; seized amounts of fentanyl capsules or tablets and liquid have increased in recent years. As of October 5, 2017, 941 domestic drug seizures this calendar year involved fentanyl; approximately the same number of seizures tallied in all of 2016.<sup>3</sup>

- In 2015, fentanyl was the 10<sup>th</sup> most frequently encountered drug by Federal, state, and local law enforcement nationwide as reported to the National Forensic Laboratory Information System (NFLIS) database, accounting for just over 1% (14,051) of all exhibits submitted. By mid-year 2016, fentanyl was the 7<sup>th</sup> most frequently encountered drug by law enforcement; accounting for nearly 2% (14,769) of all submitted drug exhibits. The US Census regions reporting the greatest number of law enforcement encounters with fentanyl by mid-year 2016 are the Northeast (5,711) and Midwest (5,645) followed by the South (3,237) and West (176).<sup>4</sup>
- In processing inbound international mail, the CBP seized contraband narcotics almost 27,000 times weighing in excess of 65,000 kilograms in fiscal year 2016. In this time period, the CBP seized 5.59 kilograms of fentanyl-family opioids in 26 separate seizures. As of October 5, 2017, the total fentanyl seizure for fiscal year 2017 is currently 498 kilograms, with multiple seizures still pending laboratory classification results.<sup>5</sup>
- The USPS saw over 275 million international inbound mailings in FY 2016. Of those items, there were over 10 million international express mail items and over 4 million air and surface parcels. In FY 2016, the United States Postal Inspection Service (USPIS) seized 89 pounds of heroin, 13,968 Oxycodone tablets, and fentanyl-family synthetic opioids on 36 occasions. As of July 2017, USPIS has seized over 300 mailings that contained suspected synthetic opioids.<sup>6</sup> The detection of synthetic opioids within international mail and advances in mail automation and segregation is constantly improving. In these cases, USPIS utilized intelligence derived from drug seizures, international partnerships, and strong relationships with Federal, state, local and tribal law enforcement agencies.
- Express consignment carriers reported to CBP that in fiscal year 2016, they processed over 111 million shipping bills for parcels and packages entering the United States. Each bill could contain information on more than one parcel/package.. In processing inbound express consignment parcels, the CBP seized contraband narcotics 3,900 times accounting for over 23,800 kilograms in fiscal year 2016. Of these seizures, fentanyl-family opioids accounted for 18.46 kilograms in 30 separate express consignment seizures.
- As fentanyl detection technology improves and the canine fentanyl detection program expands, the number of seizures are expected to rise. This rise will be an indicator of greater

law enforcement activity focused on fentanyl and not necessarily a primary indicator of total flow.

- Border seizures of cocaine, methamphetamine, and other synthetic drugs also continue to rise.
- Drug seizures are not an indicator of illicit flow; rather, they are reflective of enforcement activity.
- The number of countries providing advance electronic data on international mail continues to grow. This allows CBP to better target mail parcels that contain drugs and other illicit merchandise.

### ***Transnational Trafficking Organizations***

- According to DEA, Mexican Transnational Criminal Organizations (TCOs) remain the greatest criminal drug threat to the United States; no other group is currently positioned to challenge them. These TCOs maintain territorial influence over large regions in Mexico used for the cultivation, production, importation, and transportation of illicit drugs. By controlling lucrative smuggling corridors across the U.S. Southwest Border (SWB), Mexican TCOs are able to introduce multi-ton quantities of illicit drugs into the United States on a yearly basis. The poly-drug portfolio maintained by Mexican TCOs consists primarily of heroin, methamphetamine, cocaine, marijuana, and to a lesser extent, fentanyl.<sup>7</sup>
  - Pittsburgh, Pennsylvania: Mexican TCOs have established routes for the transportation of South American and Mexican “white” heroin into Pittsburgh. Heroin shipments are sent via couriers on passenger buses to Pittsburgh. Law enforcement reporting indicates New Jersey serves as a transshipment point for heroin and fentanyl shipments originating in Mexico and destined for Pittsburgh consumer markets.
  - Central Massachusetts: The DEA New England Field Division reported the seizure of two heroin mills in Central Massachusetts in May 2015, both containing fentanyl, as well as heroin. In one mill, DEA in coordination with state and local authorities, seized approximately four kilograms of combined heroin and fentanyl, as well as kilogram presses, “finger” presses, blenders, and various other milling tools. At the second mill, a much larger operation, an estimated 15 kilograms of heroin/fentanyl were seized in bulk form, along with kilogram presses, finger presses, blenders, and other items associated with the cutting and packaging of heroin and fentanyl.
  - On August 13, 2015 in Central Massachusetts, the DEA New England Field Division Tactical Diversion Squad (TDS) seized 3,800 counterfeit 30 mg oxycodone tablets containing a mixture of heroin and fentanyl, and small quantities of powdered heroin and fentanyl from a trafficking organization. The organization had manufactured and distributed multi-thousand tablet quantities of counterfeit oxycodone tablets.

- Heroin mills are commonly found in the New York City metropolitan area due to its station as a major heroin distribution hub. The DEA New York Field Division reports organizations are operating mills and stash locations in the suburban and affluent areas of New York City and in nearby states.
- In 2010, Los Zetas formed as an independent cartel when it officially splintered from the Gulf Cartel. At that time, Los Zetas held territorial sway over large parts of eastern, central, and southern Mexico. However, due to pressure from rival cartels, Mexican law enforcement, and internal conflicts, the influence of Los Zetas has lessened significantly in recent years. Los Zetas smuggle the majority of its illicit drugs via border crossing points between Del Rio and Falcon Lake, Texas. Traditionally, the main drug exports of Los Zetas consisted of marijuana and cocaine, though there are indications the group has recently expanded into heroin and methamphetamine distribution. Significant drug supply hubs controlled by Los Zetas can be found in Dallas, New Orleans, and Atlanta.
- The Baja California trafficking vector extends from the production zones for heroin and other drugs in the Michoacán, Guerrero, and the Golden Triangle region. Illicit flights provide trafficking groups, primarily the Sinaloa Cartel, with a rapid means to move poly-drug loads from mainland Mexico to the Baja Peninsula and onward to the U.S. - Mexico border. As an example of a typical illicit flight cargo - on 22 March 2017, Mexican Federal Police and Mexican Army forces from the 2nd Military Zone interdicted a Cessna carrying 315 kg of cocaine, 150 kg of methamphetamine, and 42 kg of heroin. Currently, the GOM successfully intercepts a minute fraction of the total illicit flights entering Baja California.

### ***International Diplomacy and Policy***

- The Justice Department announced on October 17, 2017 that federal grand juries in the Southern District of Mississippi and the District of North Dakota returned indictments, unsealed yesterday, against two Chinese nationals and their North American based traffickers and distributors for separate conspiracies to distribute large quantities of fentanyl and fentanyl analogues and other opiate substances in the United States. The investigations revealed a new and disturbing facet of the opioid crisis in America: fentanyl and fentanyl analogues are coming into the United States in numerous ways, including highly pure shipments of fentanyl from factories in China directly to U.S. customers who purchase it on the Internet. Unwary or inexperienced users often have no idea that they are ingesting fentanyl until it is too late. The Centers for Disease Control estimates that over 20,000 Americans were killed by fentanyl and fentanyl analogues in 2016, and the number is rising at an exponential rate.
- After the United States raised the need for better regulation of Chinese chemical and pharmaceutical industries at a number of high-level engagements, including the Strategic and Economic Dialogue and the Law Enforcement Joint Liaison Group, China responded by domestically controlling 116 of such substances in 2015, and another four critical fentanyl analogues, including carfentanil, on March 1, 2017.

- The North American Drug Dialogue (NADD) and its working groups provide a framework for the governments of Canada, Mexico, and the United States to pursue increased coordination in multilateral venues to address the North American opioid epidemic. To the extent practicable, North American governments seek to coordinate national positions in advance of relevant multilateral drug fora and promote common positions on international drug policy.
- The United States works closely with the UN Office on Drugs and Crime (UNODC) to promote international law enforcement cooperation and implementation of the three UN drug control treaties, including in the area detection and surveillance of fentanyl analogues and new psychoactive substances (NPS). With its worldwide network of field offices, UNODC serves as a valuable mechanism for delivering technical assistance to build international law enforcement capacities and reduce demand for illegal drugs. In this respect, UNODC serves as a force-multiplier for U.S. bilateral programs, and a vehicle for channeling contributions from additional donor countries as means of burden sharing.
- The United States also supports the drug control mission of the Organization of American States' Inter-American Drug Abuse Control Commission (OAS-CICAD), which is the Western Hemisphere's policy forum for channeling the collective efforts of OAS countries to reduce the production, trafficking and use of illegal drugs. Through OAS-CICAD, the United States supports a wide range of Hemispheric multilateral initiatives including: expert groups that produce or review model legislation; data collection capacity building throughout the region; and the development of pilot projects to build institutional capacity, especially in terms of legislative initiatives and alternatives to incarceration, namely drug courts that focus upon drug use recovery.
- The International Narcotics Control Board (INCB) is an independent, quasi-judicial monitoring body responsible for promoting the implementation of the three UN drug control treaties. The United States provides funding to the INCB to monitor the enforcement measures called for in the UN conventions against illicit drugs, particularly to improve detection and tracking of precursor chemicals to prevent diversion.
- The Colombo Plan is an organization charged with promoting economic and social development in Asia and the Pacific. The United States supports the efforts of its Drug Advisory Program that provides prevention, recovery and treatment programs in more than 40 countries.
- The United States supports the efforts of the International Development Law Organization (IDLO) and the UN Development Program to promote criminal justice reform and build legal capacity in challenging security conditions, including in key drug source and transit countries such as Afghanistan, West Africa and Central Asia.

## ***International Finance***

- Illicit and diverted drugs that enter the United States from global suppliers as the result of a long and complex process involving manufacture, concealment, movement, purchase, and delivery, are bought and sold in communities across the United States. Those illicit drugs change hands several times during the process; and often times involve a transfer of money either as payment for service or for the delivery of the final product. Traditionally those transactions are done in cash, creating immediately liquid assets that were almost impossible to track. As technology and money laundering (ML) methods have adapted over the years to combat refined banking regulations many new ML techniques have been used in conjunction and independent of historical methods. Although some of these methods create additional investigating evidence, these new means continue to push ahead of banking regulations and consistently provide drug traffickers a means to launder large amounts of illicit proceeds.
  - According to the United States Department of Treasury, the annual volume of illicit proceeds generated in the United States is approximately \$300 billion U.S. dollars (USD). Of that, U.S. drug sales generate an estimated 21 percent, or \$64 billion USD.<sup>8</sup>
  - The 2015 National Money Laundering Risk Assessment (NMLRA) found that fraud and drug trafficking are the largest money laundering threats to the United States, followed by human smuggling, organized crime, and public corruption.<sup>9</sup>
  - Preferred methods used by Drug Trafficking Organizations (DTOs) to launder illicit proceeds are Bulk Cash Smuggling, Trade Based Money Laundering, unlicensed Money Service Businesses (MSBs) and thru the banking sector.<sup>10</sup>
  - Drug trafficking is a business, but our understanding of this enterprise and response to it remain limited-less than 0.5% of the total laundered funds are seized.<sup>11</sup>

## ***Domestic Law Enforcement and First Responders***

- Hospital service utilization for complications related to opioids have increased in recent years. Between 2010 and 2014, the most recent year for which data is available, opioid-related emergency department visits increased 51% and inpatient hospital stays rose by 14%.<sup>12</sup> Preliminary data from a small subset of states suggest that opioid-related hospital utilization has continued to rise through early 2017.<sup>13</sup> The frequency with which emergency medical service (EMS) personnel are encountering patients in need of naloxone has also risen noticeably. In 2016, approximately 190,000 patients, or 10 people for every 1,000 treated by EMS nationwide, were administered naloxone as part of their emergency care. This represents a 43% increase since 2014 in the rate with which EMS is administering naloxone to patients in crisis.”<sup>14</sup>

- In 2016, an estimated 15,632 domestically seized tablets and capsules were identified by Drug Enforcement Administration (DEA) forensic laboratories as containing some amount of fentanyl and/or fentanyl-family drugs with or without other illicit drugs and non-narcotic substances. This represents approximately 16 times the number of fentanyl-family-containing tablets and capsules analyzed by DEA's laboratories in 2014. These counts are not representative of **all** seized fentanyl tablets and capsules in the United States (or specific geographic regions), but are representative of all evidence *submitted* and *analyzed* by DEA laboratories from domestic sources.<sup>15</sup>
- Law enforcement seizure submissions of fentanyl to forensic labs have seen a 340% increase in just three years, from 928 in 2013 to 34,204 in 2016.
- Heroin seizures have increased over 170% from 2007 (2,800 kilograms) to 2015 (7,600 kilograms).<sup>16</sup>
- According to DEA's El Paso Intelligence Center, more than 750 domestic drug seizures involved fentanyl in 2016, representing a 26% increase over seizures in 2015. While fentanyl seizures are most typically in powder, salt, or rock-like form, seized amounts of pills and liquid are increasing.
- Detection of high-purity fentanyl that is direct-shipped into the United States via the U.S. Postal Service (USPS) or FedEx/UPS/DHL is challenging. In processing inbound international mail, CBP is responsible for screening and interdiction at 9 international mail screening facilities before letters/parcels/packages are released to the USPS for domestic delivery. CBP works closely with the U.S. Postal Inspection Service (USPIS) targeting international shipments of illicit narcotics, including fentanyl.
- Over 90% of inbound international mail is sent from USPS's top-volume trading partners.
- USPS now receives Advanced Electronic Data (AED) on inbound packages from 20 countries, including China.
- USPS now receives AED on approximately 40% of inbound packages.

### ***Rural Opioid Impact***

- Rural states are more likely to have higher rates of overdose death, particularly from prescription opioid overdose.<sup>17</sup> Rural areas also tend to have higher risk occupations that are physically demanding and prone to injury, for which opioids may be prescribed for treatment. Rural primary care providers are less likely to have received waivers to prescribe buprenorphine in rural communities.<sup>18</sup>

- Rural opioid users were more likely to have socio-economic vulnerabilities that might put them at risk of adverse outcomes. Limited educational attainment, poor health status, being un-insured, and low-income are all socio-economic factors related to substance use disorder. These socio-demographic identifiers of rural opiate users have potential implications for family outcomes ranging from adverse experiences decreased family earning potential, limited professional employment, encounters with law enforcement and the involvement of child welfare services.<sup>19</sup>
- State child welfare systems have reported that they are experiencing an increase in families coming to their attention with substance use problems impacting their ability to safely parent.<sup>20</sup> Overall, the percent of victims from FY 2012 to FY 2014, with the risk factor designation of parental drug abuse has increased from 19.8% to 25.5%. However, within this group, the percent of infants with the risk factor designation of parental drug abuse has increased 8.1% (from 25.7% to 33.8%).<sup>21</sup>

### ***Opioid Impacts on Children***

- It is estimated that due in large part to the opioid crisis, at least 2.5 million children nationwide are being raised by grandparents or other relatives. But some have no relatives who will take them in and go directly to foster care. “We think about 50 percent of the kids who are in foster care in Ohio are there because one or both parents are in fact drug addicts,” reported the state’s attorney general. Across Ohio, 14,000 children are in custody, up fourteen percent in five years. “We’re removing one to three infants a month that are born addicted to drugs,” according to the executive director for Children’s Services in Adams County.
- Last fall (2016), the Department of Health and Human Services (HHS) released their latest official child welfare data. That data showed that in 2015, 427,910 children were in foster care, an 8% increase since 2012. New data suggests that drug abuse by the parent was the primary reason for the child’s removal in 32% of cases, and a parent’s inability to cope was a factor in a child’s removal in 14% of cases.<sup>22</sup>
- Officials at the Administration on Children, Youth and Families (ACYF) interviewed child welfare directors in states experiencing the highest increase in foster care numbers. State officials informed ACYF on what the data suggest: “A rise in parental substance use is likely a major factor driving up the number of children in foster homes. Citing opioid and methamphetamine use as the most debilitating and prevalent substances used, some state officials expressed concern that the problem of substance use is straining their child welfare agencies.”<sup>23</sup>

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<sup>1</sup> <https://www.archives.gov/research/military/vietnam-war/casualty-statistics.html#date>. DCAS data recorded 58,220 deaths, seven of those deaths occurred after 1987. The U.S. signed the peace agreement in January 1973 and withdrew on March 29, 1973. On April 30, 1975, the last few Americans still in South Vietnam were airlifted out of

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country as Saigon fell.

<sup>2</sup> These seizures aggregate fentanyl seizures without an analysis of purity data and does not reflect all domestic or international seizures by the U.S. government, state, local, or tribal entities.

<sup>3</sup> El Paso Intelligence Center (EPIC), National Seizure System (NSS). Extracted by ONDCP on Oct 5, 2017.

<sup>4</sup> U.S. Drug Enforcement Administration, Diversion Control Division. (2016). National Forensic Laboratory Information System: Year 2016 Mid-Year Report. Springfield, VA: U.S. Drug Enforcement Administration.

<sup>5</sup> United States Customs and Border Protection (CBP) information provided to ONDCP on Oct, 5, 2017.

<sup>6</sup> United States Postal Inspection Service (USPIS) information provided to ONDCP on Aug, 4, 2017.

<sup>7</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>8</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>9</sup> Department of Treasury, National Money Laundering Risk Assessment, October 2015.

<https://www.treasury.gov/resource-center/terrorist-illicit-finance/Documents/National%20Money%20Laundering%20Risk%20Assessment%20%E2%80%93%202006-12-2015.pdf>

<sup>10</sup> Ibid.

<sup>11</sup> Estimating Illicit Financial Flows from drugs trafficking and other Transnational Organized Crimes, UNODC, Vienna, [www.unodc.org/documents/data-and-analysis/Studies/Illicit\\_financial\\_flows\\_2011\\_web.pdf](http://www.unodc.org/documents/data-and-analysis/Studies/Illicit_financial_flows_2011_web.pdf), accessed Oct 2017.

<sup>12</sup> Agency for Healthcare Research and Quality (AHRQ). Healthcare Cost and Utilization Project (HCUP), National Emergency Department Sample (NEDS) and National Inpatient Sample (NIS), 2010-2014 (all available data as of 03/28/2017). Emergency department visits exclude those for patients admitted to the hospital. Inpatient stays include those admitted through the emergency department.

<sup>13</sup> Office of National Drug Control Policy (ONDCP), National Heroin Coordination Group (NHCG). Private correspondence with 20 self-selected partner states in the implementation of the Heroin Availability Reduction Plan (HARP).

<sup>14</sup> Highway Traffic Safety Administration (NHTSA), Office of Emergency Medical Services (OEMS). National EMS Information System (NEMSIS), special extract for ONDCP on 09/15/2017.

<sup>15</sup> U.S. Department of Justice, Drug Enforcement Administration. STARLiMS forensic drug chemistry database. Analysis by ONDCP on export through May 15, 2017.

<sup>16</sup> National Seizure System (NSS), El Paso Intelligence Center, 2016

<sup>17</sup> <https://www.hrsa.gov/advisorycommittees/rural/publications/opioidabuse.pdf>.

<sup>18</sup> Rosenblatt, R. A., et al. "Geographic and Specialty Distribution of Us Physicians Trained to Treat Opioid Use Disorder." *Ann Fam Med* 13.1 (2015): 23-6. <http://www.samhsa.gov/medication-assisted-treatment/buprenorphine-waiver-management/>. Buprenorphine is an opioid medication used to treat opioid addiction in the privacy of a physician's office.

<sup>19</sup> Lenardson, J. D., J. A. Gale, and E. C. Ziller. (2016). Rural opioid abuse: Prevalence and user characteristics. (PB 63-1).

<sup>20</sup> Kamp, J., and A. Campo-Flores. "Parents' drug Abuse Strains Child-Welfare Agencies." *The Wall Street Journal*. Jan. 12, 2016. Retrieved from <http://www.wsj.com/articles/parents-drug-abuse-strains-child-welfare-agencies-1452538476>

<sup>21</sup> Child Welfare Information Gateway. (2016). Child maltreatment 2014: Summary of key findings. Washington, DC: U.S. Department of Health and Human Services, Children's Bureau.

<sup>22</sup> Department of Health and Human Services, Administration for Children and Families. (2016). The AFCARS Report Number 23. Retrieved from <https://www.acf.hhs.gov/cb/resource/afcars-report-23>.

<sup>23</sup> <http://www.cwla.org/wp-content/uploads/2017/09/CWLA-Comments-to-Opioid-Commission-Draft.pdf>.

National Heroin Coordination Group, ONDCP

(202) 395-6605

17 October 2017

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH – OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we kicked off the interagency process for developing the President's initiative. We continue to develop a workplan, plan to circulate the problem statement, and move forward on the first set of deliverables (the Commitment Documents).

This week's meeting will be an open discussion, focusing on questions that arise as agencies continue to put together their Commitment Documents.

**III. PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Andy Koenig  
OPL: Steve Munisteri  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer

DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

#### IV. DISCUSSION

- President's plans for the next couple weeks of opioids crisis response
- Feedback on / finalization of the workplan
- Questions as agencies develop commitment documents
- Scale and budget of new initiative
- Performance measurement
- Governance
- Next steps

#### V. ATTACHMENTS

Latest work plan draft.

**From:** Gaines, Ralph H on behalf of Salvi, Mary E. EOP/WHO  
**Sent:** 18 Oct 2017 20:56:24 +0000  
**To:** Gibbs, John  
**Subject:** FW: Opioids (WH DPC)  
**Attachments:** OPIOID FACTS - HHS.DOCX, OPIOID FACTS - INTERDICTION.DOCX, PCC Opioids Agenda 10.20.17 v2.docx

-----Original Appointment-----

**From:** Salvi, Mary E. EOP/WHO [<mailto:Mary.E.Salvi@who.eop.gov>]  
**Sent:** Saturday, October 14, 2017 5:42 PM  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Muir, Lawrence L. EOP/ONDCP; [Nina.Schaefer@hhs.gov](mailto:Nina.Schaefer@hhs.gov); [Justin.matthes@hq.dhs.gov](mailto:Justin.matthes@hq.dhs.gov); Issac, Charlyn EOP; [Thomas.Bowman@va.gov](mailto:Thomas.Bowman@va.gov); [Daniel.Kowalski@treasury.gov](mailto:Daniel.Kowalski@treasury.gov); Gaines, Ralph H; [Viraj.Mirani@dni.gov](mailto:Viraj.Mirani@dni.gov); [Ronald.A.Stroman@usps.gov](mailto:Ronald.A.Stroman@usps.gov); Abram, Anna; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Gibbs, John; Chretien, JP EOP/OSTP; Peterson, Chad S; Blase, Brian C. EOP/WHO; Clancy, Carolyn; Campau, Anthony P. EOP/OMB; Fiddler, Leah C. EOP/NSC; Armstrong, Rebekah W. EOP/OVP; Dickard, Norris; Cline, Christine M; Bressack, Leah (ODAG); Demartino, Robert E CAPT USPHS (US)  
**Cc:** Harris, Jeffrey M. EOP/OMB; Peterlin, Margaret JA; Grieco, Christopher K. EOP/WHO; Bumatay, Patrick (ODAG)  
**Subject:** PCC: Opioids (WH DPC)  
**When:** Friday, October 20, 2017 3:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** EEOB 350

**\*Note change in time\***

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The second of these meetings will convene on Friday, October 20, at 3 PM. The group will meet in the EEOB 350.

We ask that one representative from each agency and department attend. Please email me confirming your (or your designee's) attendance.

As a reminder – complete this link (and be sure to bring a valid ID):  
<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached.

Confirmed Participants:

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Andy Koenig  
OPL: Steve Munisteri  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
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NSC: Joel Cohen  
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VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

Thank you, please feel free to reach out with any questions.

Mary Salvi  
White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

## Overview of Opioid Epidemic in the U.S.

### *Impact of Epidemic*

- Addressing the prescription opioid and heroin overdose epidemic in the United States is a top priority for the Administration.
- Over the past 15 years, communities and families across our Nation have been impacted by the consequences of increasing prescription and illicit opioid abuse, addiction, and overdose.
- The opioid epidemic knows no bounds – people of every class, creed, color, age and sex have been touched by this public health crisis.
- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- Drug overdose deaths are now the leading cause of injury death in the United States – outnumbering deaths from car crashes or gun-related deaths.
- In 2015, there were more than 52,000 drug overdose deaths, and more than 33,000 of these deaths involved a prescription and/or illicit opioid.
- In 2015, 37 states had more drug overdose deaths than deaths from motor vehicle traffic crashes and 31 states had more drug overdose deaths than firearm-related deaths.
- Overdose deaths involving prescription opioids have quadrupled since 2000 and deaths involving heroin increased more than 300% between 2010 and 2015.
- Since 2000, more than 300,000 Americans have died from an overdose involving prescription or illicit opioids.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g, fentanyl and fentanyl analogs); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. in 2016 – more overdose deaths than ever recorded in U.S. history.
- The rapid proliferation of illicitly made fentanyl and other highly potent synthetic opioids into the illicit drug supply is the main driver of the increase in overdose deaths in recent years.
- Importantly, many drug users do not know they are being exposed to illicit fentanyl or other synthetic opioids. These opioids are being mixed with heroin, sold alone as heroin, pressed into counterfeit tablets to look like commonly abused prescription opioids or benzodiazepines, and being mixed (often unknowingly) with other illicit drugs like cocaine or methamphetamine.
- This lack of awareness and resultant unpredictability in the illicit drug supply is significantly increasing risk for a fatal overdose.
- In addition to driving up deaths involving opioids, illicit fentanyl and fentanyl analogs are also contributing to rising numbers of deaths involving cocaine and other stimulants.
- Along with deaths, we have seen numerous other indicators of the opioid problem worsen in the past decade:
  - Between 2005 and 2014, the national rate of opioid-related inpatient states increased 64% and the rate of opioid-related ED visits increased 99%

- Rates of hepatitis C and B have been rising, especially among rural and suburban young people who are injecting opioids.
- In 2015, the U.S. experienced the largest outbreak of HIV in recent history in Scott County, Indiana where more than 200 HIV cases were identified in this small county; over 90% of the cases were co-infected with HCV
- A recent study by CDC estimated that the economic costs associated with opioid misuse are nearly \$80 billion per year in the U.S.
- Neonatal abstinence syndrome (NAS) and impacts on children
  - NAS hospital admissions have been increasing at rapid pace
    - Between 2003 and 2012, NAS hospital admissions increased more than fourfold – by 2012, on average, one NAS-affected infant was born every 25 minutes in the United States
    - NAS resulted in 67,869 hospital days in 2003 compared to 291,168 in 2012
    - For an infant affected by NAS, the hospital stay was nearly 3.5 times as long (16.57 hospital days compared with 4.98 for a non-NAS patient)
  - Rural areas have been more impacted than urban areas
    - From 2004 to 2013, the incidence of NAS increased from 1.2 to 7.5 per 1000 hospital births among rural infants and from 1.4 to 4.8 per 1000 births among urban infants
    - From 2004 to 2013, the frequency of hospital deliveries complicated by maternal opioid use increased from 1.3 to 8.1 per 1000 hospital deliveries among rural mothers and from 1.6 to 4.8 per 1000 hospital deliveries among urban mothers
  - There is wide variation in NAS incidence across states
    - NAS incidence ranged from 0.7 cases per 1,000 hospital births in Hawaii to 33.4 cases per 1,000 hospital births in West Virginia in 2013
  - Hospital costs related to NAS are increasing
    - Mean hospital charges for NAS discharges increased from \$39,400 in 2000 to \$53,400 in 2009
    - Aggregate hospital charges for all infants with NAS in 2012 were estimated to be \$1.5 billion; approximately 80% was financed by Medicaid programs
  - The U.S. foster care system has also been impacted
    - After years of decline, the national foster care caseload has been rising over the past four years
    - Between 2011 and 2015, the number of children in care rose from 397,000 to 428,000, an 8 percent increase
    - From 2012 to 2015, the percentage of child removals from the home where parental drug abuse was a contributing factor increased 13 percent (from 28.5% in 2012 to 32.2% in 2015)—the largest percent increase compared to any other circumstance around removal.
    - Although illicit opioid abuse is often cited in the news media as the primary cause for this recent increase in foster care caseloads, there is little empirical evidence in the research literature to support this claim.
    - HHS is conducting research to better understand the relationship between substance abuse, including opioid abuse, and rising foster care caseloads.

### ***Demographics***

- Although the opioid epidemic has impacted men and women as well as a broad range of ages, race/ethnicities, and socioeconomic groups, several populations have been identified as being at particularly high risk for opioid misuse and overdose. These include:
  - Men
  - Non-Hispanic Whites and American Indians/Alaskan Natives
  - People on Medicaid
  - People who are homeless
  - People with a history of mental health problems and/or a history of any substance use
  - People with chronic pain
  - People combining opioid use with other sedating medications or alcohol
  - The highest overdose death rates for prescription opioids are found among people aged 45-54 followed by 35-44.
  - The highest overdose death rates for heroin as well as synthetic opioids (e.g., fentanyl) are among people aged 25-34 years followed by 35-44 year olds
- We also know that the population of people using heroin in the U.S. now closely resembles the population of people who have been misusing prescription opioids
  - 70-80% of current heroin users report misuse of prescription opioids prior to initiating heroin use
  - Heroin use has increased among both men and women, but increased faster among women in recent years
  - Heroin use has increased in rural and small metropolitan areas and remained high in urban areas
  - Heroin use has increased significantly among people with private insurance
  - A recent study found that prescription opioid addiction was the strongest risk factor for heroin addiction, even after accounting for demographic and other substance use factors
  - However, we also know that people using heroin report problematic use of other substances as well, including alcohol, marijuana, cocaine, and prescription tranquilizers
  - Research indicates that the majority of people overdosing on fentanyl closely resemble the heroin using population; however, reports of toxic fentanyl exposure among cocaine users and people using counterfeit benzodiazepines and oral opioids are starting to emerge

### ***Drivers of the Epidemic***

- The increases in public health harms related to opioids in the U.S. are fundamentally tied to two primary issues.
- First, the significant rise in prescribing of opioid pain medications that began in the U.S. in the mid to late 1990s.
- Not only did the volume of opioids prescribed increase, but healthcare providers began to prescribe opioids in ways that we now know are high-risk and have been associated with opioid misuse, addiction, and overdose. For example:
  - Providers started to prescribe higher doses of opioids and prescribing them for longer periods of time
  - Providers began to prescribe opioids for many different types of chronic non-cancer pain conditions that are not likely to benefit from opioids

- Providers began prescribing opioids in combination with medications like benzodiazepine anti-anxiety drugs which can substantially increase the risk for overdose
- The second primary driver of the current opioid crisis is a lack of health system and provider capacity to identify, engage, and provide individuals with high-quality, evidence-based treatment, in particular medication-assisted treatment with naltrexone, buprenorphine, or methadone, for their opioid addiction.
  - It is well-documented that the majority of people with opioid addiction in the U.S. do not receive treatment, and even among those who do many do not receive evidence-based care.
  - This lack of access to treatment is a significant contributor to rising rates of heroin and fentanyl use, rates of injection drug use, and overdose death.

### ***Emerging Signs of Progress***

- Although rates of addiction and overdose continue to increase, we are starting to see some positive changes in the U.S. For example,
  - Awareness about the dangers of prescription opioid misuse and its connection to heroin use has been increasing among the public and among health care providers
  - Youth substance use, including prescription opioid misuse, has been declining in the last decade
  - Opioid prescribing has been declining in the U.S. since 2011-2012
  - Initiation of prescription opioid misuse has been declining for the last several years and overall misuse has declined among a wide range of demographic groups
  - The medical community is more fully embracing the use of alternatives to opioids for pain care and the use of medication-assisted treatment for opioid addiction
  - More people are now receiving medication-assisted treatment for their opioid addiction

## OPIOID INTERDICTION STATISTICS

### *Opioid Epidemic Overview*

- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- In 2015, thirty-seven states had more drug overdose deaths than deaths from motor vehicle traffic crashes and thirty-one had more drug overdose deaths than firearm-related deaths.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g. fentanyl and fentanyl analogues); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. – most overdose deaths in U.S. history – more than the 58,213 U.S. military fatalities throughout the Vietnam War, 1956 – 1975.<sup>1</sup>

### *Seizure Data*

- Mexico is the principal supplier for heroin, and a transit country for fentanyl, into the United States. Transnational Criminal Organizations (TCOs) smuggle illicit drugs across our border and distribute them to a vast U.S. drug market. Poppy cultivation in Mexico was estimated to be 32,000 hectares with a potential yield of 81 metric tons in 2016.
- The DEA's 2015 Heroin Signature Program (HSP) analyzed more than 930 samples of heroin seized in the U.S. and about 90% of the heroin was determined to be from Mexico.
- According to 2016 CBP data, 82% of the heroin interdicted was seized along our Southwest Border with Mexico.

As highlighted in the North American Drug Dialogue (NADD) Joint Strategic Assessment, synthetic opioids and precursor chemicals used to produce opioids often originate from beyond North America. China has been identified by all three countries as a primary source of illicit fentanyl (including its analogues and precursors) available in North America. Afghanistan is reportedly a major source of heroin to Canada.

- In 2013, Customs and Border Protection (CBP) seized 2 pound of fentanyl at the ports of entry. In 2016, we seized over 450 pounds of fentanyl. The latest seizure data indicates that the seizure amount will more than double in 2017.<sup>2</sup>
- In 2016, more than 1,137 domestic drug seizures involved fentanyl. This represents a 53% increase over the number of seizures in 2015 and a nearly 300% increase overall since 2014.

National Heroin Coordination Group, ONDCP  
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17 October 2017

The number and amount of fentanyl pills, liquid, and kilograms of powder seized have each increased during this time. While fentanyl seizures are most typically in a powder, salt, or rock-like solid-state kilogram form; seized amounts of fentanyl capsules or tablets and liquid have increased in recent years. As of October 5, 2017, 941 domestic drug seizures this calendar year involved fentanyl; approximately the same number of seizures tallied in all of 2016.<sup>3</sup>

- In 2015, fentanyl was the 10<sup>th</sup> most frequently encountered drug by Federal, state, and local law enforcement nationwide as reported to the National Forensic Laboratory Information System (NFLIS) database, accounting for just over 1% (14,051) of all exhibits submitted. By mid-year 2016, fentanyl was the 7<sup>th</sup> most frequently encountered drug by law enforcement; accounting for nearly 2% (14,769) of all submitted drug exhibits. The US Census regions reporting the greatest number of law enforcement encounters with fentanyl by mid-year 2016 are the Northeast (5,711) and Midwest (5,645) followed by the South (3,237) and West (176).<sup>4</sup>
- In processing inbound international mail, the CBP seized contraband narcotics almost 27,000 times weighing in excess of 65,000 kilograms in fiscal year 2016. In this time period, the CBP seized 5.59 kilograms of fentanyl-family opioids in 26 separate seizures. As of October 5, 2017, the total fentanyl seizure for fiscal year 2017 is currently 498 kilograms, with multiple seizures still pending laboratory classification results.<sup>5</sup>
- The USPS saw over 275 million international inbound mailings in FY 2016. Of those items, there were over 10 million international express mail items and over 4 million air and surface parcels. In FY 2016, the United States Postal Inspection Service (USPIS) seized 89 pounds of heroin, 13,968 Oxycodone tablets, and fentanyl-family synthetic opioids on 36 occasions. As of July 2017, USPIS has seized over 300 mailings that contained suspected synthetic opioids.<sup>6</sup> The detection of synthetic opioids within international mail and advances in mail automation and segregation is constantly improving. In these cases, USPIS utilized intelligence derived from drug seizures, international partnerships, and strong relationships with Federal, state, local and tribal law enforcement agencies.
- Express consignment carriers reported to CBP that in fiscal year 2016, they processed over 111 million shipping bills for parcels and packages entering the United States. Each bill could contain information on more than one parcel/package.. In processing inbound express consignment parcels, the CBP seized contraband narcotics 3,900 times accounting for over 23,800 kilograms in fiscal year 2016. Of these seizures, fentanyl-family opioids accounted for 18.46 kilograms in 30 separate express consignment seizures.
- As fentanyl detection technology improves and the canine fentanyl detection program expands, the number of seizures are expected to rise. This rise will be an indicator of greater

law enforcement activity focused on fentanyl and not necessarily a primary indicator of total flow.

- Border seizures of cocaine, methamphetamine, and other synthetic drugs also continue to rise.
- Drug seizures are not an indicator of illicit flow; rather, they are reflective of enforcement activity.
- The number of countries providing advance electronic data on international mail continues to grow. This allows CBP to better target mail parcels that contain drugs and other illicit merchandise.

### ***Transnational Trafficking Organizations***

- According to DEA, Mexican Transnational Criminal Organizations (TCOs) remain the greatest criminal drug threat to the United States; no other group is currently positioned to challenge them. These TCOs maintain territorial influence over large regions in Mexico used for the cultivation, production, importation, and transportation of illicit drugs. By controlling lucrative smuggling corridors across the U.S. Southwest Border (SWB), Mexican TCOs are able to introduce multi-ton quantities of illicit drugs into the United States on a yearly basis. The poly-drug portfolio maintained by Mexican TCOs consists primarily of heroin, methamphetamine, cocaine, marijuana, and to a lesser extent, fentanyl.<sup>7</sup>
  - Pittsburgh, Pennsylvania: Mexican TCOs have established routes for the transportation of South American and Mexican “white” heroin into Pittsburgh. Heroin shipments are sent via couriers on passenger buses to Pittsburgh. Law enforcement reporting indicates New Jersey serves as a transshipment point for heroin and fentanyl shipments originating in Mexico and destined for Pittsburgh consumer markets.
  - Central Massachusetts: The DEA New England Field Division reported the seizure of two heroin mills in Central Massachusetts in May 2015, both containing fentanyl, as well as heroin. In one mill, DEA in coordination with state and local authorities, seized approximately four kilograms of combined heroin and fentanyl, as well as kilogram presses, “finger” presses, blenders, and various other milling tools. At the second mill, a much larger operation, an estimated 15 kilograms of heroin/fentanyl were seized in bulk form, along with kilogram presses, finger presses, blenders, and other items associated with the cutting and packaging of heroin and fentanyl.
  - On August 13, 2015 in Central Massachusetts, the DEA New England Field Division Tactical Diversion Squad (TDS) seized 3,800 counterfeit 30 mg oxycodone tablets containing a mixture of heroin and fentanyl, and small quantities of powdered heroin and fentanyl from a trafficking organization. The organization had manufactured and distributed multi-thousand tablet quantities of counterfeit oxycodone tablets.

- Heroin mills are commonly found in the New York City metropolitan area due to its station as a major heroin distribution hub. The DEA New York Field Division reports organizations are operating mills and stash locations in the suburban and affluent areas of New York City and in nearby states.
- In 2010, Los Zetas formed as an independent cartel when it officially splintered from the Gulf Cartel. At that time, Los Zetas held territorial sway over large parts of eastern, central, and southern Mexico. However, due to pressure from rival cartels, Mexican law enforcement, and internal conflicts, the influence of Los Zetas has lessened significantly in recent years. Los Zetas smuggle the majority of its illicit drugs via border crossing points between Del Rio and Falcon Lake, Texas. Traditionally, the main drug exports of Los Zetas consisted of marijuana and cocaine, though there are indications the group has recently expanded into heroin and methamphetamine distribution. Significant drug supply hubs controlled by Los Zetas can be found in Dallas, New Orleans, and Atlanta.
- The Baja California trafficking vector extends from the production zones for heroin and other drugs in the Michoacán, Guerrero, and the Golden Triangle region. Illicit flights provide trafficking groups, primarily the Sinaloa Cartel, with a rapid means to move poly-drug loads from mainland Mexico to the Baja Peninsula and onward to the U.S. - Mexico border. As an example of a typical illicit flight cargo - on 22 March 2017, Mexican Federal Police and Mexican Army forces from the 2nd Military Zone interdicted a Cessna carrying 315 kg of cocaine, 150 kg of methamphetamine, and 42 kg of heroin. Currently, the GOM successfully intercepts a minute fraction of the total illicit flights entering Baja California.

### ***International Diplomacy and Policy***

- The Justice Department announced on October 17, 2017 that federal grand juries in the Southern District of Mississippi and the District of North Dakota returned indictments, unsealed yesterday, against two Chinese nationals and their North American based traffickers and distributors for separate conspiracies to distribute large quantities of fentanyl and fentanyl analogues and other opiate substances in the United States. The investigations revealed a new and disturbing facet of the opioid crisis in America: fentanyl and fentanyl analogues are coming into the United States in numerous ways, including highly pure shipments of fentanyl from factories in China directly to U.S. customers who purchase it on the Internet. Unwary or inexperienced users often have no idea that they are ingesting fentanyl until it is too late. The Centers for Disease Control estimates that over 20,000 Americans were killed by fentanyl and fentanyl analogues in 2016, and the number is rising at an exponential rate.
- After the United States raised the need for better regulation of Chinese chemical and pharmaceutical industries at a number of high-level engagements, including the Strategic and Economic Dialogue and the Law Enforcement Joint Liaison Group, China responded by domestically controlling 116 of such substances in 2015, and another four critical fentanyl analogues, including carfentanil, on March 1, 2017.

- The North American Drug Dialogue (NADD) and its working groups provide a framework for the governments of Canada, Mexico, and the United States to pursue increased coordination in multilateral venues to address the North American opioid epidemic. To the extent practicable, North American governments seek to coordinate national positions in advance of relevant multilateral drug fora and promote common positions on international drug policy.
- The United States works closely with the UN Office on Drugs and Crime (UNODC) to promote international law enforcement cooperation and implementation of the three UN drug control treaties, including in the area detection and surveillance of fentanyl analogues and new psychoactive substances (NPS). With its worldwide network of field offices, UNODC serves as a valuable mechanism for delivering technical assistance to build international law enforcement capacities and reduce demand for illegal drugs. In this respect, UNODC serves as a force-multiplier for U.S. bilateral programs, and a vehicle for channeling contributions from additional donor countries as means of burden sharing.
- The United States also supports the drug control mission of the Organization of American States' Inter-American Drug Abuse Control Commission (OAS-CICAD), which is the Western Hemisphere's policy forum for channeling the collective efforts of OAS countries to reduce the production, trafficking and use of illegal drugs. Through OAS-CICAD, the United States supports a wide range of Hemispheric multilateral initiatives including: expert groups that produce or review model legislation; data collection capacity building throughout the region; and the development of pilot projects to build institutional capacity, especially in terms of legislative initiatives and alternatives to incarceration, namely drug courts that focus upon drug use recovery.
- The International Narcotics Control Board (INCB) is an independent, quasi-judicial monitoring body responsible for promoting the implementation of the three UN drug control treaties. The United States provides funding to the INCB to monitor the enforcement measures called for in the UN conventions against illicit drugs, particularly to improve detection and tracking of precursor chemicals to prevent diversion.
- The Colombo Plan is an organization charged with promoting economic and social development in Asia and the Pacific. The United States supports the efforts of its Drug Advisory Program that provides prevention, recovery and treatment programs in more than 40 countries.
- The United States supports the efforts of the International Development Law Organization (IDLO) and the UN Development Program to promote criminal justice reform and build legal capacity in challenging security conditions, including in key drug source and transit countries such as Afghanistan, West Africa and Central Asia.

## ***International Finance***

- Illicit and diverted drugs that enter the United States from global suppliers as the result of a long and complex process involving manufacture, concealment, movement, purchase, and delivery, are bought and sold in communities across the United States. Those illicit drugs change hands several times during the process; and often times involve a transfer of money either as payment for service or for the delivery of the final product. Traditionally those transactions are done in cash, creating immediately liquid assets that were almost impossible to track. As technology and money laundering (ML) methods have adapted over the years to combat refined banking regulations many new ML techniques have been used in conjunction and independent of historical methods. Although some of these methods create additional investigating evidence, these new means continue to push ahead of banking regulations and consistently provide drug traffickers a means to launder large amounts of illicit proceeds.
  - According to the United States Department of Treasury, the annual volume of illicit proceeds generated in the United States is approximately \$300 billion U.S. dollars (USD). Of that, U.S. drug sales generate an estimated 21 percent, or \$64 billion USD.<sup>8</sup>
  - The 2015 National Money Laundering Risk Assessment (NMLRA) found that fraud and drug trafficking are the largest money laundering threats to the United States, followed by human smuggling, organized crime, and public corruption.<sup>9</sup>
  - Preferred methods used by Drug Trafficking Organizations (DTOs) to launder illicit proceeds are Bulk Cash Smuggling, Trade Based Money Laundering, unlicensed Money Service Businesses (MSBs) and thru the banking sector.<sup>10</sup>
  - Drug trafficking is a business, but our understanding of this enterprise and response to it remain limited-less than 0.5% of the total laundered funds are seized.<sup>11</sup>

## ***Domestic Law Enforcement and First Responders***

- Hospital service utilization for complications related to opioids have increased in recent years. Between 2010 and 2014, the most recent year for which data is available, opioid-related emergency department visits increased 51% and inpatient hospital stays rose by 14%.<sup>12</sup> Preliminary data from a small subset of states suggest that opioid-related hospital utilization has continued to rise through early 2017.<sup>13</sup> The frequency with which emergency medical service (EMS) personnel are encountering patients in need of naloxone has also risen noticeably. In 2016, approximately 190,000 patients, or 10 people for every 1,000 treated by EMS nationwide, were administered naloxone as part of their emergency care. This represents a 43% increase since 2014 in the rate with which EMS is administering naloxone to patients in crisis.”<sup>14</sup>

- In 2016, an estimated 15,632 domestically seized tablets and capsules were identified by Drug Enforcement Administration (DEA) forensic laboratories as containing some amount of fentanyl and/or fentanyl-family drugs with or without other illicit drugs and non-narcotic substances. This represents approximately 16 times the number of fentanyl-family-containing tablets and capsules analyzed by DEA's laboratories in 2014. These counts are not representative of **all** seized fentanyl tablets and capsules in the United States (or specific geographic regions), but are representative of all evidence *submitted* and *analyzed* by DEA laboratories from domestic sources.<sup>15</sup>
- Law enforcement seizure submissions of fentanyl to forensic labs have seen a 340% increase in just three years, from 928 in 2013 to 34,204 in 2016.
- Heroin seizures have increased over 170% from 2007 (2,800 kilograms) to 2015 (7,600 kilograms).<sup>16</sup>
- According to DEA's El Paso Intelligence Center, more than 750 domestic drug seizures involved fentanyl in 2016, representing a 26% increase over seizures in 2015. While fentanyl seizures are most typically in powder, salt, or rock-like form, seized amounts of pills and liquid are increasing.
- Detection of high-purity fentanyl that is direct-shipped into the United States via the U.S. Postal Service (USPS) or FedEx/UPS/DHL is challenging. In processing inbound international mail, CBP is responsible for screening and interdiction at 9 international mail screening facilities before letters/parcels/packages are released to the USPS for domestic delivery. CBP works closely with the U.S. Postal Inspection Service (USPIS) targeting international shipments of illicit narcotics, including fentanyl.
- Over 90% of inbound international mail is sent from USPS's top-volume trading partners.
- USPS now receives Advanced Electronic Data (AED) on inbound packages from 20 countries, including China.
- USPS now receives AED on approximately 40% of inbound packages.

### ***Rural Opioid Impact***

- Rural states are more likely to have higher rates of overdose death, particularly from prescription opioid overdose.<sup>17</sup> Rural areas also tend to have higher risk occupations that are physically demanding and prone to injury, for which opioids may be prescribed for treatment. Rural primary care providers are less likely to have received waivers to prescribe buprenorphine in rural communities.<sup>18</sup>

- Rural opioid users were more likely to have socio-economic vulnerabilities that might put them at risk of adverse outcomes. Limited educational attainment, poor health status, being un-insured, and low-income are all socio-economic factors related to substance use disorder. These socio-demographic identifiers of rural opiate users have potential implications for family outcomes ranging from adverse experiences decreased family earning potential, limited professional employment, encounters with law enforcement and the involvement of child welfare services.<sup>19</sup>
- State child welfare systems have reported that they are experiencing an increase in families coming to their attention with substance use problems impacting their ability to safely parent.<sup>20</sup> Overall, the percent of victims from FY 2012 to FY 2014, with the risk factor designation of parental drug abuse has increased from 19.8% to 25.5%. However, within this group, the percent of infants with the risk factor designation of parental drug abuse has increased 8.1% (from 25.7% to 33.8%).<sup>21</sup>

### ***Opioid Impacts on Children***

- It is estimated that due in large part to the opioid crisis, at least 2.5 million children nationwide are being raised by grandparents or other relatives. But some have no relatives who will take them in and go directly to foster care. “We think about 50 percent of the kids who are in foster care in Ohio are there because one or both parents are in fact drug addicts,” reported the state’s attorney general. Across Ohio, 14,000 children are in custody, up fourteen percent in five years. “We’re removing one to three infants a month that are born addicted to drugs,” according to the executive director for Children’s Services in Adams County.
- Last fall (2016), the Department of Health and Human Services (HHS) released their latest official child welfare data. That data showed that in 2015, 427,910 children were in foster care, an 8% increase since 2012. New data suggests that drug abuse by the parent was the primary reason for the child’s removal in 32% of cases, and a parent’s inability to cope was a factor in a child’s removal in 14% of cases.<sup>22</sup>
- Officials at the Administration on Children, Youth and Families (ACYF) interviewed child welfare directors in states experiencing the highest increase in foster care numbers. State officials informed ACYF on what the data suggest: “A rise in parental substance use is likely a major factor driving up the number of children in foster homes. Citing opioid and methamphetamine use as the most debilitating and prevalent substances used, some state officials expressed concern that the problem of substance use is straining their child welfare agencies.”<sup>23</sup>

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<sup>1</sup> <https://www.archives.gov/research/military/vietnam-war/casualty-statistics.html#date>. DCAS data recorded 58,220 deaths, seven of those deaths occurred after 1987. The U.S. signed the peace agreement in January 1973 and withdrew on March 29, 1973. On April 30, 1975, the last few Americans still in South Vietnam were airlifted out of

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country as Saigon fell.

<sup>2</sup> These seizures aggregate fentanyl seizures without an analysis of purity data and does not reflect all domestic or international seizures by the U.S. government, state, local, or tribal entities.

<sup>3</sup> El Paso Intelligence Center (EPIC), National Seizure System (NSS). Extracted by ONDCP on Oct 5, 2017.

<sup>4</sup> U.S. Drug Enforcement Administration, Diversion Control Division. (2016). National Forensic Laboratory Information System: Year 2016 Mid-Year Report. Springfield, VA: U.S. Drug Enforcement Administration.

<sup>5</sup> United States Customs and Border Protection (CBP) information provided to ONDCP on Oct, 5, 2017.

<sup>6</sup> United States Postal Inspection Service (USPIS) information provided to ONDCP on Aug, 4, 2017.

<sup>7</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>8</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>9</sup> Department of Treasury, National Money Laundering Risk Assessment, October 2015.

<https://www.treasury.gov/resource-center/terrorist-illicit-finance/Documents/National%20Money%20Laundering%20Risk%20Assessment%20%E2%80%93%202006-12-2015.pdf>

<sup>10</sup> Ibid.

<sup>11</sup> Estimating Illicit Financial Flows from drugs trafficking and other Transnational Organized Crimes, UNODC, Vienna, [www.unodc.org/documents/data-and-analysis/Studies/Illicit\\_financial\\_flows\\_2011\\_web.pdf](http://www.unodc.org/documents/data-and-analysis/Studies/Illicit_financial_flows_2011_web.pdf), accessed Oct 2017.

<sup>12</sup> Agency for Healthcare Research and Quality (AHRQ). Healthcare Cost and Utilization Project (HCUP), National Emergency Department Sample (NEDS) and National Inpatient Sample (NIS), 2010-2014 (all available data as of 03/28/2017). Emergency department visits exclude those for patients admitted to the hospital. Inpatient stays include those admitted through the emergency department.

<sup>13</sup> Office of National Drug Control Policy (ONDCP), National Heroin Coordination Group (NHCG). Private correspondence with 20 self-selected partner states in the implementation of the Heroin Availability Reduction Plan (HARP).

<sup>14</sup> Highway Traffic Safety Administration (NHTSA), Office of Emergency Medical Services (OEMS). National EMS Information System (NEMSIS), special extract for ONDCP on 09/15/2017.

<sup>15</sup> U.S. Department of Justice, Drug Enforcement Administration. STARLiMS forensic drug chemistry database. Analysis by ONDCP on export through May 15, 2017.

<sup>16</sup> National Seizure System (NSS), El Paso Intelligence Center, 2016

<sup>17</sup> <https://www.hrsa.gov/advisorycommittees/rural/publications/opioidabuse.pdf>.

<sup>18</sup> Rosenblatt, R. A., et al. "Geographic and Specialty Distribution of Us Physicians Trained to Treat Opioid Use Disorder." *Ann Fam Med* 13.1 (2015): 23-6. <http://www.samhsa.gov/medication-assisted-treatment/buprenorphine-waiver-management/>. Buprenorphine is an opioid medication used to treat opioid addiction in the privacy of a physician's office.

<sup>19</sup> Lenardson, J. D., J. A. Gale, and E. C. Ziller. (2016). Rural opioid abuse: Prevalence and user characteristics. (PB 63-1).

<sup>20</sup> Kamp, J., and A. Campo-Flores. "Parents' drug Abuse Strains Child-Welfare Agencies." *The Wall Street Journal*. Jan. 12, 2016. Retrieved from <http://www.wsj.com/articles/parents-drug-abuse-strains-child-welfare-agencies-1452538476>

<sup>21</sup> Child Welfare Information Gateway. (2016). Child maltreatment 2014: Summary of key findings. Washington, DC: U.S. Department of Health and Human Services, Children's Bureau.

<sup>22</sup> Department of Health and Human Services, Administration for Children and Families. (2016). The AFCARS Report Number 23. Retrieved from <https://www.acf.hhs.gov/cb/resource/afcars-report-23>.

<sup>23</sup> <http://www.cwla.org/wp-content/uploads/2017/09/CWLA-Comments-to-Opioid-Commission-Draft.pdf>.

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH – OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we kicked off the interagency process for developing the President's initiative. We continue to develop a workplan, plan to circulate the problem statement, and move forward on the first set of deliverables (the Commitment Documents).

This week's meeting will be an open discussion, focusing on questions that arise as agencies continue to put together their Commitment Documents.

**III. PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
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WHCO: Chris Grieco  
OLA: Andy Koenig  
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OMB: Joe Grogan  
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OAI: Reed Cordish  
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NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer

DOJ: Leah Bressack  
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DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

#### IV. DISCUSSION

- President's plans for the next couple weeks of opioids crisis response
- Feedback on / finalization of the workplan
- Questions as agencies develop commitment documents
- Scale and budget of new initiative
- Performance measurement
- Governance
- Next steps

#### V. ATTACHMENTS

Latest work plan draft.

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 29 Oct 2017 16:18:25 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Cytryn, Jen B. EOP/WHO (Intern);Selnick, Darin S. EOP/WHO;Zadrozny, John A. EOP/WHO;Blase, Brian C. EOP/WHO;Bonvillian, Marcus D. EOP/WHO;Hudson, Renee R. EOP/WHO;Pence, Laura C. EOP/WHO;Amin, Stacy C. EOP/WHO;Grieco, Christopher K. EOP/WHO;Lucas, Jane B. EOP/WHO;Pataki, Tim A. EOP/WHO;Munisteri, Stephen P. EOP/WHO;Heilig, Rebecca B. EOP/WHO;Giuliani, Andrew H. EOP/WHO;Hoelscher, Douglas L. EOP/WHO;Armstrong, Rebekah W. EOP/OVP;Grogan, Joseph J. EOP/OMB;Kraninger, Kathleen L. EOP/OMB;Marten, Lexi N. EOP/OMB;Riggs, Kyle S. EOP/OMB;Cordish, Reed S. EOP/WHO;Liddell, Christopher P. EOP/WHO;Georges, Liza B. EOP/WHO;Moorhead, Quellie U. EOP/WHO;Xu, Stephanie B. EOP/OSTP;Muir, Lawrence L. EOP/ONDCP;Chester, Kemp L. EOP/ONDCP;Talbot, Eric S. EOP/NSC;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Ditto, Jessica E. EOP/WHO;Schlapp, Mercedes V. EOP/WHO;Nasim, Laura F. EOP/WHO;Campau, Anthony P. EOP/OMB;Nina.Schaefer@hhs.gov;Bell, Kathryn (HHS/IOS);Barnett, Gary E. (OAG);Bressack, Leah (ODAG);Bumatay, Patrick (ODAG);Justin.matthes@hq.dhs.gov;Clancy, Carolyn;Sandbrink, Friedhelm;Meyer, Laurence;thomas.p.mccaffery.civ@mail.mil;STEPHCW;THOMASWJ;Nicole D Sobotka;John L Lombardi;Julia F. Brannigan;DANIELVB;JAMESMR6@dni.gov;Cavano, Julianna L;Atkins, Diana E CTR OSD HA (US);Demartino, Robert E CAPT USPHS (US);Cline, Christine M;Welzant, Phil;Daniel.Kowalski@treasury.gov;Shirlena.McIntyre@treasury.gov;jonathan.fishman@treasury.gov;Es quith, David;Dickard, Norris;Gibbs, John;Conway, Molly E - OSEC;Dorey, David R - SOL;Stroman, Ronald A - Washington, DC;Abram, Anna;Perez-Rivera, Diana (CMS/OA);PETERLIN, MEGHANN K  
**Subject:** PCC: Opioids (WH)

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, November 3 at 10:30 AM. We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=JFYGM3KQ8>.

Read ahead materials will circulate prior to the meeting.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

DPC: John Zadrozny

NEC: Brian Blase

NEC: Marco Bonvillian

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

WHCO: Chris Grieco

WHCO: Jane Lucas

OLA: Tim Pataki

OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani

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OVP: Rebekah Armstrong

OMB: Joe Grogan

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OAI: Chris Liddell  
OSTP: Stephanie Xu  
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ONDCP: Kemp Chester  
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ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 29 Oct 2017 16:18:36 +0000  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Cytryn, Jen B. EOP/WHO (Intern); Selnick, Darin S. EOP/WHO; Zadrozny, John A. EOP/WHO; Blase, Brian C. EOP/WHO; Bonvillian, Marcus D. EOP/WHO; Hudson, Renee R. EOP/WHO; Pence, Laura C. EOP/WHO; Amin, Stacy C. EOP/WHO; Grieco, Christopher K. EOP/WHO; Lucas, Jane B. EOP/WHO; Pataki, Tim A. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Heilig, Rebecca B. EOP/WHO; Giuliani, Andrew H. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; Armstrong, Rebekah W. EOP/OVP; Grogan, Joseph J. EOP/OMB; Kraninger, Kathleen L. EOP/OMB; Marten, Lexi N. EOP/OMB; Riggs, Kyle S. EOP/OMB; Cordish, Reed S. EOP/WHO; Liddell, Christopher P. EOP/WHO; Georges, Liza B. EOP/WHO; Moorhead, Quellie U. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Chester, Kemp L. EOP/ONDCP; Talbot, Eric S. EOP/NSC; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Ditto, Jessica E. EOP/WHO; Schlapp, Mercedes V. EOP/WHO; Nasim, Laura F. EOP/WHO; Campau, Anthony P. EOP/OMB; Nina.Schaefer@hhs.gov; Bell, Kathryn (HHS/IOS); Barnett, Gary E. (OAG); Bressack, Leah (ODAG); Bumatay, Patrick (ODAG); Justin.matthes@hq.dhs.gov; Clancy, Carolyn; Sandbrink, Friedhelm; Meyer, Laurence; thomas.p.mccaffery.civ@mail.mil; STEPHCW; THOMASWJ; Nicole D Sobotka; John L Lombardi; Julia F. Brannigan; DANIELVB; JAMESMR6@dni.gov; Cavano, Julianna L; Atkins, Diana E CTR OSD HA (US); Demartino, Robert E CAPT USPHS (US); Cline, Christine M; Welzant, Phil; Daniel.Kowalski@treasury.gov; Shirlena.McIntyre@treasury.gov; jonathan.fishman@treasury.gov; Esquith, David; Dickard, Norris; Gibbs, John; Conway, Molly E - OSEC; Dorey, David R - SOL; Stroman, Ronald A - Washington, DC; Abram, Anna; Perez-Rivera, Diana (CMS/OA); PETERLIN, MEGHANN K  
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Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 14 Oct 2017 21:41:48 +0000  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Gibbs, John; Chretien, JP EOP/OSTP; Peterson, Chad S; Blase, Brian C. EOP/WHO; Clancy, Carolyn; Campau, Anthony P. EOP/OMB; Fiddler, Leah C. EOP/NSC; Armstrong, Rebekah W. EOP/OVP; Dickard, Norris; Cline, Christine M; Bressack, Leah (ODAG); Demartino, Robert E CAPT USPHS (US); Cytryn, Jen B. EOP/WHO (Intern); Koenig, Andrew D. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; jamesmr6@dni.gov  
**Cc:** Harris, Jeffrey M. EOP/OMB; Peterlin, Margaret JA; Grieco, Christopher K. EOP/WHO; Bumatay, Patrick (ODAG); David.Park@treasury.gov; Bell, Kathryn (HHS/IOS); Schlapp, Mercedes V. EOP/WHO; Nasim, Laura F. EOP/WHO  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** OPIOID FACTS - HHS.DOCX, OPIOID FACTS - INTERDICTION.DOCX, PCC Opioids Agenda 10.20.17 v2.docx, Workplan Draft v.3.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

Today's meeting is at 3 PM. The group will meet in the EEOB 350.

If you have not done so already, please complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached (*please notice the additional attachment*).

Confirmed Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

WHCO: Chris Grieco

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Thank you, please feel free to reach out with any questions.  
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White House | Domestic Policy Council

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## Overview of Opioid Epidemic in the U.S.

### *Impact of Epidemic*

- Addressing the prescription opioid and heroin overdose epidemic in the United States is a top priority for the Administration.
- Over the past 15 years, communities and families across our Nation have been impacted by the consequences of increasing prescription and illicit opioid abuse, addiction, and overdose.
- The opioid epidemic knows no bounds – people of every class, creed, color, age and sex have been touched by this public health crisis.
- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- Drug overdose deaths are now the leading cause of injury death in the United States – outnumbering deaths from car crashes or gun-related deaths.
- In 2015, there were more than 52,000 drug overdose deaths, and more than 33,000 of these deaths involved a prescription and/or illicit opioid.
- In 2015, 37 states had more drug overdose deaths than deaths from motor vehicle traffic crashes and 31 states had more drug overdose deaths than firearm-related deaths.
- Overdose deaths involving prescription opioids have quadrupled since 2000 and deaths involving heroin increased more than 300% between 2010 and 2015.
- Since 2000, more than 300,000 Americans have died from an overdose involving prescription or illicit opioids.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g, fentanyl and fentanyl analogs); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. in 2016 – more overdose deaths than ever recorded in U.S. history.
- The rapid proliferation of illicitly made fentanyl and other highly potent synthetic opioids into the illicit drug supply is the main driver of the increase in overdose deaths in recent years.
- Importantly, many drug users do not know they are being exposed to illicit fentanyl or other synthetic opioids. These opioids are being mixed with heroin, sold alone as heroin, pressed into counterfeit tablets to look like commonly abused prescription opioids or benzodiazepines, and being mixed (often unknowingly) with other illicit drugs like cocaine or methamphetamine.
- This lack of awareness and resultant unpredictability in the illicit drug supply is significantly increasing risk for a fatal overdose.
- In addition to driving up deaths involving opioids, illicit fentanyl and fentanyl analogs are also contributing to rising numbers of deaths involving cocaine and other stimulants.
- Along with deaths, we have seen numerous other indicators of the opioid problem worsen in the past decade:
  - Between 2005 and 2014, the national rate of opioid-related inpatient states increased 64% and the rate of opioid-related ED visits increased 99%

- Rates of hepatitis C and B have been rising, especially among rural and suburban young people who are injecting opioids.
- In 2015, the U.S. experienced the largest outbreak of HIV in recent history in Scott County, Indiana where more than 200 HIV cases were identified in this small county; over 90% of the cases were co-infected with HCV
- A recent study by CDC estimated that the economic costs associated with opioid misuse are nearly \$80 billion per year in the U.S.
- Neonatal abstinence syndrome (NAS) and impacts on children
  - NAS hospital admissions have been increasing at rapid pace
    - Between 2003 and 2012, NAS hospital admissions increased more than fourfold – by 2012, on average, one NAS-affected infant was born every 25 minutes in the United States
    - NAS resulted in 67,869 hospital days in 2003 compared to 291,168 in 2012
    - For an infant affected by NAS, the hospital stay was nearly 3.5 times as long (16.57 hospital days compared with 4.98 for a non-NAS patient)
  - Rural areas have been more impacted than urban areas
    - From 2004 to 2013, the incidence of NAS increased from 1.2 to 7.5 per 1000 hospital births among rural infants and from 1.4 to 4.8 per 1000 births among urban infants
    - From 2004 to 2013, the frequency of hospital deliveries complicated by maternal opioid use increased from 1.3 to 8.1 per 1000 hospital deliveries among rural mothers and from 1.6 to 4.8 per 1000 hospital deliveries among urban mothers
  - There is wide variation in NAS incidence across states
    - NAS incidence ranged from 0.7 cases per 1,000 hospital births in Hawaii to 33.4 cases per 1,000 hospital births in West Virginia in 2013
  - Hospital costs related to NAS are increasing
    - Mean hospital charges for NAS discharges increased from \$39,400 in 2000 to \$53,400 in 2009
    - Aggregate hospital charges for all infants with NAS in 2012 were estimated to be \$1.5 billion; approximately 80% was financed by Medicaid programs
  - The U.S. foster care system has also been impacted
    - After years of decline, the national foster care caseload has been rising over the past four years
    - Between 2011 and 2015, the number of children in care rose from 397,000 to 428,000, an 8 percent increase
    - From 2012 to 2015, the percentage of child removals from the home where parental drug abuse was a contributing factor increased 13 percent (from 28.5% in 2012 to 32.2% in 2015)—the largest percent increase compared to any other circumstance around removal.
    - Although illicit opioid abuse is often cited in the news media as the primary cause for this recent increase in foster care caseloads, there is little empirical evidence in the research literature to support this claim.
    - HHS is conducting research to better understand the relationship between substance abuse, including opioid abuse, and rising foster care caseloads.

### ***Demographics***

- Although the opioid epidemic has impacted men and women as well as a broad range of ages, race/ethnicities, and socioeconomic groups, several populations have been identified as being at particularly high risk for opioid misuse and overdose. These include:
  - Men
  - Non-Hispanic Whites and American Indians/Alaskan Natives
  - People on Medicaid
  - People who are homeless
  - People with a history of mental health problems and/or a history of any substance use
  - People with chronic pain
  - People combining opioid use with other sedating medications or alcohol
  - The highest overdose death rates for prescription opioids are found among people aged 45-54 followed by 35-44.
  - The highest overdose death rates for heroin as well as synthetic opioids (e.g., fentanyl) are among people aged 25-34 years followed by 35-44 year olds
- We also know that the population of people using heroin in the U.S. now closely resembles the population of people who have been misusing prescription opioids
  - 70-80% of current heroin users report misuse of prescription opioids prior to initiating heroin use
  - Heroin use has increased among both men and women, but increased faster among women in recent years
  - Heroin use has increased in rural and small metropolitan areas and remained high in urban areas
  - Heroin use has increased significantly among people with private insurance
  - A recent study found that prescription opioid addiction was the strongest risk factor for heroin addiction, even after accounting for demographic and other substance use factors
  - However, we also know that people using heroin report problematic use of other substances as well, including alcohol, marijuana, cocaine, and prescription tranquilizers
  - Research indicates that the majority of people overdosing on fentanyl closely resemble the heroin using population; however, reports of toxic fentanyl exposure among cocaine users and people using counterfeit benzodiazepines and oral opioids are starting to emerge

### ***Drivers of the Epidemic***

- The increases in public health harms related to opioids in the U.S. are fundamentally tied to two primary issues.
- First, the significant rise in prescribing of opioid pain medications that began in the U.S. in the mid to late 1990s.
- Not only did the volume of opioids prescribed increase, but healthcare providers began to prescribe opioids in ways that we now know are high-risk and have been associated with opioid misuse, addiction, and overdose. For example:
  - Providers started to prescribe higher doses of opioids and prescribing them for longer periods of time
  - Providers began to prescribe opioids for many different types of chronic non-cancer pain conditions that are not likely to benefit from opioids

- Providers began prescribing opioids in combination with medications like benzodiazepine anti-anxiety drugs which can substantially increase the risk for overdose
- The second primary driver of the current opioid crisis is a lack of health system and provider capacity to identify, engage, and provide individuals with high-quality, evidence-based treatment, in particular medication-assisted treatment with naltrexone, buprenorphine, or methadone, for their opioid addiction.
  - It is well-documented that the majority of people with opioid addiction in the U.S. do not receive treatment, and even among those who do many do not receive evidence-based care.
  - This lack of access to treatment is a significant contributor to rising rates of heroin and fentanyl use, rates of injection drug use, and overdose death.

### ***Emerging Signs of Progress***

- Although rates of addiction and overdose continue to increase, we are starting to see some positive changes in the U.S. For example,
  - Awareness about the dangers of prescription opioid misuse and its connection to heroin use has been increasing among the public and among health care providers
  - Youth substance use, including prescription opioid misuse, has been declining in the last decade
  - Opioid prescribing has been declining in the U.S. since 2011-2012
  - Initiation of prescription opioid misuse has been declining for the last several years and overall misuse has declined among a wide range of demographic groups
  - The medical community is more fully embracing the use of alternatives to opioids for pain care and the use of medication-assisted treatment for opioid addiction
  - More people are now receiving medication-assisted treatment for their opioid addiction

## OPIOID INTERDICTION STATISTICS

### *Opioid Epidemic Overview*

- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- In 2015, thirty-seven states had more drug overdose deaths than deaths from motor vehicle traffic crashes and thirty-one had more drug overdose deaths than firearm-related deaths.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g. fentanyl and fentanyl analogues); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. – most overdose deaths in U.S. history – more than the 58,213 U.S. military fatalities throughout the Vietnam War, 1956 – 1975.<sup>1</sup>

### *Seizure Data*

- Mexico is the principal supplier for heroin, and a transit country for fentanyl, into the United States. Transnational Criminal Organizations (TCOs) smuggle illicit drugs across our border and distribute them to a vast U.S. drug market. Poppy cultivation in Mexico was estimated to be 32,000 hectares with a potential yield of 81 metric tons in 2016.
- The DEA's 2015 Heroin Signature Program (HSP) analyzed more than 930 samples of heroin seized in the U.S. and about 90% of the heroin was determined to be from Mexico.
- According to 2016 CBP data, 82% of the heroin interdicted was seized along our Southwest Border with Mexico.

As highlighted in the North American Drug Dialogue (NADD) Joint Strategic Assessment, synthetic opioids and precursor chemicals used to produce opioids often originate from beyond North America. China has been identified by all three countries as a primary source of illicit fentanyl (including its analogues and precursors) available in North America. Afghanistan is reportedly a major source of heroin to Canada.

- In 2013, Customs and Border Protection (CBP) seized 2 pound of fentanyl at the ports of entry. In 2016, we seized over 450 pounds of fentanyl. The latest seizure data indicates that the seizure amount will more than double in 2017.<sup>2</sup>
- In 2016, more than 1,137 domestic drug seizures involved fentanyl. This represents a 53% increase over the number of seizures in 2015 and a nearly 300% increase overall since 2014.

National Heroin Coordination Group, ONDCP  
(202) 395-6605  
17 October 2017

The number and amount of fentanyl pills, liquid, and kilograms of powder seized have each increased during this time. While fentanyl seizures are most typically in a powder, salt, or rock-like solid-state kilogram form; seized amounts of fentanyl capsules or tablets and liquid have increased in recent years. As of October 5, 2017, 941 domestic drug seizures this calendar year involved fentanyl; approximately the same number of seizures tallied in all of 2016.<sup>3</sup>

- In 2015, fentanyl was the 10<sup>th</sup> most frequently encountered drug by Federal, state, and local law enforcement nationwide as reported to the National Forensic Laboratory Information System (NFLIS) database, accounting for just over 1% (14,051) of all exhibits submitted. By mid-year 2016, fentanyl was the 7<sup>th</sup> most frequently encountered drug by law enforcement; accounting for nearly 2% (14,769) of all submitted drug exhibits. The US Census regions reporting the greatest number of law enforcement encounters with fentanyl by mid-year 2016 are the Northeast (5,711) and Midwest (5,645) followed by the South (3,237) and West (176).<sup>4</sup>
- In processing inbound international mail, the CBP seized contraband narcotics almost 27,000 times weighing in excess of 65,000 kilograms in fiscal year 2016. In this time period, the CBP seized 5.59 kilograms of fentanyl-family opioids in 26 separate seizures. As of October 5, 2017, the total fentanyl seizure for fiscal year 2017 is currently 498 kilograms, with multiple seizures still pending laboratory classification results.<sup>5</sup>
- The USPS saw over 275 million international inbound mailings in FY 2016. Of those items, there were over 10 million international express mail items and over 4 million air and surface parcels. In FY 2016, the United States Postal Inspection Service (USPIS) seized 89 pounds of heroin, 13,968 Oxycodone tablets, and fentanyl-family synthetic opioids on 36 occasions. As of July 2017, USPIS has seized over 300 mailings that contained suspected synthetic opioids.<sup>6</sup> The detection of synthetic opioids within international mail and advances in mail automation and segregation is constantly improving. In these cases, USPIS utilized intelligence derived from drug seizures, international partnerships, and strong relationships with Federal, state, local and tribal law enforcement agencies.
- Express consignment carriers reported to CBP that in fiscal year 2016, they processed over 111 million shipping bills for parcels and packages entering the United States. Each bill could contain information on more than one parcel/package.. In processing inbound express consignment parcels, the CBP seized contraband narcotics 3,900 times accounting for over 23,800 kilograms in fiscal year 2016. Of these seizures, fentanyl-family opioids accounted for 18.46 kilograms in 30 separate express consignment seizures.
- As fentanyl detection technology improves and the canine fentanyl detection program expands, the number of seizures are expected to rise. This rise will be an indicator of greater

law enforcement activity focused on fentanyl and not necessarily a primary indicator of total flow.

- Border seizures of cocaine, methamphetamine, and other synthetic drugs also continue to rise.
- Drug seizures are not an indicator of illicit flow; rather, they are reflective of enforcement activity.
- The number of countries providing advance electronic data on international mail continues to grow. This allows CBP to better target mail parcels that contain drugs and other illicit merchandise.

### ***Transnational Trafficking Organizations***

- According to DEA, Mexican Transnational Criminal Organizations (TCOs) remain the greatest criminal drug threat to the United States; no other group is currently positioned to challenge them. These TCOs maintain territorial influence over large regions in Mexico used for the cultivation, production, importation, and transportation of illicit drugs. By controlling lucrative smuggling corridors across the U.S. Southwest Border (SWB), Mexican TCOs are able to introduce multi-ton quantities of illicit drugs into the United States on a yearly basis. The poly-drug portfolio maintained by Mexican TCOs consists primarily of heroin, methamphetamine, cocaine, marijuana, and to a lesser extent, fentanyl.<sup>7</sup>
  - Pittsburgh, Pennsylvania: Mexican TCOs have established routes for the transportation of South American and Mexican “white” heroin into Pittsburgh. Heroin shipments are sent via couriers on passenger buses to Pittsburgh. Law enforcement reporting indicates New Jersey serves as a transshipment point for heroin and fentanyl shipments originating in Mexico and destined for Pittsburgh consumer markets.
  - Central Massachusetts: The DEA New England Field Division reported the seizure of two heroin mills in Central Massachusetts in May 2015, both containing fentanyl, as well as heroin. In one mill, DEA in coordination with state and local authorities, seized approximately four kilograms of combined heroin and fentanyl, as well as kilogram presses, “finger” presses, blenders, and various other milling tools. At the second mill, a much larger operation, an estimated 15 kilograms of heroin/fentanyl were seized in bulk form, along with kilogram presses, finger presses, blenders, and other items associated with the cutting and packaging of heroin and fentanyl.
  - On August 13, 2015 in Central Massachusetts, the DEA New England Field Division Tactical Diversion Squad (TDS) seized 3,800 counterfeit 30 mg oxycodone tablets containing a mixture of heroin and fentanyl, and small quantities of powdered heroin and fentanyl from a trafficking organization. The organization had manufactured and distributed multi-thousand tablet quantities of counterfeit oxycodone tablets.

- Heroin mills are commonly found in the New York City metropolitan area due to its station as a major heroin distribution hub. The DEA New York Field Division reports organizations are operating mills and stash locations in the suburban and affluent areas of New York City and in nearby states.
- In 2010, Los Zetas formed as an independent cartel when it officially splintered from the Gulf Cartel. At that time, Los Zetas held territorial sway over large parts of eastern, central, and southern Mexico. However, due to pressure from rival cartels, Mexican law enforcement, and internal conflicts, the influence of Los Zetas has lessened significantly in recent years. Los Zetas smuggle the majority of its illicit drugs via border crossing points between Del Rio and Falcon Lake, Texas. Traditionally, the main drug exports of Los Zetas consisted of marijuana and cocaine, though there are indications the group has recently expanded into heroin and methamphetamine distribution. Significant drug supply hubs controlled by Los Zetas can be found in Dallas, New Orleans, and Atlanta.
- The Baja California trafficking vector extends from the production zones for heroin and other drugs in the Michoacán, Guerrero, and the Golden Triangle region. Illicit flights provide trafficking groups, primarily the Sinaloa Cartel, with a rapid means to move poly-drug loads from mainland Mexico to the Baja Peninsula and onward to the U.S. - Mexico border. As an example of a typical illicit flight cargo - on 22 March 2017, Mexican Federal Police and Mexican Army forces from the 2nd Military Zone interdicted a Cessna carrying 315 kg of cocaine, 150 kg of methamphetamine, and 42 kg of heroin. Currently, the GOM successfully intercepts a minute fraction of the total illicit flights entering Baja California.

### ***International Diplomacy and Policy***

- The Justice Department announced on October 17, 2017 that federal grand juries in the Southern District of Mississippi and the District of North Dakota returned indictments, unsealed yesterday, against two Chinese nationals and their North American based traffickers and distributors for separate conspiracies to distribute large quantities of fentanyl and fentanyl analogues and other opiate substances in the United States. The investigations revealed a new and disturbing facet of the opioid crisis in America: fentanyl and fentanyl analogues are coming into the United States in numerous ways, including highly pure shipments of fentanyl from factories in China directly to U.S. customers who purchase it on the Internet. Unwary or inexperienced users often have no idea that they are ingesting fentanyl until it is too late. The Centers for Disease Control estimates that over 20,000 Americans were killed by fentanyl and fentanyl analogues in 2016, and the number is rising at an exponential rate.
- After the United States raised the need for better regulation of Chinese chemical and pharmaceutical industries at a number of high-level engagements, including the Strategic and Economic Dialogue and the Law Enforcement Joint Liaison Group, China responded by domestically controlling 116 of such substances in 2015, and another four critical fentanyl analogues, including carfentanil, on March 1, 2017.

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- The North American Drug Dialogue (NADD) and its working groups provide a framework for the governments of Canada, Mexico, and the United States to pursue increased coordination in multilateral venues to address the North American opioid epidemic. To the extent practicable, North American governments seek to coordinate national positions in advance of relevant multilateral drug fora and promote common positions on international drug policy.
- The United States works closely with the UN Office on Drugs and Crime (UNODC) to promote international law enforcement cooperation and implementation of the three UN drug control treaties, including in the area detection and surveillance of fentanyl analogues and new psychoactive substances (NPS). With its worldwide network of field offices, UNODC serves as a valuable mechanism for delivering technical assistance to build international law enforcement capacities and reduce demand for illegal drugs. In this respect, UNODC serves as a force-multiplier for U.S. bilateral programs, and a vehicle for channeling contributions from additional donor countries as means of burden sharing.
- The United States also supports the drug control mission of the Organization of American States' Inter-American Drug Abuse Control Commission (OAS-CICAD), which is the Western Hemisphere's policy forum for channeling the collective efforts of OAS countries to reduce the production, trafficking and use of illegal drugs. Through OAS-CICAD, the United States supports a wide range of Hemispheric multilateral initiatives including: expert groups that produce or review model legislation; data collection capacity building throughout the region; and the development of pilot projects to build institutional capacity, especially in terms of legislative initiatives and alternatives to incarceration, namely drug courts that focus upon drug use recovery.
- The International Narcotics Control Board (INCB) is an independent, quasi-judicial monitoring body responsible for promoting the implementation of the three UN drug control treaties. The United States provides funding to the INCB to monitor the enforcement measures called for in the UN conventions against illicit drugs, particularly to improve detection and tracking of precursor chemicals to prevent diversion.
- The Colombo Plan is an organization charged with promoting economic and social development in Asia and the Pacific. The United States supports the efforts of its Drug Advisory Program that provides prevention, recovery and treatment programs in more than 40 countries.
- The United States supports the efforts of the International Development Law Organization (IDLO) and the UN Development Program to promote criminal justice reform and build legal capacity in challenging security conditions, including in key drug source and transit countries such as Afghanistan, West Africa and Central Asia.

## ***International Finance***

- Illicit and diverted drugs that enter the United States from global suppliers as the result of a long and complex process involving manufacture, concealment, movement, purchase, and delivery, are bought and sold in communities across the United States. Those illicit drugs change hands several times during the process; and often times involve a transfer of money either as payment for service or for the delivery of the final product. Traditionally those transactions are done in cash, creating immediately liquid assets that were almost impossible to track. As technology and money laundering (ML) methods have adapted over the years to combat refined banking regulations many new ML techniques have been used in conjunction and independent of historical methods. Although some of these methods create additional investigating evidence, these new means continue to push ahead of banking regulations and consistently provide drug traffickers a means to launder large amounts of illicit proceeds.
  - According to the United States Department of Treasury, the annual volume of illicit proceeds generated in the United States is approximately \$300 billion U.S. dollars (USD). Of that, U.S. drug sales generate an estimated 21 percent, or \$64 billion USD.<sup>8</sup>
  - The 2015 National Money Laundering Risk Assessment (NMLRA) found that fraud and drug trafficking are the largest money laundering threats to the United States, followed by human smuggling, organized crime, and public corruption.<sup>9</sup>
  - Preferred methods used by Drug Trafficking Organizations (DTOs) to launder illicit proceeds are Bulk Cash Smuggling, Trade Based Money Laundering, unlicensed Money Service Businesses (MSBs) and thru the banking sector.<sup>10</sup>
  - Drug trafficking is a business, but our understanding of this enterprise and response to it remain limited-less than 0.5% of the total laundered funds are seized.<sup>11</sup>

## ***Domestic Law Enforcement and First Responders***

- Hospital service utilization for complications related to opioids have increased in recent years. Between 2010 and 2014, the most recent year for which data is available, opioid-related emergency department visits increased 51% and inpatient hospital stays rose by 14%.<sup>12</sup> Preliminary data from a small subset of states suggest that opioid-related hospital utilization has continued to rise through early 2017.<sup>13</sup> The frequency with which emergency medical service (EMS) personnel are encountering patients in need of naloxone has also risen noticeably. In 2016, approximately 190,000 patients, or 10 people for every 1,000 treated by EMS nationwide, were administered naloxone as part of their emergency care. This represents a 43% increase since 2014 in the rate with which EMS is administering naloxone to patients in crisis.”<sup>14</sup>

- In 2016, an estimated 15,632 domestically seized tablets and capsules were identified by Drug Enforcement Administration (DEA) forensic laboratories as containing some amount of fentanyl and/or fentanyl-family drugs with or without other illicit drugs and non-narcotic substances. This represents approximately 16 times the number of fentanyl-family-containing tablets and capsules analyzed by DEA's laboratories in 2014. These counts are not representative of **all** seized fentanyl tablets and capsules in the United States (or specific geographic regions), but are representative of all evidence *submitted* and *analyzed* by DEA laboratories from domestic sources.<sup>15</sup>
- Law enforcement seizure submissions of fentanyl to forensic labs have seen a 340% increase in just three years, from 928 in 2013 to 34,204 in 2016.
- Heroin seizures have increased over 170% from 2007 (2,800 kilograms) to 2015 (7,600 kilograms).<sup>16</sup>
- According to DEA's El Paso Intelligence Center, more than 750 domestic drug seizures involved fentanyl in 2016, representing a 26% increase over seizures in 2015. While fentanyl seizures are most typically in powder, salt, or rock-like form, seized amounts of pills and liquid are increasing.
- Detection of high-purity fentanyl that is direct-shipped into the United States via the U.S. Postal Service (USPS) or FedEx/UPS/DHL is challenging. In processing inbound international mail, CBP is responsible for screening and interdiction at 9 international mail screening facilities before letters/parcels/packages are released to the USPS for domestic delivery. CBP works closely with the U.S. Postal Inspection Service (USPIS) targeting international shipments of illicit narcotics, including fentanyl.
- Over 90% of inbound international mail is sent from USPS's top-volume trading partners.
- USPS now receives Advanced Electronic Data (AED) on inbound packages from 20 countries, including China.
- USPS now receives AED on approximately 40% of inbound packages.

### ***Rural Opioid Impact***

- Rural states are more likely to have higher rates of overdose death, particularly from prescription opioid overdose.<sup>17</sup> Rural areas also tend to have higher risk occupations that are physically demanding and prone to injury, for which opioids may be prescribed for treatment. Rural primary care providers are less likely to have received waivers to prescribe buprenorphine in rural communities.<sup>18</sup>

- Rural opioid users were more likely to have socio-economic vulnerabilities that might put them at risk of adverse outcomes. Limited educational attainment, poor health status, being un-insured, and low-income are all socio-economic factors related to substance use disorder. These socio-demographic identifiers of rural opiate users have potential implications for family outcomes ranging from adverse experiences decreased family earning potential, limited professional employment, encounters with law enforcement and the involvement of child welfare services.<sup>19</sup>
- State child welfare systems have reported that they are experiencing an increase in families coming to their attention with substance use problems impacting their ability to safely parent.<sup>20</sup> Overall, the percent of victims from FY 2012 to FY 2014, with the risk factor designation of parental drug abuse has increased from 19.8% to 25.5%. However, within this group, the percent of infants with the risk factor designation of parental drug abuse has increased 8.1% (from 25.7% to 33.8%).<sup>21</sup>

### ***Opioid Impacts on Children***

- It is estimated that due in large part to the opioid crisis, at least 2.5 million children nationwide are being raised by grandparents or other relatives. But some have no relatives who will take them in and go directly to foster care. “We think about 50 percent of the kids who are in foster care in Ohio are there because one or both parents are in fact drug addicts,” reported the state’s attorney general. Across Ohio, 14,000 children are in custody, up fourteen percent in five years. “We’re removing one to three infants a month that are born addicted to drugs,” according to the executive director for Children’s Services in Adams County.
- Last fall (2016), the Department of Health and Human Services (HHS) released their latest official child welfare data. That data showed that in 2015, 427,910 children were in foster care, an 8% increase since 2012. New data suggests that drug abuse by the parent was the primary reason for the child’s removal in 32% of cases, and a parent’s inability to cope was a factor in a child’s removal in 14% of cases.<sup>22</sup>
- Officials at the Administration on Children, Youth and Families (ACYF) interviewed child welfare directors in states experiencing the highest increase in foster care numbers. State officials informed ACYF on what the data suggest: “A rise in parental substance use is likely a major factor driving up the number of children in foster homes. Citing opioid and methamphetamine use as the most debilitating and prevalent substances used, some state officials expressed concern that the problem of substance use is straining their child welfare agencies.”<sup>23</sup>

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<sup>1</sup> <https://www.archives.gov/research/military/vietnam-war/casualty-statistics.html#date>. DCAS data recorded 58,220 deaths, seven of those deaths occurred after 1987. The U.S. signed the peace agreement in January 1973 and withdrew on March 29, 1973. On April 30, 1975, the last few Americans still in South Vietnam were airlifted out of

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country as Saigon fell.

<sup>2</sup> These seizures aggregate fentanyl seizures without an analysis of purity data and does not reflect all domestic or international seizures by the U.S. government, state, local, or tribal entities.

<sup>3</sup> El Paso Intelligence Center (EPIC), National Seizure System (NSS). Extracted by ONDCP on Oct 5, 2017.

<sup>4</sup> U.S. Drug Enforcement Administration, Diversion Control Division. (2016). National Forensic Laboratory Information System: Year 2016 Mid-Year Report. Springfield, VA: U.S. Drug Enforcement Administration.

<sup>5</sup> United States Customs and Border Protection (CBP) information provided to ONDCP on Oct, 5, 2017.

<sup>6</sup> United States Postal Inspection Service (USPIS) information provided to ONDCP on Aug, 4, 2017.

<sup>7</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>8</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>9</sup> Department of Treasury, National Money Laundering Risk Assessment, October 2015.

<https://www.treasury.gov/resource-center/terrorist-illicit-finance/Documents/National%20Money%20Laundering%20Risk%20Assessment%20%E2%80%93%2006-12-2015.pdf>

<sup>10</sup> Ibid.

<sup>11</sup> Estimating Illicit Financial Flows from drugs trafficking and other Transnational Organized Crimes, UNODC, Vienna, [www.unodc.org/documents/data-and-analysis/Studies/Illicit\\_financial\\_flows\\_2011\\_web.pdf](http://www.unodc.org/documents/data-and-analysis/Studies/Illicit_financial_flows_2011_web.pdf), accessed Oct 2017.

<sup>12</sup> Agency for Healthcare Research and Quality (AHRQ). Healthcare Cost and Utilization Project (HCUP), National Emergency Department Sample (NEDS) and National Inpatient Sample (NIS), 2010-2014 (all available data as of 03/28/2017). Emergency department visits exclude those for patients admitted to the hospital. Inpatient stays include those admitted through the emergency department.

<sup>13</sup> Office of National Drug Control Policy (ONDCP), National Heroin Coordination Group (NHCG). Private correspondence with 20 self-selected partner states in the implementation of the Heroin Availability Reduction Plan (HARP).

<sup>14</sup> Highway Traffic Safety Administration (NHTSA), Office of Emergency Medical Services (OEMS). National EMS Information System (NEMSIS), special extract for ONDCP on 09/15/2017.

<sup>15</sup> U.S. Department of Justice, Drug Enforcement Administration. STARLiMS forensic drug chemistry database. Analysis by ONDCP on export through May 15, 2017.

<sup>16</sup> National Seizure System (NSS), El Paso Intelligence Center, 2016

<sup>17</sup> <https://www.hrsa.gov/advisorycommittees/rural/publications/opioidabuse.pdf>.

<sup>18</sup> Rosenblatt, R. A., et al. "Geographic and Specialty Distribution of Us Physicians Trained to Treat Opioid Use Disorder." *Ann Fam Med* 13.1 (2015): 23-6. <http://www.samhsa.gov/medication-assisted-treatment/buprenorphine-waiver-management/>. Buprenorphine is an opioid medication used to treat opioid addiction in the privacy of a physician's office.

<sup>19</sup> Lenardson, J. D., J. A. Gale, and E. C. Ziller. (2016). Rural opioid abuse: Prevalence and user characteristics. (PB 63-1).

<sup>20</sup> Kamp, J., and A. Campo-Flores. "Parents' drug Abuse Strains Child-Welfare Agencies." *The Wall Street Journal*. Jan. 12, 2016. Retrieved from <http://www.wsj.com/articles/parents-drug-abuse-strains-child-welfare-agencies-1452538476>

<sup>21</sup> Child Welfare Information Gateway. (2016). Child maltreatment 2014: Summary of key findings. Washington, DC: U.S. Department of Health and Human Services, Children's Bureau.

<sup>22</sup> Department of Health and Human Services, Administration for Children and Families. (2016). The AFCARS Report Number 23. Retrieved from <https://www.acf.hhs.gov/cb/resource/afcars-report-23>.

<sup>23</sup> <http://www.cwla.org/wp-content/uploads/2017/09/CWLA-Comments-to-Opioid-Commission-Draft.pdf>.

National Heroin Coordination Group, ONDCP

(202) 395-6605

17 October 2017

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH – OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we kicked off the interagency process for developing the President's initiative. We continue to develop a workplan, plan to circulate the problem statement, and move forward on the first set of deliverables (the Commitment Documents).

This week's meeting will be an open discussion, focusing on questions that arise as agencies continue to put together their Commitment Documents.

**III. PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Andy Koenig  
OPL: Steve Munisteri  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer

DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

#### IV. DISCUSSION

- President's plans for the next couple weeks of opioids crisis response
- Feedback on / finalization of the workplan
- Questions as agencies develop commitment documents
- Scale and budget of new initiative
- Performance measurement
- Governance
- Next steps

#### V. ATTACHMENTS

Latest work plan draft.

# Comprehensive Opioid Response Initiative WORKPLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORKPLAN**

(b)(5) Deliberative Privilege

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 22 Oct 2017 17:41:16 +0000  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Zadrozny, John A. EOP/WHO; Blase, Brian C. EOP/WHO; Pence, Laura C. EOP/WHO; Hudson, Renee R. EOP/WHO; Amin, Stacy C. EOP/WHO; Grieco, Christopher K. EOP/WHO; Pataki, Tim A. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Heilig, Rebecca B. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; Armstrong, Rebekah W. EOP/OVP; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Kraninger, Kathleen L. EOP/OMB; Cordish, Reed S. EOP/WHO; Georges, Liza B. EOP/WHO; Liddell, Christopher P. EOP/WHO; Moorhead, Quellie U. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Chretien, JP EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Chester, Kemp L. EOP/ONDCP; Talbot, Eric S. EOP/NSC; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Ditto, Jessica E. EOP/WHO; Nasim, Laura F. EOP/WHO; Schlapp, Mercedes V. EOP/WHO; Campau, Anthony P. EOP/OMB; Nina.Schaefer@hhs.gov; Bell, Kathryn (HHS/IOS); Barnett, Gary E. (OAG); Bressack, Leah (ODAG); Justin.matthes@hq.dhs.gov; Clancy, Carolyn; Sandbrink, Friedhelm; thomas.p.mccaffery.civ@mail.mil; Demartino, Robert E CAPT USPHS (US); Harris, Brian F; Cline, Christine M; Clark, Loren M - Washington, DC; Daniel.Kowalski@treasury.gov; Shirlena.McIntyre@treasury.gov; Esquith, David; Dickard, Norris; Gibbs, John; Conway, Molly E - OSEC; Viraj.Mirani@dni.gov; Stroman, Ronald A - Washington, DC; Abram, Anna; PETERLIN, MEGHANN K; Conant, Ann M. EOP/WHO  
**Subject:** PCC: Opioids (WH)  
**Attachments:** Post-PCC Action Report 10.20.17 DPC.docx, PCC Opioids Agenda 10.27.17 DPC.docx, Workplan Draft v.3 (003) DPC.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, October 27 at 11:30 AM. We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=466F4WX98R>.

Read ahead materials are attached.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

DPC: John Zadrozny

NEC: Brian Blase

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

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OAI: Reed Cordish

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OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
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NSC: Eric Talbot  
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DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

**POST-PCC ACTION REPORT**

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH, OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. BACKGROUND**

Halfway through the two-week period to produce commitment documents to support each agency's development of the President's long-term comprehensive opioid response, we convened to discuss those commitment documents, answer questions, raise concerns, and share ideas about the work plan going forward.

**II. DISCUSSION**

(b)(5) Deliberative Privilege

**POST-PCC ACTION REPORT**

(b)(5) Deliberative Privilege

**THE WHITE HOUSE**

WASHINGTON

**PCC – HEALTH, OPIOID RESPONSE PLAN**

Friday, October 27<sup>th</sup>, 2017

11:30 a.m. – 1:00 p.m.

EEOB 474, Indian Treaty Room

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we continued our discussion around the deliverables and work plan in the development of the President's comprehensive opioid crisis response. We will continue the discussion this week.

**III. INVITED PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson/Laura Pence  
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OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
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WH Comms: Jessica Ditto  
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OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack

DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Next deliverable (Agency Draft Plans)
- Current events
- DrugStat Dashboard development progress
- Commission report

#### V. ATTACHMENTS

Work plan.

# **Comprehensive Opioid Response Initiative WORK PLAN**

## **DELIVERABLES/DEADLINES**

**Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.**

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORK PLAN**

(b)(5) Deliberative Privilege

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 14 Oct 2017 21:41:03 +0000  
**To:** Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Barnett, Gary E. (OAG); Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; thomas.p.mccaffery.civ@mail.mil; HookBH@state.gov; Battle, Raniesha J; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; David.Esquith@ed.gov; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Gibbs, John; Chretien, JP EOP/OSTP; Peterson, Chad S; Blase, Brian C. EOP/WHO; Clancy, Carolyn; Campau, Anthony P. EOP/OMB; Fiddler, Leah C. EOP/NSC; Allen, Mary Monica; Armstrong, Rebekah W. EOP/OVP  
**Subject:** PCC: Opioids (WH DPC)

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The second of these meetings will convene on Friday, October 20, at 2 PM. The group will meet in the EEOB 350.

We ask that one representative from each agency and department attend. Please email me confirming your (or your designee's) attendance.

As a reminder – complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials will circulate prior to the meeting.

Invited Participants (please feel free to invite a surrogate):

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

OLA: Andy Koenig

OPL: Steve Munisteri

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: JP Chretien

ONDCP: Chip Muir

ONDCP: Kemp Chester

NSC: Eric Talbot

NSC: Brad Hansell

NSC: Joel Cohen

WHComms: Jessica Ditto

OIRA: Anthony Campau  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: Thomas McCaffery  
State: Brian Harris  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert E. Perez  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 11 Oct 2017 18:26:01 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Selnick, Darin S. EOP/WHO;Grogan, Joseph J. EOP/OMB;Pyron, Robert C. EOP/OMB;Cordish, Reed S. EOP/WHO;Hudson, Renee R. EOP/WHO;Muir, Lawrence L. EOP/ONDCP;Nina.Schaefer@hhs.gov;Barnett, Gary E. (OAG);Justin.matthes@hq.dhs.gov;Issac, Charlyn EOP;Thomas.Bowman@va.gov;thomas.p.mccaffery.civ@mail.mil;HookBH@state.gov;Battle, Raniesha J;Daniel.Kowalski@treasury.gov;Gaines, Ralph H;Viraj.Mirani@dni.gov;Ronald.A.Stroman@usps.gov;Abram, Anna;David.Esquith@ed.gov;Amin, Stacy C. EOP/WHO;Kraninger, Kathleen L. EOP/OMB;Talbot, Eric S. EOP/NSC;Conway, Molly E - OSEC;PETERLIN, MEGHANN K;Liddell, Christopher P. EOP/WHO;Ditto, Jessica E. EOP/WHO;Chester, Kemp L. EOP/ONDCP;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Chretien, JP EOP/OSTP;Blase, Brian C. EOP/WHO;Campau, Anthony P. EOP/OMB  
**Cc:** Gibbs, John;Peterson, Chad S;Clancy, Carolyn  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** commission reax - short.docx, Opioid Events Timeline - Short v.2.docx, PCC Opioids Agenda 10.13.17 DPC V2.docx

Team,

The WH Domestic Policy Council requests your participation in a Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only. The first of these meetings will convene on Friday, October 13, at 10:30 AM. The group will meet in the EEOB, Secretary of War Room 230A.

We ask that one representative from each WH component, agency, and department sit at the table. All others from the same office should backbench. Thanks for helping make this a smoothly planned meeting – apologies for the multiple emails.

As a final reminder – complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=QYDBH32977>.

Read ahead materials are attached to this email (agenda is updated).

**Confirmed Participants:**

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: JP Chretien

ONDCP: Chip Muir

ONDCP: Kemp Chester

NSC: Eric Talbot

NSC: Brad Hansell

NSC: Joel Cohen

WHComms: Jessica Ditto (or designee)

OIRA: Anthony Campau

HHS: Nina Schaefer

DOJ: Gary Barnett  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: Thomas McCaffery  
State: Brian Harris  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**Current Efforts the Federal Government Is Implementing that  
Support Recommendations of the  
Presidents Commission on Combatting Drug Addiction and the Opioid Crisis**

(b)(5) Deliberative Privilege

\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

(b)(5) Deliberative Privilege

\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

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(b)(5) Deliberative Privilege

DRAFT

\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

## Opioid Activities—Timeline

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

# THE WHITE HOUSE

WASHINGTON

## PCC: HEALTH, OPIOID RESPONSE PLAN

Friday, October 13<sup>th</sup>, 2017

10:30 a.m. – 12:00 p.m.

EEOB 230A

Katy Talento (DPC)

### I. PURPOSE

To both (1) discuss the President's ongoing opioid response plan efforts and the President's latest directive to scale up public awareness of his current actions combatting the opioid crisis; and (2) agree on a vision and workplan for a Presidential opioid initiative that the President is anticipated to announce around the start of next year.

### II. BACKGROUND

The President considers the opioid crisis a key priority of his Administration. He made this commitment evident during his campaign and continues his expressed commitment while in office, with the Executive Order establishing the Commission and a number of other early actions, particularly from HHS. Despite pressure to declare a statutory emergency, the President has concurred with his advisors that such a declaration would not provide meaningful new authorities or funding. For the immediate term, the President has directed departments and agencies to ramp up public awareness of current administrative efforts to combat the opioid crisis. We expect a key element to carrying out this order will be preparing a robust response to the Commission's final report once it is released in November.

In the longer term, the President ordered the development of a comprehensive opioids response initiative to be rolled out at or around the 2018 State of the Union Address, (with the corresponding funding included in his FY2019 budget request). We expect that the initiative will have two main buckets:

- Public Health: Surveillance (ideally, closer to real time overdose and precise mortality data), prevention (of initiation, addiction, overdose), overdose reversal, addiction treatment (evidence-based, multi-setting, emphasis on expanding medication-assisted treatment), recovery (short and long-term), and research (i.e. non-opioid pain relief, non-opioid MAT)
- Public Safety: Dismantling drug trafficking networks (internationally and domestically), attacking the opioid supply chain (including through diplomacy, finance, border interdiction and domestic law enforcement), and improving programmatic, financial, and surveillance coordination among public safety (including corrections and judicial efforts) and health agencies

These two buckets have too long been self-contained. An effective crisis response will involve a much more seamless integration at the national level and in the field, particularly because we expect the crisis to worsen as the more lethal synthetic opioids continue to proliferate.

Key questions:

(b)(5) Deliberative Privilege

- What are the ambitious but realistic long-term performance commitments (such as reduce opioid overdose rate by X% by Y date) that we would recommend the President embrace?
- How should the initiative be governed once launched?

### III. CONFIRMED PARTICIPANTS

DPC: Katy Talento  
 DPC: Alex Campau  
 DPC: Darin Selnick  
 NEC: Brian Blase  
 WH Senior Counselor: Renee Hudson  
 WHCO: Stacy Amin  
 OMB: Joe Grogan  
 OMB: Kathy Kraninger  
 OAI: Reed Cordish  
 OAI: Chris Liddell  
 OSTP: JP Chretien  
 ONDCP: Chip Muir  
 ONDCP: Kemp Chester  
 NSC: Eric Talbot  
 NSC: Brad Hansell  
 NSC: Joel Cohen  
 WHComms: Jessica Ditto (or designee)  
 OIRA: Anthony Campau  
 HHS: Nina Schaefer  
 DOJ: Gary Barnett  
 DHS: Justin Mathes  
 VA: Carolyn Clancy  
 DOD: Thomas McCaffery  
 State: Brian Harris  
 Treasury: Dan Kowalski  
 DoED: David Esquith  
 HUD: John Gibbs  
 DOL: Molly Conway  
 IC: Viraj Mirani  
 USPS: Ronald Stroman  
 FDA: Anna Abram  
 CBP: Meghann Peterlin

### IV. DISCUSSION

- Intro/Background: campaign promises, events, EO/Commission, decisions to date
- Prep for Commission final report response (see attached)
- Vision for the initiative/SOTU/FY19 budget
- Ways to integrate public health and public safety
- Indicator-driven ambitious targets
- Deliverables and timeline
- Next steps

### V. ATTACHMENTS

Timeline – long/short?  
 Commission reaction

**From:** Zadrozny, John A. EOP/WHO  
**Sent:** 30 Nov 2017 13:49:43 +0000  
**To:** Bash, Zina G. EOP/WHO;Veprek, Andrew M. EOP/WHO;Wetmore, David H. EOP/WHO;Whetstone, Trevor D. EOP/WHO;Pryor, Pamela D;ONEill, Catharine P;Bethany Kozma;Haller, Julia Z;Gibbs, John;Aramanda, Alec (HHS/IOS);Newman, Emily (IHS/HQ)  
**Subject:** Meeting (WAVES LINK ADDED)

Please enter your information in the below WAVES link to ensure access to the White House complex:  
<https://events.whitehouse.gov/?rid=VM73MRB88P>

**From:** Gaines, Ralph H on behalf of Salvi, Mary E. EOP/WHO  
**Sent:** 2 Nov 2017 19:49:03 +0000  
**To:** Marten, Lexi N. EOP/OMB;Campau, Alexandra P. EOP/WHO;Giuliani, Andrew H. EOP/WHO;Abram, Anna;Campau, Anthony P. EOP/OMB;Hansell, Bradley D. EOP/NSC;Brookes, Brady (CMS/OA);Blase, Brian C. EOP/WHO;Clancy, Carolyn;Cavano, Julianna L;Grieco, Christopher K. EOP/WHO;Liddell, Christopher P. EOP/WHO;Cline, Christine M;Conway, Molly E - OSEC;daniel.kowalski@treasury.gov;DANIELVB;Selnick, Darin S. EOP/WHO;Esquith, David;Atkins, Diana E CTR OSD HA (US);Perez-Rivera, Diana (CMS/OA);Dorey, David R - SOL;Hoelscher, Douglas L. EOP/WHO;Georges, Liza B. EOP/WHO;Talbot, Eric S. EOP/NSC;Sandbrink, Friedhelm;Barnett, Gary E. (OAG);Harris, Brian F;jamesmr6@dni.gov;Lucas, Jane B. EOP/WHO;Cytryn, Jen B. EOP/WHO (Intern);Ditto, Jessica E. EOP/WHO;Cohen, Joel EOP/NSC;Zadrozny, John A. EOP/WHO;Gibbs, John;John L Lombardi;jonathan.fishman@treasury.gov;Grogan, Joseph J. EOP/OMB;Julia F. Brannigan;justin.matthes@hq.dhs.gov;Kraninger, Kathleen L. EOP/OMB;Bell, Kathryn (HHS/IOS);Talento, Kathryn F. EOP/WHO;Chester, Kemp L. EOP/ONDCP;Riggs, Kyle S. EOP/OMB;Pence, Laura C. EOP/WHO;Nasim, Laura F. EOP/WHO;Meyer, Laurence;Muir, Lawrence L. EOP/ONDCP;Bressack, Leah (ODAG);Fiddler, Leah C. EOP/NSC;Bonvillian, Marcus D. EOP/WHO;PETERLIN, MEGHANN K;Schlapp, Mercedes V. EOP/WHO;Nicole D Sobotka;nina.schaefer@hhs.gov;Dickard, Norris;Bumatay, Patrick (ODAG);Moorhead, Quellie U. EOP/WHO;Gaines, Ralph H;Heilig, Rebecca B. EOP/WHO;Armstrong, Rebekah W. EOP/OVP;Cordish, Reed S. EOP/WHO;Hudson, Renee R. EOP/WHO;Demartino, Robert E CAPT USPHS (US);Stroman, Ronald A - Washington, DC;shirlena.mcintyre@treasury.gov;Amin, Stacy C. EOP/WHO;Xu, Stephanie B. EOP/OSTP;STEPHCW;Munisteri, Stephen P. EOP/WHO;Zobeck, Terry S. EOP/ONDCP;thomas.p.mccaffery.civ@mail.mil;THOMASWJ;Pataki, Tim A. EOP/WHO;Whetstone, Trevor D. EOP/WHO;Welzant, Phil  
**Subject:** FW: Opioids (WH)  
**Attachments:** Agenda 11.3.17 opioids PCC.docx

Please print agenda. Ralph Get Outlook for Android

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**From:** Salvi, Mary E. EOP/WHO  
**Sent:** Monday, October 30, 2017 9:27:39 PM (UTC) Coordinated Universal Time  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Cytryn, Jen B. EOP/WHO (Intern); Selnick, Darin S. EOP/WHO; Zadrozny, John A. EOP/WHO; Blase, Brian C. EOP/WHO; Bonvillian, Marcus D. EOP/WHO; Hudson, Renee R. EOP/WHO; Pence, Laura C. EOP/WHO; Amin, Stacy C. EOP/WHO; Grieco, Christopher K. EOP/WHO; Lucas, Jane B. EOP/WHO; Pataki, Tim A. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Heilig, Rebecca B. EOP/WHO; Giuliani, Andrew H. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; Armstrong, Rebekah W. EOP/OVP; Grogan, Joseph J. EOP/OMB; Kraninger, Kathleen L. EOP/OMB; Marten, Lexi N. EOP/OMB; Riggs, Kyle S. EOP/OMB; Cordish, Reed S. EOP/WHO; Liddell, Christopher P. EOP/WHO; Georges, Liza B. EOP/WHO; Moorhead, Quellie U. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Chester, Kemp L. EOP/ONDCP; Talbot, Eric S. EOP/NSC; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Ditto, Jessica E. EOP/WHO; Schlapp, Mercedes V. EOP/WHO; Nasim, Laura F. EOP/WHO; Campau, Anthony P. EOP/OMB; Nina.Schaefer@hhs.gov; Bell, Kathryn (HHS/IOS); Barnett, Gary E. (OAG); Bressack, Leah (ODAG); Bumatay, Patrick (ODAG); Justin.matthes@hq.dhs.gov; Clancy, Carolyn; Sandbrink, Friedhelm; Meyer, Laurence; thomas.p.mccaffery.civ@mail.mil; STEPHCW; THOMASWJ; Nicole D Sobotka; John L Lombardi; Julia F. Brannigan; DANIELVB; JAMESMR6@dni.gov; Cavano, Julianna L; Atkins, Diana E CTR OSD HA (US); Demartino, Robert E CAPT USPHS (US); Cline, Christine M;

Welzant, Phil; Daniel.Kowalski@treasury.gov; Shirlena.McIntyre@treasury.gov;  
jonathan.fishman@treasury.gov; Esquith, David; Dickard, Norris; Gibbs, John; Conway, Molly E -  
OSEC; Dorey, David R - SOL; Stroman, Ronald A - Washington, DC; Abram, Anna; Perez-Rivera,  
Diana (CMS/OA); PETERLIN, MEGHANN K; Gaines, Ralph H; Zobeck, Terry S. EOP/ONDCP;  
Harris, Brian F

**Cc:** Whetstone, Trevor D. EOP/WHO; Brookes, Brady (CMS/OA); Fiddler, Leah C. EOP/NSC

**Subject:** PCC: Opioids (WH)

**When:** Friday, November 3, 2017 2:30 PM-4:00 PM.

**Where:** Indian Treaty Room - EEOB 474

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, November 3 at 10:30 AM.

We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=JFYGM3KQ8>.

Read ahead material attached.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

**DPC: Trevor Whetstone**

NEC: Brian Blase

NEC: Marco Bonvillian

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

WHCO: Chris Grieco

WHCO: Jane Lucas

**OLA: Cindy Simms**

OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OMB: Kyle Riggs

OAI: Chris Liddell

OSTP: Stephanie Xu

ONDCP: Chip Muir

ONDCP: Kemp Chester

ONDCP: Terry Zobeck

NSC: Eric Talbot

NSC: Brad Hansell

NSC: Joel Cohen

WH Comms: Jessica Ditto

WH Comms: Mercy Schlapp

OIRA: Anthony Campau

HHS: Nina Schaefer/Kathryn Bell

DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay

DHS: Justin Mathes

VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer

DOD: Thomas McCaffery/Robert Demartino

**State: Brian Harris**

Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman

DoED: David Esquith/Norris Dickard

**HUD: Ralph Gaines**

DOL: Molly Conway/David Dorey

ODNI: Viraj Mirani/Thomas Janes/John Lombardi

USPS: Ronald Stroman

FDA: Anna Abram

CBP: Robert Perez/Meghann Peterlin

Thank you, please feel free to reach out with any questions.

Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

## THE WHITE HOUSE

WASHINGTON

### PCC – HEALTH, OPIOID RESPONSE PLAN

Friday, November 3, 2017

10:30 a.m. – 12:00 p.m.

Indian Treaty Room (EEOB 474)

DPC – Katy Talento

#### I. PURPOSE

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

#### II. BACKGROUND

Last week we discussed the President's speech, the pending Commission report, and answered questions around pending deliverables. Agencies submitted their commitment documents and policy councils and ONDCP have been reviewing. The Commission released its final report this week.

#### III. PARTICIPANTS

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: Trevor Whetstone  
NEC: Brian Blase  
NEC: Marco Bonvillian  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
WHCO: Jane Lucas  
OLA: Cindy Simms  
OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OMB: Kyle Riggs  
OAI: Chris Liddell  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
ONDCP: Terry Zobeck  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto

WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris  
Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman  
DoED: David Esquith/Norris Dickard  
HUD: Ralph Gaines  
DOL: Molly Conway/David Dorey  
ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Commission report – gleaning agency feedback
- Revised work plan and way forward

**From:** Page, Tim A. - NRCS, Washington, DC

**Sent:** 30 Jun 2017 14:30:20 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
than.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.  
gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl  
@treasury.gov;donovana@cfdi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;Marcella Szymanski

(State);WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.go  
v;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;anjali.n.tripathi@ostp.eo  
p.gov;alopata@hrs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebranstad@doc.gov  
;McLean, Christopher - RD, Washington,

DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Parker, Chad - RD, Washington,  
DC;tara.a.butler4@cire.mail.mil;Gibbs, John;richard\_cardinale@ios.doi.gov

**Subject:** Ag & Rural Prosperity Workgroup Meeting

**Attachments:** Workgroup List Distribution.docx

Good Morning All,

We appreciate everyone that participated in the Economic Development Workgroup yesterday. We believe we had a positive meeting and are looking forward to getting feedback and working together to create a plan for Rural America. The next Rural Prosperity Task Force meeting will be held on July 25<sup>th</sup> at the USDA. In effort to keep your respected Principal informed on the progress and direction of our Workgroups, we have scheduled our next Workgroup meeting on **July 12<sup>th</sup> from 10:30am to 12:00pm at the USDA Whitten Building in room 107-A** (same location as yesterday). A meeting invite will follow this email.

As requested in our Workgroup meeting, we ask that you submit the following items by COB next Wednesday July 5<sup>th</sup>:

1. Your agency's top 5 priorities dealing with Agriculture and Rural Prosperity.
2. An inventory of your agency's Rural & Ag Programs and grants.

As a reminder, please start banking a list of Regulatory Reform that would affect the Agriculture or Rural communities or programs.

I have attached the list of participants in the Economic Development Workgroup. We will continue to revise as we gain or substitute new members from the agencies.

Thank you!

Tim A. Page  
Office of the Secretary  
Office: 202-720-0357  
Cell: (b)(6)

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AGENCY	NAME	TITLE	EMAIL	WORKGROUP
WH DPC	Ja'Ron Smith	Advisor Domestic Policy	<a href="mailto:Ja'Ron.k.smith@who.eop.gov">Ja'Ron.k.smith@who.eop.gov</a>	QOL & ED
USTR	Sharon Lauritsen	Asst. USTR for Ag Affairs and Commodity Policy	<a href="mailto:Sharon_E_BomerLauritsen@ustr.eop.gov">Sharon_E_BomerLauritsen@ustr.eop.gov</a>	ITD & ED
USTR	Julia Doherty	Ag Affairs and Commodity Policy	<a href="mailto:julia_doherty@ustr.eop.gov">julia_doherty@ustr.eop.gov</a>	ITD & ED
SBA	Nathan Miller	Sr. Advisor	<a href="mailto:nathan.miller@sba.gov">nathan.miller@sba.gov</a>	ED
USACE	Robyn Colosimo	Asst. for Water Resources Policy	<a href="mailto:robyn.s.colosimo.civ@mail.mil">robyn.s.colosimo.civ@mail.mil</a>	ED
USACE	Jennifer Moyer	Regulatory Program Chief	<a href="mailto:jennifer.a.moyer@usace.army.mil">jennifer.a.moyer@usace.army.mil</a>	ED
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**From:** Shuford, Campbell - OSEC, Washington, DC  
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**Subject:** ARPTF Workforce Workgroup Meeting

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**From:** Shuford, Campbell - OSEC, Washington, DC

**Sent:** 2 Aug 2017 20:11:17 +0000

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**Cc:** Boswell, Kristi - OSEC, Washington, DC;Bowman, Whitney - OSEC, Washington, DC;Bojes, Gary - RD, Washington, DC

**Subject:** AgRPTF Meeting # 3 Follow Up

**Attachments:** AgRPTF Recommendation Submission Template.docx

All,

Thanks for your participation yesterday. As we discussed, we are operating on a very tight timeline to provide recommendations.

**Action Items:**

- **By COB Tuesday, August 8, please use the attached form to provide recommendations in the following areas: veterans, healthcare, agriculture, and trades.** On the attached form you will see a spot to include existing relevant programs and data to support the recommendation. **Please use this form to provide justification or identify gaps.** USDA will compile and share to the group. During the August 15<sup>th</sup> meeting, we will *only* be prioritizing and reviewing the recommendations. Our team here will ensure they fit appropriately within the report.

Reminder of Principal Meetings:

- Thursday, 24 August, 8.00 breakfast (USDA)
- Thursday, 28 September, 8.00 breakfast (USDA)
- Wednesday, 25 October, time TBD (likely AM), final meeting and presentation of report (White House complex)

Thank you,



Campbell Shuford  
Office of the Secretary

United States Department of Agriculture  
Whitten Building  
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## 180 DAY REPORT RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:**

**POINT OF CONTACT (name/phone/email):**

**WORKING GROUP:**

---

**Recommendation:** *Identify the recommendation that should be included in the 180-day report.*

**Change Type:** *Is the recommendation for a legislative, regulatory or policy change?*

☐

Legislative Change

☐

Regulatory Change

☐

Policy Change

☐

Interagency Coordination

**What existing programs, if any, are relevant to this recommendation?**

**Rationale:** *Provide reasoning and brief support for the recommendation. Please include any relevant data.*

**Partnerships:** *Are there any joint efforts or private partnerships that currently support this recommendation?*

**Stakeholders:** *Are any stakeholder suggestions relevant to this recommendation?*

**Potential Impacts:** *Define possible outcomes following recommendation implementation.*

**Next Steps:** *Identify a timeline, due dates and next steps to pursue the recommendation.*

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 14 Sep 2017 21:32:31 +0000

**To:**

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**Subject:** ARPTF Economic Development Blog Comments

**Attachments:** Blog Comments.docx

Good Evening All,

I have attached a document of the compiled blog posts we have received for the Rural Prosperity Task Force. Please review the comments and highlight anything that you believe should be included in the report that has not already been discussed.

Thank you!

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
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**William D. Spalding**

Sep 13, 2017

CBD should not be restricted because CBD is not addictive, and does not have the potential for abuse or the potential to be used for psychoactive purposes. Therefore, no international restrictions should be placed on CBD.

**Ernie Peachay**

Sep 09, 2017

We have been hit hard in our small mining and ranching communities here in the Northern California by the Forest Service overregulation and expiring plans of operations and stopping the federally approved activity, EPA financial expense prohibits Federally approved activity, MSHA writing endless citations and forcing almost all the small local miners out of business.

Many of us are now seeing the best answer to these problems is Minerals Mining Advisory Council (MMAC) and using the power in our local community as the answer to this agency abuse to small local communities. MMAC understands and has solutions to problems and will help hundreds or thousands of local small communities get working again with reasonable regulations. MMAC is currently working with Congress in D.C. and hopefully will be recognized by Congress as the answer.

Thank you for letting me comment on the problem and answer to it.

Ernie Peachay

**Clark Pearson**

Sep 09, 2017

The Minerals and Mining Advisory Council (MMAC) has a very simple solution to conflicts on Multiple - Use Federal Lands using customary arbitration performed by traditional Mining Districts. A cost savings to the Federal government and the private sector involving local governance. Check us out at: [mmacusa.org](http://mmacusa.org).

**Lindy Savelle**

Aug 29, 2017

My perspective is perhaps a bit different than most. I grew up in rural South Georgia, but spent the bulk of my life away from the tobacco, peanut, cotton and hay fields I knew so well. After college, I was recruited by the FBI and for nearly 30 years, I was a federal agent for the FBI and two other agencies. I traveled the world working corruption, but when it was time to retire, I wanted to go home to my roots and give back to the community that had given to me, that had formed me and taught me how to work. Before my retirement, I met up with a retired USDA SES who had the same notion I had. Dr. Wayne Hanna, a renowned turf grass breeder had given back to the state of Georgia through citrus...meaning he had bred a cold hardy citrus for the homeowners of the state. He, my brother, some others and I have come together to form the Georgia Citrus Association and since my retirement, citrus has become my life. I eat, live and breathe it each day in an effort to promote a commodity that can make a difference in the future of farming and even potentially bring back the family farm concept. You see, citrus is something small that families can do together and even make money doing so. But, herein lies the problem...citrus is yes a commodity that is easy to maintain and grow, but requires staying power...meaning capital that will allow the owner to stretch his/her return out for 4-5 years before he/she can start to recoup any return on investment. For a young farmer to invest in a commodity such as citrus, they need backing from someone that has access to capital because banks are just not going to stick out their necks for young, inexperienced farmers. If they attempt to go through any USDA programs, the process is cumbersome, lengthy and often unsuccessful. So oftentimes what happens, is they give up. Most people need answers now and when they can't get them through the normal channels, they just go elsewhere.

I can speak from personal experience about FSA and NRCS (which have been very good experiences) but I only know about the FSA loan programs and the problems with them through others. What I've been told is just as I explained above. Simply put, the process doesn't work like it is.

Coupled with the problem of access is the return, or lack thereof, of young people to rural America. The lure to small towns, much less rural ones, is nonexistent. We have got to figure out how to fix this. It breaks my heart to return to my home town 30 years later and see how it has just died. Yep, died! There is nothing going on at all.

I'm not giving up hope but my ability to bring agribusinesses (in the citrus arena) has been met with lots of enthusiasm, but no energy. Small towns want the businesses but because of lack of financial wealth, they can't put up anything of substance to get the businesses to come. And without any meat in the game themselves, they can't very well have any say so. It's a catch 22.

And lastly, LABOR. In the citrus world in Georgia, labor could be a HUGE problem. You see, people here just will not work. They say they will work but when it comes down to it, they will not, especially if it is AG related. Citrus is a crop that must be properly gathered or it cannot be sold. Without available labor the industry that could make an impact in this state WILL have problems. Guaranteed. We must do something about labor. I've babbled long enough so I'll stop now, but there are many, many issues with problems in the AG industry and it is heartbreaking... Thank you for your time in reading this.

**Chance Maine**

Aug 29, 2017

Hi I'm a local Citrus grower in South Georgia. Me and a friend have recently started our own grove but the problems we are having is that as young adults trying to get started we couldn't find any help. Such

as loans or grants . Also the ones that we did find required so much paper work and time or were impossible to achieve for someone as young as us without loads of capital. If not for my friends dad and my family helping us with equipment and money we would've never been able to start the grove. We also still both work full time jobs to pay the bills for our grove so I would say anyway you can make these loans and grants more readily available and also more tuned to young new farmers would be very helpful. We still need a \$50,000 well but can't afford it and can't get loans even with my excellent credit!

**Pam Haley**

Aug 27, 2017

Whoever started the phrase, "Americans are too lazy for agriculture jobs, and that's why we have Latino immigrants legal/illegal." is a white supremacist.

The politicians and people who facilitate the methadone clinics are directly responsible for the deaths in the tractor trailers this past summer in Texas.

The people living under bridges approximate to methadone clinics need to be bused out to the orchards to be beneficial for society instead of freeloading. They can live in the little worker houses, which are trending right now.

Stop the white supremacy, give addicts hope of being beneficial to society and stop the demand of illegal, deadly immigration.

**Dinah Leverette**

Aug 27, 2017

My husband Clarkie was on the panel I was an attendee in the audience at the listening session Friday August 25. We had an experience on one of our farms with the EPA we did all the right steps with NRCS they said we were fine with what we did have no violations with NRCS . EPA needs to have there power taken away from aggravating the farmers when they have done what was right . This one EPA man that came from Atlanta Ga said he had all the power over 8 states to control the enforcement on wetlands he could levy the fines and set the amounts of fines . How can this be that he can over rule what NRCS has already made a decision on. This clearly shows EPA has too much arm reach. This man had been in the navy for 20 years & got appointed by Obama administrators for last 8 years as a wetlands enforcement trying to stop NRCS soil scientists approval of wetlands in my fields ( 5 acres ) . EPA keeps sending certified letters wanting my signature which I will never sign I could go on with this story but it's too long to type out about EPA witch hunt on my farm.

Thanks

Dinah Leverette

Clarkie Leverette

**Clarkie Leverette Hour Glass Farms**

Aug 25, 2017

I sat on the panel today at the Tifton ga meeting we ran out time and I didn't get to share my thoughts. EPA clean water bill act needs to stay off the farm. I know from personal experience they visited my farm in 2016 with all the threats of big fines and so forth and I'm still dealing with them I'm stalling them hope that we can get some new regulations to help the row crop farmers. We have relied on the NRCS for a long time and they still know what's best for the farmers. EPD is another agency that needs to be managed better for the farmers using wells & surface water ponds for irrigation Labor is a problem too especially with our blueberries Trade needs to be looked at too Thanks  
Clarkie Leverette

**Tom Bryant**

Aug 25, 2017

I applaud the creation of the Agriculture Task Force. Cornell University did a story on VET FARMS in 2015 about our development of several veteran owned farms throughout New York State. (Winter 2015 Small Farms Quarterly) We continue to enhance our services with greater resource disbursement information to new veteran farmers we are encountering. We look forward to share our formulas for farm retention, expansion and Agricultural Economic Development with the USDA. Respectfully, Tom Bryant , Vet Farms Initiative  
[vetfarms@yahoo.com](mailto:vetfarms@yahoo.com) 315-863-5143

**Ann Rennacker**

Aug 25, 2017

Small organic farms in rural communities are needed to combat the pesticide laden food that comes to us in trucks from far away, is wrapped in plastic and sometime even put on Styrofoam first! I want to buy local food, knowing where it was grown and that it does not represent big ag, chemical corporations and sterile soil. We have a few local farms and farmer's markets, but to be truly self-sufficient we need more help from a government that does not subsidize Dow, Monsanto, the Koch brothers and other chemical and pesticide corporations. They spend millions on buying lobbyists and influencing politicians to get their way, and it must stop! We need to level the playing field with legislation that helps rural communities farm safely.

**Mike Barr**

Aug 24, 2017

This is the perfect opportunity for rural area work. Good all around I would have to say as finding work in some rural areas can mean traveling up to 70 miles one way. Should be done.

**Caroline Luley**

Aug 24, 2017

I think this agency is a good idea, as long as the American people are the first concern. Regulations should be considered only in cases where the health and well being of the population is challenged. In general, this task force should be implemented in order to reenergize our farmers and rural providers and make it easier for them to make a decent living. But also only to do so in an ethical, fair manner that contributes to health and well being and not illness and death

**Marsha Jarvis**

Aug 24, 2017

Go organic and regenerative agriculture. NO GMO we already have WAY TOO MUCH OF THAT

<https://www.usda.gov/media/blog/2017/06/14/establishment-interagency-task-force-agriculture-and-rural-prosperity>

**Christy Anne Vaughan**

Aug 11, 2017

Save and restore agricultural heritage by allowing farmers access to water, kill the death estate tax and provide fair market value for commodities. America first means not dependent on other countries for food and energy.

**Jeff Selner**

Aug 11, 2017

High Speed internet to all rural areas. County road funding!

**Ralph Ray Griffin JR**

Aug 11, 2017

It seems to me our Govt could do more to help keep our rural communities from drying up. We need investments into young people who wish to stay in these communities and create jobs. There is too much for a young person to go thru to get financing so it's easier to move to the big city and get a job. Our rural towns and communities are drying up..being overtaken by the big companies. Make funding easier to get for the young in rural America. Thanks Ray

**Andrea Christenson**

Aug 11, 2017

We are in desperate need to update and fix the Lock systems on the major rivers like the Mississippi River. This is a major means of transporting Agricultural products and inputs. If a lock would break below the Ohio and Missouri Rivers, it would be catastrophic for the Midwest Agriculture Industry.

Another issue is Excessive regulations that make access to Broadband Internet in rural areas VERY Expensive. Excessive Regulations make new technologies to improve access to High Speed Internet very slow to be approved and implemented.

**Brian Hewitt**

Aug 11, 2017

I noticed We The People are no longer in control of our food sources/supplies. This has decimated our local economies and food security. The following blog is titled Flint's Golden Metropolis Is Green.

<https://www.linkedin.com/in/mrbrianhewitt/detail/recent-activity/posts/>

The idea: Flint MI. is surrounded by some of the richest fertile grasslands in America. The perfect environment to raise grass fed beef etc. So, why not allow Flint residents & others to purchase surrounding farm/pasturelands to once again provide high quality food and jobs for the people?

**Don Antram**

Aug 11, 2017

My suggestion for improving quality of life in rural communities is to adopt the Logan County Waste Management District model of "drop site" recycling. Each town has a designated site for bringing their recyclables - a semi truck roll off bin for each category of trash (glass, aluminum, tin cans, plastic and cardboard). There is a route driver that brings the containers to the county recycling center for processing. The entire community has embraced this effort and it can be done nationwide! I strongly encourage this task force to research (logancountyrecycles.com) to talk to the current staff and Alan Hale who initially spearheaded this wonderful service for our rural community.

**Maricela C. Silva**

Aug 11, 2017

Agri/Rural has been family owned for generations & should be given the freedom to run their family business the way that's prosperous for the family & America. Federal gov't knows nothing about farming & ranching and should allow State & local farmers/ranchers regulate themselves. Involve high school agriculture students to explore possibilities for employing NON GMO/ NON GE modernization yet keeping grandpa's way of tending the fields & the animals. I believe it can be done successfully. Take the shackles off & Make America Great Again . Thank you.

**Kevin Stewart**

Aug 11, 2017

Cotton peanut grower South Georgia. Dollar cotton and 750 ton peanuts was the only time we broke even. Every year is in the red. It cost more to grow than it returns. People don't make astronomical yields like the magazines report. Will continue to farm until markets go above break even or we get auctioned off. Cotton should be covered commodity. NRCS programs are great but I'm broke before I ever get a payment. Thanks for your work in ag.

**Don Slonski**

Aug 11, 2017

I'm not against regulation, but over the past admins, I've seen regulation imposed that had no practical reason. In some ways it looked as it was put in place so that fines could be posed on ag. Please put laws in place so regulation must be vetted by the public and voted on.

**Jay Mathews**

Aug 11, 2017

As an elevator manager, I feel we need to draft a new Farm Bill that provides a safety net to the producer thru crop insurance, not idling tracts of productive farmground. I have enrolled some of my farm acres in CRP as filter strips to attempt to improve water quality.

We have waited too long to start improvements to the inland waterway system. They are critical to transportation of agricultural inputs and production. Renovation is overdue and would provide a boost to the local economy.

Thank you

Jay Mathews

309-573-5413

**Cathy Cross**

Aug 11, 2017

46816

Less meat, dairy and more vegetables, fruits, legumes and grains...to feed people, not animals. BAN MONSANTO AND BAYER toxins.

**Shane Brown**

Aug 11, 2017

Brazil burns like 27% ethanol. We could surely go to E15 or more money to gas stations for blender pumps. Also figure out how much grain china actually has stock piled that is in usable condition.

**Sarah Rolph**

Aug 11, 2017

Dear Secretary Purdue,

Thank you for asking for our comments on how to promote agricultural and rural prosperity.

I would like to see legislative reform in Point Reyes National Seashore, where multi-generation ranchers in the Pastoral Zone designated for their use are being harassed by officials of the National Park Service at Point Reyes. Sadly, these officials seem more interested in currying favor with the California environmental lobby and its friends in Sacramento than they are in keeping their promises to the ranchers who made the Seashore possible.

These ranchers sold their family land to the government in exchange for the right to remain on that land and continue their agrarian way of life for as long as they wished. Instead of honoring them, NPS officials at Point Reyes National Seashore have treated the ranchers with shocking disrespect, kicking out farm

families from their beloved homesteads, allowing re-introduced elk to overpopulate and destroy ranch property unabated, and making it impossible for ranch families to do serious business planning by refusing to issue anything other than short-term permits -- even after Secretary Salazar explicitly authorized them to issue 20-year permits.

The Park Service at Point Reyes wastes millions and millions of dollars on sham planning processes that provide a smokescreen for their seat-of-the-pants management. The agency weaponized NEPA to eject a perfectly sustainable family oyster farm from Point Reyes National Seashore, and now they are embroiled in yet another NEPA process on the ranches.

Congress can end this abuse of Point Reyes ranchers with one simple action: Make ranching an official purpose of Point Reyes National Seashore. That way the agency would have to take it seriously. This would be entirely within the spirit of the Seashore's founding legislation, would provide a much-needed boost to the rural community in West Marin County, California, and would make a tremendous contribution to its agricultural prosperity.

Senator Dianne Feinstein can provide additional information, as she is familiar with the injustices perpetrated by officials at Point Reyes National Seashore against her rural constituents.

Please let me know if I can answer any questions.

Sincerely yours,  
Sarah Rolph  
[saraharolph@gmail.com](mailto:saraharolph@gmail.com)

**Darla Juhl Ph.D.**

Aug 11, 2017

Do not fund the Conservation Security/Stewardship Program (CSP) administered by the Natural Resources Conservation Service (NRCS). It is labor and documentation intensive for the farmer/rancher and NRCS staff. Very little conservation hits the ground compared to the money paid out. The cost benefit ratio does not benefit the tax payer.

**Keith Tucker**

Aug 12, 2017

Farm subsidies need to be stopped.

**SOD BUSTER**

Aug 13, 2017

- Sell "federal" land to U.S. citizens only. No Corporations or foreign nationals
- limit sale of ag land to U.S. citizens - no corporations or foreign nationals
- PERMANENT FARM BILL - no more every 4-8 years BS.
- ELIMINATE NASS- let markets work without "input", that ultimately gets revised after marketing year is over, from USDA
- build border wall. If California farmers want produce picked they will have to pay a wage that an American will accept. If it raises produce prices by 10% that's minimal compared to social and economic costs of illegal immigration

**Keith Wynn**

Aug 13, 2017

I try to irrigate from ponds instead of deep wells. If I build a pond bigger than 10 acres I have to go thru the corp of engineers; at that point it is too costly. Maybe instead of 10 acre rule across the board, exempt sites that do not pose a risk to homes or rivers. And look at the construction methods required by the corp, overkill

**Scott C. Beck**

Aug 09, 2017

As President and owner of the largest family owned seed company in the United States, I have a unique vantage point on the rural business climate. Our company conducts business in 11 states in the Midwest and Hawaii. We have nearly 600 full-time employees, and with seasonal employees there are times when our payroll swells to more than one thousand people. We bring our product to market through a network of an additional 800 independent farmer dealers. Our dealer network is comprised of private business owners who choose to market our products to their customers with each dealer maintaining independent employees and facilities. Since the task force is focused on rural prosperity, I believe that there are three primary areas that would benefit from reform: labor, education and infrastructure.

Labor, particularly access to timely seasonal workers, is crucial for many sectors of the agricultural economy. A one-week delay in labor supply can be very costly to our business. We work through the H2A and MSPA programs, which are cumbersome and expensive. Our best efforts are made to comply with all regulations, requiring the full time efforts of multiple compliance employees. There needs to be a streamlined program to provide timely lawful employment for migrant workers.

Education, specifically technical and agricultural education are seriously deficient in rural America. There should be a renewal of practical, hands-on training in the American high school system. Not all successful employees are college graduates. In fact, those coming out of vocational training programs are often at an advantage compared to those with degrees not directly related to their job. I encourage your efforts to focus on training for the skills that will be required in the workforce in the years to come: mechanical skills, programming, and above all resiliency. We hire based on skillset, but also place a focus on a good work ethic and positive attitude. Professional development efforts in vocational schools should emphasize innovation and the ability to think critically to solve problems.

Infrastructure throughout some areas of the rural landscape is in disrepair. American farmers are at a competitive disadvantage, at risk of losing access to our markets should the roadways, locks, dams and waterways of the US become inaccessible due to failure of key infrastructure. This must be a priority for

future funding. Repairs to existing infrastructure are long overdue, and we must think long term to prepare for larger crop yields and increased demand on our infrastructure.

As we look forward to the coming years, there will be more substantial changes to the seed industry through mergers and acquisitions in the coming months than any we have seen since the advent of hybrid seed in the 1930s. It is a primary concern of mine and I hope that the taskforce will similarly see the value in preserving competition and diversity in the seed business. Preserving strong competition and diversity in the seed business is critical. Concentrating control of germplasm and transgenic events in few companies threatens to drive up prices and stifle innovation. There should be a continued effort to bring new technologies to market quickly. The American trait regulatory approval process is cumbersome. Additionally, we allow our trading partners to dictate what technologies may be used by farmers in the United States, even when the trait is approved by our government. We must maintain competition and access to diversity in order to preserve our American competitive advantage as an industry.

Beck's Hybrids stands ready to act as a resource to the important work of the taskforce, and invite you to contact us for additional information. Each of our department managers has submitted their own legislative priorities under their own names.

All my best for your efforts to make rural America greater than ever,

Scott C. Beck

**DR. JOHN E. WOODS**

Aug 08, 2017

WE ARE TRYING TO INCREASE THE AMOUNT OF PLANTS THAT CAN BE IMPORTED FOR RURAL DEVELOPMENT PROGRAMS. THESE APHIS PERMITS WE CURRENTLY HAVE SHOULD BE CHANGED TO ALLOW MORE PLANTS NEEDED TO CHANGE THE COST OF BEEF AND DAIRY RATIONS. WE CAN SHIP PLANTS BY THE MILLIONS (IRELAND 7 MILLION) BUT THE USA CAN BE SHIPPED ONLY 200,000 A YEAR. THESE PLANTS WERE PATENTED, DEVELOPED AND IMPROVED IN USA. RURAL DEVELOPMENT IN USA SHOULD BE ABLE TO BENEFIT FROM INNOVATION IN THE US. PLEASE CONTACT ME IF YOU CAN HELP!

**Dr. John E. Woods**

Aug 08, 2017

Regulatory Relief - Can regulations be refined, eliminated, consolidated, revised

This regulation, if revised, may be the best solution: We have a valid import permit but it does not allow importation of enough volume for small farms, new farmers and ranchers to enter the market and

achieve sustainable, profitable, long term rural development in two distinct areas. The acreage that could be planted to make available products to satisfy the demand of the massive requirements for cattle rations and non-wood pulp cannot be met unless the permit is revised.

DOES THE REGULATION MAKE SENSE? - Is it outdated, unnecessary, or ineffective?

Our valid permit does not make business sense in its present form. The Permit is outdated, unnecessary and ineffective for solutions for rural development problems we face presently and in the near future. The USA cannot compete under these restrictions. For example, the same regulation that allows the USA 12 pounds per shipment of plants that will plant 20 acres, in Ireland we are shipping 7 million plantlets or more.

IS THE REGULATION WORTH IT? - Does it impose costs that exceed benefits?

Even in the case of a Valid Permit the cost so far exceeds the benefits to a rural development program envisioned for the Southeast it does not make sense. That forces work only in foreign countries.

IS THERE A BETTER WAY? – Will the Current ? or New? regulation create a serious inconsistency or otherwise interfere with regulatory reform initiatives, policies and priorities?

NO, as usual a simple solution for the massive rural development program envisioned requires only modifying two or more provisions of the Valid Permit: 1 Change the size of permitted plant shipments. 2 Change the number of shipments per year. Other restrictions involving the ports of entry and APHIS inspections should be transferred to the appropriate States involved. Experience has proven that delays due to understaffing and in delayed cargo due to airline shipping rules have disastrous effects on nursery scheduling and cost. (One should expect to retire before receiving compensation for insured shipment losses).

Is it duplicative within USDA or the federal family?

Most things follow that principle but I cannot remember being provoked.

Should the federal government be doing it rather than state/local or private sector?

See above: Is there a Better Way? Other restrictions involving the ports of entry and APHIS inspections should be transferred to the appropriate State Rural Development involved due to under-staffing at federal level.

DOES THE REGULATION AFFECT JOBS? - Does it eliminate jobs or inhibit job creation?

Only when enforced in this case of a Valid Permit and Rural Development solutions does it eliminate jobs and inhibit job creation.

Recommendations for Executive Action.

Does the Task Force have recommendations for the President to consider further action or an order?

First let's try USDA Rural Development Senate Staff Anthony Seiler and Darin Gurens

Legislative Assistants

U.S. Senate Agriculture, Nutrition, and Forestry Committee

Chairman Pat Roberts (R-KS)

328A Russell Senate Office Building

Washington, DC 20510

Main: 202.224.2035

Should the Task Force be extended to accomplish more?

Maybe if this does not accomplish the desire

**Dr. Randy Smith, Rural Community College Alliance**

Aug 04, 2017

We appreciate the opportunity to provide input for the Interagency Task Force on Agriculture and Rural Prosperity. A greater focus on higher education across rural America is critical to the development of our workforce, and we believe modernizing USDA programs can provide the vital investment our communities need.

The Rural Community College Alliance represents colleges serving 3.4 million community college students enrolled across the nation. These 589 colleges represent 60% of all the community colleges nationwide and enroll over 46 million community college credits annually.

Community colleges provide access to general education for transfer, technical, vocational and occupational programs. With 1-2 year courses of study, students can access high-skill, high wage jobs through workforce training for recent high school graduates, students without a high school diploma, currently employed workers and the long term unemployed. These colleges also provide community services, serving as regional cultural centers for the performing and fine arts. They serve as the continuing education providers for many professions and are a major catalyst for economic development in rural America.

Community colleges are located in small towns of only a few thousand, and in regional economic centers where populations may approach 50,000. In small and large towns alike, these colleges serve much larger rural regions, with students traveling up to 25 miles or more one way to attend class.

Most rural community colleges were built in the early 70's and are in desperate need of modernization. Updates are needed for core facilities, labs, residence halls and technology upgrades to meet the demands of modern workforce training. Unlike universities, community colleges do not have the same access to endowments and annual funding which helps to fund improvements and attract experienced faculty members.

Increasingly, community colleges are providing distance learning courses at a fraction of the cost of other learning institutions, but without additional resources to do more. Providing more online courses for students in large, rural areas increases access for students and expands job training in small communities.

Unfortunately our rural development programs have lagged behind the changes in rural America. The Community Facilities program has not kept up with the growth of towns and the need for regional economic centers. The program limits have not been updated since 1985, and simply do not reflect the needs of rural communities today. Nearly 20% of rural community colleges are unable to access the Community Facilities program to modernize and expand their capacity to train the rural workforce.

Program limits are in place to focus funds where loans and grants can be most effective. Today, the most effective areas are those regional centers which serve as an anchor for surrounding communities, providing education, training and employment.

Harmonizing program eligibility for our rural communities will provide greater access to job training and allow nearly 20% more rural community colleges to make critical investments in education infrastructure, while preserving priorities for small, rural towns.

We look forward to working with you to seek ways we can modernize programs to better support institutions which train and prepare our rural workforce.

**Christina St Germaine**

Jul 31, 2017

We appreciate the opportunity to provide the President's Task Force on Rural Prosperity with local insight to affect positive change on regulatory issues facing rural communities. Across the state of Idaho's forty-four counties there is a strong tie to natural resource utilization. We represent, Clearwater County, Idaho. Within Clearwater County there are four incorporated communities and the population in 2015 was 8,496 which represented a 5% decline, a trend we are all too familiar with since the mid 1990's. Our communities have a long history tied to the utilization of natural resources through mining, logging and agriculture.

The Task Force request for inputs regarding regulatory barriers affecting rural communities is welcomed and we have provided the following for the Task Force's consideration.

From the perspective of County leadership and governance, it is critical to provide consistent Payment in Lieu of Taxes (PILT) and Secure Rural Schools (SRS) programs. These programs could provide rural natural resource based Counties with baseline assurance to deliver critical services (education, healthcare & transportation infrastructure).

US Forest Service is mired by over regulation and process barriers to provide comprehensive and proactive management of national forest system lands. Consideration should be made to reevaluate the National Environmental Protection Act to enable more flexibility for federal land managers to do the job of managing forest prior to the tens of thousands of acres of forest dying from insect and disease and/or burning as a result of unhealthy and fire prone conditions.

Wildland fire fighting on federal lands is increasingly costly and consumes local Forest budgets at the sake of forest management program budgets. Consideration for allocating wildland firefighting funds via a source similar to the national flood insurance program is an idea worth considering. Fire protection insurance pools should be considered as a solution to increasing costs and programmatic funding adjustment to cover the costs of wildland fire fighting on federal agency budgets.

Tools currently available to Forest managers from the 2014 Farm Bill – Stewardship Contracting and the Good Neighbor Authority. Neither of these important tools for land managers offer support to local small business concerns; there is no small business set aside component within this very important too for forest managers and rural communities.

Regarding infrastructure the Task Force must recognize the value of USDA Rural Development funding as a tool for rural communities to access funding to support utility infrastructure, in addition USDA provides for revolving lending, value added producer programs, enterprise development, energy efficiency and renewable energy funding that are critical in supporting innovation and business expansion efforts.

The lack of consistent implementation of Connect America Fund projects and the leniency afforded providers in CAF and CAF II to satisfy deployment based on service connections and not by truly serving rural/remote/unserved areas (census blocks initially deemed eligible) adds to the digital divide across rural America. We applaud the modernization of the E-Rate program and would like to suggest that the connection to rural schools, hospitals and libraries could be leveraged to incentivize providers to expand on the middle mile capacity and better serve the entire community. Removal of barriers that limit the deployment of broadband services in rural/remote/frontier communities will be a key component to their sustainability.

**Debra Pearson**

Jul 27, 2017

My husband and his sister inherited approximately 60 acres of land through a living trust. The document gave 2 acres and the house to his sister, and gave all remaining property to my husband. The concept was that my husband could build a house on the property, or sell it as a homestead. The zoning commission of Clinton County, MI has stated that we may split the 2 acres off, however, the remaining 58 acres may not have a home on it. In fact, we MUST sign a 10 year Farmland Preservation Agreement stating that no structure will be put on the property, except for the single polebarn that exists now. So if the property is sold, my husband would lose at minimum \$1,000 per acre, probably more as it is lakeview. There is NO compensation for my husband, no benefit whatsoever to signing such an agreement, yet they will not carry out the trust instructions and split the property if he does not sign. This is an infringement of private property rights with detrimental impact to the financial well being, and intent of his father, with no compensation. It is not worth much if no one can build a single home on all those acres. This seems entirely like eminent domain by a zoning department that isn't even giving us anything for taking away the right to build on the property, or sell the property as a single family home. How can this be legal, and what happened to private property rights? I understand farmland preservation, however, a single home on 58 acres is not going to ruin farmland! There is already electricity there to the 2 acre section. A well can be dug. So how is this causing any additional infrastructure costs? As an American, I am astonished that private property rights are treated in such a manner. What can be done?

**Jim Herr**

Jul 21, 2017

Agriculture: FSMA rules on seed companies are a hindrance to efficient business. ASTA is working on this with FDA and others, but have hit some real hurdles. I am hopeful that those agencies will be more responsive to ASTA in our discussions.

I would hope they look closely at Neonicotinoids and base regulatory activities on science to avoid over-regulating an important tool.

We need more effective regulation and stability in the organic markets.

We need better education and support for GMO's to insure less chemicals in the environment and more safe food supply to the consumer as opposed to negative and emotion-ridden opposition.

Commerce: Our infrastructure is of significant concern to allow ag products to move throughout the marketplace on roads, rails, and rivers. Due to infrastructure limitations, our local basis in many parts of the Midwest is more troublesome than the actual board prices.

Education:

We need local grants and promotion of agricultural vocations from mechanics to bio-engineering.

Schools are not promoting agricultural careers and we have a shortage of talent in agriculture courses at high schools and colleges in the RIGHT education tracks. Our domestic labor force is not adequate for the needs we will face in the future.

Energy: We need more support for clean energy from Ethanol and BioDiesel to avoid losing a safe and viable source of energy that also provides stability to our food supply through demand and more stable commodity prices.

EPA: We need to maintain access to neonicotinoids as a tool.

Transportation: Infrastructure, ports, and roads all need major investment to maintain the US competitive advantage

Interior/EPA: WOTUS would have been an undue regulatory overreach.

General note: GMO Opposition will have a negative impact on the food supply.

Jim Herr, Processing Manager, Beck's Hybrids

## **Curtis Wiltse**

Jul 21, 2017

Agriculture/Interior/Health and Human Services: In reviewing of the current regulatory process under Part 340, every effort should be made to adopt reforms that will promote agricultural innovation in accordance with the President's Executive Order, Promoting Agriculture and Rural Prosperity in America, and the mission of the recently established White House Office of American Innovation. Seed product innovation is extremely important to farmers, and we want to make sure that there is a science-based approach to any regulation. Given USDA's experience in operating under a comprehensive and coordinated federal regulatory process for the oversight of new plant products since 1986, where the science demonstrates that a product or category of products could have been produced using conventional breeding methods or in nature, such products should be excluded from premarket review.

Labor: We need reliable, timely access to migrant and seasonal labor pools. The H2A system and MSPA are slow and complex.

Education: There is a need for increased education in agricultural fields and skilled trades. Investing in

vocational education will develop a domestic labor supply.

Commerce: There is a great need for infrastructure investment in rural America. We must be able to move products in and out of rural America in a timely manner.

Curtis Wiltse,  
Research Manager  
Beck's Hybrids

**Bethany Gremel**

Jul 21, 2017

Education: Agriculture education is critical to fostering a future society that is aware of and educated about the industry. Education should begin at the elementary level and include higher education and vocational options. (Example: many of my Human Resource surveys, in which I indicate which industry I am connected with, don't have Agriculture as an option).

Labor: Access to migrant and seasonal labor is crucial to maintaining a cost-effective method to producing food in the United States. H2A labor has traditionally been an outstanding resource to meet the needs of Agriculture labor but carries heavy bureaucratic handcuffs. We need to identify a swift method for migrant/seasonal employment from outside the United States and/or substantial government subsidy for temporary labor employment.

Bethany Gremel,  
Director of Human Resources  
Beck's Hybrids

**Matt House**

Jul 21, 2017

Treasury: Regulation of the banks has made them more risk averse and expectations of profitability in the agriculture sector have declined. Therefore, access to financing has made it harder for our customers to get credit and has shifted that risk to private lenders (like us). Ultimately deregulation of the banking sector would improve access to credit for our customers.

Service from the IRS is declining due to budget cuts. IRS is not timely in their response to our needs (extended holds for phone calls, months delay on mail). Additionally, to combat fraud they have restricted timelines on our end by moving up deadlines. This only increases the likelihood of mistakes, and the IRS has increased the penalties for said mistakes. There needs to be a focus on fighting fraud within the IRS without placing an undue burden on the American taxpayer. The IRS needs to be fully funded so that they can support their mission and serve the taxpaying community.

Matt House  
Financial Manager  
Beck's Hybrids

**Jason Morehouse**

Jul 21, 2017

Jason Morehouse:

Interior/EPA: We don't want to lose Neonicotinoids as a valuable tool for both the seed industry and our customers, the American farmer.

Interior: WOTUS would have been a disaster. That regulatory overreach would have restricted agricultural production and made compliance very difficult if not impossible.

Labor: Guest worker program is arduous and complex. We need access to a stable labor pool to allow us to operate efficiently.

Idea: Change from barring an individual if they are found to be working illegally to a fine that can be assumed as a calculated risk on the employer without risking labor shortage for time sensitive projects.

Education: There is a need for increased education in agricultural fields and skilled trades. Investing in vocational education will develop a domestic labor supply.

Commerce: There is a great need for infrastructure investment in rural America. We must be able to move products in and out of rural America in a timely manner.

Jason Morehouse  
Production Manager,  
Beck's Hybrids

**Caleb Bruner**

Jul 21, 2017

Education: Strengthen educational opportunities. We need to encourage the trades at all levels of education. The use of apprenticeships and internships are valuable. Not everyone needs or wants a four-year college education to be successful.

General Concern: Reducing the regulatory burden on construction will allow for economic expansion in rural America. Each state and local jurisdiction is very different and hard to predict construction timelines. This is due to different licensing and approval processes and who is responsible for them. Some are driven at the state level and some at the local/county level.

Education: There is a need for increased education in agricultural fields and skilled trades. Investing in vocational education will develop a domestic labor supply.

Commerce: There is a great need for infrastructure investment in rural America. We must be able to move products in and out of rural America in a timely manner.

Caleb Bruner,  
Facility Design Lead  
Beck's Hybrids

**Doug Clouser**

Jul 21, 2017

Agriculture/EPA/Health and Human Services: We need a predictable and consistent approval process for crop traits. The current unpredictability is hampering the American farmer's productivity and ability to enhance trade. The US process is good. Some countries are faster than the US. But much of the world is slow and/or unpredictable.

Commerce: Trade. Feeding people is a good cause and it should be okay for trade of agricultural products to be treated differently.

Labor: We need reliable, timely access to migrant and seasonal labor pools. The H2A system and MSPA are slow and complex.

Education: There is a need for increased education in agricultural fields and skilled trades. Investing in vocational education will develop a domestic labor supply.

Commerce: There is a great need for infrastructure investment in rural America. We must be able to move products in and out of rural America in a timely manner.

Doug Clouser  
Product Lead  
Beck's Hybrids

**Brad Fruth**

Jul 21, 2017

Agriculture/Commerce: Access to rural broadband for both Beck's as a business and for our farmer customers needs to be a priority. There was federal money that was to be used for infrastructure that the small companies used very well. Large companies (Verizon, AT&T, Sprint, Frontier) did not spend it well and their service is not as good or robust.

Treasury: Federal Universal surcharge tax: 17% surcharge that fluctuates month to month. It is only imposed if a telecom or internet circuit crosses state lines. It is not predictable from the standpoint of our expenses.

Commerce: Illinois does not have public right-of-way for most utilities and the individual landowners decide if a fiber line can be put in. Really makes the process slow and cumbersome. This is restricting broadband infrastructure in rural areas.

Brad Fruth  
Information Systems Manager  
Beck's Hybrids

**Ryan Parkin**

Jul 21, 2017

Agriculture/Interior/Health and Human Services: Improve and streamline regulatory technology approval. Once applications are complete, require them to move on the application in a timely manner.

Commerce/General concern: The amount of foreign investment in land (particularly around river terminals) and companies is a threat to our national security and American independence. After mergers and consolidations, DowDupont will be the only American seed company/technology provider. Selling off some of our most valuable competitive advantages is a short sighted strategy.

Education: Require at least one ag class at all land grant universities.

Idea: Create a non-credentialed certificate program to give non-ag students a way to learn our industry quickly and more cheaply than going back to school formally.

Energy: Energy independence is good for agriculture. We need to more fully exploit our natural resources and then run farming equipment on natural gas.

Transportation: We need infrastructure investment. Do not neglect the rural constituency.

Treasury: Estate tax has an outsized and largely unintended impact on family farms. It would be a major problem for many if not all farms to have the estate tax minimums drop.

Treasury: Foreign companies have access to capital and we need a mechanism for American companies to secure financing in order to purchase any divestments coming from the mergers/consolidations.

Ryan Parkin  
Director of Sales and Marketing  
Beck's Hybrids

**Kyle Wise**

Jul 21, 2017

Ag/Education: GMO education for the general public will help American consumers to understand the technology put into the American food supply.

Commerce: Do not use grain exports as a bartering chip in international negotiations. We need strong trading relationships.

Education: Agricultural science-based education promotion. We need more well-rounded students in the recruiting pipeline.

Energy: Continue ethanol initiatives to provide domestic energy and a domestic market for American grain.

Transportation: As an industry, we need less restrictions on moving seed: local frost laws hamper shipping in the spring.

Treasury: Inventory tax on seed- delayed shipping because people don't want inventory to be subject to tax as a liquid asset on April 15.

Kyle Wise  
Sales Operations Manager  
Beck's Hybrids

**Amy Irene Anderson**

Jul 20, 2017

The restriction under 36CFR251 that prohibits the gathering on federal land of more than 75 people without a permit is a violation of the First Amendment guarantee of the Right of Assembly.

It is also a waste of time and resources and is just more pointless red tape.

<https://www.usda.gov/media/blog/2017/06/14/establishment-interagency-task-force-agriculture-and-rural-prosperity>

**Terry Franklin**

Jul 19, 2017

Please get the Forest Service's 36CFR251 repealed. President Clinton implemented it in 1998 to suppress Freedom of Assembly and Religion. And it also costs a lot of money to enforce.

<https://www.usda.gov/media/blog/2017/06/14/establishment-interagency-task-force-agriculture-and-rural-prosperity>

**George Leonard, Retired Associate Chief, USFS**

Jul 13, 2017

Endangered Species Act  
Protecting endangered species or frustrating needed management of public lands?

The goals of the Endangered Species Act are strongly supported by the American people. But there is widespread recognition that the Act has not met the goal in many instances and that it has frustrated

the accomplishment of needed land management activities. It has provided a useful tool for opponents of management activities. It has had disastrous economic impacts on forest-dependent industries and communities.

The legislative and regulatory schemes for implementing the Act have created an adversarial relationship between the Fish and Wildlife Service and the land management agencies. The FWS has no responsibility for carrying out the statutory land management programs on the National Forests or other public lands, its sole task is protecting the listed species, but it has a veto over activities designed to implement the congressionally authorized programs. The fatal flaw of this design can be seen in recovery plans based on the perceived desired habitat for listed species that ignore the management activities needed to maintain the overall ecosystem on which they are dependent. A strategy for protecting minor components of a forest ecosystem that ignores the requirements of the tree species involved is doomed to failure. At the same time, it places an unacceptable burden on the forest dependent communities involved.

Splitting responsibility for managing forest resources among several agencies violates basic organizational principles. It simply does not work. We believe FWS' role should be identifying threatened or endangered species. The development of strategies for protecting those species within the framework of the statutory purposes for which the National Forests or other public lands are managed should be clearly assigned to the responsible land management agency. Experience has shown that protecting individual species and maintaining healthy, productive forest ecosystems, and the economic benefits they provide, are not either/or choices. Both goals are attainable. Management structures and regulatory schemes should be designed to achieve this result.

**Robert G. Riley, Jr.**

Jul 12, 2017

In the fall of 2013, our company was led to believe that its non-food grade (NFG) corn oil was eligible for the production of biodiesel and the generation of RINs under the Renewable Fuel Standard (RFS) program because in a letter to the Corn Refiners Association, EPA concluded that these corn oils would be eligible to generate RINS under the NFG corn oil pathways in Table 1 to § 80.1426.

We built a \$13 Million plant, but were informed (verbally) in 2015 by EPA OTAQ staff (Aaron Levy and Jason Wilcox) that none of the CO1 products fit within the existing pathways because they are bio-intermediates subject to a future rule making.

This arbitrary and capricious action by the EPA has cost us over \$20 million, and has damaged the corn market, the ethanol market, and the biodiesel market for Midwest agricultural producers. It has cost jobs and future economic activity in Iowa and the surrounding states.

Please use the influence of this committee to right this wrong.

<https://www.usda.gov/media/blog/2017/06/14/establishment-interagency-task-force-agriculture-and-rural-prosperity>

**Marc Grignon**

Jul 12, 2017

Industrial Hemp needs to be removed from the schedule 1 Controlled Substances List. American Farmers now more than ever have the opportunity rebuild the once booming agriculture industry that expanded across rural America.

**George Leonard, Retired Associate Chief, USFS**

Jul 12, 2017

A recipe for government inaction — give agencies with no responsibility for implementing congressionally authorized programs and activities a veto over proposals by agencies charged with implementing these programs.

Under section 309 of the Clean Air Act, EPA is charged with reviewing and evaluating environmental impact statements prepared by other government agencies. While EPA has responsibilities and expertise on air and water issues, it clearly has less expertise, and no responsibility, for land management activities such as timber management, wildlife, grazing and recreation. Nor does it match land management agency expertise in wildfire or forest pest management. Yet, a finding by EPA that an EIS is inadequate or that a proposal is environmentally unsatisfactory is an effective veto. The Dept. of Justice will not defend an agency proposal in the face of such a determination by EPA.

Under the Endangered Species Act, agencies must consult with the Fish and Wildlife Service or National Marine Fisheries Service on proposals that would potentially affect listed species.. Neither FWS nor NMFS are responsible for implementing congressionally authorized land management activities, but they exercise an effective veto over proposals by the responsible agencies.

EPA, FWS, and NMFS have consistently insisted on avoiding short-term impacts at the expense of achieving long-term environmental benefits. They have no incentive to balance project benefits with environment impacts. This has frustrated efforts to implement measures designed to achieve sustainable forest conditions.

Both regulatory and legislative fixes are needed to insure that land management agencies have clear authority and responsibility for carrying out congressionally authorized activities while at the same time complying with statutory requirements for the protection of environmental values.

**Bruce Courtright**

Jul 11, 2017

HR 2936 by Rep Bruce Westerman can solve many of USDAs Forestry issues. Please give your full support! Thanks

**F Dale Robertson, 12th Chief of Forest Service**

Jul 11, 2017

Streamline NEPA Process. The CEQ and Agency Regulations implementing NEPA have gone way beyond what is required by the Act and needs to be rolled back accordingly. NEPA directed Agencies to consider environmental values along with social and economic values in making MAJOR decisions SIGNIFICANTLY affecting the environment. The Executive Branch made a bad and costly decision when it decided to adopt the "NEPA Environmental Analysis Process" as the de facto "Federal Government decision making process" applying to all ground disturbing activities, thereby expanding NEPA to NON-major and NON-significant projects. Now, we debate what projects should be "categorical excluded", when NEPA shouldn't apply in the first place. The whole NEPA process is a very costly, time consuming process causing great frustration in Rural America. It is plain to see where the Bureaucracy went badly wrong by comparing the Rules and Regulations with the requirements of the Act itself.

**Keddie A. Scott**

Jul 05, 2017

Analyze the productivity and feasibility of Farm Products and the Market needs they supply/State.

Determine the waste, sick animals and crops destroyed to pests based upon Tax claims gains and losses. Match this against Nature's destruction causing loss over the last three years. Educate, Educate, Educate, the two and three generation Farmers about the Sciences of today. In Farming/pests/Land-Health et. al. Require Certifications in Pesticides, Market Trends, Irrigation, methods, and Greenhouses as an addition to Farms for year round propagation

**Esther Blevins**

Jul 01, 2017

Yes, we own 88 acres that have not been farmed for 100 yrs. We developed a campsite and were in business for 50 years, zoned recreational.

Then we were told by EPA we could not longer operate a camp without a complete sewage treatment system as we were located in the rural township, outside of Jefferson Village, in Jefferson Township.

We would like to begin a rural (Pocket type) housing development that would offer hiking, gardening, etc., but are hampered by local rules and restrictions.  
housing requirements.

**Ganesan RP**

Jul 02, 2017

Good move. US country was the first to use Treeculture, growing trees in private farms for felling and selling. Word "Forestry" generally gives feeling of wilderness of shrubs, trees, wild animals in random. Whereas Treeculture, is culturing of tree for felling and use. Clear distinction will help in many regulations and procedures

**Bob Cleaves and Carrie Annand, Biomass Power Association**

Jun 28, 2017

June 28, 2017

Dear Secretary Perdue,

We are writing in response to your request on ideas to "promote economic development and revitalization, job growth, infrastructure, innovation, and quality of life issues for rural America" through the Interagency Task Force on Agriculture and Rural Prosperity created by President Trump.

Biomass power, an industry that employs around 14,000 rural Americans, is a unique energy resource with many attributes that align with President Trump's vision for the country. Our members support rural economies by purchasing low-value residues to use as fuel for domestic, highly local baseload energy generation. The Biomass Power Association represents standalone power facilities in 21 states, typically where there is a thriving forestry or agriculture industry nearby. Biomass power facilities in the United States purchase "leftovers" like forestry residues; orchard and other agricultural prunings; hulls from rice, nut and oat production; construction and demolition waste; and unusable wood from sawmills. The fuels used by our domestic industry usually have no higher value. If left unused by biomass power facilities, these fuels would be left on the forest floor, sent to a landfill, or openly burned for disposal.

Biomass and other baseload renewables should be at the forefront of discussions on low-cost, clean energy development. The fuels used by biomass power facilities typically come from within a 50-75 mile radius, rather than being imported from elsewhere, supporting the loggers and landowners, as well as the larger forest products market. In the areas where a biomass facility is located alongside other wood products manufacturers, loggers have an additional outlet for materials they harvest. Biomass fuel can account for up to 30% of a logger's revenue – a significant amount that has helped keep some loggers in business despite the decline of paper mills.

Biomass is also an important resource for forest management. We work closely with the U.S. Forest Service to develop and support wood markets to make use of low value wood materials. With millions of dead and dying trees in the West – more than 100 million in the state of California alone – biomass is sorely needed to take on the materials the federal and state governments clear from the land for forest fire prevention.

At the same time, biomass power facilities, like many businesses in rural America, are facing challenges. Low power prices caused by cheap and abundant natural gas, combined with subsidized wind and solar, are causing biomass power facilities to struggle.

We work with the U.S. Forest Service and its Wood Energy Team through a Memorandum of Understanding, and we appreciate the great work they do in promoting the environmental and economic benefits of biomass. There is much more than can be done to create effective public-private partnerships between biomass power facilities and the managers of federal land, including:

- Fully fund the Biomass Crop Assistance Program to enable the removal of hazardous fuel from federal lands and transportation of the fiber to biomass facilities for use as fuel.
- Value the services provided by biomass power facilities beyond power. Biomass facilities provide a use and market for hazardous fuels culled from federal and private lands and can reduce the risk of catastrophic wildfires.

- Work with EPA to establish the “clear and simple” policies governing the treatment of biomass under federal law, as directed by Congress in the 2017 Omnibus Appropriations Act.
- Allow biomass power to qualify as a cellulosic fuel under the Renewable Fuel Standard. This would add another pathway of compliance for RIN purchasers, and assist the EPA in meeting renewable fuels targets.

In many ways, the biomass power industry exemplifies the challenges facing rural American prosperity. Biomass power provides many jobs and services, but many in the industry are struggling in the face of an artificially low-priced power market.

We welcome the chance to work with you and your staff to ensure that the biomass power industry remains strong well into the future. Please feel free to contact Bob Cleaves at [bob@usabiomass.org](mailto:bob@usabiomass.org) or 207-228-7376, or Carrie Annand at [carrie@usabiomass.org](mailto:carrie@usabiomass.org) or 202-494-2493.

Sincerely,  
Bob Cleaves  
President and CEO

Carrie Annand  
Executive Director

Andrew Van Kuren

Jun 23, 2017

Campbell County, South Dakota, is very supportive of President Trump’s Executive order for Promoting Agricultural and Rural Prosperity in America. In the past Campbell County has greatly benefited from federal funding which directly supported our economic development program. Due to availability of the federal funds we have been able to develop the following:

- Campbell County Wind Farm – The farm has 55 wind turbines and we are currently working with Con Ed Development. The expansion project is slated for an additional 20 to 40 new wind turbines. We are proud to support our nation’s Green Energy policies.
- Performance Ag (Pinnacle) Plant Expansion – Performance Ag is completing an \$8.1M fertilizer plant just north of Herreid, SD. We were able to sponsor a negotiation session between Performance Ag

representatives and local land owners to bring six to eight full time jobs to the county. Also, we are able to expand agricultural services to our local farmers and ranchers.

- Wireless Communication Tower – With Senator Thune’s assistance construction of our Pollock, SD - Verizon cell tower is going forward. Our grass roots economic development efforts started a petition campaign which gained wide voter support across our region.
- The Dakota Access Oil Pipeline – Approximately 29 miles of the pipeline runs across our county. Oil pipeline workers and their families were welcomed visitors to our county last summer. A few families would have liked to stay in our county but we did not have enough suitable housing to offer them. We only have one school in our county and we strive to keep it open. Our citizens have taken pro-active measures to correct the problem by forming the Herreid Area Housing Development, Inc, (a non-profit 501(c)3 organization).
- Herreid Area Housing Development, Inc. (HAHDI) group was started by over two dozen private citizen investors (minimum investment of \$5k). HAHDI raised \$170,000 in private funds to establish a revolving loan fund and is building houses or buying lots now. We only have one school in our county and we strive to keep it open. It is important for our community to provide suitable housing for future energy production projects (oil, wind, natural gas) or increasing future business demands, like Performance Ag or North Central Farmers Elevator expansions.

The quality of life for our citizens, business expansion and vital energy development projects were all supported by federal funds in the past. Campbell County is very rural, 1,500 people reside in our county. Most South Dakota residents are self-sufficient people who usually don’t look for handouts. Grant programs in the past required local funding matches so we as a community put forth our share of funds to make programs happen. We have proven the sustainability of programs funded in the past. Our county and region overwhelmingly voted for President Trump in his election. I urge you to support future funding for any programs which will positively impact our county/region in the future.

Andrew Van Kuren

Campbell County Economic Development Corp.

[campbellecodev@yahoo.com](mailto:campbellecodev@yahoo.com)

605-437-2338

Steve Parker, County Commissioner, Stevens County, Wa.

Jun 20, 2017

Within the Food Modernization and Safety Act are provisions that would allow federal regulation to reach down to rural roadside stand retailing where small garden farmers direct sale to the public. This is not needed as local health jurisdictions are well equipped to monitor this type of activity. Provisions of this act have already restricted marketing activities by small farmers who sell outside of county or state boundaries. Our county is considering a Food Freedom Ordinance to protect our small farmers from over regulation. Thank you

Mark Critz

Jun 20, 2017

I would like to help the Task Force with it's mission. I represented a rural district in Congress, PA-12, and am now the Exec. Dir. of the Rural Development Council within the PA Dep. of Agriculture here in Pennsylvania. I have a passion to help our rural citizens and from my work as a congressional staffer to my current position, I believe I can help you with your work. Thank you for the opportunity.

Mark Critz

Jun 20, 2017

I sent an offer to help earlier and have come to realize that there is no field where I was able to enter my contact information.

Mark S. Critz  
Exec. Director  
Rural Development Council  
PA Dept. of Agriculture  
2301 N. Cameron St.  
Harrisburg, PA 17110  
(717) 836-3374, direct  
[mcritz@pa.gov](mailto:mcritz@pa.gov)

**From:** Zorc, Bethany A  
**Sent:** 7 Nov 2017 21:07:46 +0000  
**To:** Hughes, Andrew;Hobbs, Benjamin R;Mills, Allison F;Fila, Stephanie C;DeFelice, Joseph J;Haller, Julia Z;Dendas, Michael W;Thompson, Amy C;Wade, Dana T;Farias, Anna Maria;Bravacos, John G;Garza, Sarah J;Gaines, Ralph H;Hunter, Matthew F;Smith, Cooper J. EOP/WHO;Marzol, Adolfo F;Appleton, Seth D;Shosky, John E;Smith, Cooper J;Kasper, Maren M;Rawlinson, Steven W;Joy, Johnson P;Byrd, David J;Browning, Austin G;Gribbin, William J;Patton, Lynne M;Coffey, Alexander;Gibbs, John;Kelley, Michael J;Youngblood, Richard A;Alexander, Mason;Roget, Gisele G;Williams, Raffi;Heredia, Evonne G;Wolfson, Len;Coressel, Jacie;Gruson, Barbara;Petty, Timothy J;Bacon, James A;Bass, Deana;Beckles, Angela L;Greenwood, Sheila M;Fitzpatrick, Nora S;Delahoyde, Abigail M;Rackleff, Neal J;Burley, Michael N;Bourne, Christopher M;Woll Jr, David C;Bright, Michael R;Nason, Michael C;Cowan Jr., Chad;Hipp, Van D;Brown, Christina M;Gormley, Joseph M;Eagles, David T;Van Dam, Katelyn M;Bowes, Robert B;Ludlow, Ashley;Holderfield, Stephanie A;Kurtz, R. Hunter;McCall, Drew A;Barton, Victoria L;Demarzo, Benjamin E  
**Subject:** Canceled: Ethics Briefing  
**Importance:** High

Topic: Computer Use

Guest Presenter: Jim Schultz, Special Assistant to the President & Senior Associate Counsel to the President

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 22 Oct 2017 17:41:00 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Selnick, Darin S. EOP/WHO;Zadrozny, John A. EOP/WHO;Blase, Brian C. EOP/WHO;Pence, Laura C. EOP/WHO;Hudson, Renee R. EOP/WHO;Amin, Stacy C. EOP/WHO;Grieco, Christopher K. EOP/WHO;Pataki, Tim A. EOP/WHO;Munisteri, Stephen P. EOP/WHO;Heilig, Rebecca B. EOP/WHO;Hoelscher, Douglas L. EOP/WHO;Armstrong, Rebekah W. EOP/OVP;Grogan, Joseph J. EOP/OMB;Pyron, Robert C. EOP/OMB;Kraninger, Kathleen L. EOP/OMB;Cordish, Reed S. EOP/WHO;Georges, Liza B. EOP/WHO;Liddell, Christopher P. EOP/WHO;Moorhead, Quellie U. EOP/WHO;Xu, Stephanie B. EOP/OSTP;Chretien, JP EOP/OSTP;Muir, Lawrence L. EOP/ONDCP;Chester, Kemp L. EOP/ONDCP;Talbot, Eric S. EOP/NSC;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Ditto, Jessica E. EOP/WHO;Nasim, Laura F. EOP/WHO;Schlapp, Mercedes V. EOP/WHO;Campau, Anthony P. EOP/OMB;Nina.Schaefer@hhs.gov;Bell, Kathryn (HHS/IOS);Barnett, Gary E. (OAG);Bressack, Leah (ODAG);Justin.matthes@hq.dhs.gov;Clancy, Carolyn;Sandbrink, Friedhelm;thomas.p.mccaffery.civ@mail.mil;Demartino, Robert E CAPT USPHS (US);Harris, Brian F;Cline, Christine M;Clark, Loren M - Washington, DC;Daniel.Kowalski@treasury.gov;Shirlena.McIntyre@treasury.gov;Esquith, David;Dickard, Norris;Gibbs, John;Conway, Molly E - OSEC;Viraj.Mirani@dni.gov;Stroman, Ronald A - Washington, DC;Abram, Anna;PETERLIN, MEGHANN K;Conant, Ann M. EOP/WHO  
**Subject:** PCC: Opioids (WH)  
**Attachments:** Post-PCC Action Report 10.20.17 DPC.docx, PCC Opioids Agenda 10.27.17 DPC.docx, Workplan Draft v.3 (003) DPC.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, October 27 at 11:30 AM. We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=466F4WX98R>.

Read ahead materials are attached.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

DPC: John Zadrozny

NEC: Brian Blase

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Tim Pataki

OPL: Steve Munisteri/Rebecca Heilig

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell  
OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

**POST-PCC ACTION REPORT**

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH, OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. BACKGROUND**

Halfway through the two-week period to produce commitment documents to support each agency's development of the President's long-term comprehensive opioid response, we convened to discuss those commitment documents, answer questions, raise concerns, and share ideas about the work plan going forward.

**II. DISCUSSION**

(b)(5) Deliberative Privilege

**POST-PCC ACTION REPORT**

(b)(5) Deliberative Privilege

**THE WHITE HOUSE**

WASHINGTON

**PCC – HEALTH, OPIOID RESPONSE PLAN**

Friday, October 27<sup>th</sup>, 2017

11:30 a.m. – 1:00 p.m.

EEOB 474, Indian Treaty Room

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we continued our discussion around the deliverables and work plan in the development of the President's comprehensive opioid crisis response. We will continue the discussion this week.

**III. INVITED PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Tim Pataki  
OPL: Steve Munisteri/Rebecca Heilig  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack

DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Next deliverable (Agency Draft Plans)
- Current events
- DrugStat Dashboard development progress
- Commission report

#### V. ATTACHMENTS

Work plan.

# Comprehensive Opioid Response Initiative WORK PLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORK PLAN**

(b)(5) Deliberative Privilege

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 18 Jul 2017 23:22:33 +0000  
**To:** Shuford, Campbell - OSEC, Washington, DC;Hooper, Bryan - RD, Washington, DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - OSEC, Washington, DC;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov  
**Subject:** ARPTF Workforce Workgroup Meeting

This electronic message contains information generated by the USDA solely for the intended recipients. Any unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 2 Nov 2017 19:40:12 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Cytryn, Jen B. EOP/WHO (Intern);Selnick, Darin S. EOP/WHO;Zadrozny, John A. EOP/WHO;Blase, Brian C. EOP/WHO;Bonvillian, Marcus D. EOP/WHO;Hudson, Renee R. EOP/WHO;Pence, Laura C. EOP/WHO;Amin, Stacy C. EOP/WHO;Grieco, Christopher K. EOP/WHO;Lucas, Jane B. EOP/WHO;Pataki, Tim A. EOP/WHO;Munisteri, Stephen P. EOP/WHO;Heilig, Rebecca B. EOP/WHO;Giuliani, Andrew H. EOP/WHO;Hoelscher, Douglas L. EOP/WHO;Armstrong, Rebekah W. EOP/OVP;Grogan, Joseph J. EOP/OMB;Kraninger, Kathleen L. EOP/OMB;Marten, Lexi N. EOP/OMB;Riggs, Kyle S. EOP/OMB;Cordish, Reed S. EOP/WHO;Liddell, Christopher P. EOP/WHO;Georges, Liza B. EOP/WHO;Moorhead, Quellie U. EOP/WHO;Xu, Stephanie B. EOP/OSTP;Muir, Lawrence L. EOP/ONDCP;Chester, Kemp L. EOP/ONDCP;Talbot, Eric S. EOP/NSC;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Ditto, Jessica E. EOP/WHO;Schlapp, Mercedes V. EOP/WHO;Nasim, Laura F. EOP/WHO;Campau, Anthony P. EOP/OMB;Nina.Schaefer@hhs.gov;Bell, Kathryn (HHS/IOS);Barnett, Gary E. (OAG);Bressack, Leah (ODAG);Bumatay, Patrick (ODAG);Justin.matthes@hq.dhs.gov;Clancy, Carolyn;Sandbrink, Friedhelm;Meyer, Laurence;thomas.p.mccaffery.civ@mail.mil;STEPHCW;THOMASWJ;Nicole D Sobotka;John L Lombardi;Julia F. Brannigan;DANIELVB;JAMESMR6@dni.gov;Cavano, Julianna L;Atkins, Diana E CTR OSD HA (US);Demartino, Robert E CAPT USPHS (US);Cline, Christine M;Welzant, Phil;Daniel.Kowalski@treasury.gov;Shirlena.McIntyre@treasury.gov;jonathan.fishman@treasury.gov;Esquith, David;Dickard, Norris;Gibbs, John;Conway, Molly E - OSEC;Dorey, David R - SOL;Stroman, Ronald A - Washington, DC;Abram, Anna;Perez-Rivera, Diana (CMS/OA);PETERLIN, MEGHANN K;Gaines, Ralph H;Zobeck, Terry S. EOP/ONDCP;Harris, Brian F  
**Cc:** Whetstone, Trevor D. EOP/WHO;Brookes, Brady (CMS/OA);Fiddler, Leah C. EOP/NSC  
**Subject:** PCC: Opioids (WH)  
**Attachments:** Agenda 11.3.17 opioids PCC.docx

Team,  
The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.  
The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, November 3 at 10:30 AM. We ask all departments and agencies limit attendees to just one person.  
Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):  
<https://events.whitehouse.gov/?rid=JFYGMY3KQ8>.  
Read ahead material attached.  
Invited Participants:  
DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
**DPC: Trevor Whetstone**  
NEC: Brian Blase  
NEC: Marco Bonvillian  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
WHCO: Jane Lucas  
**OLA: Cindy Simms**

OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OMB: Kyle Riggs  
OAI: Chris Liddell  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
ONDCP: Terry Zobeck  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer  
DOD: Thomas McCaffery/Robert Demartino  
**State: Brian Harris**  
Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman  
DoED: David Esquith/Norris Dickard  
**HUD: Ralph Gaines**  
DOL: Molly Conway/David Dorey  
ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

## THE WHITE HOUSE

WASHINGTON

### PCC – HEALTH, OPIOID RESPONSE PLAN

Friday, November 3, 2017

10:30 a.m. – 12:00 p.m.

Indian Treaty Room (EEOB 474)

DPC – Katy Talento

#### I. PURPOSE

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

#### II. BACKGROUND

Last week we discussed the President's speech, the pending Commission report, and answered questions around pending deliverables. Agencies submitted their commitment documents and policy councils and ONDCP have been reviewing. The Commission released its final report this week.

#### III. PARTICIPANTS

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: Trevor Whetstone  
NEC: Brian Blase  
NEC: Marco Bonvillian  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
WHCO: Jane Lucas  
OLA: Cindy Simms  
OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OMB: Kyle Riggs  
OAI: Chris Liddell  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
ONDCP: Terry Zobeck  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto

WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris  
Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman  
DoED: David Esquith/Norris Dickard  
HUD: Ralph Gaines  
DOL: Molly Conway/David Dorey  
ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Commission report – gleaning agency feedback
- Revised work plan and way forward

**From:** Shuford, Campbell - OSEC, Washington, DC on behalf of Page, Tim A. - OSEC, Washington, DC  
**Sent:** 11 Sep 2017 16:35:38 +0000  
**To:** Ja'Ron.k.smith@who.eop.gov;Zadrozny, John A.  
EOP/WHO;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;arnet.hanly@fcc.gov;zachary.ross@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;Boswell, Kristi - OSEC, Washington, DC;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;thomas.klobucar@va.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmmorris@hrsa.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J - FS;Karen.Sanders@va.gov;christopher.d.prandoni@deq.eop.gov;kathleen.klink@va.gov;michael.k.adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;sfishergoad@denali.gov;martin.john.r@dol.gov;Elrod, Brent - NIFA;Hoffman, William - NIFA;Esch, Michele - ARS;Berg, Erin;Boswell, Kristi - OSEC, Washington, DC  
**Subject:** FW: ARPTF Report Review

-----Original Appointment-----

**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** Monday, September 11, 2017 12:30 PM  
**To:** Page, Tim A. - OSEC, Washington, DC; Gilson, Joseph - OSEC, Washington, DC; Hudson, Bethany - OSEC, Washington DC; Shuford, Campbell - OSEC, Washington, DC  
**Subject:** ARPTF Report Review  
**When:** Wednesday, September 27, 2017 1:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 108A

Good Afternoon,

Please forward this meeting invite to your workgroup members. Please let them know that they can come during any part of the time allotted to review the draft report. Note that no copies may leave the building, so please allow time to review the document.

Thanks!

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**From:** Zadrozny, John A. EOP/WHO  
**Sent:** 29 Nov 2017 12:33:18 +0000  
**To:** Bash, Zina G. EOP/WHO;Veprek, Andrew M. EOP/WHO;Wetmore, David H.  
EOP/WHO;Whetstone, Trevor D. EOP/WHO;Pryor, Pamela D;ONEill, Catharine P;Bethany Kozma;Haller,  
Julia Z;Gibbs, John;Aramanda, Alec (HHS/IOS);Newman, Emily (IHS/HQ)  
**Subject:** Meeting (LOCATION ADDED)

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 19 Jul 2017 21:47:37 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
than.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.  
gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl  
@treasury.gov;donovana@cdfi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;be  
nnett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;anjali.n.tripathi@ostp.eop.go  
v;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebranstad@doc.gov;Mc  
Lean, Christopher - RD, Washington,  
DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs, John;sarah-  
cline@ios.doi.gov;kerney Willist;myrna.i.lopez-  
ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.b  
enton@hhs.gov;Michael.K.Adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Parker, Chad -  
RD, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC

**Subject:** ARPTF Economic Development Workgroup

Good Evening All,

We would like to remind you to continue compiling your lists of Programs and Grants that would  
contribute to our mission. Also, keep in mind any regulatory reform efforts that could be beneficial to  
our group as well!

Thanks!

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information it contains may violate the law and subject the violator to civil or criminal penalties.  
If you believe you have received this message in error, please notify the sender and delete the  
email immediately.

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 18 Jul 2017 22:50:06 +0000  
**To:** Hooper, Bryan - RD, Washington, DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;kipp.kranbuhl@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - OSEC, Washington, DC;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov;kathleen.klink@va.gov  
**Cc:** Boswell, Kristi - OSEC, Washington, DC  
**Subject:** ARPTF Workforce Meeting #2 Follow-up

Thank you very much for your participation in the second Workforce Work Group meeting this afternoon. Although we have a long ways to go I think it continues to be a productive conversation. In order to meet our overall goal of effectuating change, we must consider the multiple ways to truly determine the needs of rural America. This will be done by collaborating on priorities, ideas, and strategies. Data will help further shape our strategies and identify gaps. Lastly, stakeholders will further supplement our focus to ensure that the work we are doing has a direct local impact.

**In preparation for the July 25 Principals breakfast and the following August 1 workgroup meeting, let's focus on collaborating. Let's use our own knowledge and experience to shape our goals and strategies.**

The following are the 3 goals that we identified:

- 1) (b)(5) Deliberative Privilege
- 2)
- 3)

## Next Steps:

- 1) Please submit 3 priorities including ideas and strategies to implement that priority falling within each of these broad goals by **COB Thursday, July 21, 2017**. USDA will arrange the priorities and compile the relevant ideas and strategies for further discussion.

Example:

### **Maximize talent to fill open positions**

- **Priority: Utilize Veterans**
  - **Idea: Build upon programs such as DOL's VETS Program and the privately organized Farmer Veteran Coalition to recruit Veterans and connect them with rural and farm job opportunities.**
  - **Strategy: Evaluate opportunities with the working group to determine methods to expand the reach of these programs.**
- 2) Mark your calendars for Tuesday, August 1 at 1:30 p.m. for the next Work Group meeting to be held at USDA.
  - 3) As you find time, we encourage you to begin collecting information that may be useful to further shape our strategies and identify gaps. In light of our discussion today, the following report is a good example of the research that may be helpful:  
<https://www.ers.usda.gov/topics/rural-economy-population/employment-education/rural-employment-and-unemployment/>

Please note: Our Workforce Work Group priorities will be compiled with the other 3 Work Group priorities for distribution Friday to assist everyone as we brief the Principals before their breakfast next Tuesday July 25. Therefore, please take notice that the deadline for returning Workforce priorities is now **COB Thursday, July 21, 2017**. Additionally, if you identify anyone who is missing from this contact list, or think that others might be helpful additions to the workgroup going forward, please do not hesitate to let us know.

Thank you,  
Kristi Boswell & Campbell Shuford

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**From:** Zadrozny, John A. EOP/WHO  
**Sent:** 29 Nov 2017 12:27:01 +0000  
**To:** Zadrozny, John A. EOP/WHO; Bash, Zina G. EOP/WHO; Veprek, Andrew M. EOP/WHO; Wetmore, David H. EOP/WHO; Whetstone, Trevor D. EOP/WHO; Pryor, Pamela D; O'Neill, Catharine P; Bethany Kozma; Haller, Julia Z; Gibbs, John; Aramanda, Alec (HHS/IOS); Newman, Emily (IHS/HQ)  
**Subject:** Meeting  
**Attachments:** Untitled

**Sent:** 10 Apr 2018 12:27:56 +0000  
**To:** Zadrozny, John A. EOP/WHO; Bash, Zina G. EOP/WHO; Veprek, Andrew M. EOP/WHO; Wetmore, David H. EOP/WHO; Whetstone, Trevor D. EOP/WHO; Pryor, Pamela D; O'Neill, Catharine P; Bethany Kozma; Haller, Julia Z; Gibbs, John; Aramanda, Alec (HHS/IOS); Newman, Emily (IHS/HQ)  
**Subject:** Meeting (LOCATION ADDED)

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 27 Sep 2017 23:04:18 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
than.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.  
gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl  
@treasury.gov;donovana@cdfi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;be  
nnett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-  
brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;reb  
ecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington,  
DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs,  
John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-  
ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.b  
enton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;Delaney, John -  
RD, Washington, DC;Torrez, Martha - RD, Washington,  
DC;boehlertj@cdfi.treas.gov;martin.john.r@dol.gov

**Subject:** ARPTF Meeting

**Attachments:** Draft Report Roadmap for Workgroups.pptx

Good Evening All,

We would first like to say thank you to everyone that participated in the ARPTF Report Review today. We are reviewing all of the edits and comments we received and will edit the document as needed. Attached you will find a PowerPoint that can be used to brief your Principal for tomorrow's Task Force meeting. In the meeting, the Principal's will have the opportunity to see the PowerPoint we are providing, as well as, the draft document each of you reviewed earlier today. Again, we appreciate all of the input and time each of you devoted to the review process!

Thanks,

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
Cell: (b)(6)

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***Draft Roadmap to the  
Report to the President of the United States  
from the  
Task Force on Agriculture and Rural Prosperity***



## 180 -Day Report Charge to the Task Force

(b)(5) Deliberative Privilege



## 180-Day Report Task Force Approach

(b)(5) Deliberative Privilege



## 180-Day Report

### *Answering the Call to Action for Rural America*

(b)(5) Deliberative Privilege

**From:** Miller, Adelaide E. EOP/WHO  
**Sent:** 28 Nov 2017 16:24:26 +0000  
**To:** Miller, Adelaide E. EOP/WHO  
**Subject:** RE: Event Updates: White House Veterans Affairs Conference

Additional Important Details:

-  
\*Please note that the White House Tour begins at **10:00 AM**. We recommend arriving at 9:45 AM to begin passing through security. The Secret Service does not permit bags, purses, iPads or portfolios on the tour. However, you may bring a small clutch or wallet, and please be aware you may bring bags/purses to the conference at 12:15 PM.

---

**From:** Miller, Adelaide E. EOP/WHO  
**Sent:** Monday, November 27, 2017 7:15 PM  
**To:** Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>  
**Subject:** Event Updates: White House Veterans Affairs Conference

All,

As discussed in past emails, my name is Adelaide Miller, and I work for the White House Office of Intergovernmental Affairs. Our team is looking forward to the *White House Veterans Affairs Conference with State, Local and Tribal Leaders* taking place this **Wednesday, November 29 at 12:15 PM**. The meeting will be held in the South Court Auditorium of the Eisenhower Executive Office Building, and I have attached a formal agenda for your reference. Please note if you are receiving this email, I can confirm you are registered for the conference.

### **ESSENTIAL INFORMATION**

Please note that the city of residence submitted must exactly match what is listed on your ID. See arrival instructions below for the White House Tour and/or Conference. If you plan to join us for the conference only, please disregard the White House Tour Arrival Instructions.

- **White House Tour Arrival Instructions:**

Guests should plan to arrive through the East Gate, which is located at **15<sup>th</sup> Street NW and Hamilton Place NW** (just south of the Treasury Building).

- We recommend that guests arrive at least 15 minutes prior to the tour start time in order to have time to pass through security.

- **Conference Arrival Instructions:**

Please plan to enter the White House Complex through the entrance at **17th Street NW and State Place NW**. State Place is one block below F Street NW. This entrance is on the West side of the White House.

- Please arrive at **11:45 AM** to begin passing through security. We will plan to meet you in the Eisenhower Executive Office Building (EEOB) and escort you all to the conference.

**Please Direct Event Questions to:**

Drew DeLong – (202) 456-3291  
Maxwell Anderson – (202) 456-3282

Please feel free to reach out if you have questions, and we look forward to hosting you Wednesday.

Adelaide Miller  
White House Office of Intergovernmental Affairs

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 30 Aug 2017 21:54:05 +0000  
**To:** Ja'Ron.k.smith@who.eop.gov;Zadrozny, John A.  
EOP/WHO;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;Boswell, Kristi - OSEC, Washington, DC;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cfdi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;thomas.klobucar@va.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J - FS;Karen.Sanders@va.gov;christopher.d.prandoni@deq.eop.gov;kathleen.klink@va.gov;michael.k.adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;sfishergoad@denali.gov;martin.john.r@dol.gov;Elrod, Brent - NIFA;Hoffman, William - NIFA;Esch, Michele - ARS  
**Subject:** RPTF WORKFORCE Call

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**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** 16 Oct 2017 14:02:56 +0000  
**To:** Page, Tim A. - OSEC, Washington, DC;Gibbs, John;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;packer.shawn.m@dol.gov;Barton, Victoria L;michael.chamberlain@ed.gov;rflisch@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;darci.graves@cms.hhs.gov;andre.chappel@hhs.gov;ebanstad@doc.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;cara.james@cms.hhs.gov;eric.jones@sba.gov;Ben Israel, Joseph - RD, Washington, DC;Glover, Cathy - RD - Washington, DC;Ripley, Ingrid - OSEC, Washington, DC;Grahn, David - OGC;Amanda.benton@hhs.gov;Michael.K.Adjemian@cea.eop.gov;Leah.Bressack2@usdoj.gov;Bruce.G.Ohr@usdoj.gov;Holderfield, Stephanie A;Chambers, Lawrence F -FS;Holy, Doug - NRCS, Washington, DC;Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;nathan.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.gov;michael.ray@fcc.gov;donovana@cfdi.treas.gov;Joy, Johnson P;Gaines, Ralph H;WintonAS@state.gov;dokamuro@nsf.gov;brown.byron@epa.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;Delaney, John - RD, Washington, DC;Torrez, Martha - RD, Washington, DC;boehlertj@cfdi.treas.gov;martin.john.r@dol.gov;Gilson, Joseph - OSEC, Washington, DC;'peter.j.white@who.eop.gov';Hudson, Bethany - OSEC, Washington DC;'Sharon\_E\_BomerLauritsen@ustr.eop.gov';'holly.turner@sba.gov';'eric.jones@sba.gov';'nathan.miller@sba.gov';'susan.s.whittington@usace.army.mil';'joe.manous@usace.army.mil';'robyn.s.colosimo.civ@mail.mil';'jennifer.a.moyer@usace.army.mil';'garnet.hanly@fcc.gov';'zachary.ross@fcc.gov';'daniel.kahn@fcc.gov';'michael.ray@fcc.gov';'efren.hernandez@uscis.dhs.gov';'jennifer\_wagner\_bell@omb.eop.gov';'nora\_stein@omb.eop.gov';Boswell, Kristi - OSEC, Washington, DC;'kipp.kranbuhl@treasury.gov';'jodie.harris@treasury.gov';'donovana@cfdi.treas.gov';'palmer.wayne.d@dol.gov';'packer.shawn.m@dol.gov';'nantaisJD@state.gov';'crowells@state.gov';Marcella Szymanski (State);'michael.chamberlain@ed.gov';'kim.ford@ed.gov';'heather.whitaker@ed.gov';'roger.jarrell@hq.doe.gov';'bennett.tate@epa.gov';'brown.byron@epa.gov';'winter.n.casey@ostp.eop.gov';'deerin\_s\_babb-brott2@ostp.eop.gov';'thomas.klobucar@va.gov';'anjali.n.tripathi@ostp.eop.gov';'neha\_dalal@cea.eop.gov';'tmorris@hrsa.gov';'cchen@hrsa.gov';'mgoodman@hrsa.gov';'rsaunders@hrsa.gov';'alopata@hrsa.gov';Flamm, Eric;'ritu.nalubola@fda.hhs.gov';'donald.prater@fda.hhs.gov';'rebecca.buckner@fda.hhs.gov';'ebanstad@doc.gov';'michael.dougherty@hq.dhs.gov';'tsquinn@usgs.gov';'darci.graves@cms.hhs.gov';'cara.james@cms.hhs.gov';'raymond.limon@doi.gov';'kara.l.mckee@who.eop.gov';Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;'sanjay.koyani@hhs.gov';'richard\_cardinale@ios.doi.gov';Terrell, Tina J - FS;'Karen.Sanders@va.gov';'christopher.d.prandoni@deq.eop.gov';'kathleen.klink@va.gov';'michael.k.adjemian@cea.eop.gov';Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;'sfishergoad@denali.gov';'martin.john.r@dol.gov';Elrod, Brent - NIFA;Hoffman, William - NIFA;Esch, Michele - ARS;'Berg, Erin';'Zadrozny, John A.

EOP/WHO';peter.j.white@who.eop.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;crowells@state.gov;heather.whitaker@ed.gov;gerald\_l\_epstein@ostp.eop.gov;rsaunders@hrsa.gov;ritu.nalubola@fda.hhs.gov;sanjay.koyani@hhs.gov;john.williams1@sba.gov;nagesh.rao@sba.gov;ethan.a.klein@ostp.eop.gov;christopher.d.prandoni@ceq.eop.gov;sfusilie@blm.gov;Adcock, Rebeckah - OSEC, Washington, DC;Hazlett, Anne - OSEC, Washington, DC;Miller, Jannine - OSEC, Washington, DC;Klippenstein, Brian - OSEC, Washington, DC

**Subject:** FW: ARPTF Report Review

Let's talk about this.

RG

-----Original Appointment-----

**From:** Page, Tim A. - OSEC, Washington, DC [<mailto:Tim.Page@osec.usda.gov>]

**Sent:** Monday, October 16, 2017 10:03 AM

**To:** Page, Tim A. - OSEC, Washington, DC; [susan.s.whittington@usace.army.mil](mailto:susan.s.whittington@usace.army.mil); [joe.manous@usace.army.mil](mailto:joe.manous@usace.army.mil); [garnet.hanly@fcc.gov](mailto:garnet.hanly@fcc.gov); [zachary.ross@fcc.gov](mailto:zachary.ross@fcc.gov); [jennifer\\_wagner\\_bell@omb.eop.gov](mailto:jennifer_wagner_bell@omb.eop.gov); [nora\\_stein@omb.eop.gov](mailto:nora_stein@omb.eop.gov); [kipp.kranbuhl@treasury.gov](mailto:kipp.kranbuhl@treasury.gov); [jodie.harris@treasury.gov](mailto:jodie.harris@treasury.gov); [packer.shawn.m@dol.gov](mailto:packer.shawn.m@dol.gov); Barton, Victoria L; [michael.chamberlain@ed.gov](mailto:michael.chamberlain@ed.gov); [rflfleisch@nsf.gov](mailto:rflfleisch@nsf.gov); [roger.jarrell@hq.doe.gov](mailto:roger.jarrell@hq.doe.gov); [bennett.tate@epa.gov](mailto:bennett.tate@epa.gov); [winter.n.casey@ostp.eop.gov](mailto:winter.n.casey@ostp.eop.gov); [deerin\\_s\\_babb-brott2@ostp.eop.gov](mailto:deerin_s_babb-brott2@ostp.eop.gov); [darci.graves@cms.hhs.gov](mailto:darci.graves@cms.hhs.gov); [andre.chappel@hhs.gov](mailto:andre.chappel@hhs.gov); [ebranstad@doc.gov](mailto:ebranstad@doc.gov); [tsquinn@usgs.gov](mailto:tsquinn@usgs.gov); Davis, Rich - RD, Washington, DC; McLean, Christopher - RD, Washington, DC; [michelle.oswald@cms.hhs.gov](mailto:michelle.oswald@cms.hhs.gov); [cara.james@cms.hhs.gov](mailto:cara.james@cms.hhs.gov); [eric.jones@sba.gov](mailto:eric.jones@sba.gov); Ben Israel, Joseph - RD, Washington, DC; Glover, Cathy - RD - Washington, DC; Ripley, Ingrid - OSEC, Washington, DC; Grahn, David - OGC; [Amanda.benton@hhs.gov](mailto:Amanda.benton@hhs.gov); [Michael.K.Adjemian@cea.eop.gov](mailto:Michael.K.Adjemian@cea.eop.gov); [Leah.Bressack2@usdoj.gov](mailto:Leah.Bressack2@usdoj.gov); [Bruce.G.Ohr@usdoj.gov](mailto:Bruce.G.Ohr@usdoj.gov); Holderfield, Stephanie A; Chambers, Lawrence F - FS; Holy, Doug - NRCS, Washington, DC; [Ja'Ron.k.smith@who.eop.gov](mailto:Ja'Ron.k.smith@who.eop.gov); [Sharon\\_E\\_BomerLauritsen@ustr.eop.gov](mailto:Sharon_E_BomerLauritsen@ustr.eop.gov); [Julia\\_Doherty@ustr.eop.gov](mailto:Julia_Doherty@ustr.eop.gov); [nathan.miller@sba.gov](mailto:nathan.miller@sba.gov); [robyn.s.colosimo.civ@mail.mil](mailto:robyn.s.colosimo.civ@mail.mil); [jennifer.a.moyer@usace.army.mil](mailto:jennifer.a.moyer@usace.army.mil); [daniel.kahn@fcc.gov](mailto:daniel.kahn@fcc.gov); [michael.ray@fcc.gov](mailto:michael.ray@fcc.gov); [donovana@cdfi.treas.gov](mailto:donovana@cdfi.treas.gov); Joy, Johnson P; Gaines, Ralph H; [WintonAS@state.gov](mailto:WintonAS@state.gov); [dokamuro@nsf.gov](mailto:dokamuro@nsf.gov); [brown.byron@epa.gov](mailto:brown.byron@epa.gov); [anjali.n.tripathi@ostp.eop.gov](mailto:anjali.n.tripathi@ostp.eop.gov); [alopata@hrsa.gov](mailto:alopata@hrsa.gov); [donald.prater@fda.hhs.gov](mailto:donald.prater@fda.hhs.gov); [rebecca.buckner@fda.hhs.gov](mailto:rebecca.buckner@fda.hhs.gov); Gibbs, John; [sarah\\_cline@ios.doi.gov](mailto:sarah_cline@ios.doi.gov); Kerney Willist; Parker, Chad - RD, Washington, DC; [myrna.i.lopez-ortiz@usace.army.mil](mailto:myrna.i.lopez-ortiz@usace.army.mil); [hdimeris@hrsa.gov](mailto:hdimeris@hrsa.gov); [Daniel.Loveland@usdoj.gov](mailto:Daniel.Loveland@usdoj.gov); [Robert.Hur@usdoj.gov](mailto:Robert.Hur@usdoj.gov); [bob.middleton@bsee.gov](mailto:bob.middleton@bsee.gov); Kunkel, Laura A; [tara.a.butler4.civ@mail.mil](mailto:tara.a.butler4.civ@mail.mil); Delaney, John - RD, Washington, DC; Torrez, Martha - RD, Washington, DC; [boehlertj@cdfi.treas.gov](mailto:boehlertj@cdfi.treas.gov); [martin.john.r@dol.gov](mailto:martin.john.r@dol.gov); Gilson, Joseph - OSEC, Washington, DC; 'peter.j.white@who.eop.gov'; Hudson, Bethany - OSEC, Washington DC; 'Sharon\_E\_BomerLauritsen@ustr.eop.gov'; 'holly.turner@sba.gov'; 'eric.jones@sba.gov'; 'nathan.miller@sba.gov'; 'susan.s.whittington@usace.army.mil'; 'joe.manous@usace.army.mil'; 'robyn.s.colosimo.civ@mail.mil'; 'jennifer.a.moyer@usace.army.mil'; 'garnet.hanly@fcc.gov'; 'zachary.ross@fcc.gov'; 'daniel.kahn@fcc.gov'; 'michael.ray@fcc.gov'; 'efren.hernandez@uscis.dhs.gov'; 'jennifer\_wagner\_bell@omb.eop.gov'; 'nora\_stein@omb.eop.gov'; Boswell, Kristi - OSEC, Washington, DC; 'kipp.kranbuhl@treasury.gov'; 'jodie.harris@treasury.gov'; 'donovana@cdfi.treas.gov'; 'palmer.wayne.d@dol.gov'; 'packer.shawn.m@dol.gov'; 'nantaisJD@state.gov'; 'crowells@state.gov'; Marcella Szymanski (State); 'michael.chamberlain@ed.gov'; 'kim.ford@ed.gov'; 'heather.whitaker@ed.gov'; 'roger.jarrell@hq.doe.gov'; 'bennett.tate@epa.gov'; 'brown.byron@epa.gov'; 'winter.n.casey@ostp.eop.gov'; 'deerin\_s\_babb-brott2@ostp.eop.gov'; 'thomas.klobucar@va.gov'; 'anjali.n.tripathi@ostp.eop.gov'; 'neha\_dalal@cea.eop.gov'; 'tmorris@hrsa.gov'; 'cchen@hrsa.gov'; 'mgoodman@hrsa.gov'; 'rsaunders@hrsa.gov';

'alopata@hrsa.gov'; Flamm, Eric; 'ritu.nalubola@fda.hhs.gov'; 'donald.prater@fda.hhs.gov';  
'rebecca.buckner@fda.hhs.gov'; 'ebranstad@doc.gov'; 'michael.dougherty@hq.dhs.gov';  
'tsquinn@usgs.gov'; 'darci.graves@cms.hhs.gov'; 'cara.james@cms.hhs.gov'; 'raymond.limon@doi.gov';  
'kara.l.mckee@who.eop.gov'; Jiron, Dan - OSEC, Washington, DC; Jackson, Yvette - FNS;  
'sanjay.koyani@hhs.gov'; 'richard\_cardinale@ios.doi.gov'; Terrell, Tina J -FS; 'Karen.Sanders@va.gov';  
'christopher.d.prandoni@deq.eop.gov'; 'kathleen.klink@va.gov'; 'michael.k.adjemian@cea.eop.gov';  
Hooper, Bryan - RD, Washington, DC; Byrd, David J; Johnston, Moira - FNS; Pidgeon, Stefanie - RMA;  
Alston, Michael - OSEC, Washington, DC; Cullo, Diane - OSEC, Washington, DC; Green, Gregory - RMA;  
'sfishergoad@denali.gov'; 'martin.john.r@dol.gov'; Elrod, Brent - NIFA; Hoffman, William - NIFA; Esch,  
Michele - ARS; 'Berg, Erin'; 'Zadrozny, John A. EOP/WHO'; [peter.j.white@who.eop.gov](mailto:peter.j.white@who.eop.gov); [Michele.Wu-Bailey@fcc.gov](mailto:Michele.Wu-Bailey@fcc.gov); [maryclaire.york@fcc.gov](mailto:maryclaire.york@fcc.gov); [crowells@state.gov](mailto:crowells@state.gov); [heather.whitaker@ed.gov](mailto:heather.whitaker@ed.gov);  
[gerald\\_l\\_epstein@ostp.eop.gov](mailto:gerald_l_epstein@ostp.eop.gov); [rsaunders@hrsa.gov](mailto:rsaunders@hrsa.gov); [ritu.nalubola@fda.hhs.gov](mailto:ritu.nalubola@fda.hhs.gov);  
[sanjay.koyani@hhs.gov](mailto:sanjay.koyani@hhs.gov); [john.williams1@sba.gov](mailto:john.williams1@sba.gov); [nagesh.rao@sba.gov](mailto:nagesh.rao@sba.gov); [ethan.a.klein@ostp.eop.gov](mailto:ethan.a.klein@ostp.eop.gov);  
[christopher.d.prandoni@ceq.eop.gov](mailto:christopher.d.prandoni@ceq.eop.gov); [sfusilie@blm.gov](mailto:sfusilie@blm.gov); Adcock, Rebeckah - OSEC, Washington, DC;  
Hazlett, Anne - OSEC, Washington, DC; Miller, Jannine - OSEC, Washington, DC; Klippenstein, Brian -  
OSEC, Washington, DC

**Subject:** ARPTF Report Review

**When:** Thursday, October 19, 2017 2:00 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** USDA Whitten Building 1400 Jefferson Drive Room 108A

Good Morning All,

Thursday will be the final review for the Report before it is submitted to the White House. Like last time, we have blocked off a 3 hour window for each of you to come in and review the report. The report will not leave the building and you are free to come at any point during the blocked time. Thank you for all of you help and input up to this point of the project. We want to finish strong and hope each of you can review the report and give any last edits!

Thanks!

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**From:** Page, Tim A. - NRCS, Washington, DC  
**Sent:** 11 Jul 2017 17:54:59 +0000  
**To:** Adcock, Rebeckah - OSEC, Washington,  
DC;HDimeris@hrsa.gov;Ja'Ron.k.smith@who.eop.gov;Julia\_Doherty@ustr.eop.gov;Marcella  
Szymanski (State);McLean, Christopher - RD, Washington, DC;Parker, Chad - RD, Washington,  
DC;Sharon\_E\_BomerLauritsen@ustr.eop.gov;WintonAS@state.gov;alopata@hrsa.gov;anjali.n.tri  
pathi@ostp.eop.gov;bennett.tate@epa.gov;brown.byron@epa.gov;daniel.kahn@fcc.gov;darci.g  
raves@cms.hhs.gov;dokamuro@nsf.gov;donald.prater@fda.hhs.gov;donovana@cdfi.treas.gov;e  
branstad@doc.gov;jennifer.a.moyer@usace.army.mil;jennifer\_wagner\_bell@omb.eop.gov;Gibb  
s, John;Joy, Johnson  
P;kipp.kranbuhl@treasury.gov;michael.chamberlain@ed.gov;michael.ray@fcc.gov;michelle.osw  
ald@cms.hhs.gov;nathan.miller@sba.gov;nora\_stein@omb.eop.gov;packer.shawn.m@dol.gov;  
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H;rebecca.buckner@fda.hhs.gov;richard\_cardinale@ios.doi.gov;robyn.s.colosimo.civ@mail.mil;r  
oger.jarrell@hq.doe.gov;winter.n.casey@ostp.eop.gov  
**Cc:** James, Cara V. (CMS/OMH);kerney Willist  
**Subject:** Rural Prosperity Economic Development Workgroup Meeting

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**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 26 Jul 2017 18:52:20 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
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@treasury.gov;donovana@cdfi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
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nnett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-  
brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;reb  
ecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington,  
DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs,  
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ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.b  
enton@hhs.gov;bob.middleton@bsee.gov;Parker, Chad - RD, Washington, DC

**Subject:** ARPTF Economic Development Workgroup Meeting Documents for 7/27/17

**Attachments:** ED Workgroup Agenda 3.docx, Notes from ARPTF Principal Breakfast 7-25-  
17.docx

Good Afternoon,

Please see the attached documents in preparation for tomorrow's meeting.

Thanks,

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
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**Ag & RPTF Workgroup USDA Coordination  
July 27<sup>th</sup>, 2017  
Economic Development Workgroup**

**Agenda**

- 1. Welcome**
- 2. Recap ARPTF Breakfast**
- 3. Workgroup Discussion**
  - Discuss how to develop 1st draft report (estimated August 17<sup>th</sup>)
- 4. Next Steps**
  - Assign needed actions
  - Set logistics for next meeting(s)

## **ARPTF Principal Breakfast**

Secretary Perdue opened with remarks.

**Rebeckah-** Next workgroup meetings will be to build out the goals and strategies that have been established

**SP-** The public understands when the Government is not functioning well. Can you imagine if all the agencies could come together to make an impact in rural America?

### **Quality of Life**

**Rebeckah-** Explained goals and strategies

(b)(5) Deliberative Privilege

### **Rural Workforce**

**Kristi-** Explained goals and strategies

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**Innovation, Technology, and Data**

**Brian-** Explained goals and strategies

(b)(5) Deliberative Privilege

**Economic Development**

**Rebeckah-** Explains goals and strategies

(b)(5) Deliberative Privilege

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 11 Sep 2017 16:33:29 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
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DC;boehlertj@cdfi.treas.gov;martin.john.r@dol.gov;Bojes, Gary - RD, Washington, DC;Braga, Katherine -  
OSEC;Adcock, Rebeckah - OSEC, Washington, DC

**Subject:** FW: ARPTF Report Review

Good Afternoon,

The time allotted will be for each of you to come and review the draft report. No copies will leave the building, so please allow yourselves time to review and make comments.

Thanks!

-----Original Appointment-----

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** Monday, September 11, 2017 12:30 PM

**To:** Page, Tim A. - OSEC, Washington, DC; Gilson, Joseph - OSEC, Washington, DC; Hudson, Bethany - OSEC, Washington DC; Campbell - OSEC Washington DC Shuford (Campbell.Shuford@osec.usda.gov)

**Subject:** ARPTF Report Review

**When:** Wednesday, September 27, 2017 1:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** 108A

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**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 15 Sep 2017 17:40:02 +0000  
**To:** Page, Tim A. - OSEC, Washington, DC;Ja'Ron.k.smith@who.eop.gov;Zadrozny, John A. EOP/WHO;Gilson, Joseph - OSEC, Washington, DC;peter.j.white@who.eop.gov;Hudson, Bethany - OSEC, Washington  
DC;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora.stein@omb.eop.gov;Boswell, Kristi - OSEC, Washington, DC;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;thomas.klobucar@va.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmmorris@hrsa.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J - FS;Karen.Sanders@va.gov;christopher.d.prandoni@deq.eop.gov;kathleen.klink@va.gov;michael.k.adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;sfishergoad@denali.gov;martin.john.r@dol.gov;Elrod, Brent - NIFA;Hoffman, William - NIFA;Esch, Michele - ARS;Berg, Erin;Boswell, Kristi - OSEC, Washington, DC  
**Cc:** Boswell, Kristi - OSEC, Washington, DC  
**Subject:** ARPTF Compiled Blog Comments  
**Attachments:** Blog Comments.docx

All,

I have attached a document of the compiled blog posts we have received for the Rural Prosperity Task Force. Please review the comments and highlight anything that you believe should be included in the report that has not already been discussed.

Campbell



Campbell Shuford

Office of the Secretary

United States Department of Agriculture  
Whitten Building  
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**William D. Spalding**

Sep 13, 2017

CBD should not be restricted because CBD is not addictive, and does not have the potential for abuse or the potential to be used for psychoactive purposes. Therefore, no international restrictions should be placed on CBD.

**Ernie Peachay**

Sep 09, 2017

We have been hit hard in our small mining and ranching communities here in the Northern California by the Forest Service overregulation and expiring plans of operations and stopping the federally approved activity, EPA financial expense prohibits Federally approved activity, MSHA writing endless citations and forcing almost all the small local miners out of business.

Many of us are now seeing the best answer to these problems is Minerals Mining Advisory Council (MMAC) and using the power in our local community as the answer to this agency abuse to small local communities. MMAC understands and has solutions to problems and will help hundreds or thousands of local small communities get working again with reasonable regulations. MMAC is currently working with Congress in D.C. and hopefully will be recognized by Congress as the answer.

Thank you for letting me comment on the problem and answer to it.

Ernie Peachay

**Clark Pearson**

Sep 09, 2017

The Minerals and Mining Advisory Council (MMAC) has a very simple solution to conflicts on Multiple - Use Federal Lands using customary arbitration performed by traditional Mining Districts. A cost savings to the Federal government and the private sector involving local governance. Check us out at: [mmacusa.org](http://mmacusa.org).

**Lindy Savelle**

Aug 29, 2017

My perspective is perhaps a bit different than most. I grew up in rural South Georgia, but spent the bulk of my life away from the tobacco, peanut, cotton and hay fields I knew so well. After college, I was recruited by the FBI and for nearly 30 years, I was a federal agent for the FBI and two other agencies. I traveled the world working corruption, but when it was time to retire, I wanted to go home to my roots and give back to the community that had given to me, that had formed me and taught me how to work. Before my retirement, I met up with a retired USDA SES who had the same notion I had. Dr. Wayne Hanna, a renowned turf grass breeder had given back to the state of Georgia through citrus...meaning he had bred a cold hardy citrus for the homeowners of the state. He, my brother, some others and I have come together to form the Georgia Citrus Association and since my retirement, citrus has become my life. I eat, live and breathe it each day in an effort to promote a commodity that can make a difference in the future of farming and even potentially bring back the family farm concept. You see, citrus is something small that families can do together and even make money doing so. But, herein lies the problem...citrus is yes a commodity that is easy to maintain and grow, but requires staying power...meaning capital that will allow the owner to stretch his/her return out for 4-5 years before he/she can start to recoup any return on investment. For a young farmer to invest in a commodity such as citrus, they need backing from someone that has access to capital because banks are just not going to stick out their necks for young, inexperienced farmers. If they attempt to go through any USDA programs, the process is cumbersome, lengthy and often unsuccessful. So oftentimes what happens, is they give up. Most people need answers now and when they can't get them through the normal channels, they just go elsewhere.

I can speak from personal experience about FSA and NRCS (which have been very good experiences) but I only know about the FSA loan programs and the problems with them through others. What I've been told is just as I explained above. Simply put, the process doesn't work like it is.

Coupled with the problem of access is the return, or lack thereof, of young people to rural America. The lure to small towns, much less rural ones, is nonexistent. We have got to figure out how to fix this. It breaks my heart to return to my home town 30 years later and see how it has just died. Yep, died! There is nothing going on at all.

I'm not giving up hope but my ability to bring agribusinesses (in the citrus arena) has been met with lots of enthusiasm, but no energy. Small towns want the businesses but because of lack of financial wealth, they can't put up anything of substance to get the businesses to come. And without any meat in the game themselves, they can't very well have any say so. It's a catch 22.

And lastly, LABOR. In the citrus world in Georgia, labor could be a HUGE problem. You see, people here just will not work. They say they will work but when it comes down to it, they will not, especially if it is AG related. Citrus is a crop that must be properly gathered or it cannot be sold. Without available labor the industry that could make an impact in this state WILL have problems. Guaranteed. We must do something about labor. I've babbled long enough so I'll stop now, but there are many, many issues with problems in the AG industry and it is heartbreaking... Thank you for your time in reading this.

**Chance Maine**

Aug 29, 2017

Hi I'm a local Citrus grower in South Georgia. Me and a friend have recently started our own grove but the problems we are having is that as young adults trying to get started we couldn't find any help. Such

as loans or grants . Also the ones that we did find required so much paper work and time or were impossible to achieve for someone as young as us without loads of capital. If not for my friends dad and my family helping us with equipment and money we would've never been able to start the grove. We also still both work full time jobs to pay the bills for our grove so I would say anyway you can make these loans and grants more readily available and also more tuned to young new farmers would be very helpful. We still need a \$50,000 well but can't afford it and can't get loans even with my excellent credit!

**Pam Haley**

Aug 27, 2017

Whoever started the phrase, "Americans are too lazy for agriculture jobs, and that's why we have Latino immigrants legal/illegal." is a white supremacist.

The politicians and people who facilitate the methadone clinics are directly responsible for the deaths in the tractor trailers this past summer in Texas.

The people living under bridges approximate to methadone clinics need to be bused out to the orchards to be beneficial for society instead of freeloading. They can live in the little worker houses, which are trending right now.

Stop the white supremacy, give addicts hope of being beneficial to society and stop the demand of illegal, deadly immigration.

**Dinah Leverette**

Aug 27, 2017

My husband Clarkie was on the panel I was an attendee in the audience at the listening session Friday August 25. We had an experience on one of our farms with the EPA we did all the right steps with NRCS they said we were fine with what we did have no violations with NRCS . EPA needs to have there power taken away from aggravating the farmers when they have done what was right . This one EPA man that came from Atlanta Ga said he had all the power over 8 states to control the enforcement on wetlands he could levy the fines and set the amounts of fines . How can this be that he can over rule what NRCS has already made a decision on. This clearly shows EPA has too much arm reach. This man had been in the navy for 20 years & got appointed by Obama administrators for last 8 years as a wetlands enforcement trying to stop NRCS soil scientists approval of wetlands in my fields ( 5 acres ) . EPA keeps sending certified letters wanting my signature which I will never sign I could go on with this story but it's too long to type out about EPA witch hunt on my farm.

Thanks

Dinah Leverette

Clarkie Leverette

**Clarkie Leverette Hour Glass Farms**

Aug 25, 2017

I sat on the panel today at the Tifton ga meeting we ran out time and I didn't get to share my thoughts. EPA clean water bill act needs to stay off the farm. I know from personal experience they visited my farm in 2016 with all the threats of big fines and so forth and I'm still dealing with them I'm stalling them hope that we can get some new regulations to help the row crop farmers. We have relied on the NRCS for a long time and they still know what's best for the farmers. EPD is another agency that needs to be managed better for the farmers using wells & surface water ponds for irrigation Labor is a problem too especially with our blueberries Trade needs to be looked at too Thanks  
Clarkie Leverette

**Tom Bryant**

Aug 25, 2017

I applaud the creation of the Agriculture Task Force. Cornell University did a story on VET FARMS in 2015 about our development of several veteran owned farms throughout New York State. (Winter 2015 Small Farms Quarterly) We continue to enhance our services with greater resource disbursement information to new veteran farmers we are encountering. We look forward to share our formulas for farm retention, expansion and Agricultural Economic Development with the USDA. Respectfully, Tom Bryant , Vet Farms Initiative  
[vetfarms@yahoo.com](mailto:vetfarms@yahoo.com) 315-863-5143

**Ann Rennacker**

Aug 25, 2017

Small organic farms in rural communities are needed to combat the pesticide laden food that comes to us in trucks from far away, is wrapped in plastic and sometime even put on Styrofoam first! I want to buy local food, knowing where it was grown and that it does not represent big ag, chemical corporations and sterile soil. We have a few local farms and farmer's markets, but to be truly self-sufficient we need more help from a government that does not subsidize Dow, Monsanto, the Koch brothers and other chemical and pesticide corporations. They spend millions on buying lobbyists and influencing politicians to get their way, and it must stop! We need to level the playing field with legislation that helps rural communities farm safely.

**Mike Barr**

Aug 24, 2017

This is the perfect opportunity for rural area work. Good all around I would have to say as finding work in some rural areas can mean traveling up to 70 miles one way. Should be done.

**Caroline Luley**

Aug 24, 2017

I think this agency is a good idea, as long as the American people are the first concern. Regulations should be considered only in cases where the health and well being of the population is challenged. In general, this task force should be implemented in order to reenergize our farmers and rural providers and make it easier for them to make a decent living. But also only to do so in an ethical, fair manner that contributes to health and well being and not illness and death

**Marsha Jarvis**

Aug 24, 2017

Go organic and regenerative agriculture. NO GMO we already have WAY TOO MUCH OF THAT

<https://www.usda.gov/media/blog/2017/06/14/establishment-interagency-task-force-agriculture-and-rural-prosperity>

**Christy Anne Vaughan**

Aug 11, 2017

Save and restore agricultural heritage by allowing farmers access to water, kill the death estate tax and provide fair market value for commodities. America first means not dependent on other countries for food and energy.

**Jeff Selner**

Aug 11, 2017

High Speed internet to all rural areas. County road funding!

**Ralph Ray Griffin JR**

Aug 11, 2017

It seems to me our Govt could do more to help keep our rural communities from drying up. We need investments into young people who wish to stay in these communities and create jobs. There is too much for a young person to go thru to get financing so it's easier to move to the big city and get a job. Our rural towns and communities are drying up..being overtaken by the big companies. Make funding easier to get for the young in rural America. Thanks Ray

**Andrea Christenson**

Aug 11, 2017

We are in desperate need to update and fix the Lock systems on the major rivers like the Mississippi River. This is a major means of transporting Agricultural products and inputs. If a lock would break below the Ohio and Missouri Rivers, it would be catastrophic for the Midwest Agriculture Industry. Another issue is Excessive regulations that make access to Broadband Internet in rural areas VERY Expensive. Excessive Regulations make new technologies to improve access to High Speed Internet very slow to be approved and implemented.

**Brian Hewitt**

Aug 11, 2017

I noticed We The People are no longer in control of our food sources/supplies. This has decimated our local economies and food security. The following blog is titled Flint's Golden Metropolis Is Green.

<https://www.linkedin.com/in/mrbrianhewitt/detail/recent-activity/posts/>

The idea: Flint MI. is surrounded by some of the richest fertile grasslands in America. The perfect environment to raise grass fed beef etc. So, why not allow Flint residents & others to purchase surrounding farm/pasturelands to once again provide high quality food and jobs for the people?

**Don Antram**

Aug 11, 2017

My suggestion for improving quality of life in rural communities is to adopt the Logan County Waste Management District model of "drop site" recycling. Each town has a designated site for bringing their recyclables - a semi truck roll off bin for each category of trash (glass, aluminum, tin cans, plastic and cardboard). There is a route driver that brings the containers to the county recycling center for processing. The entire community has embraced this effort and it can be done nationwide! I strongly encourage this task force to research (logancountyrecycles.com) to talk to the current staff and Alan Hale who initially spearheaded this wonderful service for our rural community.

**Maricela C. Silva**

Aug 11, 2017

Agri/Rural has been family owned for generations & should be given the freedom to run their family business the way that's prosperous for the family & America. Federal gov't knows nothing about farming & ranching and should allow State & local farmers/ranchers regulate themselves. Involve high school agriculture students to explore possibilities for employing NON GMO/ NON GE modernization yet keeping grandpa's way of tending the fields & the animals. I believe it can be done successfully. Take the shackles off & Make America Great Again . Thank you.

**Kevin Stewart**

Aug 11, 2017

Cotton peanut grower South Georgia. Dollar cotton and 750 ton peanuts was the only time we broke even. Every year is in the red. It cost more to grow than it returns. People don't make astronomical yields like the magazines report. Will continue to farm until markets go above break even or we get auctioned off. Cotton should be covered commodity. NRCS programs are great but I'm broke before I ever get a payment. Thanks for your work in ag.

**Don Slonski**

Aug 11, 2017

I'm not against regulation, but over the past admins, I've seen regulation imposed that had no practical reason. In some ways it looked as it was put in place so that fines could be posed on ag. Please put laws in place so regulation must be vetted by the public and voted on.

**Jay Mathews**

Aug 11, 2017

As an elevator manager, I feel we need to draft a new Farm Bill that provides a safety net to the producer thru crop insurance, not idling tracts of productive farmground. I have enrolled some of my farm acres in CRP as filter strips to attempt to improve water quality.

We have waited too long to start improvements to the inland waterway system. They are critical to transportation of agricultural inputs and production. Renovation is overdue and would provide a boost to the local economy.

Thank you

Jay Mathews

309-573-5413

**Cathy Cross**

Aug 11, 2017

46816

Less meat, dairy and more vegetables, fruits, legumes and grains...to feed people, not animals. BAN MONSANTO AND BAYER toxins.

**Shane Brown**

Aug 11, 2017

Brazil burns like 27% ethanol. We could surely go to E15 or more money to gas stations for blender pumps. Also figure out how much grain china actually has stock piled that is in usable condition.

**Sarah Rolph**

Aug 11, 2017

Dear Secretary Purdue,

Thank you for asking for our comments on how to promote agricultural and rural prosperity.

I would like to see legislative reform in Point Reyes National Seashore, where multi-generation ranchers in the Pastoral Zone designated for their use are being harassed by officials of the National Park Service at Point Reyes. Sadly, these officials seem more interested in currying favor with the California environmental lobby and its friends in Sacramento than they are in keeping their promises to the ranchers who made the Seashore possible.

These ranchers sold their family land to the government in exchange for the right to remain on that land and continue their agrarian way of life for as long as they wished. Instead of honoring them, NPS officials at Point Reyes National Seashore have treated the ranchers with shocking disrespect, kicking out farm

families from their beloved homesteads, allowing re-introduced elk to overpopulate and destroy ranch property unabated, and making it impossible for ranch families to do serious business planning by refusing to issue anything other than short-term permits -- even after Secretary Salazar explicitly authorized them to issue 20-year permits.

The Park Service at Point Reyes wastes millions and millions of dollars on sham planning processes that provide a smokescreen for their seat-of-the-pants management. The agency weaponized NEPA to eject a perfectly sustainable family oyster farm from Point Reyes National Seashore, and now they are embroiled in yet another NEPA process on the ranches.

Congress can end this abuse of Point Reyes ranchers with one simple action: Make ranching an official purpose of Point Reyes National Seashore. That way the agency would have to take it seriously. This would be entirely within the spirit of the Seashore's founding legislation, would provide a much-needed boost to the rural community in West Marin County, California, and would make a tremendous contribution to its agricultural prosperity.

Senator Dianne Feinstein can provide additional information, as she is familiar with the injustices perpetrated by officials at Point Reyes National Seashore against her rural constituents.

Please let me know if I can answer any questions.

Sincerely yours,  
Sarah Rolph  
[saraharolph@gmail.com](mailto:saraharolph@gmail.com)

**Darla Juhl Ph.D.**

Aug 11, 2017

Do not fund the Conservation Security/Stewardship Program (CSP) administered by the Natural Resources Conservation Service (NRCS). It is labor and documentation intensive for the farmer/rancher and NRCS staff. Very little conservation hits the ground compared to the money paid out. The cost benefit ratio does not benefit the tax payer.

**Keith Tucker**

Aug 12, 2017

Farm subsidies need to be stopped.

**SOD BUSTER**

Aug 13, 2017

- Sell "federal" land to U.S. citizens only. No Corporations or foreign nationals
- limit sale of ag land to U.S. citizens - no corporations or foreign nationals
- PERMANENT FARM BILL - no more every 4-8 years BS.
- ELIMINATE NASS- let markets work without "input", that ultimately gets revised after marketing year is over, from USDA
- build border wall. If California farmers want produce picked they will have to pay a wage that an American will accept. If it raises produce prices by 10% that's minimal compared to social and economic costs of illegal immigration

**Keith Wynn**

Aug 13, 2017

I try to irrigate from ponds instead of deep wells. If I build a pond bigger than 10 acres I have to go thru the corp of engineers; at that point it is too costly. Maybe instead of 10 acre rule across the board, exempt sites that do not pose a risk to homes or rivers. And look at the construction methods required by the corp, overkill

**Scott C. Beck**

Aug 09, 2017

As President and owner of the largest family owned seed company in the United States, I have a unique vantage point on the rural business climate. Our company conducts business in 11 states in the Midwest and Hawaii. We have nearly 600 full-time employees, and with seasonal employees there are times when our payroll swells to more than one thousand people. We bring our product to market through a network of an additional 800 independent farmer dealers. Our dealer network is comprised of private business owners who choose to market our products to their customers with each dealer maintaining independent employees and facilities. Since the task force is focused on rural prosperity, I believe that there are three primary areas that would benefit from reform: labor, education and infrastructure.

Labor, particularly access to timely seasonal workers, is crucial for many sectors of the agricultural economy. A one-week delay in labor supply can be very costly to our business. We work through the H2A and MSPA programs, which are cumbersome and expensive. Our best efforts are made to comply with all regulations, requiring the full time efforts of multiple compliance employees. There needs to be a streamlined program to provide timely lawful employment for migrant workers.

Education, specifically technical and agricultural education are seriously deficient in rural America. There should be a renewal of practical, hands-on training in the American high school system. Not all successful employees are college graduates. In fact, those coming out of vocational training programs are often at an advantage compared to those with degrees not directly related to their job. I encourage your efforts to focus on training for the skills that will be required in the workforce in the years to come: mechanical skills, programming, and above all resiliency. We hire based on skillset, but also place a focus on a good work ethic and positive attitude. Professional development efforts in vocational schools should emphasize innovation and the ability to think critically to solve problems.

Infrastructure throughout some areas of the rural landscape is in disrepair. American farmers are at a competitive disadvantage, at risk of losing access to our markets should the roadways, locks, dams and waterways of the US become inaccessible due to failure of key infrastructure. This must be a priority for

future funding. Repairs to existing infrastructure are long overdue, and we must think long term to prepare for larger crop yields and increased demand on our infrastructure.

As we look forward to the coming years, there will be more substantial changes to the seed industry through mergers and acquisitions in the coming months than any we have seen since the advent of hybrid seed in the 1930s. It is a primary concern of mine and I hope that the taskforce will similarly see the value in preserving competition and diversity in the seed business. Preserving strong competition and diversity in the seed business is critical. Concentrating control of germplasm and transgenic events in few companies threatens to drive up prices and stifle innovation. There should be a continued effort to bring new technologies to market quickly. The American trait regulatory approval process is cumbersome. Additionally, we allow our trading partners to dictate what technologies may be used by farmers in the United States, even when the trait is approved by our government. We must maintain competition and access to diversity in order to preserve our American competitive advantage as an industry.

Beck's Hybrids stands ready to act as a resource to the important work of the taskforce, and invite you to contact us for additional information. Each of our department managers has submitted their own legislative priorities under their own names.

All my best for your efforts to make rural America greater than ever,

Scott C. Beck

**DR. JOHN E. WOODS**

Aug 08, 2017

WE ARE TRYING TO INCREASE THE AMOUNT OF PLANTS THAT CAN BE IMPORTED FOR RURAL DEVELOPMENT PROGRAMS. THESE APHIS PERMITS WE CURRENTLY HAVE SHOULD BE CHANGED TO ALLOW MORE PLANTS NEEDED TO CHANGE THE COST OF BEEF AND DAIRY RATIONS. WE CAN SHIP PLANTS BY THE MILLIONS (IRELAND 7 MILLION) BUT THE USA CAN BE SHIPPED ONLY 200,000 A YEAR. THESE PLANTS WERE PATENTED, DEVELOPED AND IMPROVED IN USA. RURAL DEVELOPMENT IN USA SHOULD BE ABLE TO BENEFIT FROM INNOVATION IN THE US. PLEASE CONTACT ME IF YOU CAN HELP!

**Dr. John E. Woods**

Aug 08, 2017

Regulatory Relief - Can regulations be refined, eliminated, consolidated, revised

This regulation, if revised, may be the best solution: We have a valid import permit but it does not allow importation of enough volume for small farms, new farmers and ranchers to enter the market and

achieve sustainable, profitable, long term rural development in two distinct areas. The acreage that could be planted to make available products to satisfy the demand of the massive requirements for cattle rations and non-wood pulp cannot be met unless the permit is revised.

DOES THE REGULATION MAKE SENSE? - Is it outdated, unnecessary, or ineffective?

Our valid permit does not make business sense in its present form. The Permit is outdated, unnecessary and ineffective for solutions for rural development problems we face presently and in the near future. The USA cannot compete under these restrictions. For example, the same regulation that allows the USA 12 pounds per shipment of plants that will plant 20 acres, in Ireland we are shipping 7 million plantlets or more.

IS THE REGULATION WORTH IT? - Does it impose costs that exceed benefits?

Even in the case of a Valid Permit the cost so far exceeds the benefits to a rural development program envisioned for the Southeast it does not make sense. That forces work only in foreign countries.

IS THERE A BETTER WAY? – Will the Current ? or New? regulation create a serious inconsistency or otherwise interfere with regulatory reform initiatives, policies and priorities?

NO, as usual a simple solution for the massive rural development program envisioned requires only modifying two or more provisions of the Valid Permit: 1 Change the size of permitted plant shipments. 2 Change the number of shipments per year. Other restrictions involving the ports of entry and APHIS inspections should be transferred to the appropriate States involved. Experience has proven that delays due to understaffing and in delayed cargo due to airline shipping rules have disastrous effects on nursery scheduling and cost. (One should expect to retire before receiving compensation for insured shipment losses).

Is it duplicative within USDA or the federal family?

Most things follow that principle but I cannot remember being provoked.

Should the federal government be doing it rather than state/local or private sector?

See above: Is there a Better Way? Other restrictions involving the ports of entry and APHIS inspections should be transferred to the appropriate State Rural Development involved due to under-staffing at federal level.

DOES THE REGULATION AFFECT JOBS? - Does it eliminate jobs or inhibit job creation?

Only when enforced in this case of a Valid Permit and Rural Development solutions does it eliminate jobs and inhibit job creation.

Recommendations for Executive Action.

Does the Task Force have recommendations for the President to consider further action or an order?

First let's try USDA Rural Development Senate Staff Anthony Seiler and Darin Gurens

Legislative Assistants

U.S. Senate Agriculture, Nutrition, and Forestry Committee

Chairman Pat Roberts (R-KS)

328A Russell Senate Office Building

Washington, DC 20510

Main: 202.224.2035

Should the Task Force be extended to accomplish more?

Maybe if this does not accomplish the desire

**Dr. Randy Smith, Rural Community College Alliance**

Aug 04, 2017

We appreciate the opportunity to provide input for the Interagency Task Force on Agriculture and Rural Prosperity. A greater focus on higher education across rural America is critical to the development of our workforce, and we believe modernizing USDA programs can provide the vital investment our communities need.

The Rural Community College Alliance represents colleges serving 3.4 million community college students enrolled across the nation. These 589 colleges represent 60% of all the community colleges nationwide and enroll over 46 million community college credits annually.

Community colleges provide access to general education for transfer, technical, vocational and occupational programs. With 1-2 year courses of study, students can access high-skill, high wage jobs through workforce training for recent high school graduates, students without a high school diploma, currently employed workers and the long term unemployed. These colleges also provide community services, serving as regional cultural centers for the performing and fine arts. They serve as the continuing education providers for many professions and are a major catalyst for economic development in rural America.

Community colleges are located in small towns of only a few thousand, and in regional economic centers where populations may approach 50,000. In small and large towns alike, these colleges serve much larger rural regions, with students traveling up to 25 miles or more one way to attend class.

Most rural community colleges were built in the early 70's and are in desperate need of modernization. Updates are needed for core facilities, labs, residence halls and technology upgrades to meet the demands of modern workforce training. Unlike universities, community colleges do not have the same access to endowments and annual funding which helps to fund improvements and attract experienced faculty members.

Increasingly, community colleges are providing distance learning courses at a fraction of the cost of other learning institutions, but without additional resources to do more. Providing more online courses for students in large, rural areas increases access for students and expands job training in small communities.

Unfortunately our rural development programs have lagged behind the changes in rural America. The Community Facilities program has not kept up with the growth of towns and the need for regional economic centers. The program limits have not been updated since 1985, and simply do not reflect the needs of rural communities today. Nearly 20% of rural community colleges are unable to access the Community Facilities program to modernize and expand their capacity to train the rural workforce.

Program limits are in place to focus funds where loans and grants can be most effective. Today, the most effective areas are those regional centers which serve as an anchor for surrounding communities, providing education, training and employment.

Harmonizing program eligibility for our rural communities will provide greater access to job training and allow nearly 20% more rural community colleges to make critical investments in education infrastructure, while preserving priorities for small, rural towns.

We look forward to working with you to seek ways we can modernize programs to better support institutions which train and prepare our rural workforce.

**Christina St Germaine**

Jul 31, 2017

We appreciate the opportunity to provide the President's Task Force on Rural Prosperity with local insight to affect positive change on regulatory issues facing rural communities. Across the state of Idaho's forty-four counties there is a strong tie to natural resource utilization. We represent, Clearwater County, Idaho. Within Clearwater County there are four incorporated communities and the population in 2015 was 8,496 which represented a 5% decline, a trend we are all too familiar with since the mid 1990's. Our communities have a long history tied to the utilization of natural resources through mining, logging and agriculture.

The Task Force request for inputs regarding regulatory barriers affecting rural communities is welcomed and we have provided the following for the Task Force's consideration.

From the perspective of County leadership and governance, it is critical to provide consistent Payment in Lieu of Taxes (PILT) and Secure Rural Schools (SRS) programs. These programs could provide rural natural resource based Counties with baseline assurance to deliver critical services (education, healthcare & transportation infrastructure).

US Forest Service is mired by over regulation and process barriers to provide comprehensive and proactive management of national forest system lands. Consideration should be made to reevaluate the National Environmental Protection Act to enable more flexibility for federal land managers to do the job of managing forest prior to the tens of thousands of acres of forest dying from insect and disease and/or burning as a result of unhealthy and fire prone conditions.

Wildland fire fighting on federal lands is increasingly costly and consumes local Forest budgets at the sake of forest management program budgets. Consideration for allocating wildland firefighting funds via a source similar to the national flood insurance program is an idea worth considering. Fire protection insurance pools should be considered as a solution to increasing costs and programmatic funding adjustment to cover the costs of wildland fire fighting on federal agency budgets.

Tools currently available to Forest managers from the 2014 Farm Bill – Stewardship Contracting and the Good Neighbor Authority. Neither of these important tools for land managers offer support to local small business concerns; there is no small business set aside component within this very important too for forest managers and rural communities.

Regarding infrastructure the Task Force must recognize the value of USDA Rural Development funding as a tool for rural communities to access funding to support utility infrastructure, in addition USDA provides for revolving lending, value added producer programs, enterprise development, energy efficiency and renewable energy funding that are critical in supporting innovation and business expansion efforts.

The lack of consistent implementation of Connect America Fund projects and the leniency afforded providers in CAF and CAF II to satisfy deployment based on service connections and not by truly serving rural/remote/unserved areas (census blocks initially deemed eligible) adds to the digital divide across rural America. We applaud the modernization of the E-Rate program and would like to suggest that the connection to rural schools, hospitals and libraries could be leveraged to incentivize providers to expand on the middle mile capacity and better serve the entire community. Removal of barriers that limit the deployment of broadband services in rural/remote/frontier communities will be a key component to their sustainability.

**Debra Pearson**

Jul 27, 2017

My husband and his sister inherited approximately 60 acres of land through a living trust. The document gave 2 acres and the house to his sister, and gave all remaining property to my husband. The concept was that my husband could build a house on the property, or sell it as a homestead. The zoning commission of Clinton County, MI has stated that we may split the 2 acres off, however, the remaining 58 acres may not have a home on it. In fact, we MUST sign a 10 year Farmland Preservation Agreement stating that no structure will be put on the property, except for the single polebarn that exists now. So if the property is sold, my husband would lose at minimum \$1,000 per acre, probably more as it is lakeview. There is NO compensation for my husband, no benefit whatsoever to signing such an agreement, yet they will not carry out the trust instructions and split the property if he does not sign. This is an infringement of private property rights with detrimental impact to the financial well being, and intent of his father, with no compensation. It is not worth much if no one can build a single home on all those acres. This seems entirely like eminent domain by a zoning department that isn't even giving us anything for taking away the right to build on the property, or sell the property as a single family home. How can this be legal, and what happened to private property rights? I understand farmland preservation, however, a single home on 58 acres is not going to ruin farmland! There is already electricity there to the 2 acre section. A well can be dug. So how is this causing any additional infrastructure costs? As an American, I am astonished that private property rights are treated in such a manner. What can be done?

**Jim Herr**

Jul 21, 2017

Agriculture: FSMA rules on seed companies are a hindrance to efficient business. ASTA is working on this with FDA and others, but have hit some real hurdles. I am hopeful that those agencies will be more responsive to ASTA in our discussions.

I would hope they look closely at Neonicotinoids and base regulatory activities on science to avoid over-regulating an important tool.

We need more effective regulation and stability in the organic markets.

We need better education and support for GMO's to insure less chemicals in the environment and more safe food supply to the consumer as opposed to negative and emotion-ridden opposition.

Commerce: Our infrastructure is of significant concern to allow ag products to move throughout the marketplace on roads, rails, and rivers. Due to infrastructure limitations, our local basis in many parts of the Midwest is more troublesome than the actual board prices.

Education:

We need local grants and promotion of agricultural vocations from mechanics to bio-engineering.

Schools are not promoting agricultural careers and we have a shortage of talent in agriculture courses at high schools and colleges in the RIGHT education tracks. Our domestic labor force is not adequate for the needs we will face in the future.

Energy: We need more support for clean energy from Ethanol and BioDiesel to avoid losing a safe and viable source of energy that also provides stability to our food supply through demand and more stable commodity prices.

EPA: We need to maintain access to neonicotinoids as a tool.

Transportation: Infrastructure, ports, and roads all need major investment to maintain the US competitive advantage

Interior/EPA: WOTUS would have been an undue regulatory overreach.

General note: GMO Opposition will have a negative impact on the food supply.

Jim Herr, Processing Manager, Beck's Hybrids

## **Curtis Wiltse**

Jul 21, 2017

Agriculture/Interior/Health and Human Services: In reviewing of the current regulatory process under Part 340, every effort should be made to adopt reforms that will promote agricultural innovation in accordance with the President's Executive Order, Promoting Agriculture and Rural Prosperity in America, and the mission of the recently established White House Office of American Innovation. Seed product innovation is extremely important to farmers, and we want to make sure that there is a science-based approach to any regulation. Given USDA's experience in operating under a comprehensive and coordinated federal regulatory process for the oversight of new plant products since 1986, where the science demonstrates that a product or category of products could have been produced using conventional breeding methods or in nature, such products should be excluded from premarket review.

Labor: We need reliable, timely access to migrant and seasonal labor pools. The H2A system and MSPA are slow and complex.

Education: There is a need for increased education in agricultural fields and skilled trades. Investing in

vocational education will develop a domestic labor supply.

Commerce: There is a great need for infrastructure investment in rural America. We must be able to move products in and out of rural America in a timely manner.

Curtis Wiltse,  
Research Manager  
Beck's Hybrids

**Bethany Gremel**

Jul 21, 2017

Education: Agriculture education is critical to fostering a future society that is aware of and educated about the industry. Education should begin at the elementary level and include higher education and vocational options. (Example: many of my Human Resource surveys, in which I indicate which industry I am connected with, don't have Agriculture as an option).

Labor: Access to migrant and seasonal labor is crucial to maintaining a cost-effective method to producing food in the United States. H2A labor has traditionally been an outstanding resource to meet the needs of Agriculture labor but carries heavy bureaucratic handcuffs. We need to identify a swift method for migrant/seasonal employment from outside the United States and/or substantial government subsidy for temporary labor employment.

Bethany Gremel,  
Director of Human Resources  
Beck's Hybrids

**Matt House**

Jul 21, 2017

Treasury: Regulation of the banks has made them more risk averse and expectations of profitability in the agriculture sector have declined. Therefore, access to financing has made it harder for our customers to get credit and has shifted that risk to private lenders (like us). Ultimately deregulation of the banking sector would improve access to credit for our customers.

Service from the IRS is declining due to budget cuts. IRS is not timely in their response to our needs (extended holds for phone calls, months delay on mail). Additionally, to combat fraud they have restricted timelines on our end by moving up deadlines. This only increases the likelihood of mistakes, and the IRS has increased the penalties for said mistakes. There needs to be a focus on fighting fraud within the IRS without placing an undue burden on the American taxpayer. The IRS needs to be fully funded so that they can support their mission and serve the taxpaying community.

Matt House  
Financial Manager  
Beck's Hybrids

**Jason Morehouse**

Jul 21, 2017

Jason Morehouse:

Interior/EPA: We don't want to lose Neonicotinoids as a valuable tool for both the seed industry and our customers, the American farmer.

Interior: WOTUS would have been a disaster. That regulatory overreach would have restricted agricultural production and made compliance very difficult if not impossible.

Labor: Guest worker program is arduous and complex. We need access to a stable labor pool to allow us to operate efficiently.

Idea: Change from barring an individual if they are found to be working illegally to a fine that can be assumed as a calculated risk on the employer without risking labor shortage for time sensitive projects.

Education: There is a need for increased education in agricultural fields and skilled trades. Investing in vocational education will develop a domestic labor supply.

Commerce: There is a great need for infrastructure investment in rural America. We must be able to move products in and out of rural America in a timely manner.

Jason Morehouse  
Production Manager,  
Beck's Hybrids

**Caleb Bruner**

Jul 21, 2017

Education: Strengthen educational opportunities. We need to encourage the trades at all levels of education. The use of apprenticeships and internships are valuable. Not everyone needs or wants a four-year college education to be successful.

General Concern: Reducing the regulatory burden on construction will allow for economic expansion in rural America. Each state and local jurisdiction is very different and hard to predict construction timelines. This is due to different licensing and approval processes and who is responsible for them. Some are driven at the state level and some at the local/county level.

Education: There is a need for increased education in agricultural fields and skilled trades. Investing in vocational education will develop a domestic labor supply.

Commerce: There is a great need for infrastructure investment in rural America. We must be able to move products in and out of rural America in a timely manner.

Caleb Bruner,  
Facility Design Lead  
Beck's Hybrids

**Doug Clouser**

Jul 21, 2017

Agriculture/EPA/Health and Human Services: We need a predictable and consistent approval process for crop traits. The current unpredictability is hampering the American farmer's productivity and ability to enhance trade. The US process is good. Some countries are faster than the US. But much of the world is slow and/or unpredictable.

Commerce: Trade. Feeding people is a good cause and it should be okay for trade of agricultural products to be treated differently.

Labor: We need reliable, timely access to migrant and seasonal labor pools. The H2A system and MSPA are slow and complex.

Education: There is a need for increased education in agricultural fields and skilled trades. Investing in vocational education will develop a domestic labor supply.

Commerce: There is a great need for infrastructure investment in rural America. We must be able to move products in and out of rural America in a timely manner.

Doug Clouser  
Product Lead  
Beck's Hybrids

**Brad Fruth**

Jul 21, 2017

Agriculture/Commerce: Access to rural broadband for both Beck's as a business and for our farmer customers needs to be a priority. There was federal money that was to be used for infrastructure that the small companies used very well. Large companies (Verizon, AT&T, Sprint, Frontier) did not spend it well and their service is not as good or robust.

Treasury: Federal Universal surcharge tax: 17% surcharge that fluctuates month to month. It is only imposed if a telecom or internet circuit crosses state lines. It is not predictable from the standpoint of our expenses.

Commerce: Illinois does not have public right-of-way for most utilities and the individual landowners decide if a fiber line can be put in. Really makes the process slow and cumbersome. This is restricting broadband infrastructure in rural areas.

Brad Fruth  
Information Systems Manager  
Beck's Hybrids

**Ryan Parkin**

Jul 21, 2017

Agriculture/Interior/Health and Human Services: Improve and streamline regulatory technology approval. Once applications are complete, require them to move on the application in a timely manner.

Commerce/General concern: The amount of foreign investment in land (particularly around river terminals) and companies is a threat to our national security and American independence. After mergers and consolidations, DowDupont will be the only American seed company/technology provider. Selling off some of our most valuable competitive advantages is a short sighted strategy.

Education: Require at least one ag class at all land grant universities.

Idea: Create a non-credentialed certificate program to give non-ag students a way to learn our industry quickly and more cheaply than going back to school formally.

Energy: Energy independence is good for agriculture. We need to more fully exploit our natural resources and then run farming equipment on natural gas.

Transportation: We need infrastructure investment. Do not neglect the rural constituency.

Treasury: Estate tax has an outsized and largely unintended impact on family farms. It would be a major problem for many if not all farms to have the estate tax minimums drop.

Treasury: Foreign companies have access to capital and we need a mechanism for American companies to secure financing in order to purchase any divestments coming from the mergers/consolidations.

Ryan Parkin  
Director of Sales and Marketing  
Beck's Hybrids

**Kyle Wise**

Jul 21, 2017

Ag/Education: GMO education for the general public will help American consumers to understand the technology put into the American food supply.

Commerce: Do not use grain exports as a bartering chip in international negotiations. We need strong trading relationships.

Education: Agricultural science-based education promotion. We need more well-rounded students in the recruiting pipeline.

Energy: Continue ethanol initiatives to provide domestic energy and a domestic market for American grain.

Transportation: As an industry, we need less restrictions on moving seed: local frost laws hamper shipping in the spring.

Treasury: Inventory tax on seed- delayed shipping because people don't want inventory to be subject to tax as a liquid asset on April 15.

Kyle Wise  
Sales Operations Manager  
Beck's Hybrids

**Amy Irene Anderson**

Jul 20, 2017

The restriction under 36CFR251 that prohibits the gathering on federal land of more than 75 people without a permit is a violation of the First Amendment guarantee of the Right of Assembly.

It is also a waste of time and resources and is just more pointless red tape.

<https://www.usda.gov/media/blog/2017/06/14/establishment-interagency-task-force-agriculture-and-rural-prosperity>

**Terry Franklin**

Jul 19, 2017

Please get the Forest Service's 36CFR251 repealed. President Clinton implemented it in 1998 to suppress Freedom of Assembly and Religion. And it also costs a lot of money to enforce.

<https://www.usda.gov/media/blog/2017/06/14/establishment-interagency-task-force-agriculture-and-rural-prosperity>

**George Leonard, Retired Associate Chief, USFS**

Jul 13, 2017

Endangered Species Act  
Protecting endangered species or frustrating needed management of public lands?

The goals of the Endangered Species Act are strongly supported by the American people. But there is widespread recognition that the Act has not met the goal in many instances and that it has frustrated

the accomplishment of needed land management activities. It has provided a useful tool for opponents of management activities. It has had disastrous economic impacts on forest-dependent industries and communities.

The legislative and regulatory schemes for implementing the Act have created an adversarial relationship between the Fish and Wildlife Service and the land management agencies. The FWS has no responsibility for carrying out the statutory land management programs on the National Forests or other public lands, its sole task is protecting the listed species, but it has a veto over activities designed to implement the congressionally authorized programs. The fatal flaw of this design can be seen in recovery plans based on the perceived desired habitat for listed species that ignore the management activities needed to maintain the overall ecosystem on which they are dependent. A strategy for protecting minor components of a forest ecosystem that ignores the requirements of the tree species involved is doomed to failure. At the same time, it places an unacceptable burden on the forest dependent communities involved.

Splitting responsibility for managing forest resources among several agencies violates basic organizational principles. It simply does not work. We believe FWS' role should be identifying threatened or endangered species. The development of strategies for protecting those species within the framework of the statutory purposes for which the National Forests or other public lands are managed should be clearly assigned to the responsible land management agency. Experience has shown that protecting individual species and maintaining healthy, productive forest ecosystems, and the economic benefits they provide, are not either/or choices. Both goals are attainable. Management structures and regulatory schemes should be designed to achieve this result.

**Robert G. Riley, Jr.**

Jul 12, 2017

In the fall of 2013, our company was led to believe that its non-food grade (NFG) corn oil was eligible for the production of biodiesel and the generation of RINs under the Renewable Fuel Standard (RFS) program because in a letter to the Corn Refiners Association, EPA concluded that these corn oils would be eligible to generate RINS under the NFG corn oil pathways in Table 1 to § 80.1426.

We built a \$13 Million plant, but were informed (verbally) in 2015 by EPA OTAQ staff (Aaron Levy and Jason Wilcox) that none of the CO1 products fit within the existing pathways because they are bio-intermediates subject to a future rule making.

This arbitrary and capricious action by the EPA has cost us over \$20 million, and has damaged the corn market, the ethanol market, and the biodiesel market for Midwest agricultural producers. It has cost jobs and future economic activity in Iowa and the surrounding states.

Please use the influence of this committee to right this wrong.

<https://www.usda.gov/media/blog/2017/06/14/establishment-interagency-task-force-agriculture-and-rural-prosperity>

**Marc Grignon**

Jul 12, 2017

Industrial Hemp needs to be removed from the schedule 1 Controlled Substances List. American Farmers now more than ever have the opportunity rebuild the once booming agriculture industry that expanded across rural America.

**George Leonard, Retired Associate Chief, USFS**

Jul 12, 2017

A recipe for government inaction — give agencies with no responsibility for implementing congressionally authorized programs and activities a veto over proposals by agencies charged with implementing these programs.

Under section 309 of the Clean Air Act, EPA is charged with reviewing and evaluating environmental impact statements prepared by other government agencies. While EPA has responsibilities and expertise on air and water issues, it clearly has less expertise, and no responsibility, for land management activities such as timber management, wildlife, grazing and recreation. Nor does it match land management agency expertise in wildfire or forest pest management. Yet, a finding by EPA that an EIS is inadequate or that a proposal is environmentally unsatisfactory is an effective veto. The Dept. of Justice will not defend an agency proposal in the face of such a determination by EPA.

Under the Endangered Species Act, agencies must consult with the Fish and Wildlife Service or National Marine Fisheries Service on proposals that would potentially affect listed species.. Neither FWS nor NMFS are responsible for implementing congressionally authorized land management activities, but they exercise an effective veto over proposals by the responsible agencies.

EPA, FWS, and NMFS have consistently insisted on avoiding short-term impacts at the expense of achieving long-term environmental benefits. They have no incentive to balance project benefits with environment impacts. This has frustrated efforts to implement measures designed to achieve sustainable forest conditions.

Both regulatory and legislative fixes are needed to insure that land management agencies have clear authority and responsibility for carrying out congressionally authorized activities while at the same time complying with statutory requirements for the protection of environmental values.

**Bruce Courtright**

Jul 11, 2017

HR 2936 by Rep Bruce Westerman can solve many of USDAs Forestry issues. Please give your full support! Thanks

**F Dale Robertson, 12th Chief of Forest Service**

Jul 11, 2017

Streamline NEPA Process. The CEQ and Agency Regulations implementing NEPA have gone way beyond what is required by the Act and needs to be rolled back accordingly. NEPA directed Agencies to consider environmental values along with social and economic values in making MAJOR decisions SIGNIFICANTLY affecting the environment. The Executive Branch made a bad and costly decision when it decided to adopt the "NEPA Environmental Analysis Process" as the de facto "Federal Government decision making process" applying to all ground disturbing activities, thereby expanding NEPA to NON-major and NON-significant projects. Now, we debate what projects should be "categorical excluded", when NEPA shouldn't apply in the first place. The whole NEPA process is a very costly, time consuming process causing great frustration in Rural America. It is plain to see where the Bureaucracy went badly wrong by comparing the Rules and Regulations with the requirements of the Act itself.

**Keddie A. Scott**

Jul 05, 2017

Analyze the productivity and feasibility of Farm Products and the Market needs they supply/State.

Determine the waste, sick animals and crops destroyed to pests based upon Tax claims gains and losses. Match this against Nature's destruction causing loss over the last three years. Educate, Educate, Educate, the two and three generation Farmers about the Sciences of today. In Farming/pests/Land-Health et. al. Require Certifications in Pesticides, Market Trends, Irrigation, methods, and Greenhouses as an addition to Farms for year round propagation

**Esther Blevins**

Jul 01, 2017

Yes, we own 88 acres that have not been farmed for 100 yrs. We developed a campsite and were in business for 50 years, zoned recreational.

Then we were told by EPA we could not longer operate a camp without a complete sewage treatment system as we were located in the rural township, outside of Jefferson Village, in Jefferson Township.

We would like to begin a rural (Pocket type) housing development that would offer hiking, gardening, etc., but are hampered by local rules and restrictions.  
housing requirements.

**Ganesan RP**

Jul 02, 2017

Good move. US country was the first to use Treeculture, growing trees in private farms for felling and selling. Word "Forestry" generally gives feeling of wilderness of shrubs, trees, wild animals in random. Whereas Treeculture, is culturing of tree for felling and use. Clear distinction will help in many regulations and procedures

**Bob Cleaves and Carrie Annand, Biomass Power Association**

Jun 28, 2017

June 28, 2017

Dear Secretary Perdue,

We are writing in response to your request on ideas to "promote economic development and revitalization, job growth, infrastructure, innovation, and quality of life issues for rural America" through the Interagency Task Force on Agriculture and Rural Prosperity created by President Trump.

Biomass power, an industry that employs around 14,000 rural Americans, is a unique energy resource with many attributes that align with President Trump's vision for the country. Our members support rural economies by purchasing low-value residues to use as fuel for domestic, highly local baseload energy generation. The Biomass Power Association represents standalone power facilities in 21 states, typically where there is a thriving forestry or agriculture industry nearby. Biomass power facilities in the United States purchase "leftovers" like forestry residues; orchard and other agricultural prunings; hulls from rice, nut and oat production; construction and demolition waste; and unusable wood from sawmills. The fuels used by our domestic industry usually have no higher value. If left unused by biomass power facilities, these fuels would be left on the forest floor, sent to a landfill, or openly burned for disposal.

Biomass and other baseload renewables should be at the forefront of discussions on low-cost, clean energy development. The fuels used by biomass power facilities typically come from within a 50-75 mile radius, rather than being imported from elsewhere, supporting the loggers and landowners, as well as the larger forest products market. In the areas where a biomass facility is located alongside other wood products manufacturers, loggers have an additional outlet for materials they harvest. Biomass fuel can account for up to 30% of a logger's revenue – a significant amount that has helped keep some loggers in business despite the decline of paper mills.

Biomass is also an important resource for forest management. We work closely with the U.S. Forest Service to develop and support wood markets to make use of low value wood materials. With millions of dead and dying trees in the West – more than 100 million in the state of California alone – biomass is sorely needed to take on the materials the federal and state governments clear from the land for forest fire prevention.

At the same time, biomass power facilities, like many businesses in rural America, are facing challenges. Low power prices caused by cheap and abundant natural gas, combined with subsidized wind and solar, are causing biomass power facilities to struggle.

We work with the U.S. Forest Service and its Wood Energy Team through a Memorandum of Understanding, and we appreciate the great work they do in promoting the environmental and economic benefits of biomass. There is much more than can be done to create effective public-private partnerships between biomass power facilities and the managers of federal land, including:

- Fully fund the Biomass Crop Assistance Program to enable the removal of hazardous fuel from federal lands and transportation of the fiber to biomass facilities for use as fuel.
- Value the services provided by biomass power facilities beyond power. Biomass facilities provide a use and market for hazardous fuels culled from federal and private lands and can reduce the risk of catastrophic wildfires.

- Work with EPA to establish the “clear and simple” policies governing the treatment of biomass under federal law, as directed by Congress in the 2017 Omnibus Appropriations Act.
- Allow biomass power to qualify as a cellulosic fuel under the Renewable Fuel Standard. This would add another pathway of compliance for RIN purchasers, and assist the EPA in meeting renewable fuels targets.

In many ways, the biomass power industry exemplifies the challenges facing rural American prosperity. Biomass power provides many jobs and services, but many in the industry are struggling in the face of an artificially low-priced power market.

We welcome the chance to work with you and your staff to ensure that the biomass power industry remains strong well into the future. Please feel free to contact Bob Cleaves at [bob@usabiomass.org](mailto:bob@usabiomass.org) or 207-228-7376, or Carrie Annand at [carrie@usabiomass.org](mailto:carrie@usabiomass.org) or 202-494-2493.

Sincerely,  
Bob Cleaves  
President and CEO

Carrie Annand  
Executive Director

Andrew Van Kuren

Jun 23, 2017

Campbell County, South Dakota, is very supportive of President Trump’s Executive order for Promoting Agricultural and Rural Prosperity in America. In the past Campbell County has greatly benefited from federal funding which directly supported our economic development program. Due to availability of the federal funds we have been able to develop the following:

- Campbell County Wind Farm – The farm has 55 wind turbines and we are currently working with Con Ed Development. The expansion project is slated for an additional 20 to 40 new wind turbines. We are proud to support our nation’s Green Energy policies.
- Performance Ag (Pinnacle) Plant Expansion – Performance Ag is completing an \$8.1M fertilizer plant just north of Herreid, SD. We were able to sponsor a negotiation session between Performance Ag

representatives and local land owners to bring six to eight full time jobs to the county. Also, we are able to expand agricultural services to our local farmers and ranchers.

- Wireless Communication Tower – With Senator Thune’s assistance construction of our Pollock, SD - Verizon cell tower is going forward. Our grass roots economic development efforts started a petition campaign which gained wide voter support across our region.
- The Dakota Access Oil Pipeline – Approximately 29 miles of the pipeline runs across our county. Oil pipeline workers and their families were welcomed visitors to our county last summer. A few families would have liked to stay in our county but we did not have enough suitable housing to offer them. We only have one school in our county and we strive to keep it open. Our citizens have taken pro-active measures to correct the problem by forming the Herreid Area Housing Development, Inc, (a non-profit 501(c)3 organization).
- Herreid Area Housing Development, Inc. (HAHDI) group was started by over two dozen private citizen investors (minimum investment of \$5k). HAHDI raised \$170,000 in private funds to establish a revolving loan fund and is building houses or buying lots now. We only have one school in our county and we strive to keep it open. It is important for our community to provide suitable housing for future energy production projects (oil, wind, natural gas) or increasing future business demands, like Performance Ag or North Central Farmers Elevator expansions.

The quality of life for our citizens, business expansion and vital energy development projects were all supported by federal funds in the past. Campbell County is very rural, 1,500 people reside in our county. Most South Dakota residents are self-sufficient people who usually don’t look for handouts. Grant programs in the past required local funding matches so we as a community put forth our share of funds to make programs happen. We have proven the sustainability of programs funded in the past. Our county and region overwhelmingly voted for President Trump in his election. I urge you to support future funding for any programs which will positively impact our county/region in the future.

Andrew Van Kuren

Campbell County Economic Development Corp.

[campbellecodev@yahoo.com](mailto:campbellecodev@yahoo.com)

605-437-2338

Steve Parker, County Commissioner, Stevens County, Wa.

Jun 20, 2017

Within the Food Modernization and Safety Act are provisions that would allow federal regulation to reach down to rural roadside stand retailing where small garden farmers direct sale to the public. This is not needed as local health jurisdictions are well equipped to monitor this type of activity. Provisions of this act have already restricted marketing activities by small farmers who sell outside of county or state boundaries. Our county is considering a Food Freedom Ordinance to protect our small farmers from over regulation. Thank you

Mark Critz

Jun 20, 2017

I would like to help the Task Force with it's mission. I represented a rural district in Congress, PA-12, and am now the Exec. Dir. of the Rural Development Council within the PA Dep. of Agriculture here in Pennsylvania. I have a passion to help our rural citizens and from my work as a congressional staffer to my current position, I believe I can help you with your work. Thank you for the opportunity.

Mark Critz

Jun 20, 2017

I sent an offer to help earlier and have come to realize that there is no field where I was able to enter my contact information.

Mark S. Critz  
Exec. Director  
Rural Development Council  
PA Dept. of Agriculture  
2301 N. Cameron St.  
Harrisburg, PA 17110  
(717) 836-3374, direct  
[mcritz@pa.gov](mailto:mcritz@pa.gov)

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 31 Aug 2017 19:55:08 +0000

**To:**

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gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl  
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enton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;Delaney, John -  
RD, Washington, DC;Torrez, Martha - RD, Washington,  
DC;boehlertj@cdfi.treas.gov;martin.john.r@dol.gov

**Subject:** Tables of Recommendations

**Attachments:** Table of Recommendations - 8-31-2017 EconDev.docx, Table of  
Recommendations - (Quality of Life) 8-31-2017 GAB.DOCX, Table of Recommendations - 8-31-2017  
Innovation.docx, 8.31 Edits Rural Workforce Table of Recommendations 8-29-2017 + HHS Prog....docx

Good Afternoon,

As discussed on the conference call, I have attached all 4 tables of recommendations from each of the  
workgroups. Please see the attached documents. If you have any questions about a certain  
recommendation, we can send you the detailed recommendation.

Thank you!

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)

Office: 202-690-2084

Cell (b)(6)

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## Table of Recommendations: Economic Development 8-10-2017

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	TYPE	TERM	Recommendation	Departments/ Agencies	4WF Types		
1	ED	IC	Short	(b)(5) Deliberative Privilege	State Ruffer			
2	ED	Pol IC	Short		DOL Methany			
3	ED	Reg Pol IC	Med		DOI Koch			
4	ED	IC	Short		DOI Payson			
5	ED	Leg Reg Pol IC	Long		DOI Payson			
6	ED	Pol	Short		DOI Reinbold			
7	ED	Leg	Long		DOI Hess			

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8	ED	Leg	Long
9	ED	Reg	Med
10	ED	Reg Pol IC	Med
11	ED	Pol IC	Short
12	ED	Pol IC	Short
13	ED	Reg??	Long
14	ED	Leg Reg Pol ??	Long
15	ED	POL??	Short

(b)(5) Deliberative Privilege

DOI Norman			
DOI Payson			
DOI Koch			
HUD Gibbs			
HUD Gibbs			
US Army Moyer			
US Army Moyer			
US Army Moyer			

16	ED	IC	Short
17	ED	IC	Short
18	ED	IC	Short
19	ED	IC	Short
20	ED	IC	Short
21	ED	IC	Short
22	ED	Leg	Long

(b)(5) Deliberative Privilege

DOL Pasternak			
HHS Prater			
HHS Prater			
HHS Prater			
FDA HHS Prater			
DOL Qualter			
DOL Gilbert			

		Reg POL IC		(b)(5) Deliberative Privilege				
23	ED	Pol IC	Short		DOL Gilbert			
24	ED	Leg Reg Pol	Med		USDA CF Ben- Israel			
25	ED	Reg	Med		USDA SFH Delaney			
26	ED	Reg	Med		USDA SFH Delaney			
27	ED	IC	Short		USDA SFH Delaney			
28	ED	Reg	Med		USDA SFH Delaney			
29	ED	Leg	Long		USDA SFH Delaney			
30	ED	IC	Short		USDA MFH Hooper			
31	ED	IC	Short		USDA MFH Hooper			
32	ED	Reg	Med		EPA Brown			
33	ED	Leg Reg	Med		USDA RBS Parker			

				(b)(5) Deliberative Privilege				
34	ED	Pol	Short		ED Chamberlain			
35	ED	Pol	Short		USDA FS Weldon			
36	ED	????	Med		USDA FS Weldon			
37	ED	Pol	Short		USDA FS Weldon			

## Table of Recommendations: Quality of Life

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	TYPE	TERM	Recommendation	Departments/ Agencies	Tag		
1	QoL	<b>POL IC</b>	<b>Short</b>	(b)(5) Deliberative Privilege	USDA RHS-CF Ben-Israel			
2	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
3	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
4	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
5	QoL	<b>Pol</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
6	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
7	QoL	<b>IC</b>	<b>Short</b>		USDA RUS T Adams			
8	QoL	<b>Leg</b>	<b>Long</b>		USDA RUS T Adams			

9	QoL	Reg	Med	(b)(5) Deliberative Privilege	USDA RUS T Adams			
10	QoL	Pol	Short		USDA RUS T Adams			
11	QoL	Pol	Short		USDA RUS T Adams			
12	QoL	Reg	Short		FCC Ross			
13	QoL	Leg	Short APPs		USDA RUS W Barringer			
14	QoL	Leg	Short APPs		USDA RUS W Barringer			
15	QoL	Leg	Short APPS		USDA RUS W Barringer			
16	QoL	Pol	Short		USDA RUS E McLean			
17	QoL	Pol	Short		USDA RUS E McLean			

				(b)(5) Deliberative Privilege				
18	QoL	Pol	Short		USDA RUS E McLean			
19	QoL	Pol	Short		DOJ Ohr			
20	QoL	Pol	Short		DOJ Ohr			
21	QoL	Pol	Short		ED Chamberlain			
22	QoL	Re	Short		OSTP GUYSELMAN Casey			
23	QoL	IA	Short		USDA RHS MFH Ripley			
24	QoL	Reg	Short		USDA RHA SFH Delaney			

(b)(5) Deliberative Privilege

25	Qol	Leg	Long	(b)(5) Deliberative Privilege	US Army <i>Coulombe</i>				
26	QoL	Reg	Med		Treasury Harris				
27	QoL	IC ??	Short		NSF Fleischmann				
28	QoL	Pol	Short		USDA FS Terrll				
29	QoL	IC	Short		USDA FS Weldon				
30	QoL	Reg Pol	Med		USDA FS Weldon				
31	Qol	IC	Short		USDA FS Weldon				

(b)(5) Deliberative Privilege

32 QoI Pol IC Short

USDA FS  
Weldon

33 QoL Reg Pol ICMed

USDA FS  
Weldon

34 QoI Leg Reg Long

USDA FS  
Weldon

35 QoL IC Short

USDA FS  
Weldon

Table of Recommendations: Innovation, Technology & Data 8-10-2017

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	Change TYPE	TERM	Recommendation	Departments/ Agencies	Tag		
1	ITD	IC	Short	(b)(5) Deliberative Privilege	HUD Joy			
2	ITD	IC	Short		HUD Joy			
3	ITD	IC	Short		State Ruffer			
4	ITD	IC	Short		HHS ?????			

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5	ITD	Pol	Short	(b)(5) Deliberative Privilege	HHS ???			
6	ITD	IC	Short		HHS ????			
7	ITD	IC	Short		State Crowell			
8	ITD	Reg	Med		?????			
9	ITD	IC	Short		USDA-RBS Parker			
10	ITD	Reg Pol IC	Med		State Crowell Szymanski			

				(b)(5) Deliberative Privilege				
11	ITD	IC	Short		State Crowell Szymanski			
12	ITD	Leg	Long		USDA RBS Parker			
13	ITD	Leg Reg	Long		USDA RBS Parker			
14	ITD	Reg	Med ??		WH OSTP Casey, Klein, White			
15	ITD	Leg Reg	Long		WH OSTP Guyselman Casey			
16	itd	Pol	Short		WH OSTP Epstein			
17	itd	IC	Short		HUD Joy			

				(b)(5) Deliberative Privilege				
18	ITD	Pol IC	Short		DOI Quinn			
19	ITD	Pol IC			DOI Quinn			
20	ITD	IC			DOI Quinn			

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

# Table of Recommendations

## Rural Workforce Work Group

Item	Work-group	Change TYPE	Recommendation	Departments / Agencies	Current Programs	Current Programs
1	WF	IC	(b)(5) Deliberative Privilege	HUD, Byrd	Rural Gateway Clearinghouse,, Office of Rural Housing and Economic Development, Office of Community Planning and Development	(b)(5) Deliberative Privilege
2	WF	IC		Denali, Fisher-Goad	Rural Alaska Maintenance Partnership (RAMP)	
3	WF	IC		DOL, Qualter	US DOL is implementing Industry Recognized Apprenticeships	

4	WF	PC IC	(b)(5) Deliberative Privilege	DOL, Gilbert	Workforce Innovation and Opportunity Act (WIOA)	(b)(5) Deliberative Privilege
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5	WF	PC	(b)(5) Deliberative Privilege	USDA, Delaney	Section 502 Direct and other Rural Development programs.	-
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6	WF	LC PC	(b)(5) Deliberative Privilege	USDA, Alston  DOL, Metheny	<p>The 2009 OPM guidance on Veterans Preference in Federal Government is an example of guidance to give priority to Veterans. This could be expanded to loans, grants, applications, etc. As we look to do more with less it is more important than ever to collect and utilize data to support programs and demonstrate effectiveness. Many programs currently collect Veteran data but it is not consistent across government.</p> <p>Jobs Veterans State Grant (JVSG), Homeless Veteran Reintegration Program (HVRP), TAP, <a href="http://www.benefits.va.gov/tap/">http://www.benefits.va.gov/tap/</a>, USDA National Ag Library Resources, USDA AMS Veterans Programs</p>	(b)(5) Deliberative Privilege
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7	WF	IC	(b)(5) Deliberative Privilege	USDA, Johnston	SNAP E&T is an existing program that provides employment and training services for SNAP participants.	FNS is currently operating 10 pilots, authorized under the 2014 Farm Bill, to better understand how to help SNAP participants move into stable employment and reduce their need for nutrition assistance. FNS is also providing intensive technical assistance to 10 States, through its SNAP to Skills initiative, to expand and strengthen skill-based, third-party partnership SNAP E&T programs. FNS will continue to work with States, as well as other Federal agencies, to expand awareness of SNAP E&T and promote new capacity within the program, including in rural communities.
8	WF	PC		Ed, Chamberlain	-	-
9	WF	PC		Ed, Chamberlain	-	-
10	WF	PC		Ed, Chamberlain	-	-

11	WF		(b)(5) Deliberative Privilege	USDA, Boswell	-	-
12	WF			USDA, Boswell	-	-
13	WF			USDA, Boswell	-	-

## Relevant Programs

### HHS – HW Education & Training

Agency	Program Name	Program Description	Targeted Health Profession(s)
ACF	Health Professions Opportunity Grants (HPOG) program	Grants to organizations, states, and other entities for the purpose of providing education and training to Temporary Assistance for Needy Families recipients and other low-income individuals for occupations in health care fields that pay well and are expected to either experience labor shortages or be in high demand. HPOG 2.0, a new round of HPOG grants, was awarded in September 2015 to 32 organizations, including five tribal organizations, located across 21 states for a new 5-year period.	Multiple health professions
CMS	Medicare GME Payments	The Medicare program provides payments to hospitals for the costs of approved graduate medical education (GME) programs. The payment methodology is established in statute.	Physicians, dentists, podiatrics, nurses, allied health professionals
CMS	Medicaid GME	State Medicaid programs can support the costs of graduate medical education	Physicians, dentists, podiatrists
CMS	State Innovation Models (SIM)	SIM provides financial and technical support to states for the development and testing of state-led, multi-payer health care payment and service delivery models that will improve health system performance, increase quality of care, and decrease costs for Medicare, Medicaid and Children's Health Insurance Program (CHIP) beneficiaries—and for all residents of participating states. Several states are using new types of providers such as Community Health Workers in remote areas as part of the care team (CO, DE, ID, ME, MN, OR, WA). Some states are leveraging GME, tuition incentives, and/or loan forgiveness programs to support the rural healthcare workforce (CO, ID, MA, MN, NY, OR, WA).	Multiple health professions
HRSA	Children's Hospital Graduate Medical Education (CHGME) program	The CHGME program supports residency and fellowship training in freestanding children's hospitals to ensure an adequate supply of pediatric primary care and specialty providers, and to ensure non-pediatric providers have appropriate training caring for children	Physicians, dentists

HRSA	Teaching Health Centers Graduate Medical Education (THCGME) program	The THCGME program provides funding for residency training in primary care medicine and dentistry in community-based, ambulatory settings. The majority of THCs are located in Federally Qualified Health Centers. Out of 57 THCs, 12 (21%) focus on training in rural communities.	Physicians, dentists
HRSA	Health Professions Training Grant Programs	HRSA supports multiple grant programs to enhance health professions training and encourage work in needed professions, regions, and special populations. Programs include: Primary Care Training and Enhancement, Oral Health Training, Area Health Education Centers, Geriatrics programs, Behavioral Health Workforce Education and Training, Public Health Workforce, Nursing Workforce Development, Health Professions Training for Diversity, Community Based Dental Partnership Program, Rural Network Allied Health Training Program	Multiple health professions
IHS	American Indians into Nursing	Grants to nursing schools and nurse training programs to increase the number of nurses, nurse midwives, and NPs who deliver services to Indians by: providing continuing education to nurses; recruiting individuals into nurse, nurse midwife, or NP training programs; or providing scholarships to nursing students in such training programs in exchange for an obligation to serve in an Indian Health program facility	Nurses
IHS	American Indians into Psychology	Grants to colleges and universities to develop programs that encourage Indians to enter the mental health field through: outreach and recruitment to Indian communities, providing summer enrichment programs to expose Indians to psychology, or providing stipends to undergraduate and graduate students to pursue a career in psychology in exchange for an obligation to serve in an Indian Health program facility	Psychologists
SAMHSA	Historically Black Colleges and Universities (HBCU) Center for Excellence in Behavioral Health	Grants to HBCUs to expand behavioral health and substance abuse services to students on campus, and facilitate workforce development; specific grantee services can include, providing learning opportunities for HBCU students including health professional students through internships and providing other outreach activities to increase the number of HBCU students in behavioral health.	Behavioral health professionals

SAMHSA	Screening, Brief Intervent+B9ion, and Referral to Treatment Medical Residency Program	Grants to various entities such as teaching hospitals with medical residency programs to develop and implement training programs to teach physician residents and other health professionals skills in screening, brief intervention, and referral and treatment for patients with or at risk for a substance use disorder.	Physicians, nurses, and others
SAMHSA	Minority Fellowship Program	Grants to professional associations to provide training and financial support (stipends) to minority doctoral and post-doctoral students who are studying in a mental or behavioral health profession in order to improve the quality of such services provided to minority populations and increase the number of minority health professionals delivering them.	APRNs, psychologists, physicians (psychiatry), social workers, and other behavioral health professionals
OSG	Junior Commissioned Officer Student Training and Extern Programs	Provides internship-type experiences, including pay and benefits, at sponsoring HHS and non-HHS federal agencies for students in a qualifying degree program, including health professional degree programs.	Nurses and pharmacists
OSG	Senior Commissioned Officer Student Training and Extern Programs	Provides financial assistance, pay and benefits, to full-time students completing a health professional degree program in exchange for a commission as an officer in the U.S. Public Health Service and service obligation at a sponsoring HHS or non-HHS federal agency.	Nurses, pharmacists, and physician assistants
OASH	National Workforce Diversity Pipeline Program	Recruiting participants from rural geographic areas. Supports innovative strategies that identify promising students in their first year in high school and provides them for the five years of the project with a foundation to pursue a successful career in the health professions. Projects: (1) develop a structured program with a specific curriculum to foster high school and undergraduate students' interest and success in the health professions; (2) increase these students' positive attitudes and improve their perception of their ability to enter a career in health care; (3) encourage and support students' academic progression; and (4) identify successful strategies and promising models to foster growth, development, and competency in careers that require a strong underpinning in math and science.	High School and College focus

## HHS – HW Distribution

Agency	Program Name	Program Description	Targeted Health Profession(s)
HRSA	National Health Service Corps (NHSC) Scholarship and Loan Repayment	Provides financial assistance to recruit and retain health care providers to serve in and meet the workforce needs of communities designated as health professional shortage areas (HPSA). The NHSC funded the following activities in FY 2012 to address and target various aspects of workforce development. We counted each activity as a separate program.	Physicians (primary care), APRNs, physician assistants, dentists, dental hygienists, and behavioral health providers
HRSA	Nurse Corps Scholarship and Loan Repayment	Provides financial assistance to alleviate the critical shortage of nurses and nurse faculty and to recruit and retain nurses to meet the workforce needs of health care facilities with critical shortages of nurses known as critical shortage facilities (CSF). CSFs are health care facilities located in, designated as, or serving a primary medical care or mental health HPSA. The NURSE Corps includes the NURSE Corps Loan Repayment Programs and NURSE Corps Scholarship Program.	Nurses
HRSA	State Loan Repayment	Grants to states to provide loan repayment contracts to providers who practice in an HPSA in that state. The state loan repayment serves as a complement to the NHSC and provides flexibility to states to place providers in underserved areas and help meet their unique primary care workforce needs.	Physicians, nurses, physician assistants, dentists, dental hygienists, behavioral health providers, and pharmacists

HRSA	HHS Exchange Visitor Program	The U.S. Department of Health and Human Services (HHS) is responsible for managing the U.S. Exchange Visitor Program as it relates to health research and clinical care. This program accepts applications to request waiver of the 2-year foreign residency requirement related to two types of waivers: 1) Research performed in an area of priority or significant interest to the agency, and 2) Health care services needed in a Health Professional Shortage Area (HPSA) in the United States. Physicians with J-1 visas must agree to deliver health care services for three years in a mental health or primary care HPSA. HHS does not grant waivers. HHS submits its recommendation to approve a waiver request to the Department of State (DoS). DoS submits its approval recommendation to the U.S. Citizens and Immigration Service (USCIS). USCIS is the agency authorized to grant a waiver, officially.	Multiple health professions
IHS	IHS Scholarship and Loan Repayment	Loan Repayment and scholarships for health care professionals in exchange for a commitment to serve in an IHS, tribal, or urban Indian health care facility for the purpose of assuring an adequate supply of trained health professionals for Indian Health programs	Multiple health professionals, such as behavioral health professionals, dentists, dental hygienists, nurses, pharmacists, physicians, and podiatrists

**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 1 Dec 2017 20:08:42 +0000  
**To:** Hoelscher, Douglas L. EOP/WHO  
**Cc:** Miller, Adelaide E. EOP/WHO; Kirkland, William H. EOP/WHO; Korn, Jennifer S. EOP/WHO; Castillo, Andeliz N. EOP/OVP  
**Subject:** Photo with Vice President  
**Attachments:** V20171129MC-0280.jpg

Hi all,

Thought you might find attached of interest.

**NOTE:** This photograph is provided by THE WHITE HOUSE as a courtesy and may be printed by the subject(s) in the photograph for personal use only. The photograph may not be manipulated in any way and may not otherwise be reproduced, disseminated or broadcast, without the written permission of the White House Photo Office. This photograph may not be used in any commercial or political materials, advertisements, emails, products, promotions that in any way suggests approval or endorsement of the President, the First Family, or the White House. If posting to social media the following byline must be used: Official White House Photo.

Sincerely,  
Doug Hoelscher  
Special Assistant to the President &  
Deputy Director, White House Intergovernmental Affairs





**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 20 Oct 2017 14:19:21 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Selnick, Darin S. EOP/WHO;Grogan, Joseph J. EOP/OMB;Pyron, Robert C. EOP/OMB;Cordish, Reed S. EOP/WHO;Hudson, Renee R. EOP/WHO;Muir, Lawrence L. EOP/ONDCP;Nina.Schaefer@hhs.gov;Justin.matthes@hq.dhs.gov;Issac, Charlyn EOP;Thomas.Bowman@va.gov;Daniel.Kowalski@treasury.gov;Gaines, Ralph H;Viraj.Mirani@dni.gov;Ronald.A.Stroman@usps.gov;Abram, Anna;Amin, Stacy C. EOP/WHO;Kraninger, Kathleen L. EOP/OMB;Talbot, Eric S. EOP/NSC;Conway, Molly E - OSEC;PETERLIN, MEGHANN K;Liddell, Christopher P. EOP/WHO;Ditto, Jessica E. EOP/WHO;Chester, Kemp L. EOP/ONDCP;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Gibbs, John;Chretien, JP EOP/OSTP;Peterson, Chad S;Blase, Brian C. EOP/WHO;Clancy, Carolyn;Campau, Anthony P. EOP/OMB;Fiddler, Leah C. EOP/NSC;Armstrong, Rebekah W. EOP/OVP;Dickard, Norris;Cline, Christine M;Bressack, Leah (ODAG);Demartino, Robert E CAPT USPHS (US);Cytryn, Jen B. EOP/WHO (Intern);Koenig, Andrew D. EOP/WHO;Munisteri, Stephen P. EOP/WHO;Hoelscher, Douglas L. EOP/WHO;jamesmr6@dni.gov  
**Cc:** Harris, Jeffrey M. EOP/OMB;Peterlin, Margaret JA;Grieco, Christopher K. EOP/WHO;Bumatay, Patrick (ODAG);David.Park@treasury.gov;Bell, Kathryn (HHS/IOS);Schlapp, Mercedes V. EOP/WHO;Nasim, Laura F. EOP/WHO  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** OPIOID FACTS - HHS.DOCX, OPIOID FACTS - INTERDICTION.DOCX, PCC Opioids Agenda 10.20.17 v2.docx, Workplan Draft v.3.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

Today's meeting is at 3 PM. The group will meet in the EEOB 350.

If you have not done so already, please complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached (*please notice the additional attachment*).

Confirmed Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Andy Koenig

OPL: Rebecca Heilig

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: Stephanie Xu

ONDCP: Chip Muir

ONDCP: Kemp Chester

NSC: Eric Talbot  
WHComms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Kathryn Bell  
DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Dr. Friedhelm Sandbrink  
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## Overview of Opioid Epidemic in the U.S.

### *Impact of Epidemic*

- Addressing the prescription opioid and heroin overdose epidemic in the United States is a top priority for the Administration.
- Over the past 15 years, communities and families across our Nation have been impacted by the consequences of increasing prescription and illicit opioid abuse, addiction, and overdose.
- The opioid epidemic knows no bounds – people of every class, creed, color, age and sex have been touched by this public health crisis.
- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- Drug overdose deaths are now the leading cause of injury death in the United States – outnumbering deaths from car crashes or gun-related deaths.
- In 2015, there were more than 52,000 drug overdose deaths, and more than 33,000 of these deaths involved a prescription and/or illicit opioid.
- In 2015, 37 states had more drug overdose deaths than deaths from motor vehicle traffic crashes and 31 states had more drug overdose deaths than firearm-related deaths.
- Overdose deaths involving prescription opioids have quadrupled since 2000 and deaths involving heroin increased more than 300% between 2010 and 2015.
- Since 2000, more than 300,000 Americans have died from an overdose involving prescription or illicit opioids.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g, fentanyl and fentanyl analogs); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. in 2016 – more overdose deaths than ever recorded in U.S. history.
- The rapid proliferation of illicitly made fentanyl and other highly potent synthetic opioids into the illicit drug supply is the main driver of the increase in overdose deaths in recent years.
- Importantly, many drug users do not know they are being exposed to illicit fentanyl or other synthetic opioids. These opioids are being mixed with heroin, sold alone as heroin, pressed into counterfeit tablets to look like commonly abused prescription opioids or benzodiazepines, and being mixed (often unknowingly) with other illicit drugs like cocaine or methamphetamine.
- This lack of awareness and resultant unpredictability in the illicit drug supply is significantly increasing risk for a fatal overdose.
- In addition to driving up deaths involving opioids, illicit fentanyl and fentanyl analogs are also contributing to rising numbers of deaths involving cocaine and other stimulants.
- Along with deaths, we have seen numerous other indicators of the opioid problem worsen in the past decade:
  - Between 2005 and 2014, the national rate of opioid-related inpatient states increased 64% and the rate of opioid-related ED visits increased 99%

- Rates of hepatitis C and B have been rising, especially among rural and suburban young people who are injecting opioids.
- In 2015, the U.S. experienced the largest outbreak of HIV in recent history in Scott County, Indiana where more than 200 HIV cases were identified in this small county; over 90% of the cases were co-infected with HCV
- A recent study by CDC estimated that the economic costs associated with opioid misuse are nearly \$80 billion per year in the U.S.
- Neonatal abstinence syndrome (NAS) and impacts on children
  - NAS hospital admissions have been increasing at rapid pace
    - Between 2003 and 2012, NAS hospital admissions increased more than fourfold – by 2012, on average, one NAS-affected infant was born every 25 minutes in the United States
    - NAS resulted in 67,869 hospital days in 2003 compared to 291,168 in 2012
    - For an infant affected by NAS, the hospital stay was nearly 3.5 times as long (16.57 hospital days compared with 4.98 for a non-NAS patient)
  - Rural areas have been more impacted than urban areas
    - From 2004 to 2013, the incidence of NAS increased from 1.2 to 7.5 per 1000 hospital births among rural infants and from 1.4 to 4.8 per 1000 births among urban infants
    - From 2004 to 2013, the frequency of hospital deliveries complicated by maternal opioid use increased from 1.3 to 8.1 per 1000 hospital deliveries among rural mothers and from 1.6 to 4.8 per 1000 hospital deliveries among urban mothers
  - There is wide variation in NAS incidence across states
    - NAS incidence ranged from 0.7 cases per 1,000 hospital births in Hawaii to 33.4 cases per 1,000 hospital births in West Virginia in 2013
  - Hospital costs related to NAS are increasing
    - Mean hospital charges for NAS discharges increased from \$39,400 in 2000 to \$53,400 in 2009
    - Aggregate hospital charges for all infants with NAS in 2012 were estimated to be \$1.5 billion; approximately 80% was financed by Medicaid programs
  - The U.S. foster care system has also been impacted
    - After years of decline, the national foster care caseload has been rising over the past four years
    - Between 2011 and 2015, the number of children in care rose from 397,000 to 428,000, an 8 percent increase
    - From 2012 to 2015, the percentage of child removals from the home where parental drug abuse was a contributing factor increased 13 percent (from 28.5% in 2012 to 32.2% in 2015)—the largest percent increase compared to any other circumstance around removal.
    - Although illicit opioid abuse is often cited in the news media as the primary cause for this recent increase in foster care caseloads, there is little empirical evidence in the research literature to support this claim.
    - HHS is conducting research to better understand the relationship between substance abuse, including opioid abuse, and rising foster care caseloads.

### ***Demographics***

- Although the opioid epidemic has impacted men and women as well as a broad range of ages, race/ethnicities, and socioeconomic groups, several populations have been identified as being at particularly high risk for opioid misuse and overdose. These include:
  - Men
  - Non-Hispanic Whites and American Indians/Alaskan Natives
  - People on Medicaid
  - People who are homeless
  - People with a history of mental health problems and/or a history of any substance use
  - People with chronic pain
  - People combining opioid use with other sedating medications or alcohol
  - The highest overdose death rates for prescription opioids are found among people aged 45-54 followed by 35-44.
  - The highest overdose death rates for heroin as well as synthetic opioids (e.g., fentanyl) are among people aged 25-34 years followed by 35-44 year olds
- We also know that the population of people using heroin in the U.S. now closely resembles the population of people who have been misusing prescription opioids
  - 70-80% of current heroin users report misuse of prescription opioids prior to initiating heroin use
  - Heroin use has increased among both men and women, but increased faster among women in recent years
  - Heroin use has increased in rural and small metropolitan areas and remained high in urban areas
  - Heroin use has increased significantly among people with private insurance
  - A recent study found that prescription opioid addiction was the strongest risk factor for heroin addiction, even after accounting for demographic and other substance use factors
  - However, we also know that people using heroin report problematic use of other substances as well, including alcohol, marijuana, cocaine, and prescription tranquilizers
  - Research indicates that the majority of people overdosing on fentanyl closely resemble the heroin using population; however, reports of toxic fentanyl exposure among cocaine users and people using counterfeit benzodiazepines and oral opioids are starting to emerge

### ***Drivers of the Epidemic***

- The increases in public health harms related to opioids in the U.S. are fundamentally tied to two primary issues.
- First, the significant rise in prescribing of opioid pain medications that began in the U.S. in the mid to late 1990s.
- Not only did the volume of opioids prescribed increase, but healthcare providers began to prescribe opioids in ways that we now know are high-risk and have been associated with opioid misuse, addiction, and overdose. For example:
  - Providers started to prescribe higher doses of opioids and prescribing them for longer periods of time
  - Providers began to prescribe opioids for many different types of chronic non-cancer pain conditions that are not likely to benefit from opioids

- Providers began prescribing opioids in combination with medications like benzodiazepine anti-anxiety drugs which can substantially increase the risk for overdose
- The second primary driver of the current opioid crisis is a lack of health system and provider capacity to identify, engage, and provide individuals with high-quality, evidence-based treatment, in particular medication-assisted treatment with naltrexone, buprenorphine, or methadone, for their opioid addiction.
  - It is well-documented that the majority of people with opioid addiction in the U.S. do not receive treatment, and even among those who do many do not receive evidence-based care.
  - This lack of access to treatment is a significant contributor to rising rates of heroin and fentanyl use, rates of injection drug use, and overdose death.

### ***Emerging Signs of Progress***

- Although rates of addiction and overdose continue to increase, we are starting to see some positive changes in the U.S. For example,
  - Awareness about the dangers of prescription opioid misuse and its connection to heroin use has been increasing among the public and among health care providers
  - Youth substance use, including prescription opioid misuse, has been declining in the last decade
  - Opioid prescribing has been declining in the U.S. since 2011-2012
  - Initiation of prescription opioid misuse has been declining for the last several years and overall misuse has declined among a wide range of demographic groups
  - The medical community is more fully embracing the use of alternatives to opioids for pain care and the use of medication-assisted treatment for opioid addiction
  - More people are now receiving medication-assisted treatment for their opioid addiction

## OPIOID INTERDICTION STATISTICS

### *Opioid Epidemic Overview*

- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- In 2015, thirty-seven states had more drug overdose deaths than deaths from motor vehicle traffic crashes and thirty-one had more drug overdose deaths than firearm-related deaths.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g. fentanyl and fentanyl analogues); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. – most overdose deaths in U.S. history – more than the 58,213 U.S. military fatalities throughout the Vietnam War, 1956 – 1975.<sup>1</sup>

### *Seizure Data*

- Mexico is the principal supplier for heroin, and a transit country for fentanyl, into the United States. Transnational Criminal Organizations (TCOs) smuggle illicit drugs across our border and distribute them to a vast U.S. drug market. Poppy cultivation in Mexico was estimated to be 32,000 hectares with a potential yield of 81 metric tons in 2016.
- The DEA's 2015 Heroin Signature Program (HSP) analyzed more than 930 samples of heroin seized in the U.S. and about 90% of the heroin was determined to be from Mexico.
- According to 2016 CBP data, 82% of the heroin interdicted was seized along our Southwest Border with Mexico.

As highlighted in the North American Drug Dialogue (NADD) Joint Strategic Assessment, synthetic opioids and precursor chemicals used to produce opioids often originate from beyond North America. China has been identified by all three countries as a primary source of illicit fentanyl (including its analogues and precursors) available in North America. Afghanistan is reportedly a major source of heroin to Canada.

- In 2013, Customs and Border Protection (CBP) seized 2 pound of fentanyl at the ports of entry. In 2016, we seized over 450 pounds of fentanyl. The latest seizure data indicates that the seizure amount will more than double in 2017.<sup>2</sup>
- In 2016, more than 1,137 domestic drug seizures involved fentanyl. This represents a 53% increase over the number of seizures in 2015 and a nearly 300% increase overall since 2014.

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The number and amount of fentanyl pills, liquid, and kilograms of powder seized have each increased during this time. While fentanyl seizures are most typically in a powder, salt, or rock-like solid-state kilogram form; seized amounts of fentanyl capsules or tablets and liquid have increased in recent years. As of October 5, 2017, 941 domestic drug seizures this calendar year involved fentanyl; approximately the same number of seizures tallied in all of 2016.<sup>3</sup>

- In 2015, fentanyl was the 10<sup>th</sup> most frequently encountered drug by Federal, state, and local law enforcement nationwide as reported to the National Forensic Laboratory Information System (NFLIS) database, accounting for just over 1% (14,051) of all exhibits submitted. By mid-year 2016, fentanyl was the 7<sup>th</sup> most frequently encountered drug by law enforcement; accounting for nearly 2% (14,769) of all submitted drug exhibits. The US Census regions reporting the greatest number of law enforcement encounters with fentanyl by mid-year 2016 are the Northeast (5,711) and Midwest (5,645) followed by the South (3,237) and West (176).<sup>4</sup>
- In processing inbound international mail, the CBP seized contraband narcotics almost 27,000 times weighing in excess of 65,000 kilograms in fiscal year 2016. In this time period, the CBP seized 5.59 kilograms of fentanyl-family opioids in 26 separate seizures. As of October 5, 2017, the total fentanyl seizure for fiscal year 2017 is currently 498 kilograms, with multiple seizures still pending laboratory classification results.<sup>5</sup>
- The USPS saw over 275 million international inbound mailings in FY 2016. Of those items, there were over 10 million international express mail items and over 4 million air and surface parcels. In FY 2016, the United States Postal Inspection Service (USPIS) seized 89 pounds of heroin, 13,968 Oxycodone tablets, and fentanyl-family synthetic opioids on 36 occasions. As of July 2017, USPIS has seized over 300 mailings that contained suspected synthetic opioids.<sup>6</sup> The detection of synthetic opioids within international mail and advances in mail automation and segregation is constantly improving. In these cases, USPIS utilized intelligence derived from drug seizures, international partnerships, and strong relationships with Federal, state, local and tribal law enforcement agencies.
- Express consignment carriers reported to CBP that in fiscal year 2016, they processed over 111 million shipping bills for parcels and packages entering the United States. Each bill could contain information on more than one parcel/package.. In processing inbound express consignment parcels, the CBP seized contraband narcotics 3,900 times accounting for over 23,800 kilograms in fiscal year 2016. Of these seizures, fentanyl-family opioids accounted for 18.46 kilograms in 30 separate express consignment seizures.
- As fentanyl detection technology improves and the canine fentanyl detection program expands, the number of seizures are expected to rise. This rise will be an indicator of greater

law enforcement activity focused on fentanyl and not necessarily a primary indicator of total flow.

- Border seizures of cocaine, methamphetamine, and other synthetic drugs also continue to rise.
- Drug seizures are not an indicator of illicit flow; rather, they are reflective of enforcement activity.
- The number of countries providing advance electronic data on international mail continues to grow. This allows CBP to better target mail parcels that contain drugs and other illicit merchandise.

### ***Transnational Trafficking Organizations***

- According to DEA, Mexican Transnational Criminal Organizations (TCOs) remain the greatest criminal drug threat to the United States; no other group is currently positioned to challenge them. These TCOs maintain territorial influence over large regions in Mexico used for the cultivation, production, importation, and transportation of illicit drugs. By controlling lucrative smuggling corridors across the U.S. Southwest Border (SWB), Mexican TCOs are able to introduce multi-ton quantities of illicit drugs into the United States on a yearly basis. The poly-drug portfolio maintained by Mexican TCOs consists primarily of heroin, methamphetamine, cocaine, marijuana, and to a lesser extent, fentanyl.<sup>7</sup>
  - Pittsburgh, Pennsylvania: Mexican TCOs have established routes for the transportation of South American and Mexican “white” heroin into Pittsburgh. Heroin shipments are sent via couriers on passenger buses to Pittsburgh. Law enforcement reporting indicates New Jersey serves as a transshipment point for heroin and fentanyl shipments originating in Mexico and destined for Pittsburgh consumer markets.
  - Central Massachusetts: The DEA New England Field Division reported the seizure of two heroin mills in Central Massachusetts in May 2015, both containing fentanyl, as well as heroin. In one mill, DEA in coordination with state and local authorities, seized approximately four kilograms of combined heroin and fentanyl, as well as kilogram presses, “finger” presses, blenders, and various other milling tools. At the second mill, a much larger operation, an estimated 15 kilograms of heroin/fentanyl were seized in bulk form, along with kilogram presses, finger presses, blenders, and other items associated with the cutting and packaging of heroin and fentanyl.
  - On August 13, 2015 in Central Massachusetts, the DEA New England Field Division Tactical Diversion Squad (TDS) seized 3,800 counterfeit 30 mg oxycodone tablets containing a mixture of heroin and fentanyl, and small quantities of powdered heroin and fentanyl from a trafficking organization. The organization had manufactured and distributed multi-thousand tablet quantities of counterfeit oxycodone tablets.

- Heroin mills are commonly found in the New York City metropolitan area due to its station as a major heroin distribution hub. The DEA New York Field Division reports organizations are operating mills and stash locations in the suburban and affluent areas of New York City and in nearby states.
- In 2010, Los Zetas formed as an independent cartel when it officially splintered from the Gulf Cartel. At that time, Los Zetas held territorial sway over large parts of eastern, central, and southern Mexico. However, due to pressure from rival cartels, Mexican law enforcement, and internal conflicts, the influence of Los Zetas has lessened significantly in recent years. Los Zetas smuggle the majority of its illicit drugs via border crossing points between Del Rio and Falcon Lake, Texas. Traditionally, the main drug exports of Los Zetas consisted of marijuana and cocaine, though there are indications the group has recently expanded into heroin and methamphetamine distribution. Significant drug supply hubs controlled by Los Zetas can be found in Dallas, New Orleans, and Atlanta.
- The Baja California trafficking vector extends from the production zones for heroin and other drugs in the Michoacán, Guerrero, and the Golden Triangle region. Illicit flights provide trafficking groups, primarily the Sinaloa Cartel, with a rapid means to move poly-drug loads from mainland Mexico to the Baja Peninsula and onward to the U.S. - Mexico border. As an example of a typical illicit flight cargo - on 22 March 2017, Mexican Federal Police and Mexican Army forces from the 2nd Military Zone interdicted a Cessna carrying 315 kg of cocaine, 150 kg of methamphetamine, and 42 kg of heroin. Currently, the GOM successfully intercepts a minute fraction of the total illicit flights entering Baja California.

### ***International Diplomacy and Policy***

- The Justice Department announced on October 17, 2017 that federal grand juries in the Southern District of Mississippi and the District of North Dakota returned indictments, unsealed yesterday, against two Chinese nationals and their North American based traffickers and distributors for separate conspiracies to distribute large quantities of fentanyl and fentanyl analogues and other opiate substances in the United States. The investigations revealed a new and disturbing facet of the opioid crisis in America: fentanyl and fentanyl analogues are coming into the United States in numerous ways, including highly pure shipments of fentanyl from factories in China directly to U.S. customers who purchase it on the Internet. Unwary or inexperienced users often have no idea that they are ingesting fentanyl until it is too late. The Centers for Disease Control estimates that over 20,000 Americans were killed by fentanyl and fentanyl analogues in 2016, and the number is rising at an exponential rate.
- After the United States raised the need for better regulation of Chinese chemical and pharmaceutical industries at a number of high-level engagements, including the Strategic and Economic Dialogue and the Law Enforcement Joint Liaison Group, China responded by domestically controlling 116 of such substances in 2015, and another four critical fentanyl analogues, including carfentanil, on March 1, 2017.

- The North American Drug Dialogue (NADD) and its working groups provide a framework for the governments of Canada, Mexico, and the United States to pursue increased coordination in multilateral venues to address the North American opioid epidemic. To the extent practicable, North American governments seek to coordinate national positions in advance of relevant multilateral drug fora and promote common positions on international drug policy.
- The United States works closely with the UN Office on Drugs and Crime (UNODC) to promote international law enforcement cooperation and implementation of the three UN drug control treaties, including in the area detection and surveillance of fentanyl analogues and new psychoactive substances (NPS). With its worldwide network of field offices, UNODC serves as a valuable mechanism for delivering technical assistance to build international law enforcement capacities and reduce demand for illegal drugs. In this respect, UNODC serves as a force-multiplier for U.S. bilateral programs, and a vehicle for channeling contributions from additional donor countries as means of burden sharing.
- The United States also supports the drug control mission of the Organization of American States' Inter-American Drug Abuse Control Commission (OAS-CICAD), which is the Western Hemisphere's policy forum for channeling the collective efforts of OAS countries to reduce the production, trafficking and use of illegal drugs. Through OAS-CICAD, the United States supports a wide range of Hemispheric multilateral initiatives including: expert groups that produce or review model legislation; data collection capacity building throughout the region; and the development of pilot projects to build institutional capacity, especially in terms of legislative initiatives and alternatives to incarceration, namely drug courts that focus upon drug use recovery.
- The International Narcotics Control Board (INCB) is an independent, quasi-judicial monitoring body responsible for promoting the implementation of the three UN drug control treaties. The United States provides funding to the INCB to monitor the enforcement measures called for in the UN conventions against illicit drugs, particularly to improve detection and tracking of precursor chemicals to prevent diversion.
- The Colombo Plan is an organization charged with promoting economic and social development in Asia and the Pacific. The United States supports the efforts of its Drug Advisory Program that provides prevention, recovery and treatment programs in more than 40 countries.
- The United States supports the efforts of the International Development Law Organization (IDLO) and the UN Development Program to promote criminal justice reform and build legal capacity in challenging security conditions, including in key drug source and transit countries such as Afghanistan, West Africa and Central Asia.

## ***International Finance***

- Illicit and diverted drugs that enter the United States from global suppliers as the result of a long and complex process involving manufacture, concealment, movement, purchase, and delivery, are bought and sold in communities across the United States. Those illicit drugs change hands several times during the process; and often times involve a transfer of money either as payment for service or for the delivery of the final product. Traditionally those transactions are done in cash, creating immediately liquid assets that were almost impossible to track. As technology and money laundering (ML) methods have adapted over the years to combat refined banking regulations many new ML techniques have been used in conjunction and independent of historical methods. Although some of these methods create additional investigating evidence, these new means continue to push ahead of banking regulations and consistently provide drug traffickers a means to launder large amounts of illicit proceeds.
  - According to the United States Department of Treasury, the annual volume of illicit proceeds generated in the United States is approximately \$300 billion U.S. dollars (USD). Of that, U.S. drug sales generate an estimated 21 percent, or \$64 billion USD.<sup>8</sup>
  - The 2015 National Money Laundering Risk Assessment (NMLRA) found that fraud and drug trafficking are the largest money laundering threats to the United States, followed by human smuggling, organized crime, and public corruption.<sup>9</sup>
  - Preferred methods used by Drug Trafficking Organizations (DTOs) to launder illicit proceeds are Bulk Cash Smuggling, Trade Based Money Laundering, unlicensed Money Service Businesses (MSBs) and thru the banking sector.<sup>10</sup>
  - Drug trafficking is a business, but our understanding of this enterprise and response to it remain limited-less than 0.5% of the total laundered funds are seized.<sup>11</sup>

## ***Domestic Law Enforcement and First Responders***

- Hospital service utilization for complications related to opioids have increased in recent years. Between 2010 and 2014, the most recent year for which data is available, opioid-related emergency department visits increased 51% and inpatient hospital stays rose by 14%.<sup>12</sup> Preliminary data from a small subset of states suggest that opioid-related hospital utilization has continued to rise through early 2017.<sup>13</sup> The frequency with which emergency medical service (EMS) personnel are encountering patients in need of naloxone has also risen noticeably. In 2016, approximately 190,000 patients, or 10 people for every 1,000 treated by EMS nationwide, were administered naloxone as part of their emergency care. This represents a 43% increase since 2014 in the rate with which EMS is administering naloxone to patients in crisis.”<sup>14</sup>

- In 2016, an estimated 15,632 domestically seized tablets and capsules were identified by Drug Enforcement Administration (DEA) forensic laboratories as containing some amount of fentanyl and/or fentanyl-family drugs with or without other illicit drugs and non-narcotic substances. This represents approximately 16 times the number of fentanyl-family-containing tablets and capsules analyzed by DEA's laboratories in 2014. These counts are not representative of **all** seized fentanyl tablets and capsules in the United States (or specific geographic regions), but are representative of all evidence *submitted* and *analyzed* by DEA laboratories from domestic sources.<sup>15</sup>
- Law enforcement seizure submissions of fentanyl to forensic labs have seen a 340% increase in just three years, from 928 in 2013 to 34,204 in 2016.
- Heroin seizures have increased over 170% from 2007 (2,800 kilograms) to 2015 (7,600 kilograms).<sup>16</sup>
- According to DEA's El Paso Intelligence Center, more than 750 domestic drug seizures involved fentanyl in 2016, representing a 26% increase over seizures in 2015. While fentanyl seizures are most typically in powder, salt, or rock-like form, seized amounts of pills and liquid are increasing.
- Detection of high-purity fentanyl that is direct-shipped into the United States via the U.S. Postal Service (USPS) or FedEx/UPS/DHL is challenging. In processing inbound international mail, CBP is responsible for screening and interdiction at 9 international mail screening facilities before letters/parcels/packages are released to the USPS for domestic delivery. CBP works closely with the U.S. Postal Inspection Service (USPIS) targeting international shipments of illicit narcotics, including fentanyl.
- Over 90% of inbound international mail is sent from USPS's top-volume trading partners.
- USPS now receives Advanced Electronic Data (AED) on inbound packages from 20 countries, including China.
- USPS now receives AED on approximately 40% of inbound packages.

### ***Rural Opioid Impact***

- Rural states are more likely to have higher rates of overdose death, particularly from prescription opioid overdose.<sup>17</sup> Rural areas also tend to have higher risk occupations that are physically demanding and prone to injury, for which opioids may be prescribed for treatment. Rural primary care providers are less likely to have received waivers to prescribe buprenorphine in rural communities.<sup>18</sup>

- Rural opioid users were more likely to have socio-economic vulnerabilities that might put them at risk of adverse outcomes. Limited educational attainment, poor health status, being un-insured, and low-income are all socio-economic factors related to substance use disorder. These socio-demographic identifiers of rural opiate users have potential implications for family outcomes ranging from adverse experiences decreased family earning potential, limited professional employment, encounters with law enforcement and the involvement of child welfare services.<sup>19</sup>
- State child welfare systems have reported that they are experiencing an increase in families coming to their attention with substance use problems impacting their ability to safely parent.<sup>20</sup> Overall, the percent of victims from FY 2012 to FY 2014, with the risk factor designation of parental drug abuse has increased from 19.8% to 25.5%. However, within this group, the percent of infants with the risk factor designation of parental drug abuse has increased 8.1% (from 25.7% to 33.8%).<sup>21</sup>

### ***Opioid Impacts on Children***

- It is estimated that due in large part to the opioid crisis, at least 2.5 million children nationwide are being raised by grandparents or other relatives. But some have no relatives who will take them in and go directly to foster care. “We think about 50 percent of the kids who are in foster care in Ohio are there because one or both parents are in fact drug addicts,” reported the state’s attorney general. Across Ohio, 14,000 children are in custody, up fourteen percent in five years. “We’re removing one to three infants a month that are born addicted to drugs,” according to the executive director for Children’s Services in Adams County.
- Last fall (2016), the Department of Health and Human Services (HHS) released their latest official child welfare data. That data showed that in 2015, 427,910 children were in foster care, an 8% increase since 2012. New data suggests that drug abuse by the parent was the primary reason for the child’s removal in 32% of cases, and a parent’s inability to cope was a factor in a child’s removal in 14% of cases.<sup>22</sup>
- Officials at the Administration on Children, Youth and Families (ACYF) interviewed child welfare directors in states experiencing the highest increase in foster care numbers. State officials informed ACYF on what the data suggest: “A rise in parental substance use is likely a major factor driving up the number of children in foster homes. Citing opioid and methamphetamine use as the most debilitating and prevalent substances used, some state officials expressed concern that the problem of substance use is straining their child welfare agencies.”<sup>23</sup>

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<sup>1</sup> <https://www.archives.gov/research/military/vietnam-war/casualty-statistics.html#date>. DCAS data recorded 58,220 deaths, seven of those deaths occurred after 1987. The U.S. signed the peace agreement in January 1973 and withdrew on March 29, 1973. On April 30, 1975, the last few Americans still in South Vietnam were airlifted out of

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country as Saigon fell.

<sup>2</sup> These seizures aggregate fentanyl seizures without an analysis of purity data and does not reflect all domestic or international seizures by the U.S. government, state, local, or tribal entities.

<sup>3</sup> El Paso Intelligence Center (EPIC), National Seizure System (NSS). Extracted by ONDCP on Oct 5, 2017.

<sup>4</sup> U.S. Drug Enforcement Administration, Diversion Control Division. (2016). National Forensic Laboratory Information System: Year 2016 Mid-Year Report. Springfield, VA: U.S. Drug Enforcement Administration.

<sup>5</sup> United States Customs and Border Protection (CBP) information provided to ONDCP on Oct, 5, 2017.

<sup>6</sup> United States Postal Inspection Service (USPIS) information provided to ONDCP on Aug, 4, 2017.

<sup>7</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>8</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>9</sup> Department of Treasury, National Money Laundering Risk Assessment, October 2015.

<https://www.treasury.gov/resource-center/terrorist-illicit-finance/Documents/National%20Money%20Laundering%20Risk%20Assessment%20%E2%80%93%202006-12-2015.pdf>

<sup>10</sup> Ibid.

<sup>11</sup> Estimating Illicit Financial Flows from drugs trafficking and other Transnational Organized Crimes, UNODC, Vienna, [www.unodc.org/documents/data-and-analysis/Studies/Illicit\\_financial\\_flows\\_2011\\_web.pdf](http://www.unodc.org/documents/data-and-analysis/Studies/Illicit_financial_flows_2011_web.pdf), accessed Oct 2017.

<sup>12</sup> Agency for Healthcare Research and Quality (AHRQ). Healthcare Cost and Utilization Project (HCUP), National Emergency Department Sample (NEDS) and National Inpatient Sample (NIS), 2010-2014 (all available data as of 03/28/2017). Emergency department visits exclude those for patients admitted to the hospital. Inpatient stays include those admitted through the emergency department.

<sup>13</sup> Office of National Drug Control Policy (ONDCP), National Heroin Coordination Group (NHCG). Private correspondence with 20 self-selected partner states in the implementation of the Heroin Availability Reduction Plan (HARP).

<sup>14</sup> Highway Traffic Safety Administration (NHTSA), Office of Emergency Medical Services (OEMS). National EMS Information System (NEMSIS), special extract for ONDCP on 09/15/2017.

<sup>15</sup> U.S. Department of Justice, Drug Enforcement Administration. STARLiMS forensic drug chemistry database. Analysis by ONDCP on export through May 15, 2017.

<sup>16</sup> National Seizure System (NSS), El Paso Intelligence Center, 2016

<sup>17</sup> <https://www.hrsa.gov/advisorycommittees/rural/publications/opioidabuse.pdf>.

<sup>18</sup> Rosenblatt, R. A., et al. "Geographic and Specialty Distribution of Us Physicians Trained to Treat Opioid Use Disorder." *Ann Fam Med* 13.1 (2015): 23-6. <http://www.samhsa.gov/medication-assisted-treatment/buprenorphine-waiver-management/>. Buprenorphine is an opioid medication used to treat opioid addiction in the privacy of a physician's office.

<sup>19</sup> Lenardson, J. D., J. A. Gale, and E. C. Ziller. (2016). Rural opioid abuse: Prevalence and user characteristics. (PB 63-1).

<sup>20</sup> Kamp, J., and A. Campo-Flores. "Parents' drug Abuse Strains Child-Welfare Agencies." *The Wall Street Journal*. Jan. 12, 2016. Retrieved from <http://www.wsj.com/articles/parents-drug-abuse-strains-child-welfare-agencies-1452538476>

<sup>21</sup> Child Welfare Information Gateway. (2016). Child maltreatment 2014: Summary of key findings. Washington, DC: U.S. Department of Health and Human Services, Children's Bureau.

<sup>22</sup> Department of Health and Human Services, Administration for Children and Families. (2016). The AFCARS Report Number 23. Retrieved from <https://www.acf.hhs.gov/cb/resource/afcars-report-23>.

<sup>23</sup> <http://www.cwla.org/wp-content/uploads/2017/09/CWLA-Comments-to-Opioid-Commission-Draft.pdf>.

National Heroin Coordination Group, ONDCP

(202) 395-6605

17 October 2017

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH – OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we kicked off the interagency process for developing the President's initiative. We continue to develop a workplan, plan to circulate the problem statement, and move forward on the first set of deliverables (the Commitment Documents).

This week's meeting will be an open discussion, focusing on questions that arise as agencies continue to put together their Commitment Documents.

**III. PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Andy Koenig  
OPL: Steve Munisteri  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer

DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

#### IV. DISCUSSION

- President's plans for the next couple weeks of opioids crisis response
- Feedback on / finalization of the workplan
- Questions as agencies develop commitment documents
- Scale and budget of new initiative
- Performance measurement
- Governance
- Next steps

#### V. ATTACHMENTS

Latest work plan draft.

# Comprehensive Opioid Response Initiative WORKPLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORKPLAN**

(b)(5) Deliberative Privilege

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 11 Aug 2017 15:03:19 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
than.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.  
gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl  
@treasury.gov;donovana@cdfi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;be  
nnett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-  
brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;reb  
ecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington,  
DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs,  
John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-  
ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.b  
enton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura  
A;tara.a.butler4.civ@mail.mil;peter.j.potochney.civ@mail.mil;Delaney, John - RD, Washington,  
DC;Torrez, Martha - RD, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC;Braga, Katherine -  
OSEC;Bojes, Gary - RD, Washington, DC;Miller, Jannine - OSEC, Washington, DC

**Subject:** Rural Prosperity Economic Development Workgroup

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**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 28 Jul 2017 13:14:33 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
than.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.  
gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl  
@treasury.gov;donovana@cdfi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;be  
nnett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-  
brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;reb  
ecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington,  
DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs,  
John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-  
ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.b  
enton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil

**Subject:** Updated Recommendation Template

**Attachments:** ARPTF Recommendation Submission Template Updated.docx

Good Morning All,

In the invite I sent out a few documents. I noticed I didn't send out the updated Recommendation Template. Please use the attached document for your recommendation worksheets!

Thank you!

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
Cell: (b)(6)

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## 180 DAY REPORT RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:**

**POINT OF CONTACT (name/phone/email):**

**WORKING GROUP:**

---

**Recommendation:** *Identify the recommendation that should be included in the 180 day report.*

**What has already been accomplished?**

**Goal or Strategy:** *What goal and strategy does this fall under?*

**Goal:**

**Strategy:**

**Change Type:** *Is the recommendation for a legislative, regulatory or policy change?*

☐

Legislative Change

☐

Regulatory Change

☐

Policy Change

☐

Interagency Coordination

**Rationale:** *Provide reasoning and brief support for the recommendation.*

**Partnerships:** *Are there any joint efforts or partnerships that support this recommendation?*

**Stakeholders:** *Were any stakeholder suggestions relevant to this recommendation?*

**Potential Impacts:** *Define possible outcomes following recommendation implementation.*

**Next Steps:** *Identify a timeline, due dates and next steps to pursue the recommendation.*

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 17 Aug 2017 14:23:48 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;nathan.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;donovana@cdfi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebbecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs, John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.benton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;peter.j.potochney.civ@mail.mil;Delaney, John - RD, Washington, DC;Torrez, Martha - RD, Washington, DC

**Subject:** RE: Economic Development Workgroup Meeting

Good Morning,

We will be printing out the table for everyone; however, if you feel that you need the larger recommendation document, please print and bring with you.

Also, we have had a few requests to have a call in number, so that is listed below. Please attend in person if at all possible!

Call-in number: 888-844-9904

Access code: (b)(6)

Thanks,  
Tim

---

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** Wednesday, August 16, 2017 12:48 PM

**To:** 'Ja'Ron.k.smith@who.eop.gov' <Ja'Ron.k.smith@who.eop.gov>;  
'Sharon\_E\_BomerLauritsen@ustr.eop.gov' <Sharon\_E\_BomerLauritsen@ustr.eop.gov>;  
Julia\_Doherty@ustr.eop.gov; 'nathan.miller@sba.gov' <nathan.miller@sba.gov>;  
'robyn.s.colosimo.civ@mail.mil' <robyn.s.colosimo.civ@mail.mil>; 'jennifer.a.moyer@usace.army.mil' <jennifer.a.moyer@usace.army.mil>; 'daniel.kahn@fcc.gov' <daniel.kahn@fcc.gov>;  
'michael.ray@fcc.gov' <michael.ray@fcc.gov>; 'jennifer\_wagner\_bell@omb.eop.gov' <jennifer\_wagner\_bell@omb.eop.gov>; 'nora\_stein@omb.eop.gov' <nora\_stein@omb.eop.gov>;  
'kipp.kranbuhl@treasury.gov' <kipp.kranbuhl@treasury.gov>; 'donovana@cdfi.treas.gov' <donovana@cdfi.treas.gov>; 'packer.shawn.m@dol.gov' <packer.shawn.m@dol.gov>;  
'johnson.p.joy@hud.gov' <johnson.p.joy@hud.gov>; 'ralph.h.gaines@hud.gov'

<ralph.h.gaines@hud.gov>; WintonAS@state.gov; 'michael.chamberlain@ed.gov'  
<michael.chamberlain@ed.gov>; 'dokamuro@nsf.gov' <dokamuro@nsf.gov>;  
'roger.jarrell@hq.doe.gov' <roger.jarrell@hq.doe.gov>; 'benjamin.tate@epa.gov'  
<benjamin.tate@epa.gov>; 'brown.byron@epa.gov' <brown.byron@epa.gov>;  
'winter.n.casey@ostp.eop.gov' <winter.n.casey@ostp.eop.gov>; 'deerin\_s\_babb-brott2@ostp.eop.gov'  
<deerin\_s\_babb-brott2@ostp.eop.gov>; 'anjali.n.tripathi@ostp.eop.gov'  
<anjali.n.tripathi@ostp.eop.gov>; 'alopata@hrsa.gov' <alopata@hrsa.gov>;  
'donald.prater@fda.hhs.gov' <donald.prater@fda.hhs.gov>; 'rebecca.buckner@fda.hhs.gov'  
<rebecca.buckner@fda.hhs.gov>; 'ebanstead@doc.gov' <ebanstead@doc.gov>; McLean, Christopher -  
RD, Washington, DC <Christopher.McLean@wdc.usda.gov>; 'michelle.oswald@cms.hhs.gov'  
<michelle.oswald@cms.hhs.gov>; 'darci.graves@cms.hhs.gov' <darci.graves@cms.hhs.gov>;  
'john.gibbs@hud.gov' <john.gibbs@hud.gov>; 'sarah\_cline@ios.doi.gov' <sarah\_cline@ios.doi.gov>;  
'kerney-willist@cfdi.treas.gov' <kerney-willist@cfdi.treas.gov>; Parker, Chad - RD, Washington, DC  
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ortiz@usace.army.mil>; 'hdimeris@hrsa.gov' <hdimeris@hrsa.gov>; 'Daniel.Loveland@usdoj.gov'  
<Daniel.Loveland@usdoj.gov>; 'Robert.Hur@usdoj.gov' <Robert.Hur@usdoj.gov>;  
'amanda.benton@hhs.gov' <amanda.benton@hhs.gov>; 'bob.middleton@bsee.gov'  
<bob.middleton@bsee.gov>; 'laura.A.Kunkel@hud.gov' <laura.A.Kunkel@hud.gov>;  
'tara.a.butler4.civ@mail.mil' <tara.a.butler4.civ@mail.mil>; 'peter.j.potochney.civ@mail.mil'  
<peter.j.potochney.civ@mail.mil>; Delaney, John - RD, Washington, DC  
<John.Delaney@wdc.usda.gov>; Torrez, Martha - RD, Washington, DC <martha.torrez@wdc.usda.gov>  
**Subject:** RE: Economic Development Workgroup Meeting

Good Afternoon All,

I have attached the most up to date documents! Please look over these and we will discuss more in our meeting tomorrow!!

Thanks,  
Tim

---

**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** Friday, August 11, 2017 12:54 PM  
**To:** 'JaRon.k.smith@who.eop.gov' <JaRon.k.smith@who.eop.gov>;  
'Sharon\_E\_BomerLauritsen@ustr.eop.gov' <Sharon\_E\_BomerLauritsen@ustr.eop.gov>;  
[Julia\\_Doherty@ustr.eop.gov](mailto:Julia_Doherty@ustr.eop.gov); 'nathan.miller@sba.gov' <nathan.miller@sba.gov>;  
'robyn.s.colosimo.civ@mail.mil' <robyn.s.colosimo.civ@mail.mil>; 'jennifer.a.moyer@usace.army.mil'  
<jennifer.a.moyer@usace.army.mil>; 'daniel.kahn@fcc.gov' <daniel.kahn@fcc.gov>;  
'michael.ray@fcc.gov' <michael.ray@fcc.gov>; 'jennifer\_wagner\_bell@omb.eop.gov'  
<jennifer\_wagner\_bell@omb.eop.gov>; 'nora\_stein@omb.eop.gov' <nora\_stein@omb.eop.gov>;  
'kipp.kranbuhl@treasury.gov' <kipp.kranbuhl@treasury.gov>; 'donovana@cfdi.treas.gov'  
<donovana@cfdi.treas.gov>; 'packer.shawn.m@dol.gov' <packer.shawn.m@dol.gov>;  
'johnson.p.joy@hud.gov' <johnson.p.joy@hud.gov>; 'ralph.h.gaines@hud.gov'  
<ralph.h.gaines@hud.gov>; WintonAS@state.gov; 'michael.chamberlain@ed.gov'  
<michael.chamberlain@ed.gov>; 'dokamuro@nsf.gov' <dokamuro@nsf.gov>;  
'roger.jarrell@hq.doe.gov' <roger.jarrell@hq.doe.gov>; 'benjamin.tate@epa.gov'  
<benjamin.tate@epa.gov>; 'brown.byron@epa.gov' <brown.byron@epa.gov>;  
'winter.n.casey@ostp.eop.gov' <winter.n.casey@ostp.eop.gov>; 'deerin\_s\_babb-brott2@ostp.eop.gov'

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'donald.prater@fda.hhs.gov' <donald.prater@fda.hhs.gov>; 'rebecca.buckner@fda.hhs.gov'  
<rebecca.buckner@fda.hhs.gov>; 'ebranstad@doc.gov' <ebranstad@doc.gov>; McLean, Christopher -  
RD, Washington, DC <Christopher.McLean@wdc.usda.gov>; 'michelle.oswald@cms.hhs.gov'  
<michelle.oswald@cms.hhs.gov>; 'darci.graves@cms.hhs.gov' <darci.graves@cms.hhs.gov>;  
'john.gibbs@hud.gov' <john.gibbs@hud.gov>; 'sarah\_cline@ios.doi.gov' <sarah\_cline@ios.doi.gov>;  
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ortiz@usace.army.mil>; 'hdimeris@hrsa.gov' <hdimeris@hrsa.gov>; 'Daniel.Loveland@usdoj.gov'  
<Daniel.Loveland@usdoj.gov>; 'Robert.Hur@usdoj.gov' <Robert.Hur@usdoj.gov>;  
'amanda.benton@hhs.gov' <amanda.benton@hhs.gov>; 'bob.middleton@bsee.gov'  
<bob.middleton@bsee.gov>; 'laura.A.Kunkel@hud.gov' <laura.A.Kunkel@hud.gov>;  
'tara.a.butler4.civ@mail.mil' <tara.a.butler4.civ@mail.mil>; 'peter.j.potochney.civ@mail.mil'  
<peter.j.potochney.civ@mail.mil>; Delaney, John - RD, Washington, DC  
<John.Delaney@wdc.usda.gov>; Torrez, Martha - RD, Washington, DC <martha.torrez@wdc.usda.gov>  
**Subject:** Economic Development Workgroup Meeting

Good Afternoon All,

I just wanted to send out an email to clear up any confusion from my prior emails. Our meeting will be on **Thursday the 17<sup>th</sup>**. I sent the invite request earlier today. Also, I have attached the recommendations up to this point. There will be some additions before next Thursday and I will send out updates before then. If you have not sent in your recommendations, please do so as soon as possible! We would like for everyone to be included and to be able to discuss all of the recommendations.

Thank you! Have a great weekend!

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
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**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 16 Aug 2017 16:47:37 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;nathan.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;donovana@cfdi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebbecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs, John;sarah.cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.benton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;peter.j.potochney.civ@mail.mil;Delaney, John - RD, Washington, DC;Torrez, Martha - RD, Washington, DC

**Subject:** RE: Economic Development Workgroup Meeting

**Attachments:** 2017-08-16 AgRPTF (Economic Development) Compilation GAB.DOCX, Table of Recommendations - 8-16-2017 EconDev.docx

Good Afternoon All,

I have attached the most up to date documents! Please look over these and we will discuss more in our meeting tomorrow!!

Thanks,

Tim

---

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** Friday, August 11, 2017 12:54 PM

**To:** 'Ja'Ron.k.smith@who.eop.gov' <Ja'Ron.k.smith@who.eop.gov>; 'Sharon\_E\_BomerLauritsen@ustr.eop.gov' <Sharon\_E\_BomerLauritsen@ustr.eop.gov>; Julia\_Doherty@ustr.eop.gov; 'nathan.miller@sba.gov' <nathan.miller@sba.gov>; 'robyn.s.colosimo.civ@mail.mil' <robyn.s.colosimo.civ@mail.mil>; 'jennifer.a.moyer@usace.army.mil' <jennifer.a.moyer@usace.army.mil>; 'daniel.kahn@fcc.gov' <daniel.kahn@fcc.gov>; 'michael.ray@fcc.gov' <michael.ray@fcc.gov>; 'jennifer\_wagner\_bell@omb.eop.gov' <jennifer\_wagner\_bell@omb.eop.gov>; 'nora\_stein@omb.eop.gov' <nora\_stein@omb.eop.gov>; 'kipp.kranbuhl@treasury.gov' <kipp.kranbuhl@treasury.gov>; 'donovana@cfdi.treas.gov' <donovana@cfdi.treas.gov>; 'packer.shawn.m@dol.gov' <packer.shawn.m@dol.gov>; 'johnson.p.joy@hud.gov' <johnson.p.joy@hud.gov>; 'ralph.h.gaines@hud.gov' <ralph.h.gaines@hud.gov>; WintonAS@state.gov; 'michael.chamberlain@ed.gov' <michael.chamberlain@ed.gov>; 'dokamuro@nsf.gov' <dokamuro@nsf.gov>; 'roger.jarrell@hq.doe.gov' <roger.jarrell@hq.doe.gov>; 'bennett.tate@epa.gov' <bennett.tate@epa.gov>; 'brown.byron@epa.gov' <brown.byron@epa.gov>; 'winter.n.casey@ostp.eop.gov' <winter.n.casey@ostp.eop.gov>; 'deerin\_s\_babb-brott2@ostp.eop.gov' <deerin\_s\_babb-brott2@ostp.eop.gov>; 'anjali.n.tripathi@ostp.eop.gov' <anjali.n.tripathi@ostp.eop.gov>; 'alopata@hrsa.gov' <alopata@hrsa.gov>;

'donald.prater@fda.hhs.gov' <donald.prater@fda.hhs.gov>; 'rebecca.buckner@fda.hhs.gov' <rebecca.buckner@fda.hhs.gov>; 'ebranstad@doc.gov' <ebranstad@doc.gov>; McLean, Christopher - RD, Washington, DC <Christopher.McLean@wdc.usda.gov>; 'michelle.oswald@cms.hhs.gov' <michelle.oswald@cms.hhs.gov>; 'darci.graves@cms.hhs.gov' <darci.graves@cms.hhs.gov>; 'john.gibbs@hud.gov' <john.gibbs@hud.gov>; 'sarah\_cline@ios.doi.gov' <sarah\_cline@ios.doi.gov>; 'kerney-willist@cfdi.treas.gov' <kerney-willist@cfdi.treas.gov>; Parker, Chad - RD, Washington, DC <Chad.Parker@wdc.usda.gov>; 'myrna.i.lopez-ortiz@usace.army.mil' <myrna.i.lopez-ortiz@usace.army.mil>; 'hdimeris@hrs.gov' <hdimeris@hrs.gov>; 'Daniel.Loveland@usdoj.gov' <Daniel.Loveland@usdoj.gov>; 'Robert.Hur@usdoj.gov' <Robert.Hur@usdoj.gov>; 'amanda.benton@hhs.gov' <amanda.benton@hhs.gov>; 'bob.middleton@bsee.gov' <bob.middleton@bsee.gov>; 'laura.A.Kunkel@hud.gov' <laura.A.Kunkel@hud.gov>; 'tara.a.butler4.civ@mail.mil' <tara.a.butler4.civ@mail.mil>; 'peter.j.potochney.civ@mail.mil' <peter.j.potochney.civ@mail.mil>; Delaney, John - RD, Washington, DC <John.Delaney@wdc.usda.gov>; Torrez, Martha - RD, Washington, DC <martha.torrez@wdc.usda.gov>  
**Subject:** Economic Development Workgroup Meeting

Good Afternoon All,

I just wanted to send out an email to clear up any confusion from my prior emails. Our meeting will be on **Thursday the 17<sup>th</sup>**. I sent the invite request earlier today. Also, I have attached the recommendations up to this point. There will be some additions before next Thursday and I will send out updates before then. If you have not sent in your recommendations, please do so as soon as possible! We would like for everyone to be included and to be able to discuss all of the recommendations.

Thank you! Have a great weekend!

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
Cell: (b)(6)

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Cross Reference #1  
**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** U.S. Department of State, Economic Bureau, Commercial and Business Affairs

**POINT OF CONTACT** Kimberly Ruffer/ +1 (202) 485-2988/RufferKB@state.gov (wintonas@state.gov)

**WORKING GROUP:** Economic Development

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**Recommendation:**

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#2

**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** U.S. Department of Labor, Veterans' Employment and Training Service

**POINT OF CONTACT:** Bill Metheny, (202) 693-4739, metheny.william.p@dol.gov

**WORKING GROUP:**

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#3  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Interior/Indian Affairs/Forestry and Wildland Fire Management

**POINT OF CONTACT:** *Dave Koch / 202-208-4837 / david.koch@bia.gov*

**WORKING GROUP:** *Economic Development*

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#### #4

### RECOMMENDATION

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Assistant Secretary for Indian Affairs

**POINT OF CONTACT:** Dr. Steven Payson / 202-208-3274 / Steven.Payson@bia.gov

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

#5  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Assistant Secretary for Indian Affairs  
**POINT OF CONTACT:** Dr. Steven Payson / 202-208-3274 / Steven.Payson@bia.gov

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#6

**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/National Park Service

**POINT OF CONTACT:** Jeff Reinbold / 202-354-6997 / jeff\_reinbold@nps.gov

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#7  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Bureau of Reclamation

**POINT OF CONTACT (*name/phone/email*):** James Hess / 202-513-0543 / [jhess@usbr.gov](mailto:jhess@usbr.gov)

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#8**  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Office of Surface Mining Reclamation and Enforcement

**POINT OF CONTACT:** Yolande Norman / 202-208-2868 / ynorman@osmre.gov

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#9  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Assistant Secretary for Indian Affairs

**POINT OF CONTACT:** Dr. Steven Payson / 202-208-3274 / Steven.Payson@bia.gov

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#10**  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Interior/Indian Affairs/Forestry and Wildland Fire Management

**POINT OF CONTACT:** Dave Koch / 202-208-4837 / david.koch@bia.gov

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#11

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: HUD

POINT OF CONTACT (*name/phone/email*): John Gibbs / 202-402-4445 / [john.gibbs@hud.gov](mailto:john.gibbs@hud.gov)

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

#12

RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: HUD

POINT OF CONTACT *(name/phone/email)*: John Gibbs / 202-402-4445 / john.gibbs@hud.gov

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#13**

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** U.S. Army Corps of Engineers, Regulatory Program

**POINT OF CONTACT (*name/phone/email*):** Jennifer Moyer, Chief, Regulatory Program;

[jennifer.a.moyer@usace.army.mil](mailto:jennifer.a.moyer@usace.army.mil); 202-761-4598

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

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(b)(5) Deliberative Privilege

**#14**

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** U.S. Army Corps of Engineers, Regulatory Program

**POINT OF CONTACT (*name/phone/email*):** Jennifer Moyer, Chief, Regulatory Program;

[jennifer.a.moyer@usace.army.mil](mailto:jennifer.a.moyer@usace.army.mil); 202-761-4598

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#15

## RECOMMENDATION

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#16

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** The US Department of Labor, Employment and Training  
Administration, Office of Foreign Labor Certification

**POINT OF CONTACT (*name/phone/email*):** Brian Pasternak, 202 513 7379, pasternak.brian@dol.gov

**WORKING GROUP:**

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(b)(5) Deliberative Privilege

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#17**

**RECOMMENDATION**

**Agriculture and Rural Prosperity Task Force – Work Group 4: Economic Development**

**Draft FDA recommendations**

**General Comment**

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#17**  
**RECOMMENDATION**

DEPARTMENT/AGENCY/OFFICE: HHS/FDA/OFVM

POINT OF CONTACT (name/phone/email): Donald.Prater@fda.hhs.gov;  
Rebecca.Buckner@fda.hhs.gov

WORKING GROUP: WG4: Economic Development

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(b)(5) Deliberative Privilege

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**#18**  
**RECOMMENDATION**

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#19**  
**RECOMMENDATION**

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#20  
RECOMMENDATION

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege



**ANNEX – FOR INTERNAL FDA REVIEWERS’ REFERENCE ONLY**

(b)(5) Deliberative Privilege

**#21**

**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** The US Department of Labor, Employment and Training  
Administration, Office of Apprenticeship

**POINT OF CONTACT (*name/phone/email*):** Michael Qualter, 202 693 3014

**WORKING GROUP:**

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#22

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: Department of Labor/Employment and Training Administration

POINT OF CONTACT (*name/phone/email*): Gay Gilbert, 202-693-2700, gilbert.gay@dol.gov  
WORKING GROUP: Maximize Talent to Fill Open Positions

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(b)(5) Deliberative Privilege

#23

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** Department of Labor/Employment and Training Administration

**POINT OF CONTACT (*name/phone/email*):** Gay Gilbert, 202-693-2700, gilbert.gay@dol.gov

**WORKING GROUP:** Maximize Talent to Fill Open Positions

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#24

**\_RECOMMENDATION SUBMISSION TEMPLATE**

DATE

DEPARTMENT/AGENCY/OFFICE: USDA/RD/RHS/CF

POINT OF CONTACT *(name/phone/email): Joseph Ben-Israel*

WORKING GROUP: Economic Development Workgroup

(b)(5) Deliberative Privilege

#25

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: USDA/RHS/ Single Family Housing

POINT OF CONTACT: *John Delaney, 202-720-9705, john.delaney@wdc.usda.gov*

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#26

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: USDA/RHS/ Single Family Housing

POINT OF CONTACT: *John Delaney, 202-720-9705, [john.delaney@wdc.usda.gov](mailto:john.delaney@wdc.usda.gov)*

WORKING GROUP: Economic Development

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#27

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: USDA RHS Single Family Housing

POINT OF CONTACT: *John Delaney, 202-720-9705, [john.delaney@wdc.usda.gov](mailto:john.delaney@wdc.usda.gov)*

WORKING GROUP: Economic Development

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#28

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: USDA RHS Single Family Housing

POINT OF CONTACT: *John Delaney*, 202-720-9705, [john.delaney@wdc.usda.gov](mailto:john.delaney@wdc.usda.gov)

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#29

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: USDA/RD/RHS

POINT OF CONTACT (*name/phone/email*): Bryan Hooper

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#30

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: USDA/RD/RHS

POINT OF CONTACT (*name/phone/email*): Bryan Hooper

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

#31

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: USDA/RD/RHS

POINT OF CONTACT (*name/phone/email*): Bryan Hooper

(b)(5) Deliberative Privilege

#32

RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: Environmental Protection Agency

POINT OF CONTACT (*name/phone/email*): Byron Brown/202-564-6999/brown.byron@epa.gov

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#33**

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** USDA/ Rural Development/ Rural Business-Cooperative Service

**POINT OF CONTACT (*name/phone/email*):** Chad Parker/ 202-720-9693/ chad.parker@wdc.usda.gov

**WORKING GROUP:** Economic Development Task Force

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

## Table of Recommendations: Economic Development 8-10-2017

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	TYPE	TERM	Recommendation	Departments/ Agencies	4WF Types		
1	ED	IC	Short	(b)(5) Deliberative Privilege	State Ruffer			
2	ED	Pol IC	Short		DOL Methany			
3	ED	Reg Pol IC	Med		DOI Koch			
4	ED	IC	Short		DOI Payson			
5	ED	Leg Reg Pol IC	Long		DOI Payson			
6	ED	Pol	Short		DOI Reinbold			
7	ED	Leg	Long		DOI Hess			

				Partnership (P3) agreements.				
8	ED	Leg	Long	(b)(5) Deliberative Privilege	DOI Norman			
9	ED	Reg	Med		DOI Payson			
10	ED	Reg Pol IC	Med		DOI Koch			
11	ED	Pol IC	Short		HUD Gibbs			
12	ED	Pol IC	Short		HUD Gibbs			
13	ED	Reg??	Long		US Army Moyer			
14	ED	Leg Reg Pol ??	Long		US Army Moyer			
15	ED	POL??	Short		US Army Moyer			

				(b)(5) Deliberative Privilege				
16	ED	IC	Short		DOL Pasternak			
17	ED	IC	Short		HHS Prater			
18	ED	IC	Short		HHS Prater			
19	ED	IC	Short		HHS Prater			
20	ED	IC	Short		FDA HHS Prater			
21	ED	IC	Short		DOL Qualter			
22	ED	Leg	Long		DOL Gilbert			

		Reg POL IC		(b)(5) Deliberative Privilege				
23	ED	Pol IC	Short		DOL Gilbert			
24	ED	Leg Reg Pol	Med		USDA CF Ben- Israel			
25	ED	Reg	Med		USDA SFH Delaney			
26	ED	Reg	Med		USDA SFH Delaney			
27	ED	IC	Short		USDA SFH Delaney			
28	ED	Reg	Med		USDA SFH Delaney			
29	ED	Leg	Long		USDA SFH Delaney			
30	ED	IC	Short		USDA MFH Hooper			
31	ED	IC	Short		USDA MFH Hooper			
32	ED	Reg	Med		EPA Brown			
33	ED	Leg Reg	Med		USDA RBS Parker			

			(b)(5) Deliberative Privilege				

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 16 Oct 2017 20:27:35 +0000

**To:**

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EOP/WHO';peter.j.white@who.eop.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;crowells@state.gov;heather.whitaker@ed.gov;gerald\_l\_epstein@ostp.eop.gov;rsaunders@hrsa.gov;ritu.nalubola@fda.hhs.gov;sanjay.koyani@hhs.gov;john.williams1@sba.gov;nagesh.rao@sba.gov;ethan.a.klein@ostp.eop.gov;christopher.d.prandoni@ceq.eop.gov;sfusilie@blm.gov;Adcock, Rebeckah - OSEC, Washington, DC;Hazlett, Anne - OSEC, Washington, DC;Miller, Jannine - OSEC, Washington, DC;Klippenstein, Brian - OSEC, Washington, DC  
**Cc:** Sara Fisher-Goad;Goodman, Michelle (HRSA);Blum, Gordon E - OSEC, Washington, DC;Morris, Tom (HRSA);Kelsey.J.Guyselman@ostp.eop.gov  
**Subject:** ARPTF Report Review

Good Morning All,  
Thursday will be the final review for the Report before it is submitted to the White House. We have blocked off a 6 hour window for each of you to come in and review the report. The report will not leave the building and you are free to come at any point during the blocked time. Thank you for all of your help and input up to this point of the project. We want to finish strong and hope each of you can review the report and give any last edits!  
Thanks!

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**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 22 Nov 2017 14:49:08 +0000  
**To:** Hoelscher, Douglas L. EOP/WHO;Burley, Michael N;Appleton, Seth D;Bourne, Christopher M;Gibbs, John;Suchar, Norman A;Gaines, Ralph H;Esders, Brett D;Syrek, Christopher D. (Chris);Lyons, Judd H SES DODHRA DPFSC (US);Norton, Jane (OS/IEA);Johnston, Darcie (HHS/IEA);Tara Butler (tara.a.butler4.civ@mail.mil);'John Ulllyot';Verschoor, Thayer;Smith, Steven;Fila, Stephanie C;Miller, Matthew M - VETS;Toal, Mark J - VETS;Anderson, Byron E - OSEC;walsh.bernadette@dol.gov;Kirkland, William H. EOP/WHO;Encarnacion, Dolkie (SAMHSA/OA);owens.doreen.a@dol.gov;Miller, Adelaide E. EOP/WHO;Sewell, Jack B. EOP/WHO;DeLong, Andrew T. EOP/WHO (Intern);Anderson, Maxwell D. EOP/WHO (Intern)  
**Subject:** FW: Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders

-----Original Appointment-----

From: Hoelscher, Douglas L. EOP/WHO [<mailto:Douglas.L.Hoelscher@who.eop.gov>]  
Sent: Tuesday, November 21, 2017 10:37 AM  
To: Hoelscher, Douglas L. EOP/WHO; Syrek, Christopher D. (Chris); Lyons, Judd H SES DODHRA DPFSC (US); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Tara Butler (tara.a.butler4.civ@mail.mil); 'John Ulllyot'; Verschoor, Thayer; Smith, Steven; Fila, Stephanie C; Miller, Matthew M - VETS; Toal, Mark J - VETS; Anderson, Byron E - OSEC; walsh.bernadette@dol.gov; Kirkland, William H. EOP/WHO; Encarnacion, Dolkie (SAMHSA/OA); owens.doreen.a@dol.gov; Miller, Adelaide E. EOP/WHO; Sewell, Jack B. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Anderson, Maxwell D. EOP/WHO (Intern)  
Subject: Prep Call for White House Veterans Affairs Conference with State, Local, & Tribal Leaders  
When: Monday, November 27, 2017 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).  
Where: Participant Dial-In: (202) 395-6392; Participant Code: (b)(6)

The purpose of this call will be to:

I. Discuss Structure and Intent of Breakout Sessions II. Overview Conference and Answer Any Questions on Conference III. Ensure Key Participants Are Ready to Help Ensure A Successful Conference

Host Dial-In: (b)(6)  
Leader Code

**From:** Page, Tim A. - NRCS, Washington, DC

**Sent:** 30 Jun 2017 14:33:59 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
than.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.  
gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl  
@treasury.gov;donovana@cdfi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;Marcella Szymanski

(State);WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.go  
v;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;anjali.n.tripathi@ostp.eo  
p.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebranstad@doc.gov  
;McLean, Christopher - RD, Washington,

DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs,  
John;richard\_cardinale@ios.doi.gov;Adcock, Rebeckah - OSEC, Washington, DC

**Subject:** Rural Prosperity Economic Development Workgroup Meeting

The address is 1400 Jefferson Drive SW. Please enter through security and you will be directed to the  
right area. Please forward this to anyone that you believe should be on this invite!

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**From:** Zorc, Bethany A  
**Sent:** 26 Oct 2017 20:56:28 +0000  
**To:** Zorc, Bethany A; Hughes, Andrew; Hobbs, Benjamin R; Mills, Allison F; Fila, Stephanie C; DeFelice, Joseph J; Haller, Julia Z; Dendas, Michael W; Thompson, Amy C; Wade, Dana T; Farias, Anna Maria; Bravacos, John G; Garza, Sarah J; Gaines, Ralph H; Hunter, Matthew F; Smith, Cooper J. EOP/WHO; Marzol, Adolfo F; Appleton, Seth D; Shosky, John E; Smith, Cooper J; Kasper, Maren M; Rawlinson, Steven W; Joy, Johnson P; Byrd, David J; Browning, Austin G; Gribbin, William J; Patton, Lynne M; Coffey, Alexander; Gibbs, John; Kelley, Michael J; Youngblood, Richard A; Alexander, Mason; Roget, Gisele G; Williams, Raffi; Heredia, Evonne G; Wolfson, Len; Coressel, Jacie; Gruson, Barbara; Petty, Timothy J; Bacon, James A; Bass, Deana; Beckles, Angela L; Greenwood, Sheila M; Fitzpatrick, Nora S; Delahoyde, Abigail M; Rackleff, Neal J; Burley, Michael N; Bourne, Christopher M; Woll Jr, David C; Bright, Michael R; Nason, Michael C; Cowan Jr., Chad; Hipp, Van D; Brown, Christina M; Gormley, Joseph M; Eagles, David T; Van Dam, Katelyn M; Bowes, Robert B; Ludlow, Ashley; Holderfield, Stephanie A; Kurtz, R. Hunter; McCall, Drew A; Barton, Victoria L; Demarzo, Benjamin E  
**Subject:** Ethics Briefing

Topic: Computer Use

Guest Presenter: Jim Schultz, Special Assistant to the President & Senior Associate Counsel to the President

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 10 Oct 2017 15:00:20 +0000  
**To:** Salvi, Mary E. EOP/WHO; Gibbs, John; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Kratsios, Michael J. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Barnett, Gary E. (OAG); Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; thomas.p.mccaffery.civ@mail.mil; HookBH@state.gov; Battle, Raniesha J; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Geale, Nicholas C. - SOL; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; David.Esquith@ed.gov; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Pence, Laura C. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC  
**Subject:** FW: Opioids (WH DPC)  
**Attachments:** commission reax - short.docx, Opioid Events Timeline - Short v.2.docx, PCC Opioids Agenda 10.13.17 DPC.docx

John,  
Will you go as my surrogate to this meeting? you will need to get credentials below. I'll be at our Chicago office Friday.  
Let me know.

Thanks.

-----Original Appointment-----

**From:** Salvi, Mary E. EOP/WHO [mailto:Mary.E.Salvi@who.eop.gov]  
**Sent:** Wednesday, October 04, 2017 8:28 PM  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Kratsios, Michael J. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Barnett, Gary E. (OAG); Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; thomas.p.mccaffery.civ@mail.mil; HookBH@state.gov; Battle, Raniesha J; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Geale, Nicholas C. - SOL; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; David.Esquith@ed.gov; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Pence, Laura C. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC  
**Subject:** PCC: Opioids (WH DPC)  
**When:** Friday, October 13, 2017 10:30 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** WH, EEOB 230A

Team,

The WH Domestic Policy Council requests your participation in a Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The first of these meetings will convene on Friday, October 13, at 10:30 AM. The group will meet in the EEOB, Secretary of War Room 230A.

Please confirm your attendance as soon as able, if not already. Also, please have all confirmed participants complete this link: <https://events.whitehouse.gov/form?rid=QYDBH32977>.

Read ahead materials are attached to this email.

Invited Participants:

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
WH Senior Counselor: Laura Pence, Renee Hudson  
WHCO: Stacy Amin  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Michael Kratsios  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Mathes  
VA: Tom Bowman  
DOD: Thomas McCaffery  
State: Brian Hook  
State: Taryn Frideres  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: Ralph Gaines  
DOL: Molly Conway  
DOL: Nick Geale  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann Peterlin  
WHComms: Jessica Ditto (or designee)  
NSC: Brad Hansell  
NSC: Eric Talbot  
NSC: Joel Cohen

Thank you, please feel free to reach out with any questions.

Mary Salvi  
White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**Current Efforts the Federal Government Is Implementing that  
Support Recommendations of the  
Presidents Commission on Combatting Drug Addiction and the Opioid Crisis**

(b)(5) Deliberative Privilege

\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

(b)(5) Deliberative Privilege

\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

(b)(5) Deliberative Privilege

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(b)(5) Deliberative Privilege

DRAFT

\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

## Opioid Activities—Timeline

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

## THE WHITE HOUSE

WASHINGTON

### PCC: HEALTH, OPIOID RESPONSE PLAN

Friday, October 13<sup>th</sup>, 2017

10:30 a.m. – 12:00 p.m.

EEOB 230A

Katy Talento (DPC)

#### I. PURPOSE

To both (1) discuss the President's ongoing opioid response plan efforts and the President's latest directive to scale up public awareness of his current actions combatting the opioid crisis; and (2) agree on a vision and workplan for a Presidential opioid initiative that the President is anticipated to announce around the beginning of 2018.

#### II. BACKGROUND

The President considers the opioid crisis a key priority of his Administration. He made this commitment evident during his campaign and continues his expressed commitment while in office, with the Executive Order establishing the Commission and a number of other early actions, particularly from HHS. Despite pressure to declare a statutory emergency, the President has concurred with his advisors that such a declaration would not provide meaningful new authorities or funding. For the immediate term, the President has directed departments and agencies to ramp up public awareness of current administration efforts to combat the opioid crisis. We expect a key element to carrying out this order will be preparing a robust response to the Commission's final report once it is released in November.

In the longer term, the President ordered the development of a comprehensive opioids response initiative to be rolled out at or around the 2018 State of the Union Address, (with the corresponding funding included in his FY2019 budget request). We expect that the initiative will have two main buckets:

- Public Health: Surveillance (ideally, closer to real time overdose and precise mortality data), prevention (of initiation, addiction, overdose), overdose reversal, addiction treatment (evidence-based, multi-setting, emphasis on expanding medication-assisted treatment), recovery (short and long-term), and research (i.e. non-opioid pain relief, non-opioid MAT)
- Public Safety: Dismantling drug trafficking networks (internationally and domestically), attacking the opioid supply chain (including through diplomacy, finance, border interdiction and domestic law enforcement), and improving programmatic, financial, and surveillance coordination among public safety (including corrections and judicial efforts) and health agencies

These two buckets have too long been self-contained. An effective crisis response will involve much more seamless integration at the national level and in the field, particularly because we expect the crisis to worsen as the more lethal synthetic opioids continue to proliferate.

Key questions:

(b)(5) Deliberative Privilege

### III. PARTICIPANTS

DPC: Katy Talento , Alex Campau, John Zadrozny, Darin Selnick  
OMB: Joe Grogan, Kathy Kraninger  
OAI: Reed Cordish, Chris Liddell  
WH Comms: Jessica Ditto or designee  
WH Senior Counselor: Laura Pence, Renee Hudson  
OSTP: Michael Kratsios, Stephanie Xu  
ONDCP: Chip Muir, Kemp Chester  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Matthes  
VA: Tom Bowman or designee  
DOD: Tom McCaffery or designee  
State: Taryn Frideres  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: Ralph Gaines  
DOL: Nick Geale or designee  
CBP: Meghann Peterlin  
IC: Viraj Mirani or designee  
U.S. Postal Service: Ron Stroman or designee  
FDA: Anna Abram  
NSC: Brad Hansell, Eric Talbot, Joel Cohen

### IV. DISCUSSION

- Intro/Background: campaign promises, events, EO/Commission, decision memo, PEPFOR
- Prep for Commission final report response (see attached)
- Vision for the initiative/SOTU/FY19 budget
- Ways to integrate public health and public safety
- Indicator-driven ambitious targets
- Deliverables and timeline
- Next steps

### V. ATTACHMENTS

Timeline – long/short?  
Commission reaction

**From:** Winton, Amy S  
**Sent:** 7 Jul 2017 19:45:14 +0000  
**To:** Page, Tim A. - NRCS, Washington,  
DC;Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov  
;nathan.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@  
fcc.gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranb  
uhl@treasury.gov;donovana@cdfi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;Szymanski, Marcella  
B;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;br  
own.byron@epa.gov;winter.n.casey@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;do  
nald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD,  
Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Parker, Chad - RD,  
Washington, DC;tara.a.butler4@cire.mail.mil;Gibbs, John;richard\_cardinale@ios.doi.gov  
**Cc:** Szymanski, Marcella B;Crowell, Samuel  
**Subject:** Ag & Rural Prosperity Workgroup Economic Development

Agriculture and Rural Prosperity Task Force  
Top 5 Concerns

The Department of State advocates in 200 plus countries around the world on behalf of U.S. farmers, ranchers, and companies to support American producers, expand market access, and remove barriers to U.S. products and businesses abroad.

Our top concerns are:

- (b)(5) Deliberative Privilege

- 

- 

- 

-

(b)(5) Deliberative Privilege

**Official**  
**UNCLASSIFIED**

---

**From:** Page, Tim A. - NRCS, Washington, DC [mailto:Tim.Page@wdc.usda.gov]  
**Sent:** Thursday, July 06, 2017 3:57 PM  
**To:** Ja'Ron.k.smith@who.eop.gov; Sharon\_E\_BomerLauritsen@ustr.eop.gov; Julia\_Doherty@ustr.eop.gov; nathan.miller@sba.gov; robyn.s.colosimo.civ@mail.mil; jennifer.a.moyer@usace.army.mil; daniel.kahn@fcc.gov; michael.ray@fcc.gov; jennifer\_wagner\_bell@omb.eop.gov; nora\_stein@omb.eop.gov; kipp.kranbuhl@treasury.gov; donovana@cfdi.treas.gov; packer.shawn.m@dol.gov; johnson.p.joy@hud.gov; ralph.h.gaines@hud.gov; Szymanski, Marcella B; Winton, Amy S; michael.chamberlain@ed.gov; dokamuro@nsf.gov; roger.jarrell@hq.doe.gov; bennett.tate@epa.gov; brown.byron@epa.gov; winter.n.casey@ostp.eop.gov; anjali.n.tripathi@ostp.eop.gov; alopata@hrsa.gov; donald.prater@fda.hhs.gov; rebecca.buckner@fda.hhs.gov; ebranstad@doc.gov; McLean, Christopher - RD, Washington, DC; michelle.oswald@cms.hhs.gov; darci.graves@cms.hhs.gov; Parker, Chad - RD, Washington, DC; tara.a.butler4@cire.mail.mil; john.gibbs@hud.gov; richard\_cardinale@ios.doi.gov  
**Subject:** Ag & Rural Prosperity Workgroup Economic Development

Good Afternoon All,

Thank you to everyone that has already submitted the information we requested. If you haven't already, please submit your top 5 priorities and the inventory of your agency's Rural & Ag programs and grants as soon as possible. We would like to send out the compiled version prior to our next meeting.

Thank you!

Tim A. Page  
Office of the Secretary  
Office: 202-690-2084  
Cell (b)(6)

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**From:** Hoelscher, Douglas L. EOP/WHO  
**Sent:** 28 Nov 2017 23:36:03 +0000  
**To:** Syrek, Christopher D. (Chris); Lyons, Judd H SES DODHRA DPFSC (US); Norton, Jane (OS/IEA); Johnston, Darcie (HHS/IEA); Tara Butler (tara.a.butler4.civ@mail.mil); 'John Ulliyot'; Verschoor, Thayer; Smith, Steven; Fila, Stephanie C; Miller, Matthew M - VETS; Toal, Mark J - VETS; Anderson, Byron E - OSEC; walsh.bernadette@dol.gov; Kirkland, William H. EOP/WHO; Encarnacion, Dolkie (SAMHSA/OA); owens.doreen.a@dol.gov; Miller, Adelaide E. EOP/WHO; Sewell, Jack B. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Korn, Jennifer S. EOP/WHO; Anderson, Maxwell D. EOP/WHO (Intern); Dorr, Kaelan K. EOP/WHO; Anthony.Love@va.gov; David.Carroll@va.gov; StephanieElaine.Birdwell@va.gov; Peter.Shelby@va.gov; Melissa.Glynn@va.gov  
**Cc:** McGowan, Robert (Kyle) (HHS/IEA); Gibbs, John; Bourne, Christopher M; Burley, Michael N; Esders, Brett D; Gaines, Ralph H; Bryon, Jemine A; Olson, Carolyn (OS/IOS); Beck, Gary (OS/IEA); McCance-Katz, Elinore (SAMHSA/OAS); Lifshitz, Mariel (SAMHSA); Hoffman, Emily E - OSEC; Gunn, Ashley L. EOP/WHO; DeLong, Andrew T. EOP/WHO (Intern); Clark, Justin R. EOP/WHO; Kirkland, William H. EOP/WHO; Hurley, Carolina L. EOP/WHO  
**Subject:** Final Attendee List White House Veterans Affairs Conference with State & Local Leaders  
**Attachments:** Final Attendance List WH Veterans Affairs Conf. with State Local Leaders v2.1 External.xlsx

Hi all,

Attached, please find the final RSVP list for tomorrow's White House Veterans Affairs Conference with State & Local Leaders. Please share with other members of your team I missed on this email. Please also notify Adelaide Miller and me immediately if someone is missing that you are tracking.

Quick Stats:

- 200 attendees are expected including the State, local and Federal participants
- There will be participants from 49 of the states and territories

Sincerely,  
Doug

Title	First Name	Last Name	State
Jobs for Veterans State Grant Coordinator	Donal	Cieutat	Alabama
Commissioner, Alabama Department of Veterans Affairs	Willie	Marsh	Alabama
Family of Commissioner Marsh	Hayden	Binder	Alabama
Alabama House of Representative, Chairman of Military and Veteran Affairs Committee	Felix	Moore	Alabama
Spouse of Verdie Bowen	(b)(6)		Alaska
Director, Alaska State Division of Veterans Affairs	Verdie	Bowen	Alaska
DC Staff, Governor of Alaska	John	Crowther	Alaska
DC Staff, Governor Walker	Craig	Fleener	Alaska
Program Coordinator, Veterans Affairs	Jessica	Mesa-Saldana	Arizona
Councilman, Gila River Indian Community	Franklin	Pablo	Arizona
Arizona State Senator, Veteran	Jamescita	Peshlaki	Arizona
Acting, Veterans Director, Navajo Nation	Hubert	Smith	Arizona
State Veterans Coordinator at Colorado Department of Labor and Employment	Colin	Schneider	Colorado
Chairman, Mohegan Tribe	Kevin	Brown	Connecticut
State Senator, Chairman of Veterans' affairs Committee	Mae	Flexer	Connecticut
HHS, Policy Assistant	Gary	Beck	D.C
Legislative Director, EANGUS	Scott	Bousum	D.C
Senior Advisor, IGA, HUD	Michael	Burley	D.C
IGA Representative, HUD	Stephanie	Fila	D.C
IGA Representative, HHS	Darcie	Johnston	D.C
Local Veteran's Employment Representative, Department of Employee Services	Linda	Lee	D.C
Assistant Secretary of Veterans Affairs	Donald	Loren	D.C
Statistician, Department of Veterans Affairs	David	Maron	D.C
Deputy Assistant Secretary, Policy, Dept. of Labor	Matthew	Miller	D.C
Executive Assistant to the Foreign Policy Advisor to the Chairman, Joint Chiefs of Staff	Carolyn	Olson	D.C
Senior Advisor to Secretary Shulkin	Peter	O'Rourke	D.C
Legislative Director, Homeland Security and Public Safety Committee	Mary Catherine	Ott	D.C
Senior Legislative Program Manager, Daughter of Glenn Sutphin	Matthew	Pincus	D.C
	Katrina	Sutphin	D.C
IGA Representative, VA	Christopher	Syrek	D.C
National Veterans Employment Manager	Mark	Toal	D.C

Deputy Director National Legislative Service Veterans of Foreign Wars Secretary, USDOL	John Alex	Towles Acosta	D.C. D.C.
Director of the Office of Tribal Government Relations, USVA	Stephanie	Birdwell	D.C.
Senior Policy Advisor, Office of Policy Development & Research	Chris	Bourne	D.C.
Deputy Secretary, USVA	Thomas	Bowman	D.C.
Executive Director of the Office of Mental Health and Suicide Prevention, USVA	David	Carroll	D.C.
Deputy Assistant to the President & Director, White House Intergovernmental Affairs (WH IGA)	Justin	Clark	D.C.
Legislative Director, EANGUS	Daniel	Elkins	D.C.
Senior Program Specialist, Office of Special Needs Assistance Programs, Office of Community Planning & Development,	Brett	Esders	D.C.
Principle Deputy Assistant Secretary for the Office of Community Planning and Development	Ralph	Gaines	D.C.
Senior Advisor, HUD	John	Gibbs	D.C.
Senior Advisor to the Secretary for Modernization, USVA	Melissa	Glynn	D.C.
Director of Legislative Programs, NGAUS	Michael	Hadley	D.C.
Acting Secretary, HHS	Eric	Hargan	D.C.
OCLA Special Assistant, Dept. of VA	Cathleen	Haverstock	D.C.
Special Assistant to the President & Dep. Director, WH IGA	Douglas	Hoelscher	D.C.
Special Assistant to the President & Dep. Director, WH IGA	Billy	Kirkland	D.C.
Senior Career Official, Office of the Under Secretary of Personnel & Readiness, U.S. Department of Defense	Anthony	Kurta	D.C.
Senior Advisor & Director of Community Engagement, VHA Homeless Programs	Anthony	Love	D.C.
Director, Defense Personnel & Family Support Center, Defense Human Res. Activity, USDOD	Judd	Lyons	D.C.
Nevada Director, Veterans and Employment and Training	Doreen	Owens	D.C.
Secretary, USVA	David	Shulkin	D.C.
Policy Advisor, RGPPC	Lauren	Strickland	D.C.
Director, Special Needs Assistance Programs, Community Planning & Development, U.S. Department of Housing & Urban Development	Norman	Suchar	D.C.

Assistant Secretary, Office of Public and Intergovernmental Affairs, USVA	John	Ulliyot	D.C.
Policy Advisor, RGPPC	Erin	Adams	DC
Senior Advisor, IGA, DOL	Byron	Anderson	DC
Statewide Administrator, DOL, Delaware	Sherese	Brewington-Carr	Delaware
Disabled Veterans Employment Outreach Specialist - State of Delaware Department of Labor	Gail	Gartner	Delaware
DE, NASVH, Administrator	William	Peterson	Delaware
Tribal Veterans Service officer	J.D.	Arch	Eastern Band of Cherokee Indians
Region Veterans' Program Coordinator, Department of Economic Opportunity	Andre	Anderson	Florida
Command Sergeant Major; Member, NACVSO	Tommie	Maldonado	Florida
Executive Director, Florida Department of Economic Opportunity	Cissy	Proctor	Florida
Executive Director, Florida Department of Veteran's Affairs	Glenn	Sutphin, Jr.	Florida
Florida Director, Veterans and Employment and Training	Bernadette	Walsh	Florida
Commissioner, Department of Veterans Affairs	Michael	Roby	Georgia
DC Staff, Governor of Guam	Margaret	Metcalfe	Guam
Administrator, Idaho Divisions of Veterans Affairs	David	Brasuell	Idaho
Women's Veteran Representative	Olivia	Laschober	Illinois
Veterans Employment Coordinator; Military to Civilian Employment Specialist	Richard	Wuthrich, Jr.	Illinois
Director, Indiana Department of Veterans Affairs	James	Brown	Indiana
Veterans Program Director, Indiana Workforce Development	Michael	Thompson	Indiana
Veterans Service Officer, Putnam County	Jeremy	Williams	Indiana
State-Federal Relations, Iowa	Stephanie	Groen	Iowa
Home Base Iowa Program Manager	Jason	Kemp	Iowa
Operations Manager, Iowa Workforce Development	Linda	Rouse	Iowa
Director, Iowa Workforce Development	Beth	Townsend	Iowa
Commissioner	Norman	Arflack	Kentucky
General; Executive Director, NASDVA, Kentucky	Leslie	Beavers	Kentucky
Executive Director, Kentucky Commission on Military Affairs	Michael	Hedges	Kentucky
State Representative, Chairman of Veterans Affairs Committee	Timothy	Moore	Kentucky
VA Secretary, Louisiana	Joey	Strickland	Louisiana
Wife of Secretary Strickland	(b)(6)		Louisiana

Lieutenant Colonel; Director, Maine Bureau of Veterans Services	Adria	Horn	Maine
Veterans Program F54 Manager, Maine Department of Labor	Auta	Main	Maine
Deputy Secretary, Maryland Department of Veterans Affairs	Robert	Finn	Maryland
Chief of Suicide Prevention Branch, Substance Abuse and Mental Health Services Administration (SAMHSA)	Richard	McKeon	Maryland
President, National Association of State Veterans Homes	Sharon	Murphy	Maryland
Deputy Director of Outreach and Advocacy, Department of Veterans Affairs	Denise	Nooe	Maryland
Veterans Program Manager, Maryland Department of Labor	LeRoy	Thomas	Maryland
Director of Federal Relations, Gov. Hogan (MD)	Tiffany	Waddell	Maryland
DC Staff, Gov. of Massachusetts	Thomas	Daley	Massachusetts
Secretary of the Department of Veteran's Services	Francisco	Urena	Massachusetts
Director of VA	James	Redford	Michigan
Employment Services Manager	Joseph	Swyrtek	Michigan
Senior Federal Policy Representative	Katherine	Toskey	Michigan
Vice Chairman, Veterans Affairs Division, State Representative	Matthew	Bliss	Minnesota
1st Vice President, NACVSO	Martin	Caraway	Minnesota
Veteran Service Officer	Michelle	Gatz	Minnesota
Veteran Service Officer, Waseca County	Christopher	Hinton	Minnesota
Deputy Commissioner, Minnesota Dept. of Veterans Affairs	Douglas	Hughes	Minnesota
Legislative Director, Minnesota Department of Veterans Affairs	Michael	McElhiney	Minnesota
Legislative Committee, NACVSO	Michael	McLaughlin	Minnesota
Disabled Veteran Outreach Program, Minnesota	Lee	Okerstrom	Minnesota
Chief, Mississippi Band of Choctaw Indians	Phyllis	Anderson	Mississippi
Mississippi Veterans Affairs Board, Executive Director	Katherine	Caldwell	Mississippi
Local Veteran's Employment	Gloria	Cannon	Mississippi
Veterans Service Officer, Harrison County	Julia	Encalade	Mississippi
Representative	Charles	Davis	Missouri

Missouri Dept. of Economic Development	Warren	Hall	Missouri
Missouri State Senator	Albert	Wallingford	Missouri
Ravalli County Veteran Service Officers	Michael	Warner	Montana
Veterans Program Coordinator, Nebraska	Terry	Eklund	Nebraska
Director of Department of Veterans'	John	Hilgert	Nebraska
Executive Director, Department of Veterans Services	Katherine	Miller	Nevada
Vice Chairman, State-Federal Relations and Veterans Affairs Committee, State Representative	Alfred	Baldasaro	New Hampshire
Director of Human Services, Salvation	Brenda	Beavers	New Jersey
Washington Liaison Chair, NACVSO	Kimberly	Shalloo	New Jersey
Chair, New Jersey House Committee on Military and Veterans Affairs	Cleopatra	Tucker	New Jersey
Administrator, New Mexico State Veterans Home	Colleen	Rundell	New Mexico
2nd Lt. Governor, Pueblo of Laguna Council	Marvin	Trujillo	New Mexico
Associate Director of Federal Affairs	Devan	Cayea	New York
Executive Director, Long Island State Veterans Home	Fred	Sganga	New York
Deputy Executive Director, Long Island State Veterans Home	Jonathan	Spier	New York
Membership Chairman, NC Legion	Bobby	Barker	North Carolina
Vice Commander, NC Legion	Carol	Barker	North Carolina
Director, Veteran Employment Service, NC	Archie	Barrow	North Carolina
Administrator, NC State Veterans Home	Whitney	Bell	North Carolina
National Chaplain, NC Legion	Tierian	Cash	North Carolina
Veterans Employment Consultant	Gerardo	Cruz	North Carolina
Spouse of Gerardo Cruz	(b)(6)		North Carolina
Veterans Employment Supervisor, North Carolina Dept. of Commerce	James	Dodgen	North Carolina
Veterans Service Officer, Sampson County	Martha	Knowles	North Carolina
State Representative, Vice Chairman, Committee on Homeland Security, Military, and Veterans Affairs	Garland	Pierce	North Carolina
Assistant Secretary, North Carolina Department of Military & Veterans Affairs	James	Prosser	North Carolina
Veteran's Consultant	Jacqueline	Yi	North Carolina
2nd Vice President, NACVSO	Herman	Breuer	Ohio

Assistant Director with the Ohio Department of Veterans Services	Mark	Cappone	Ohio
Treasurer, NACVSO, Veterans Service Officer, Vanwert County	Barry	Johns	Ohio
State Representative, Chairman of Armed Services, Veterans Affairs and Homeland security Committee	Terry	Johnson	Ohio
Ohio State Rep, Vice Chair of Veterans Affairs Committee	Laura	Lanese	Ohio
Veteran Program Manager, Ohio Dept. of Job and Family Services	Jay	Mendoza	Ohio
Medina County Veterans Service Commissioner	Randall	Schmidt	Ohio
Director - Ohio Department of Veterans Services	Rodney	Tansill	Ohio
Director, Service Officer, Medina County Veterans Service Office	Edward	Zackery	Ohio
Executive Director, Dept. of Oklahoma Veteran Affairs, Secretary of Veterans Affairs	Myles	Deering	Oklahoma
Chief, Muskogee Creek Tribe	James	Floyd	Oklahoma
President, NCAI; Lt. Governor, Chickasaw Nation	Jefferson	Keel	Oklahoma
Osage Nation Congressional Speaker	Angela	Pratt	Oklahoma
Veterans Affairs Representative, Tributes of Umatilla Indian Reservation	Toni	Cordell	Oregon
Representative	Paul	Evans	Oregon
Department Head - Lincoln County Veteran's Service Office	Devin	Whitaker	Oregon
Adjuant General, PA Dept. of Military and Representative	Anthony	Carrelli	Pennsylvania
	Cris	Dush	Pennsylvania
Director, Bureau of Veterans Programs, Initiatives, Reintegration, and Outreach	Richard	Hamp	Pennsylvania
Staffer, PA House	Sean	Harris	Pennsylvania
Pennsylvania State Representative, Marine Veteran	William	Rothman	Pennsylvania
Senate Staff, VA Committee	Nathan	Silcox	Pennsylvania
Chairman, Senate Veterans Affairs and Emergency Preparedness Committee	Rudolph	Vulakovich	Pennsylvania
Assistant Secretary for Mental Health and Substance Use, SAMHSA	Elinore	McCance-Katz	Rhode Island
Executive Vice President of Operations, HMR	Heyward	Hilliard	South Carolina
President, South Carolina Association of County Veterans Affairs Officers	Samuel	Humphries	South Carolina
Veterans Affairs Officer	Robin	Ghent	Lancaster County, South Carolina

Local Veteran's Employment Representative, Manager	Jay	Leichtenberg	South Dakota
Commissioner, Department of Veterans Affairs	Many-Bears	Grinder	Tennessee
Executive Director, Tennessee State Veterans' Homes	Edward	Harries	Tennessee
Assistant Veterans Service Officer	David	Cantu	Texas
State-Federal Relations, Texas	Thomas	Hambrick	Texas
Veterans Business Representative, Texas	Reginald	Parker Jr.	Texas
Employment Counselor, Disabled Veteran Outreach Program	Arthur	Fracchia	Utah
Executive Director, Utah Department of Veterans and Military Affairs	Gary	Harter	Utah
Allan Faxon's Wife	(b)(6)		Vermont
CEO, Vermont Veteran's Home	Allan	Faxon Jr.	Vermont
Vietnam Veterans of America, Service Director, Vermont Veterans' Home	Thomas	Jackson	Vermont
	Melissa	Jackson	Vermont
Assistant Secretary, VA Human Resources and Administration	Peter	Shelby	Vermont
Veterans Affairs Director	Patrick	Farrell	Virgin Islands
Deputy Press Secretary, Dept. of VA	Lydia	Blaha	Virginia
Deputy Commissioner, Virginia Department of Veterans Services	Steven	Combs	Virginia
American Samoa DC Rep	John	Dudinsky	Virginia
Special Projects Manager, Concerned Veterans For America	Shannon	Hough	Virginia
Deputy Government Relations Director, Paralyzed Veterans of America	Blake	Ortner	Virginia
Assistant Secretary, VA Legislative Affairs	Brooks	Tucker	Virginia
VA Deputy Assistant Secretary of IGA	Thayer	Verschoor	Virginia
Deputy Director, DC Office, Gov. Jay Inslee	Casey	Katims	Washington
Chief of Staff, Communications Director, WV Dept. of Veterans Assistance	William	Coleman	West Virginia
State Veterans Coordinator, West Virginia	Chadwick	Ketchum	West Virginia
Director of Veterans' Services - Winnebago County	Joseph	Aulik	Wisconsin
Wife of Joe Aulik	(b)(6)		Wisconsin
Ho-Chunk Nation, Tribal Veterans Affairs Officer	Margaret	Garvin	Wisconsin
Local Veteran's Employment Representative, Wisconsin	Derek	Jablonicky	Wisconsin
Oneida Nation, Veterans Affairs Director	Kerry	Metoxen	Wisconsin
Assistant Veterans Service Officer, Vernon county	Tami	Saleska	Wisconsin
Director of Veterans Services at Vernon County	James	Young	Wisconsin
Secretary of the Department of Veterans Affairs	Daniel	Zimmerman	Wisconsin

Director, Wyoming Veterans Commission	Stephen	Kravitsky	Wyoming
Wyoming State Representative, Chairman Veterans Affairs	Curtis	Meier	Wyoming
Spouse	(b)(6)		

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**Cc:** Brooks, Michele - RD, Washington, DC;Bojes, Gary - RD, Washington, DC;Boehlert, Jason;Morris, Tom (HRSA);Martin, John R - ETA  
**Subject:** Canceled: ARPTF ED Workgroup Meeting  
**Attachments:** List of Programs ED Workgroup.docx, ARPTF Recommendation Doc Final.docx, ED Workgroup Priorities List Updated 2.docx

Good Morning All,

Sorry for the last minute change. Unfortunately, we are having to reschedule this meeting due to multiple issues.

If you haven't sent in your recommendation work sheets, please do so. I will circulate what I have received at the end of the day today.

We will reschedule this meeting as soon as possible. Again, we apologize for the last minute change!

Thank you!

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## HUD

### CPD Rural-related Programs

- Rural Gateway Clearinghouse
  - Information center for technical assistance, training, and info resources to support rural housing and economic development
- State-administered CDBG funds
  - Funding eliminated in POTUS FY2018 budget, final amount to be set by Congress.
- *Colonias* CDBG program
  - Specifically for communities near the US-Mexico border.
  - Funding eliminated in POTUS FY2018 budget, final amount to be set by Congress.
- Rural Housing Stability Assistance Program (RHSP)
  - Mission: Assist individuals and families who are homeless, at risk of homelessness, or in the worst housing situations within a rural county
  - Funding: Authorized under the McKinney-Vento Act, no funding appropriated to date
- Rural Capacity Building for Community Development and Affordable Housing
  - Mission: Competitive Grants Awarded to National Non-Profits that Provide Financial assistance, education and technical assistance to CDCs and CHDOs on Community Development Activities (Open to All National Non-Profits Working in Rural America)
  - Challenges: (b)(5) Deliberative Privilege
  - Funding: \$5 million in FY2017, eliminated in POTUS FY2018 budget.

### CPD Rural-related Partnerships

- HUD-USDA Rural and Tribal Technical Assistance Strategy Working Group
  - Meets bi-weekly via conference calls
  - Partners: HUD (Office of Rural Housing and Economic Development), USDA, Appalachian Regional Commission (ARC), Delta Regional Authority (DRA)
- Interagency Working Group on Cooperative Development (IWGCD)
  - Quarterly Conference call
  - Lead: USDA.
  - Partners: HUD, SBA, HHS, Labor, Education, VA, Treasury, Interior, DOJ, FEMA.
- Local Food Local Places Interagency Working Group
  - Create economic development through developing local food systems in small towns and rural areas
  - Lead: EPA
  - Partners: HUD, USDA, Appalachian Regional Commission (ARC), Delta Regional Authority (DRA)
- Federal Interagency Working Group on Environmental Justice – Rural Communities Focus Group
  - Leads: EPA and USDA
  - Partners: HUD, Commerce, Labor, Interior, DOJ, DOE, Education, NOAA, DHS, GSA, SBA, Corporation for National and Community Service.
  - Created by previous administration's Executive Order 12898

#### HUD ConnectHome:

- ConnectHome is a platform for public-private collaboration to improve educational, employment and health outcomes of HUD-assisted households by narrowing the digital divide. HUD launched the ConnectHome demonstration program in July of 2015, in partnership with the nonprofit EveryoneOn, a 501(c)(3) nonprofit whose mission it is to narrow the digital divide. The early focus of ConnectHome was to close the “homework gap” in the 28 communities selected for participation. These communities span the entire country, including metropolitan areas, cities, counties, and a tribal nation.
- ConnectHome now seeks to accelerate this success and is expanding to an additional 100 communities with a 25% set-aside for rural and tribal communities. Bringing these vital services to all HUD-assisted households in expansion communities the expansion of ConnectHome will continue to focus on closing the homework gap but will also emphasize the benefits to all residents of connecting to the Internet. There are many important benefits to in-unit connectivity and training: reduced social isolation (especially important for seniors and disabled residents), increased employment opportunities, and greater access to health information and services (e.g. telemedicine/online prescriptions).

### **U.S. Department of Education Rural Programs & Grants**

Rural Education Achievement Program (REAP) – Office of School Support and Rural Programs (SSRP) within Office of Elementary and Secondary Education (OESE)

Rural Low-Income Schools (RLIS) grants

Small, Rural School Achievement (SRSA) grants

Title I alternative formula for small local education agencies (LEAs) – Office of State Support (OSS) within OESE.

Title II, Part A added flexibility for teachers who teach multiple subjects in SRSA-eligible LEAs - OSS

Title III allowing small LEAs with too few English Learners to qualify for grants to apply in consortium with other LEAs - OSS

Communities of Practice (CoP) assisting States in developing and implementing strategies to address rural equity issues regarding educators – OSS

Indian Lands Impact Aid programs – Office of Impact Aid (IAP)

Statutory Formula Provisions that Aid Rural LEAs – IAP

Impact Aid Construction Programs – IAP

American Job Centers (“one-stop-shops”) – Office of Career, Technical and Adult Education (OCTAE)

Perkins Career and Technical Education grants – OCTAE

Native American Career and Technical Education Program (NACTEP) grants – OCTAE

Tribally Controlled Postsecondary Career and Technical Institutions Program (TCPCTIP) – OCTAE

Promise Neighborhoods program – Office of Innovation and Improvement (OII)

Education Innovation and Research (EIR) program – OII

Regional Education Laboratories (RELs) program – Institute of Education Sciences (IES)

Kentucky Rural College Readiness Partnership – REL Appalachia

Rural Education Research Alliance – REL Central

Iowa Learning and Technology Networked Improvement Community – REL Midwest

Midwest Career Readiness Research Alliance – REL Midwest

Alliance for American Indian/Alaska Native Success – REL Northwest

Networked Rural Washington College Success Collaborative – REL Northwest

Florida Career Readiness – REL Southeast

Improving Schools in Mississippi – REL Southeast

Oklahoma Rural Schools Research Alliance – REL Southwest

Arizona Partnerships for Education and Career Success – REL West

California Rural Partnerships Alliance – REL West

Central Valley Rural Education and Health Alliance – REL West

Education Research Grants Program – National Center for Education Research (NCER) within IES

Special Education Research Grants Program – National Center for Special Education Research (NCER) within IES

Education Research & Development Center on Improving Rural Education – NCER within IES

National Education Technology Plan (NETP) – Office of Educational Technology (OET)

Infrastructure Guide - OET

Future Ready Initiatives – OET

Native American and Alaska Native Children in School grants – Office of English Language Acquisition (OELA)

TRIO Training – Office of Postsecondary Education (OPE)

GEAR UP grants – OPE

American Indian Vocational Rehabilitative Services program – Office of Special Education and Rehabilitative Services (OSERS)

### **FCC**

- The Connect America Fund provides support to accelerate broadband build-out to communities unserved and underserved by broadband.
- The Schools and Libraries Program (also known as the "E-Rate" program) provides support to schools and libraries seeking broadband services.
- The Rural Health Care Program provides funding to eligible health care providers for telecommunications and broadband services necessary for the provision of health care.
- The Lifeline Program assists low-income customers by helping to pay for monthly charges for broadband and telephone service.

### **Department of the Interior Support for Rural Communities**

The Department of the Interior has many programs which impact rural America but few that are targeted specifically for rural areas.

The Bureau of Land Management is responsible for managing significant acreage in the Western United States to support grazing, forestry, energy and mineral development, recreation and conservation. This role is an important input for rural natural resource development, recreation and ranching economies.

The Bureau of Indian Affairs delivers programs to tribes across the Nation, many of which are located in rural areas. These programs range from support for infrastructure such as irrigation projects to natural resources management, law enforcement and operation of schools for Indian education.

The Bureau of Reclamation (BOR) is the primary provider of water in the west. As a result of this role, BOR delivered water is an important input to farming, ranching and a broad range of rural economic development activities which rely on water. Specifically, BOR implements Rural Water projects which ensure rural communities have access to safe drinking water.

Interior also frequently partners with landowners in the agricultural and ranching communities. For example, the Fish and Wildlife Service's Partners for Fish and Wildlife program provides technical and financial assistance to private landowners and Tribes who are willing to work with us and other partners on a voluntary basis to help meet the habitat needs of our Federal Trust Species.

A list of grant/financial assistance programs with projects supporting such initiatives in FY 2016 is attached. Many other programs offer similar support to rural communities but are not specifically targeted to agriculture or economic development.

### **DOL**

The employment and training grant programs, all of which are partners in American Job Centers in rural, suburban and urban areas, include:

- Workforce Innovation and Opportunity (WIOA) Adult program (primarily serves low-income adults and adults with barriers to employment)
- WIOA Dislocated Worker (for adults experiencing a layoff or other dislocation)
- WIOA Youth (for disadvantaged youth, primarily out of school youth)
- Wagner-Peyser Employment Services (universal access program)
- State Unemployment Insurance
- Trade Adjustment Assistance
- Youthbuild
- Reentry Employment Opportunities
- Senior Community Service Employment Program (recommended for elimination in the FY 18 CJ)
- National Farmworker Jobs Program (recommended for elimination in the FY 18 CJ)
- Indian and Native American Program

States can apply for National Dislocated Worker Grants, which provide additional funding to provide services to reemploy laid-off workers in response to layoff events causing significant job losses. The FY 18 CBJ proposes to decrease NDWGs to \$117 million, of which \$66,000,000 will be provided as grants to Appalachian communities, and \$51,000,000 will be reserved for mass layoff and disaster-relief employment to areas affected by disasters.

Time-limited competitive grant programs include:

- ***TechHire Initiative.*** The \$100 million initiative is training and connecting workers, especially low-skill individuals with barriers to training and employment, to a good job in technology and other in-demand fields.
  - TechHire also supports the scaling up of evidence-based strategies, such as accelerated learning, work-based learning, and Registered Apprenticeships and targeting nontraditional approaches to re-skilling like “coding boot camps” and high-quality online courses (versus university/community college settings).
  - The TechHire Funding Opportunity Announcement (FOA) encouraged regional partnerships to apply and support smaller scale projects and programs serving rural communities.
- ***Strengthening Working Families Initiative (SWFI).*** The Department has awarded \$54 million in grants to help parents obtain affordable, quality child care necessary to pursue education and training opportunities leading to good jobs in growing industries. The grants support public-private partnerships that bridge gaps between local workforce development and child-care systems.
  - The SWFI FOA removed the funding threshold to accommodate a range of applicants and models, including rural single or consortium applicants.
  - Rural and smaller communities who may have had a need for only moderate amounts of funds were encouraged to apply and to collaborate through regional partnerships or with other regions to support smaller-scale projects.
  - The FOA also encouraged alignment with federal place-based partnerships such as Promise Zones, Rural Integration Models for Parents and Children to Thrive (IMPACT) Demonstration, and Investing in Manufacturing Partnership Communities, among others.

- **Trade Adjustment Assistance Community College and Career Training (TAACCCT).** Through a targeted appropriation over four years, the Department awarded \$1.9 billion over four years to institutions of higher education which offer programs that can be completed in two years or less; the majority are public community and technical colleges.
- **America's Promise.** The Department awarded \$111 million to 23 regional workforce partnerships to create or expand regional workforce partnerships between employers, economic development, workforce development, community colleges, training programs, K-12 education systems, and community-based organizations to support a range of sector-driven strategies, including work-based learning, classroom instruction, and competency-based education.
- **Apprenticeship grants.** The Department has awarded several grants and contracts to accelerate and expand apprenticeship opportunities and grow the use of apprenticeships in new industries.
  - **State Apprenticeship Grants.** The Department of Labor awarded \$50.5 million in grants to help states develop and implement comprehensive strategies to support apprenticeship expansion.
  - **National Industry and Equity Partners.** The Department awarded 10 ApprenticeshipUSA Industry Intermediary Contracts to national organizations to start or scale apprenticeship programs that meet the occupational and skill needs of their industries. The Department also awarded four contracts to workforce intermediaries, including community-based organizations; labor organizations; and workforce organizations to develop regional “opportunity partnerships” across the nation.
  - **State Accelerator Grants.** The Department of Labor awarded \$10.4 million in grants to 51 states and territories, plus the District of Columbia. The recipients received \$200,000 to help integrate apprenticeship into their education and workforce systems; engage industry and other partners to expand apprenticeship to new sectors and new populations at scale; conduct outreach and work with employers to start new programs; promote greater inclusion and diversity in apprenticeship; and develop statewide and regional strategies aimed at building state capacity to support new apprenticeship programs.
  - **American Apprenticeship Initiative.** The Department competitively awarded \$175 million in grant funds to provide a catalyst in supporting a uniquely American Apprenticeship system that meets our country's particular economic, industry and workforce needs.

## Treasury

Treasury's Community Development Financial Institutions Fund (CDFI Fund) works to spur economic growth, job creation, and opportunity in our nation's distressed and underserved communities by offering targeted resources and innovative programs to leverage federal dollars with private sector capital. The CDFI Fund administers a range of grant, tax credit and loan programs. Eligibility and eligible use of funding varies by program.

Program	Purpose	FY 17
---------	---------	-------

		Funding
<b>CDFI Program</b>	Provides Financial Assistance and Technical Assistance awards to certified and emerging CDFIs to sustain and expand their services and to build their technical capacity. Includes funding for the Native American CDFI Assistance Program and the Healthy Food Financing Initiative.	\$196 million
<b>Bank Enterprise Award Program</b>	Provides monetary awards to FDIC-insured banks for increasing their investments in low-income communities and/or in CDFIs.	\$23 million
<b>New Markets Tax Credit Program</b>	Provides tax allocation authority to certified Community Development Entities (CDEs), enabling investors to claim tax credits against their federal income taxes. The CDEs, in turn, use the capital raised to make investments in low-income communities.	\$3.5 billion in authority
<b>CDFI Bond Guarantee Program</b>	Guarantees the full amount of notes or bonds issued to support CDFIs that make investments for eligible community or economic development purposes. These bonds or notes support CDFI lending and investment by providing a source of long-term, patient capital.	\$500 million guarantee level
<b>Capital Magnet Fund</b>	Offers competitively awarded grants to finance affordable housing solutions for low-income people and low-income communities nationwide.	\$120 million

The CDFI Fund programs targets rural or non-metropolitan areas characterized by higher distress: impoverished, low-income, Native-American, and non-metropolitan communities with limited access to capital and credit. For example:

- An estimated 26.2% of NMTC investments in FY2015 were made in non-metro areas, exceeding the proportion of persons living in non-metro areas by over 10 percentage points.
- Over 60% of investments and transactions by Native CDFI awardees are located in Native-American lands, which are predominantly in rural areas and some of the most distressed regions in the nation.
- CDFIs drive investments deeper into higher distress areas, including persistently poor counties (mostly rural) that have experienced poverty rates above 20% for the last three decades. Many of these areas are located in Appalachia.
- Over 19% of investments and transactions by CDFI awardees are located in persistently poor counties, primarily in rural areas. In addition, many certified CDFIs are headquartered in non-metropolitan areas. A total of 178 certified CDFI headquarters (18 percent of the industry) are in Persistent Poverty Counties where 6.6 percent of the U.S. population resides.
- A total of 225 CDFI headquarters (23 percent of the industry) are located in non-metropolitan counties where 14 percent of the U.S. population resides.



## 180 DAY REPORT RECOMMENDATION SUBMISSION TEMPLATE

DATE -

DEPARTMENT/AGENCY/OFFICE:

POINT OF CONTACT (*name/phone/email*):

WORKING GROUP:

---

1. **Recommendation:** *Identify the recommendation that should be included in the 180 day report.*

**What has already been accomplished?**

2. **Goal or Strategy:** *What goal and strategy does this fall under?*

- **Goal:**
- **Strategy:**

3. **Change Type:** *Is the recommendation for a legislative, regulatory or policy change?*

☐

Legislative Change

☐

Regulatory Change

☐

Policy Change

4. **Rationale:** *Provide reasoning and brief support for the recommendation.*

**Partnerships:** *Are there any joint efforts or partnerships that support this recommendation?*

**Stakeholders:** *Were any stakeholder suggestions relevant to this recommendation?*

5. **Potential Impacts:** *Define possible outcomes following recommendation implementation.*

6. **Next Steps:** *Identifies a timeline, due dates and next steps to pursue the recommendation.*



### **Goals for Economic Development Workgroup**

(b)(5) Deliberative Privilege

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Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
than.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.  
gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl  
@treasury.gov;donovana@cdfi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;be  
nnett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-  
brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;reb  
ecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington,  
DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs,  
John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-  
ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.b  
enton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura  
A;tara.a.butler4.civ@mail.mil;peter.j.potochney.civ@mail.mil;Delaney, John - RD, Washington,  
DC;Torrez, Martha - RD, Washington, DC

**Subject:** Economic Development Workgroup Meeting

**Attachments:** 2017-08-07 AgRPTF (Economic Development) Compilation GAB.DOCX, Table of  
Recommendations - 8-8-2017 EconDev.docx

Good Afternoon All,

I just wanted to send out an email to clear up any confusion from my prior emails. Our meeting will be  
on **Thursday the 17<sup>th</sup>**. I sent the invite request earlier today. Also, I have attached the recommendations  
up to this point. There will be some additions before next Thursday and I will send out updates before  
then. If you have not sent in your recommendations, please do so as soon as possible! We would like for  
everyone to be included and to be able to discuss all of the recommendations.

Thank you! Have a great weekend!

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
Cell: (b)(6)

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email immediately.

Cross Reference #1  
**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** U.S. Department of State, Economic Bureau, Commercial and Business Affairs

**POINT OF CONTACT** Kimberly Ruffer/ +1 (202) 485-2988/RufferKB@state.gov (wintonas@state.gov)

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#2

**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** U.S. Department of Labor, Veterans' Employment and Training Service

**POINT OF CONTACT:** Bill Metheny, (202) 693-4739, metheny.william.p@dol.gov

**WORKING GROUP:**

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#3  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Interior/Indian Affairs/Forestry and Wildland Fire Management

**POINT OF CONTACT:** *Dave Koch / 202-208-4837 / david.koch@bia.gov*

**WORKING GROUP:** *Economic Development*

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#4  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Assistant Secretary for Indian Affairs

**POINT OF CONTACT:** Dr. Steven Payson / 202-208-3274 / Steven.Payson@bia.gov

**WORKING GROUP:** Economic Development

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#5

## RECOMMENDATION

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Assistant Secretary for Indian Affairs

**POINT OF CONTACT:** Dr. Steven Payson / 202-208-3274 / Steven.Payson@bia.gov

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#6

**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/National Park Service

**POINT OF CONTACT:** Jeff Reinbold / 202-354-6997 / jeff\_reinbold@nps.gov

**WORKING GROUP:** Economic Development

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#7  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Bureau of Reclamation

**POINT OF CONTACT (*name/phone/email*):** James Hess / 202-513-0543 / [jhess@usbr.gov](mailto:jhess@usbr.gov)

**WORKING GROUP:** Economic Development

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**#8**  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Office of Surface Mining Reclamation and Enforcement

**POINT OF CONTACT:** Yolande Norman / 202-208-2868 / ynorman@osmre.gov

**WORKING GROUP:** Economic Development

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#9  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Assistant Secretary for Indian Affairs

**POINT OF CONTACT:** Dr. Steven Payson / 202-208-3274 / Steven.Payson@bia.gov

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

**#10**  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Interior/Indian Affairs/Forestry and Wildland Fire Management

**POINT OF CONTACT:** Dave Koch / 202-208-4837 / david.koch@bia.gov

**WORKING GROUP:** Economic Development

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#11

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: HUD

POINT OF CONTACT *(name/phone/email)*: John Gibbs / 202-402-4445 / [john.gibbs@hud.gov](mailto:john.gibbs@hud.gov)

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

#12

RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: HUD

POINT OF CONTACT (*name/phone/email*): John Gibbs / 202-402-4445 / john.gibbs@hud.gov

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#13**

**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** U.S. Army Corps of Engineers, Regulatory Program

**POINT OF CONTACT (*name/phone/email*):** Jennifer Moyer, Chief, Regulatory Program;

[jennifer.a.moyer@usace.army.mil](mailto:jennifer.a.moyer@usace.army.mil); 202-761-4598

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

**#14**

**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** U.S. Army Corps of Engineers, Regulatory Program

**POINT OF CONTACT (*name/phone/email*):** Jennifer Moyer, Chief, Regulatory Program;

[jennifer.a.moyer@usace.army.mil](mailto:jennifer.a.moyer@usace.army.mil); 202-761-4598

**WORKING GROUP:** Economic Development

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#15

## RECOMMENDATION

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#16

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** The US Department of Labor, Employment and Training  
Administration, Office of Foreign Labor Certification

**POINT OF CONTACT (*name/phone/email*):** Brian Pasternak, 202 513 7379, [pasternak.brian@dol.gov](mailto:pasternak.brian@dol.gov)

**WORKING GROUP:**

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(b)(5) Deliberative Privilege

**#17**

**RECOMMENDATION**

**Agriculture and Rural Prosperity Task Force – Work Group 4: Economic Development**

**Draft FDA recommendations**

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**#17**  
**RECOMMENDATION**

DEPARTMENT/AGENCY/OFFICE: HHS/FDA/OFVM

POINT OF CONTACT (name/phone/email): Donald.Prater@fda.hhs.gov;  
Rebecca.Buckner@fda.hhs.gov

WORKING GROUP: WG4: Economic Development

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**#18**  
**RECOMMENDATION**

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**#19**  
**RECOMMENDATION**

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#20**  
**RECOMMENDATION**

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(b)(5) Deliberative Privilege



**ANNEX – FOR INTERNAL FDA REVIEWERS’ REFERENCE ONLY**

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**#21**

**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** The US Department of Labor, Employment and Training  
Administration, Office of Apprenticeship

**POINT OF CONTACT (*name/phone/email*):** Michael Qualter, 202 693 3014

**WORKING GROUP:**

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el.

#22

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: Department of Labor/Employment and Training Administration

POINT OF CONTACT (*name/phone/email*): Gay Gilbert, 202-693-2700, gilbert.gay@dol.gov  
WORKING GROUP: Maximize Talent to Fill Open Positions

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(b)(5) Deliberative Privilege

#23

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** Department of Labor/Employment and Training Administration

**POINT OF CONTACT (*name/phone/email*):** Gay Gilbert, 202-693-2700, gilbert.gay@dol.gov

**WORKING GROUP:** Maximize Talent to Fill Open Positions

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

## Table of Recommendations: Economic Development 8-10-2017

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	TYPE	TERM	Recommendation	Departments/ Agencies	4WF Types		
1	ED	IC	Short	(b)(5) Deliberative Privilege	State Ruffer			
2	ED	Pol IC	Short		DOL Methany			
3	ED	Reg Pol IC	Med		DOI Koch			
4	ED	IC	Short		DOI Payson			
5	ED	Leg Reg Pol IC	Long		DOI Payson			
6	ED	Pol	Short		DOI Reinbold			
7	ED	Leg	Long		DOI Hess			

HUD-17-0393-C-000650

				(b)(5) Deliberative Privilege				
8	ED	Leg	Long		DOI Norman			
9	ED	Reg	Med		DOI Payson			
10	ED	Reg Pol IC	Med		DOI Koch			
11	ED	Pol IC	Short		HUD Gibbs			
12	ED	Pol IC	Short		HUD Gibbs			
13	ED	Reg??	Long		US Army Moyer			
14	ED	Leg Reg Pol ??	Long		US Army Moyer			
15	ED	POL??	Short		US Army Moyer			

16	ED	IC	Short
17	ED	IC	Short
18	ED	IC	Short
19	ED	IC	Short
20	ED	IC	Short
21	ED	IC	Short
22	ED	Leg	Long

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DOL Pasternak			
HHS Prater			
HHS Prater			
HHS Prater			
FDA HHS Prater			
DOL Qualter			
DOL Gilbert			

4

**From:** Hughes, Andrew  
**Sent:** 16 Aug 2017 13:11:07 +0000  
**To:** Coffey, Alexander;Barton, Victoria L;Bass, Deana;Bowes, Robert B;Greenwood, Sheila M;Gruson, Barbara;Holderfield, Stephanie A;Patton, Lynne M;Petty, Timothy J;Youngblood, Richard A;Williams, Raphael L;Browning, Austin G;Gribbin, William J;Dendas, Michael W;Thompson, Amy C;Zorc, Bethany A;Bacon, James A;Marzol, Adolfo F;Kurtz, R. Hunter;Burley, Michael N;Eagles, David T;Shosky, John E;Alexander, Mason;Gibbs, John;Gormley, Joseph M;Bourne, Christopher M;Joy, Johnson P;Gaines, Ralph H;Mills, Allison F;Woll Jr, David C;Appleton, Seth D;Bright, Michael R;Ludlow, Ashley;Kelley, Michael J;Wade, Dana T;Brown, Christina M;Hunter, Matthew F;Roget, Gisele G;Beckles, Angela L;Byrd, David J;Fitzpatrick, Nora S;Kasper, Maren M;McCall, Drew A;Smith, Cooper J. EOP/WHO;DeFelice, Joseph J;Demarzo, Benjamin E;Delahoyde, Abigail M;Coressel, Jacie;Hobbs, Benjamin R  
**Cc:** Wolfe, Lisa A;Wolfson, Len;Haller, Julia Z  
**Subject:** Canceled: Weekly Staff Meeting  
**Importance:** High

Updated with conference call number. This is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code: (b)(6)

**From:** Hughes, Andrew  
**Sent:** 16 Aug 2017 13:11:07 +0000  
**To:** Coffey, Alexander;Barton, Victoria L;Bass, Deana;Bowes, Robert B;Greenwood, Sheila M;Gruson, Barbara;Holderfield, Stephanie A;Patton, Lynne M;Petty, Timothy J;Youngblood, Richard A;Williams, Raphael L;Browning, Austin G;Gribbin, William J;Dendas, Michael W;Thompson, Amy C;Zorc, Bethany A;Bacon, James A;Marzol, Adolfo F;Kurtz, R. Hunter;Burley, Michael N;Eagles, David T;Shosky, John E;Alexander, Mason;Gibbs, John;Gormley, Joseph M;Bourne, Christopher M;Joy, Johnson P;Gaines, Ralph H;Mills, Allison F;Woll Jr, David C;Appleton, Seth D;Bright, Michael R;Ludlow, Ashley;Kelley, Michael J;Wade, Dana T;Brown, Christina M;Hunter, Matthew F;Roget, Gisele G;Beckles, Angela L;Byrd, David J;Fitzpatrick, Nora S;Kasper, Maren M;McCall, Drew A;Smith, Cooper J. EOP/WHO;DeFelice, Joseph J;Demarzo, Benjamin E;Delahoyde, Abigail M;Coressel, Jacie;Hobbs, Benjamin R  
**Cc:** Wolfe, Lisa A;Wolfson, Len;Haller, Julia Z  
**Subject:** Canceled: Weekly Staff Meeting  
**Importance:** High

Updated with conference call number. This is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code: (b)(6)

**From:** Gaines, Ralph H  
**Sent:** 10 Oct 2017 15:42:20 +0000  
**To:** Salvi, Mary E. EOP/WHO  
**Cc:** Gibbs, John  
**Subject:** RE: WH PCC: Opioids

Mary,  
John Gibbs, one of our Senior Advisors will sit in for me. I've sent him the invitation.  
Thank you.

Ralph Gaines  
Principal Deputy Assistant Secretary - CPD

(b)(6)

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**From:** Salvi, Mary E. EOP/WHO [mailto:Mary.E.Salvi@who.eop.gov]  
**Sent:** Thursday, October 05, 2017 9:09 AM  
**To:** Gaines, Ralph H <Ralph.H.Gaines@hud.gov>  
**Subject:** RE: WH PCC: Opioids

There will not be – if you would like to send someone as a surrogate, that is fine. Just let me know who!

---

**From:** Gaines, Ralph H [mailto:Ralph.H.Gaines@hud.gov]  
**Sent:** Thursday, October 5, 2017 9:04 AM  
**To:** Salvi, Mary E. EOP/WHO <Mary.E.Salvi@who.eop.gov>  
**Subject:** RE: WH PCC: Opioids

Mary,  
Will there be a call in number? I'm planning to be at our Chicago office that day.  
Thank you.

Ralph Gaines  
Principal Deputy Assistant Secretary - CPD

(b)(6)

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**From:** Salvi, Mary E. EOP/WHO [mailto:Mary.E.Salvi@who.eop.gov]  
**Sent:** Wednesday, October 04, 2017 8:24 PM  
**To:** Talento, Kathryn F. EOP/WHO <Kathryn.F.Talento@who.eop.gov>  
**Subject:** WH PCC: Opioids

Team,

The WH Domestic Policy Council requests your participation in a Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The first of these meetings will convene on Friday, October 13, at 10:30 AM. The group will meet in the EEOB, Secretary of War Room 230A.

Please confirm your attendance by 10/6, at 5 PM. Also, please have all confirmed participants complete this link: <https://events.whitehouse.gov/form?rid=QYDBH32977>.

Read ahead materials will circulate before the meeting to confirmed participants.

Invited Participants

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
OMB: Joe Grogan  
OAI: Reed Cordish  
WH Senior Counselor: Renee Hudson  
OSTP: Michael Kratsios  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
NSC: TBD  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Mathes  
VA: Tom Bowman  
DOD: Thomas McCaffery  
State: Brian Hook  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: Ralph Gaines  
DOL: Nick Geale  
DNI: Viraj Mirani  
USPIS: TBD  
FDA: Anna Abram

Thank you, please feel free to reach out with any questions.

Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** 19 Jul 2017 21:47:47 +0000  
**To:** Page, Tim A. - OSEC, Washington, DC;Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;nathan.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;donovana@cfdi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs, John;sarah-cline@ios.doi.gov;kerney Willist;myrna.i.lopez-ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.benton@hhs.gov;Michael.K.Adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Parker, Chad - RD, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC  
**Subject:** ARPTF Economic Development Workgroup

Good Evening All,  
We would like to remind you to continue compiling your lists of Programs and Grants that would contribute to our mission. Also, keep in mind any regulatory reform efforts that could be beneficial to our group as well!  
Thanks!

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**From:** Gaines, Ralph H  
**Sent:** 20 Oct 2017 15:18:20 +0000  
**To:** Salvi, Mary E. EOP/WHO  
**Cc:** Gibbs, John  
**Subject:** RE: Opioids (WH DPC)

John Gibbs will be attending for us.  
Thank you.

Ralph Gaines  
Principal Deputy Assistant Secretary - CPD

(b)(6)

-----Original Appointment-----

**From:** Salvi, Mary E. EOP/WHO [mailto:Mary.E.Salvi@who.eop.gov]

**Sent:** Friday, October 20, 2017 10:19 AM

**To:** Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Gibbs, John; Chretien, JP EOP/OSTP; Peterson, Chad S; Blase, Brian C. EOP/WHO; Clancy, Carolyn; Campau, Anthony P. EOP/OMB; Fiddler, Leah C. EOP/NSC; Armstrong, Rebekah W. EOP/OVP; Dickard, Norris; Cline, Christine M; Bressack, Leah (ODAG); Demartino, Robert E CAPT USPHS (US); Cytryn, Jen B. EOP/WHO (Intern); Koenig, Andrew D. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; jamesmr6@dni.gov

**Cc:** Harris, Jeffrey M. EOP/OMB; Peterlin, Margaret JA; Grieco, Christopher K. EOP/WHO; Bumatay, Patrick (ODAG); David.Park@treasury.gov; Bell, Kathryn (HHS/IOS); Schlapp, Mercedes V. EOP/WHO; Nasim, Laura F. EOP/WHO

**Subject:** PCC: Opioids (WH DPC)

**When:** Friday, October 20, 2017 3:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** EEOB 350

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

Today's meeting is at 3 PM. The group will meet in the EEOB 350.

If you have not done so already, please complete this link (and be sure to bring a valid ID):  
<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached (*please notice the additional attachment*).

Confirmed Participants:

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Andy Koenig  
OPL: Rebecca Heilig  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
WHComms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Kathryn Bell  
DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Dr. Friedhelm Sandbrink  
DOD: CAPT Robert Demartino  
State: Acting DAS Brooke Darby  
Treasury: Jennifer Fowler  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Thomas Janes  
USPIS: Ronald Stroman  
CBP: Meghann K. Peterlin

Thank you, please feel free to reach out with any questions.

Mary Salvi  
White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 18 Jul 2017 23:21:38 +0000  
**To:** Hooper, Bryan - RD, Washington,  
DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - OSEC, Washington, DC;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov  
**Subject:** ARPTF Workforce Workgroup Meeting

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**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 30 Aug 2017 21:54:26 +0000  
**To:** Shuford, Campbell - OSEC, Washington, DC; Ja'Ron.k.smith@who.eop.gov; Zadrozny, John A. EOP/WHO; peter.j.white@who.eop.gov; Sharon\_E\_BomerLauritsen@ustr.eop.gov; Julia\_Doherty@ustr.eop.gov; holly.turner@sba.gov; eric.jones@sba.gov; nathan.miller@sba.gov; susan.s.whittington@usace.army.mil; joe.manous@usace.army.mil; robyn.s.colosimo.civ@mail.mil; jennifer.a.moyer@usace.army.mil; g.arnet.hanly@fcc.gov; zachary.ross@fcc.gov; daniel.kahn@fcc.gov; michael.ray@fcc.gov; efren.hernandez@uscis.dhs.gov; jennifer\_wagner\_bell@omb.eop.gov; nora\_stein@omb.eop.gov; Boswell, Kristi - OSEC, Washington, DC; kipp.kranbuhl@treasury.gov; jodie.harris@treasury.gov; donovana@cdfi.treas.gov; palmer.wayne.d@dol.gov; packer.shawn.m@dol.gov; Barton, Victoria L; Joy, Johnson P; Gaines, Ralph H; nantaisJD@state.gov; crowells@state.gov; Marcella Szymanski (State); WintonAS@state.gov; michael.chamberlain@ed.gov; kim.ford@ed.gov; heather.whitaker@ed.gov; roger.jarrell@hq.doe.gov; bennett.tate@epa.gov; brown.byron@epa.gov; winter.n.casey@ostp.eop.gov; deerin\_s\_babb-brott2@ostp.eop.gov; thomas.klobucar@va.gov; anjali.n.tripathi@ostp.eop.gov; neha\_dalal@cea.eop.gov; tmorris@hrsa.gov; cchen@hrsa.gov; mgoodman@hrsa.gov; rsaunders@hrsa.gov; alopata@hrsa.gov; Flamm, Eric; ritu.nalubola@fda.hhs.gov; donald.prater@fda.hhs.gov; rebecca.buckner@fda.hhs.gov; ebranstad@doc.gov; michael.dougherty@hq.dhs.gov; tsquinn@usgs.gov; Davis, Rich - RD, Washington, DC; McLean, Christopher - RD, Washington, DC; darci.graves@cms.hhs.gov; cara.james@cms.hhs.gov; raymond.limon@doi.gov; kara.l.mckee@who.eop.gov; Jiron, Dan - OSEC, Washington, DC; Jackson, Yvette - FNS; Grahn, David - OGC; sanjay.koyani@hhs.gov; Parker, Chad - RD, Washington, DC; Gibbs, John; richard\_cardinale@ios.doi.gov; Terrell, Tina J - FS; Karen.Sanders@va.gov; christopher.d.prandoni@deq.eop.gov; kathleen.klink@va.gov; michael.k.adjemian@cea.eop.gov; Hooper, Bryan - RD, Washington, DC; Byrd, David J; Johnston, Moira - FNS; Pidgeon, Stefanie - RMA; Alston, Michael - OSEC, Washington, DC; Cullo, Diane - OSEC, Washington, DC; Green, Gregory - RMA; sfishergoad@denali.gov; martin.john.r@dol.gov; Elrod, Brent - NIFA; Hoffman, William - NIFA; Esch, Michele - ARS  
**Subject:** RPTF WORKFORCE Call

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**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 19 Oct 2017 15:32:35 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;packer.shawn.m@dol.gov;Barton, Victoria L;michael.chamberlain@ed.gov;rflisch@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;darci.graves@cms.hhs.gov;andre.chappel@hhs.gov;ebanstad@doc.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;eric.jones@sba.gov;zachary.ross@fcc.gov;Ben Israel, Joseph - RD, Washington, DC;Glover, Cathy - RD - Washington, DC;Ripley, Ingrid - OSEC, Washington, DC;Grahm, David - OGC;Amanda.benton@hhs.gov;Michael.K.Adjemian@cea.eop.gov;Leah.Bressack2@usdoj.gov;Bruce.G.Ohr@usdoj.gov;Holderfield, Stephanie A;Chambers, Lawrence F -FS;Holy, Doug - NRCS, Washington, DC;Zadrozny, John A. EOP/WHO;Gilson, Joseph - OSEC, Washington, DC;peter.j.white@who.eop.gov;Hudson, Bethany - OSEC, Washington DC;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;Boswell, Kristi - OSEC, Washington, DC;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cfdi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;thomas.klobucar@va.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J - FS;Karen.Sanders@va.gov;christopher.d.prandoni@deq.eop.gov;kathleen.klink@va.gov;michael.k.adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;sfishergoad@denali.gov;martin.john.r@dol.gov;Elrod, Brent - NIFA;Hoffman, William - NIFA;Esch, Michele - ARS;Berg, Erin;Boswell, Kristi - OSEC, Washington, DC;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;packer.shawn.m@dol.gov;Joy, Johnson P;crowells@state.gov;Marcella Szymanski (State);heather.whitaker@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;gerald\_l\_epstein@ostp.

eop.gov;rsaunders@hrsa.gov;Flamm,  
Eric;ritu.nalubola@fda.hhs.gov;ebanstad@doc.gov;tsquinn@usgs.gov;michelle.oswald@cms.hhs.gov;d  
arci.graves@cms.hhs.gov;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington,  
DC;john.williams1@sba.gov;nagesh.rao@sba.gov;ethan.a.klein@ostp.eop.gov;Elrod, Brent -  
NIFA;christopher.d.prandoni@ceq.eop.gov;daniel.loveland@usdoj.gov;sfusilie@blm.gov;nathan.miller  
@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.gov;micha  
el.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.  
gov;donovana@cfdi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;be  
nnett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-  
brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;reb  
ecca.buckner@fda.hhs.gov;ebanstad@doc.gov;McLean, Christopher - RD, Washington,  
DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs,  
John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-  
ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.b  
enton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;Delaney, John -  
RD, Washington, DC;Torrez, Martha - RD, Washington,  
DC;boehlertj@cfdi.treas.gov;martin.john.r@dol.gov  
**Subject:** ARPTF REPORT UPDATE

As the ARPTF Report is being wrapped up, we would like to provide you with the latest information and guidance we have received involving the submission and roll out of the report.

After all the USDA-led editing and reviews this week, a final draft of the Report will be submitted to the office of the President on the 180-day mark, this Saturday, Oct 21. At that time the White House takes over with their internal and likely additional interagency review to finalize the report. Thereafter, the public release of the report will occur at time, place and method of the President's choosing.

Notice has just been sent the Task Force principals postponing the 'final meeting and report handoff' that had been tentatively scheduled for next, Tues, Oct 24.

Going forward, we will be sure to relay any guidance and timing of the roll out plan.

Thanks again to each of you for all your support and input throughout this process!

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
Cell: (b)(6)

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**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 28 Aug 2017 14:12:26 +0000  
**To:** Hooper, Bryan - RD, Washington, DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grah, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov  
**Cc:** Martin, John R - ETA;Fernandez, Claudette - RD, Washington, DC;Adjemian, Michael K. EOP/CEA;Byrd, David J;Boehlert, Jason;Berg, Erin  
**Subject:** Canceled: ARPTF Workforce Workgroup Meeting  
**Importance:** High

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**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 11 Aug 2017 15:00:55 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
than.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.  
gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl  
@treasury.gov;donovana@cdfi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;be  
nnett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-  
brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;reb  
ecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington,  
DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs,  
John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-  
ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.b  
enton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura  
A;tara.a.butler4.civ@mail.mil;peter.j.potochney.civ@mail.mil;Delaney, John - RD, Washington,  
DC;Torrez, Martha - RD, Washington, DC

**Subject:** Economic Development Conference Call

**Attachments:** 2017-08-07 AgRPTF (Economic Development) Compilation GAB.DOCX, Table of  
Recommendations - 8-8-2017 EconDev.docx

Good Morning All,

Since we weren't able to have our meeting this week, we would like to schedule our next meeting for  
next Wednesday the 16<sup>th</sup>. Attached is the compiled recommendations that have been received. Please  
look over these, so you will be able to properly contribute! A meeting invite will follow!

Thanks,

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)

Office: 202-690-2084

Cell: (b)(5)

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Cross Reference #1  
**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** U.S. Department of State, Economic Bureau, Commercial and Business Affairs

**POINT OF CONTACT** Kimberly Ruffer/ +1 (202) 485-2988/RufferKB@state.gov (wintonas@state.gov)

**WORKING GROUP:** Economic Development

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#2

**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** U.S. Department of Labor, Veterans' Employment and Training Service

**POINT OF CONTACT:** Bill Metheny, (202) 693-4739, metheny.william.p@dol.gov

**WORKING GROUP:**

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#3  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Interior/Indian Affairs/Forestry and Wildland Fire Management

**POINT OF CONTACT:** *Dave Koch / 202-208-4837 / david.koch@bia.gov*

**WORKING GROUP:** *Economic Development*

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#4

**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Assistant Secretary for Indian Affairs

**POINT OF CONTACT:** Dr. Steven Payson / 202-208-3274 / Steven.Payson@bia.gov

**WORKING GROUP:** Economic Development

---

(b)(5) Deliberative Privilege

#5

## RECOMMENDATION

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Assistant Secretary for Indian Affairs

**POINT OF CONTACT:** Dr. Steven Payson / 202-208-3274 / Steven.Payson@bia.gov

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#6  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/National Park Service

**POINT OF CONTACT:** Jeff Reinbold / 202-354-6997 / jeff\_reinbold@nps.gov

**WORKING GROUP:** Economic Development

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#7

**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Bureau of Reclamation

**POINT OF CONTACT (*name/phone/email*):** James Hess / 202-513-0543 / [jhess@usbr.gov](mailto:jhess@usbr.gov)

**WORKING GROUP:** Economic Development

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#8**  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Office of Surface Mining Reclamation and Enforcement

**POINT OF CONTACT:** Yolande Norman / 202-208-2868 / ynorman@osmre.gov

**WORKING GROUP:** Economic Development

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#9  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Department of the Interior/Assistant Secretary for Indian Affairs

**POINT OF CONTACT:** Dr. Steven Payson / 202-208-3274 / Steven.Payson@bia.gov

**WORKING GROUP:** Economic Development

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#10**  
**RECOMMENDATION**

**DEPARTMENT/AGENCY/OFFICE:** Interior/Indian Affairs/Forestry and Wildland Fire Management

**POINT OF CONTACT:** Dave Koch / 202-208-4837 / david.koch@bia.gov

**WORKING GROUP:** Economic Development

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#11

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: HUD

POINT OF CONTACT (*name/phone/email*): John Gibbs / 202-402-4445 / [john.gibbs@hud.gov](mailto:john.gibbs@hud.gov)

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

#12

RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: HUD

POINT OF CONTACT (*name/phone/email*): John Gibbs / 202-402-4445 / [john.gibbs@hud.gov](mailto:john.gibbs@hud.gov)

WORKING GROUP: Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#13

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** U.S. Army Corps of Engineers, Regulatory Program

**POINT OF CONTACT (*name/phone/email*):** Jennifer Moyer, Chief, Regulatory Program;

[jennifer.a.moyer@usace.army.mil](mailto:jennifer.a.moyer@usace.army.mil); 202-761-4598

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#14

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** U.S. Army Corps of Engineers, Regulatory Program

**POINT OF CONTACT (*name/phone/email*):** Jennifer Moyer, Chief, Regulatory Program;

[jennifer.a.moyer@usace.army.mil](mailto:jennifer.a.moyer@usace.army.mil); 202-761-4598

**WORKING GROUP:** Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#15  
**RECOMMENDATION**

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#16

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** The US Department of Labor, Employment and Training  
Administration, Office of Foreign Labor Certification

**POINT OF CONTACT (*name/phone/email*):** Brian Pasternak, 202 513 7379, [pasternak.brian@dol.gov](mailto:pasternak.brian@dol.gov)

**WORKING GROUP:**

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#17**

**RECOMMENDATION**

**Agriculture and Rural Prosperity Task Force – Work Group 4: Economic Development**

**Draft FDA recommendations**

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#17  
**RECOMMENDATION**

DEPARTMENT/AGENCY/OFFICE: HHS/FDA/OFVM

POINT OF CONTACT (name/phone/email): Donald.Prater@fda.hhs.gov;  
Rebecca.Buckner@fda.hhs.gov

WORKING GROUP: WG4: Economic Development

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#18**  
**RECOMMENDATION**

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

**#19**  
**RECOMMENDATION**

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#20  
RECOMMENDATION

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege



**ANNEX – FOR INTERNAL FDA REVIEWERS’ REFERENCE ONLY**

(b)(5) Deliberative Privilege

**#21**

**RECOMMENDATION SUBMISSION TEMPLATE**

**DEPARTMENT/AGENCY/OFFICE:** The US Department of Labor, Employment and Training  
Administration, Office of Apprenticeship

**POINT OF CONTACT (*name/phone/email*):** Michael Qualter, 202 693 3014

**WORKING GROUP:**

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#22

## RECOMMENDATION SUBMISSION TEMPLATE

DEPARTMENT/AGENCY/OFFICE: Department of Labor/Employment and Training Administration

POINT OF CONTACT (*name/phone/email*): Gay Gilbert, 202-693-2700, gilbert.gay@dol.gov  
WORKING GROUP: Maximize Talent to Fill Open Positions

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(b)(5) Deliberative Privilege

#23

## RECOMMENDATION SUBMISSION TEMPLATE

**DEPARTMENT/AGENCY/OFFICE:** Department of Labor/Employment and Training Administration

**POINT OF CONTACT (*name/phone/email*):** Gay Gilbert, 202-693-2700, gilbert.gay@dol.gov

**WORKING GROUP:** Maximize Talent to Fill Open Positions

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

## Table of Recommendations: Economic Development 8-10-2017

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	TYPE	TERM	Recommendation	Departments/ Agencies	4WF Types		
1	ED	IC	Short	(b)(5) Deliberative Privilege	State Ruffer			
2	ED	Pol IC	Short		DOL Methany			
3	ED	Reg Pol IC	Med		DOI Koch			
4	ED	IC	Short		DOI Payson			
5	ED	Leg Reg Pol IC	Long		DOI Payson			
6	ED	Pol	Short		DOI Reinbold			
7	ED	Leg	Long		DOI Hess			

				(b)(5) Deliberative Privilege				
8	ED	Leg	Long		DOI Norman			
9	ED	Reg	Med		DOI Payson			
10	ED	Reg Pol IC	Med		DOI Koch			
11	ED	Pol IC	Short		HUD Gibbs			
12	ED	Pol IC	Short		HUD Gibbs			
13	ED	Reg??	Long		US Army Moyer			
14	ED	Leg Reg Pol ??	Long		US Army Moyer			
15	ED	POL??	Short		US Army Moyer			

			(b)(5) Deliberative Privilege				
16	ED	IC	Short		DOL Pasternak		
17	ED	IC	Short		HHS Prater		
18	ED	IC	Short		HHS Prater		
19	ED	IC	Short		HHS Prater		
20	ED	IC	Short		FDA HHS Prater		
21	ED	IC	Short		DOL Qualter		
22	ED	Leg	Long		DOL Gilbert		

4

**From:** Miller, Adelaide E. EOP/WHO  
**Sent:** 28 Nov 2017 00:14:32 +0000  
**To:** Hoelscher, Douglas L. EOP/WHO  
**Subject:** Event Updates: White House Veterans Affairs Conference  
**Attachments:** White House Veterans Affairs Conference with State, Local, & Tribal Leaders External Final Program.docx

All,

As discussed in past emails, my name is Adelaide Miller, and I work for the White House Office of Intergovernmental Affairs. Our team is looking forward to the *White House Veterans Affairs Conference with State, Local and Tribal Leaders* taking place this **Wednesday, November 29 at 12:15 PM**. The meeting will be held in the South Court Auditorium of the Eisenhower Executive Office Building, and I have attached a formal agenda for your reference. Please note if you are receiving this email, I can confirm you are registered for the conference.

#### **ESSENTIAL INFORMATION**

Please note that the city of residence submitted must exactly match what is listed on your ID. See arrival instructions below for the White House Tour and/or Conference. If you plan to join us for the conference only, please disregard the White House Tour Arrival Instructions.

- **White House Tour Arrival Instructions:**

Guests should plan to arrive through the East Gate, which is located at **15<sup>th</sup> Street NW and Hamilton Place NW** (just south of the Treasury Building).

- We recommend that guests arrive at least 15 minutes prior to the tour start time in order to have time to pass through security.

- **Conference Arrival Instructions:**

Please plan to enter the White House Complex through the entrance at **17<sup>th</sup> Street NW and State Place NW**. State Place is one block below F Street NW. This entrance is on the West side of the White House.

- Please arrive at **11:45 AM** to begin passing through security. We will plan to meet you in the Eisenhower Executive Office Building (EEOB) and escort you all to the conference.

**Please Direct Event Questions to:**

Drew DeLong – (202) 456-3291

Maxwell Anderson – (202) 456-3282

Please feel free to reach out if you have questions, and we look forward to hosting you Wednesday.

Adelaide Miller

White House Office of Intergovernmental Affairs





## **White House Veterans Affairs Conference with State & Local Leaders**

Nov 29, 2017; 12:15 p.m. – 4:30 p.m.

White House Complex, Eisenhower Executive Office Building, South Court Auditorium

12:15 to 12:30

### **Welcome & Event Overview**

*Justin Clark, Deputy Assistant to the President & Director, Intergovernmental Affairs  
The White House*

*John Ullyot, Assistant Secretary, Office of Public & Intergovernmental Affairs  
U.S. Department of Veterans Affairs*

12:30 to 1:30

### **Discussion with Veterans Affairs Leadership**

*Secretary David Shulkin & Deputy Secretary Thomas Bowman  
U.S. Department of Veterans Affairs*

1:30 to 2:00

### **Discussion with Department of Defense Leadership**

*Anthony Kurta, Senior Career Official, Office of the Under Secretary of Personnel & Readiness  
U.S. Department of Defense*

2:00 to 2:15

### **Break**

2:15 to 2:45

### **Discussion with Health & Human Services Leadership**

*Acting Secretary Eric Hargan  
U.S. Department of Health & Human Services*

2:45 to 3:15

### **Discussion with Department of Labor Leadership**

*Secretary Alex Acosta  
U.S. Department of Labor*

3:15 to 3:30

### **Break & Transition to Breakout Sessions**

3:30 to 4:30

### **Breakout Sessions**

*Various Officials*

*Reception from 5:00 to 6:30 at U.S. Department of the Interior, Office of the Secretary*

## **Breakouts Information**

*The 3:30 to 4:30 time block will consist of the four breakout sessions outlined below. Each breakout group will have a lead facilitator and supporting facilitators to help ensure a productive dialogue. There will be Q&A time throughout the conference programming and the breakouts will give you yet more opportunity to comment and ask questions in an issue area of your choosing. Please begin thinking about which breakout you will choose, as you will be asked to select a breakout upon your arrival.*

### ***Veterans Employment & Transition Assistance Breakout Facilitators:***

*\*Matt Miller, Deputy Assistant Secretary for Policy, USDOL*

*Mark Toal, National Veterans Employment Manager, USDOL*

*Bernadette Walsh, Florida Director, Veterans and Employment and Training, USDOL*

*Doreen Owens, Nevada Director, Veterans and Employment and Training, USDOL*

*Judd H. Lyons, Director, Defense Personnel & Family Support Center, Defense Human Res. Activity, USDOD*

*Chris Syrek, Executive Director, State and Local Government Relations, USVA*

### ***Veterans Homelessness Breakout Facilitators:***

*\*Anthony Love, Senior Advisor & Director of Community Engagement, VHA Homeless Programs, USVA*

*Thayer Verschoor, Executive Director of Intergovernmental Affairs, USVA*

*Norman Suchar, Director, Special Needs Assistance Programs, Community Planning & Development, U.S. Department of Housing & Urban Development (USHUD)*

*John Gibbs, Senior Advisor, Office of Community Planning & Development, USHUD*

*Chris Bourne, Senior Policy Advisor, Office of Policy Development & Research, USHUD*

### ***Addiction, Mental Health, & Suicide Prevention Breakout Facilitators:***

*\*Dr. McCance-Katz, Assistant Secretary for Mental Health and Substance Use, USHHS*

*Dr. David Carroll, Executive Director of the Office of Mental Health and Suicide Prevention, USVA*

*Stephanie Birdwell, Director of the Office of Tribal Government Relations, USVA*

*Ralph Gaines, Principal Deputy Assistant Secretary, Community Planning & Development, USHUD*

*Brett Esders, Senior Program Specialist, Office of Special Needs Assistance Programs, Office of Community Planning & Development, USHUD*

### ***VA Modernization & Reform Breakout Facilitators:***

*\*Melissa S. Glynn, Senior Advisor to the Secretary for Modernization, USVA*

*Peter Shelby, Assistant Secretary for Human Resources and Administration, USVA*

*\*Lead facilitators denoted with an asterisk*

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 31 Jul 2017 15:49:02 +0000  
**To:** Hooper, Bryan - RD, Washington, DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grah, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov;Boswell, Kristi - OSEC, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC;Byrd, David J  
**Cc:** Martin, John R - ETA;Johnston, Moira - FNS;Fernandez, Claudette - RD, Washington, DC;Adjemian, Michael K. EOP/CEA;Boehlert, Jason;Acker Housman, Stephanie (OS/ASPE);Weisshaar, David M. EOP/OMB;Velasco, Robert -FS;Weeks, Andria -FS  
**Subject:** AGRPTF Workforce Work Group Meeting

Please note we added a half hour to the time. The meeting will now be from 1:30-3PM.  
Additionally, you can call-in using the number below:

1-888-844-9904

Code: (b)(6)

Thank you,  
Campbell

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**From:** Doherty, Julia M. EOP/USTR  
**Sent:** 6 Jul 2017 21:58:00 +0000  
**To:** Page, Tim A. - NRCS, Washington, DC; Smith, Ja'Ron K. EOP/WHO; Bomer Lauritsen, Sharon E. EOP/USTR; nathan.miller@sba.gov; robyn.s.colosimo.civ@mail.mil; jennifer.a.moyer@usace.army.mil; daniel.kahn@fcc.gov; michael.ray@fcc.gov; Bell, Jennifer Wagner W. EOP/OMB; Stein, Nora . EOP/OMB; kipp.kranbuhl@treasury.gov; donovana@cfdi.treas.gov; packer.shawn.m@dol.gov; Joy, Johnson P; Gaines, Ralph H; Marcella Szymanski (State); WintonAS@state.gov; michael.chamberlain@ed.gov; dokamuro@nsf.gov; roger.jarrell@hq.doe.gov; bennett.tate@epa.gov; brown.byron@epa.gov; Casey, Winter EOP/OSTP; Tripathi, Anjali EOP/OSTP; alopata@hrsa.gov; donald.prater@fda.hhs.gov; rebecca.buckner@fda.hhs.gov; ebranstad@doc.gov; McLean, Christopher - RD, Washington, DC; michelle.oswald@cms.hhs.gov; darci.graves@cms.hhs.gov; Parker, Chad - RD, Washington, DC; tara.a.butler4@cire.mail.mil; Gibbs, John; richard\_cardinale@ios.doi.gov  
**Subject:** RE: Ag & Rural Prosperity Workgroup Economic Development  
**Attachments:** Agriculture and Rural Prosperity Task Force USTR Priorities.docx

Hi Tim,

USTR's priorities are attached.

Best regards,

Julia

Julia Doherty  
Deputy Assistant USTR for Agricultural Affairs  
Office of the U.S. Trade Representative  
Executive Office of the President  
202 395 9559 desk  
(b)(6) mobile

---

**From:** Page, Tim A. - NRCS, Washington, DC [mailto:Tim.Page@wdc.usda.gov]  
**Sent:** Thursday, July 6, 2017 3:57 PM  
**To:** Smith, Ja'Ron K. EOP/WHO <Ja'Ron.K.Smith@who.eop.gov>; Bomer Lauritsen, Sharon E. EOP/USTR <Sharon\_E\_BomerLauritsen@ustr.eop.gov>; Doherty, Julia M. EOP/USTR <Julia\_Doherty@ustr.eop.gov>; nathan.miller@sba.gov; robyn.s.colosimo.civ@mail.mil; jennifer.a.moyer@usace.army.mil; daniel.kahn@fcc.gov; michael.ray@fcc.gov; Bell, Jennifer Wagner W. EOP/OMB <Jennifer\_Wagner\_Bell@omb.eop.gov>; Stein, Nora . EOP/OMB <Nora\_Stein@omb.eop.gov>; kipp.kranbuhl@treasury.gov; donovana@cfdi.treas.gov; packer.shawn.m@dol.gov; johnson.p.joy@hud.gov; ralph.h.gaines@hud.gov; Marcella Szymanski (State) <SzymanskiMB@state.gov>; WintonAS@state.gov; michael.chamberlain@ed.gov; dokamuro@nsf.gov; roger.jarrell@hq.doe.gov; bennett.tate@epa.gov; brown.byron@epa.gov; Casey, Winter EOP/OSTP <Winter.N.Casey@ostp.eop.gov>; Tripathi, Anjali EOP/OSTP <Anjali.N.Tripathi@ostp.eop.gov>; alopata@hrsa.gov; donald.prater@fda.hhs.gov; rebecca.buckner@fda.hhs.gov; ebranstad@doc.gov; McLean, Christopher - RD, Washington, DC

<Christopher.McLean@wdc.usda.gov>; michelle.oswald@cms.hhs.gov; darci.graves@cms.hhs.gov;  
Parker, Chad - RD, Washington, DC <Chad.Parker@wdc.usda.gov>; tara.a.butler4@cire.mail.mil;  
john.gibbs@hud.gov; richard\_cardinale@ios.doi.gov

**Subject:** Ag & Rural Prosperity Workgroup Economic Development

Good Afternoon All,

Thank you to everyone that has already submitted the information we requested. If you haven't already, please submit your top 5 priorities and the inventory of your agency's Rural & Ag programs and grants as soon as possible. We would like to send out the compiled version prior to our next meeting.

Thank you!

Tim A. Page  
Office of the Secretary  
Office: 202-690-2084  
Cell: (b)(6)

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## Agriculture and Rural Prosperity Task Force

### Top 5 Concerns

USTR coordinates the interagency in the development and implementation of U.S. trade policy. Our top concerns are:

- (b)(5) Deliberative Privilege

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**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 16 Oct 2017 14:03:12 +0000

**To:**

susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;packer.shawn.m@dol.gov;Barton, Victoria L;michael.chamberlain@ed.gov;rflisch@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;darci.graves@cms.hhs.gov;andre.chappel@hhs.gov;ebanstad@doc.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;cara.james@cms.hhs.gov;eric.jones@sba.gov;Ben Israel, Joseph - RD, Washington, DC;Glover, Cathy - RD - Washington, DC;Ripley, Ingrid - OSEC, Washington, DC;Grahn, David - OGC;Amanda.benton@hhs.gov;Michael.K.Adjemian@cea.eop.gov;Leah.Bressack2@usdoj.gov;Bruce.G.Ohr@usdoj.gov;Holderfield, Stephanie A;Chambers, Lawrence F -FS;Holy, Doug - NRCS, Washington, DC;Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;nathan.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.gov;michael.ray@fcc.gov;donovana@cfdi.treas.gov;Joy, Johnson P;Gaines, Ralph H;WintonAS@state.gov;dokamuro@nsf.gov;brown.byron@epa.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;Gibbs, John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;Delaney, John - RD, Washington, DC;Torrez, Martha - RD, Washington, DC;boehlertj@cfdi.treas.gov;martin.john.r@dol.gov;Gilson, Joseph - OSEC, Washington, DC;'peter.j.white@who.eop.gov';Hudson, Bethany - OSEC, Washington DC;'Sharon\_E\_BomerLauritsen@ustr.eop.gov';'holly.turner@sba.gov';'eric.jones@sba.gov';'nathan.miller@sba.gov';'susan.s.whittington@usace.army.mil';'joe.manous@usace.army.mil';'robyn.s.colosimo.civ@mail.mil';'jennifer.a.moyer@usace.army.mil';'garnet.hanly@fcc.gov';'zachary.ross@fcc.gov';'daniel.kahn@fcc.gov';'michael.ray@fcc.gov';'efren.hernandez@uscis.dhs.gov';'jennifer\_wagner\_bell@omb.eop.gov';'nora\_stein@omb.eop.gov';Boswell, Kristi - OSEC, Washington, DC;'kipp.kranbuhl@treasury.gov';'jodie.harris@treasury.gov';'donovana@cfdi.treas.gov';'palmer.wayne.d@dol.gov';'packer.shawn.m@dol.gov';'nantaisJD@state.gov';'crowells@state.gov';Marcella Szymanski (State);WintonAS@state.gov;'michael.chamberlain@ed.gov';'kim.ford@ed.gov';'heather.whitaker@ed.gov';'roger.jarrell@hq.doe.gov';'bennett.tate@epa.gov';'brown.byron@epa.gov';'winter.n.casey@ostp.eop.gov';'deerin\_s\_babb-brott2@ostp.eop.gov';'thomas.klobucar@va.gov';'anjali.n.tripathi@ostp.eop.gov';'neha\_dalal@cea.eop.gov';'tmorris@hrsa.gov';'cchen@hrsa.gov';'mgoodman@hrsa.gov';'rsaunders@hrsa.gov';'alopata@hrsa.gov';Flamm, Eric;'ritu.nalubola@fda.hhs.gov';'donald.prater@fda.hhs.gov';'rebecca.buckner@fda.hhs.gov';'ebanstad@doc.gov';'michael.dougherty@hq.dhs.gov';'tsquinn@usgs.gov';'darci.graves@cms.hhs.gov';'cara.james@cms.hhs.gov';'raymond.limon@doi.gov';'kara.l.mckee@who.eop.gov';Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;'sanjay.koyani@hhs.gov';'richard\_cardinale@ios.doi.gov';Terrell, Tina J - FS;'Karen.Sanders@va.gov';'christopher.d.prandoni@deq.eop.gov';'kathleen.klink@va.gov';'michael.k.adjemian@cea.eop.gov';Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;'sfishergoad@denali.gov';'martin.john.r@dol.gov';Elrod, Brent - NIFA;Hoffman, William - NIFA;Esch, Michele - ARS;'Berg, Erin';'Zadrozny, John A.

EOP/WHO';peter.j.white@who.eop.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;crowells@state.gov;heather.whitaker@ed.gov;gerald\_l\_epstein@ostp.eop.gov;rsaunders@hrsa.gov;ritu.nalubola@fda.hhs.gov;sanjay.koyani@hhs.gov;john.williams1@sba.gov;nagesh.rao@sba.gov;ethan.a.klein@ostp.eop.gov;christopher.d.prandoni@ceq.eop.gov;sfusilie@blm.gov;Adcock, Rebeckah - OSEC, Washington, DC;Hazlett, Anne - OSEC, Washington, DC;Miller, Jannine - OSEC, Washington, DC;Klippenstein, Brian - OSEC, Washington, DC

**Subject:** ARPTF Report Review

Good Morning All,

Thursday will be the final review for the Report before it is submitted to the White House. Like last time, we have blocked off a 3 hour window for each of you to come in and review the report. The report will not leave the building and you are free to come at any point during the blocked time. Thank you for all of your help and input up to this point of the project. We want to finish strong and hope each of you can review the report and give any last edits!

Thanks!

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**From:** Zadrozny, John A. EOP/WHO  
**Sent:** 29 Nov 2017 12:26:52 +0000  
**To:** Bash, Zina G. EOP/WHO;Veprek, Andrew M. EOP/WHO;Wetmore, David H.  
EOP/WHO;Whetstone, Trevor D. EOP/WHO;Pryor, Pamela D;ONEill, Catharine P;Bethany Kozma;Haller,  
Julia Z;Gibbs, John;Aramanda, Alec (HHS/IOS);Newman, Emily (IHS/HQ)  
**Subject:** Meeting

**From:** Shuford, Campbell - OSEC, Washington, DC on behalf of Bojes, Gary - RD, Washington, DC  
**Sent:** 28 Aug 2017 14:13:11 +0000  
**To:** Ja'Ron.k.smith@who.eop.gov;Zadrozny, John A.  
EOP/WHO;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;Boswell, Kristi - OSEC, Washington, DC;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;kipp.kranbuhl@treasury.gov;donovana@cfdi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;thomas.klobucar@va.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebarnstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grah, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J - FS;Karen.Sanders@va.gov;christopher.d.prandoni@deq.eop.gov;kathleen.klink@va.gov;michael.k.adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;sfishergoad@denali.gov;martin.john.r@dol.gov;Elrod, Brent - NIFA;Hoffman, William - NIFA;Esch, Michele - ARS  
**Subject:** FW: Agriculture and Rural Prosperity Task Force - Conference Call (800) 981-3173 Conf (b)(6)

-----Original Appointment-----

**From:** Bojes, Gary - RD, Washington, DC  
**Sent:** Thursday, August 24, 2017 5:02 PM  
**To:** Bojes, Gary - RD, Washington, DC; Adcock, Rebeckah - OSEC, Washington, DC; Boswell, Kristi - OSEC, Washington, DC; Braga, Katherine - OSEC; Gilson, Joseph - OSEC, Washington, DC; Hudson, Bethany - OSEC, Washington DC; Shuford, Campbell - OSEC, Washington, DC; Hazlett, Anne - OSEC, Washington, DC; Klippenstein, Brian - OSEC, Washington, DC  
**Subject:** Agriculture and Rural Prosperity Task Force - Conference Call (800) 981-3173 Conf 4326#  
**When:** Tuesday, August 29, 2017 1:30 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Dial 1-800-981-3173 - Local: 202-720-7039; Conference number 4326#, Tuesday August 29 @ 1:30 PM EST Dial 1-800-981-3173 - Local: 202-720-7039; Conference number (b)(6)

## **Discussion of Recommendations and next steps**

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**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 21 Jul 2017 19:10:00 +0000

**To:**

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@treasury.gov;donovana@cfdi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
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ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.b  
enton@hhs.gov

**Subject:** Rural Prosperity Task Force Breakfast Documents

**Attachments:** ARPTF Workgroup Goals Final.docx, ARPTF Principals 2nd meeting.docx

Good Afternoon,

I have attached the documents that were sent to your Principal in preparation of Tuesday's Breakfast.  
Please use these documents to brief your Principals.

Thanks,

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
Cell: (b)(6)

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## **Goals for Task Force Workgroups**

### **Quality of Life**

(b)(5) Deliberative Privilege

### **Rural Workforce**

(b)(5) Deliberative Privilege



(b)(5) Deliberative Privilege

**Innovation, Technology, and Data**

(b)(5) Deliberative Privilege

**Economic Development**



(b)(5) Deliberative Privilege



DRAFT

## **Agriculture & Rural Prosperity Task Force Meeting**

**July 25<sup>th</sup> 2017**

### **Agenda**

- 1. Welcome**
- 2. General Update and Review of Workgroup Progress**
- 3. Focus on “Quality of Life” Workgroup**
- 4. Next Steps**

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 18 Oct 2017 19:08:09 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Selnick, Darin S. EOP/WHO;Grogan, Joseph J. EOP/OMB;Pyron, Robert C. EOP/OMB;Cordish, Reed S. EOP/WHO;Hudson, Renee R. EOP/WHO;Muir, Lawrence L. EOP/ONDCP;Nina.Schaefer@hhs.gov;Justin.matthes@hq.dhs.gov;Issac, Charlyn EOP;Thomas.Bowman@va.gov;Daniel.Kowalski@treasury.gov;Gaines, Ralph H;Viraj.Mirani@dni.gov;Ronald.A.Stroman@usps.gov;Abram, Anna;Amin, Stacy C. EOP/WHO;Kraninger, Kathleen L. EOP/OMB;Talbot, Eric S. EOP/NSC;Conway, Molly E - OSEC;PETERLIN, MEGHANN K;Liddell, Christopher P. EOP/WHO;Ditto, Jessica E. EOP/WHO;Chester, Kemp L. EOP/ONDCP;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Gibbs, John;Chretien, JP EOP/OSTP;Peterson, Chad S;Blase, Brian C. EOP/WHO;Clancy, Carolyn;Campau, Anthony P. EOP/OMB;Fiddler, Leah C. EOP/NSC;Armstrong, Rebekah W. EOP/OVP;Dickard, Norris;Cline, Christine M;Bressack, Leah (ODAG);Demartino, Robert E CAPT USPHS (US)  
**Cc:** Harris, Jeffrey M. EOP/OMB;Peterlin, Margaret JA;Grieco, Christopher K. EOP/WHO;Bumatay, Patrick (ODAG)  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** OPIOID FACTS - HHS.DOCX, OPIOID FACTS - INTERDICTION.DOCX, PCC Opioids Agenda 10.20.17 v2.docx

**\*Note change in time\***

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The second of these meetings will convene on Friday, October 20, at 3 PM. The group will meet in the EEOB 350.

We ask that one representative from each agency and department attend. Please email me confirming your (or your designee's) attendance.

As a reminder – complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached.

Confirmed Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Andy Koenig

OPL: Steve Munisteri

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: JP Chretien

ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer  
DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

## Overview of Opioid Epidemic in the U.S.

### *Impact of Epidemic*

- Addressing the prescription opioid and heroin overdose epidemic in the United States is a top priority for the Administration.
- Over the past 15 years, communities and families across our Nation have been impacted by the consequences of increasing prescription and illicit opioid abuse, addiction, and overdose.
- The opioid epidemic knows no bounds – people of every class, creed, color, age and sex have been touched by this public health crisis.
- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- Drug overdose deaths are now the leading cause of injury death in the United States – outnumbering deaths from car crashes or gun-related deaths.
- In 2015, there were more than 52,000 drug overdose deaths, and more than 33,000 of these deaths involved a prescription and/or illicit opioid.
- In 2015, 37 states had more drug overdose deaths than deaths from motor vehicle traffic crashes and 31 states had more drug overdose deaths than firearm-related deaths.
- Overdose deaths involving prescription opioids have quadrupled since 2000 and deaths involving heroin increased more than 300% between 2010 and 2015.
- Since 2000, more than 300,000 Americans have died from an overdose involving prescription or illicit opioids.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g, fentanyl and fentanyl analogs); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. in 2016 – more overdose deaths than ever recorded in U.S. history.
- The rapid proliferation of illicitly made fentanyl and other highly potent synthetic opioids into the illicit drug supply is the main driver of the increase in overdose deaths in recent years.
- Importantly, many drug users do not know they are being exposed to illicit fentanyl or other synthetic opioids. These opioids are being mixed with heroin, sold alone as heroin, pressed into counterfeit tablets to look like commonly abused prescription opioids or benzodiazepines, and being mixed (often unknowingly) with other illicit drugs like cocaine or methamphetamine.
- This lack of awareness and resultant unpredictability in the illicit drug supply is significantly increasing risk for a fatal overdose.
- In addition to driving up deaths involving opioids, illicit fentanyl and fentanyl analogs are also contributing to rising numbers of deaths involving cocaine and other stimulants.
- Along with deaths, we have seen numerous other indicators of the opioid problem worsen in the past decade:
  - Between 2005 and 2014, the national rate of opioid-related inpatient states increased 64% and the rate of opioid-related ED visits increased 99%

- Rates of hepatitis C and B have been rising, especially among rural and suburban young people who are injecting opioids.
- In 2015, the U.S. experienced the largest outbreak of HIV in recent history in Scott County, Indiana where more than 200 HIV cases were identified in this small county; over 90% of the cases were co-infected with HCV
- A recent study by CDC estimated that the economic costs associated with opioid misuse are nearly \$80 billion per year in the U.S.
- Neonatal abstinence syndrome (NAS) and impacts on children
  - NAS hospital admissions have been increasing at rapid pace
    - Between 2003 and 2012, NAS hospital admissions increased more than fourfold – by 2012, on average, one NAS-affected infant was born every 25 minutes in the United States
    - NAS resulted in 67,869 hospital days in 2003 compared to 291,168 in 2012
    - For an infant affected by NAS, the hospital stay was nearly 3.5 times as long (16.57 hospital days compared with 4.98 for a non-NAS patient)
  - Rural areas have been more impacted than urban areas
    - From 2004 to 2013, the incidence of NAS increased from 1.2 to 7.5 per 1000 hospital births among rural infants and from 1.4 to 4.8 per 1000 births among urban infants
    - From 2004 to 2013, the frequency of hospital deliveries complicated by maternal opioid use increased from 1.3 to 8.1 per 1000 hospital deliveries among rural mothers and from 1.6 to 4.8 per 1000 hospital deliveries among urban mothers
  - There is wide variation in NAS incidence across states
    - NAS incidence ranged from 0.7 cases per 1,000 hospital births in Hawaii to 33.4 cases per 1,000 hospital births in West Virginia in 2013
  - Hospital costs related to NAS are increasing
    - Mean hospital charges for NAS discharges increased from \$39,400 in 2000 to \$53,400 in 2009
    - Aggregate hospital charges for all infants with NAS in 2012 were estimated to be \$1.5 billion; approximately 80% was financed by Medicaid programs
  - The U.S. foster care system has also been impacted
    - After years of decline, the national foster care caseload has been rising over the past four years
    - Between 2011 and 2015, the number of children in care rose from 397,000 to 428,000, an 8 percent increase
    - From 2012 to 2015, the percentage of child removals from the home where parental drug abuse was a contributing factor increased 13 percent (from 28.5% in 2012 to 32.2% in 2015)—the largest percent increase compared to any other circumstance around removal.
    - Although illicit opioid abuse is often cited in the news media as the primary cause for this recent increase in foster care caseloads, there is little empirical evidence in the research literature to support this claim.
    - HHS is conducting research to better understand the relationship between substance abuse, including opioid abuse, and rising foster care caseloads.

### ***Demographics***

- Although the opioid epidemic has impacted men and women as well as a broad range of ages, race/ethnicities, and socioeconomic groups, several populations have been identified as being at particularly high risk for opioid misuse and overdose. These include:
  - Men
  - Non-Hispanic Whites and American Indians/Alaskan Natives
  - People on Medicaid
  - People who are homeless
  - People with a history of mental health problems and/or a history of any substance use
  - People with chronic pain
  - People combining opioid use with other sedating medications or alcohol
  - The highest overdose death rates for prescription opioids are found among people aged 45-54 followed by 35-44.
  - The highest overdose death rates for heroin as well as synthetic opioids (e.g., fentanyl) are among people aged 25-34 years followed by 35-44 year olds
- We also know that the population of people using heroin in the U.S. now closely resembles the population of people who have been misusing prescription opioids
  - 70-80% of current heroin users report misuse of prescription opioids prior to initiating heroin use
  - Heroin use has increased among both men and women, but increased faster among women in recent years
  - Heroin use has increased in rural and small metropolitan areas and remained high in urban areas
  - Heroin use has increased significantly among people with private insurance
  - A recent study found that prescription opioid addiction was the strongest risk factor for heroin addiction, even after accounting for demographic and other substance use factors
  - However, we also know that people using heroin report problematic use of other substances as well, including alcohol, marijuana, cocaine, and prescription tranquilizers
  - Research indicates that the majority of people overdosing on fentanyl closely resemble the heroin using population; however, reports of toxic fentanyl exposure among cocaine users and people using counterfeit benzodiazepines and oral opioids are starting to emerge

### ***Drivers of the Epidemic***

- The increases in public health harms related to opioids in the U.S. are fundamentally tied to two primary issues.
- First, the significant rise in prescribing of opioid pain medications that began in the U.S. in the mid to late 1990s.
- Not only did the volume of opioids prescribed increase, but healthcare providers began to prescribe opioids in ways that we now know are high-risk and have been associated with opioid misuse, addiction, and overdose. For example:
  - Providers started to prescribe higher doses of opioids and prescribing them for longer periods of time
  - Providers began to prescribe opioids for many different types of chronic non-cancer pain conditions that are not likely to benefit from opioids

- Providers began prescribing opioids in combination with medications like benzodiazepine anti-anxiety drugs which can substantially increase the risk for overdose
- The second primary driver of the current opioid crisis is a lack of health system and provider capacity to identify, engage, and provide individuals with high-quality, evidence-based treatment, in particular medication-assisted treatment with naltrexone, buprenorphine, or methadone, for their opioid addiction.
  - It is well-documented that the majority of people with opioid addiction in the U.S. do not receive treatment, and even among those who do many do not receive evidence-based care.
  - This lack of access to treatment is a significant contributor to rising rates of heroin and fentanyl use, rates of injection drug use, and overdose death.

### ***Emerging Signs of Progress***

- Although rates of addiction and overdose continue to increase, we are starting to see some positive changes in the U.S. For example,
  - Awareness about the dangers of prescription opioid misuse and its connection to heroin use has been increasing among the public and among health care providers
  - Youth substance use, including prescription opioid misuse, has been declining in the last decade
  - Opioid prescribing has been declining in the U.S. since 2011-2012
  - Initiation of prescription opioid misuse has been declining for the last several years and overall misuse has declined among a wide range of demographic groups
  - The medical community is more fully embracing the use of alternatives to opioids for pain care and the use of medication-assisted treatment for opioid addiction
  - More people are now receiving medication-assisted treatment for their opioid addiction

## OPIOID INTERDICTION STATISTICS

### *Opioid Epidemic Overview*

- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- In 2015, thirty-seven states had more drug overdose deaths than deaths from motor vehicle traffic crashes and thirty-one had more drug overdose deaths than firearm-related deaths.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g. fentanyl and fentanyl analogues); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. – most overdose deaths in U.S. history – more than the 58,213 U.S. military fatalities throughout the Vietnam War, 1956 – 1975.<sup>1</sup>

### *Seizure Data*

- Mexico is the principal supplier for heroin, and a transit country for fentanyl, into the United States. Transnational Criminal Organizations (TCOs) smuggle illicit drugs across our border and distribute them to a vast U.S. drug market. Poppy cultivation in Mexico was estimated to be 32,000 hectares with a potential yield of 81 metric tons in 2016.
- The DEA's 2015 Heroin Signature Program (HSP) analyzed more than 930 samples of heroin seized in the U.S. and about 90% of the heroin was determined to be from Mexico.
- According to 2016 CBP data, 82% of the heroin interdicted was seized along our Southwest Border with Mexico.

As highlighted in the North American Drug Dialogue (NADD) Joint Strategic Assessment, synthetic opioids and precursor chemicals used to produce opioids often originate from beyond North America. China has been identified by all three countries as a primary source of illicit fentanyl (including its analogues and precursors) available in North America. Afghanistan is reportedly a major source of heroin to Canada.

- In 2013, Customs and Border Protection (CBP) seized 2 pound of fentanyl at the ports of entry. In 2016, we seized over 450 pounds of fentanyl. The latest seizure data indicates that the seizure amount will more than double in 2017.<sup>2</sup>
- In 2016, more than 1,137 domestic drug seizures involved fentanyl. This represents a 53% increase over the number of seizures in 2015 and a nearly 300% increase overall since 2014.

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The number and amount of fentanyl pills, liquid, and kilograms of powder seized have each increased during this time. While fentanyl seizures are most typically in a powder, salt, or rock-like solid-state kilogram form; seized amounts of fentanyl capsules or tablets and liquid have increased in recent years. As of October 5, 2017, 941 domestic drug seizures this calendar year involved fentanyl; approximately the same number of seizures tallied in all of 2016.<sup>3</sup>

- In 2015, fentanyl was the 10<sup>th</sup> most frequently encountered drug by Federal, state, and local law enforcement nationwide as reported to the National Forensic Laboratory Information System (NFLIS) database, accounting for just over 1% (14,051) of all exhibits submitted. By mid-year 2016, fentanyl was the 7<sup>th</sup> most frequently encountered drug by law enforcement; accounting for nearly 2% (14,769) of all submitted drug exhibits. The US Census regions reporting the greatest number of law enforcement encounters with fentanyl by mid-year 2016 are the Northeast (5,711) and Midwest (5,645) followed by the South (3,237) and West (176).<sup>4</sup>
- In processing inbound international mail, the CBP seized contraband narcotics almost 27,000 times weighing in excess of 65,000 kilograms in fiscal year 2016. In this time period, the CBP seized 5.59 kilograms of fentanyl-family opioids in 26 separate seizures. As of October 5, 2017, the total fentanyl seizure for fiscal year 2017 is currently 498 kilograms, with multiple seizures still pending laboratory classification results.<sup>5</sup>
- The USPS saw over 275 million international inbound mailings in FY 2016. Of those items, there were over 10 million international express mail items and over 4 million air and surface parcels. In FY 2016, the United States Postal Inspection Service (USPIS) seized 89 pounds of heroin, 13,968 Oxycodone tablets, and fentanyl-family synthetic opioids on 36 occasions. As of July 2017, USPIS has seized over 300 mailings that contained suspected synthetic opioids.<sup>6</sup> The detection of synthetic opioids within international mail and advances in mail automation and segregation is constantly improving. In these cases, USPIS utilized intelligence derived from drug seizures, international partnerships, and strong relationships with Federal, state, local and tribal law enforcement agencies.
- Express consignment carriers reported to CBP that in fiscal year 2016, they processed over 111 million shipping bills for parcels and packages entering the United States. Each bill could contain information on more than one parcel/package.. In processing inbound express consignment parcels, the CBP seized contraband narcotics 3,900 times accounting for over 23,800 kilograms in fiscal year 2016. Of these seizures, fentanyl-family opioids accounted for 18.46 kilograms in 30 separate express consignment seizures.
- As fentanyl detection technology improves and the canine fentanyl detection program expands, the number of seizures are expected to rise. This rise will be an indicator of greater

law enforcement activity focused on fentanyl and not necessarily a primary indicator of total flow.

- Border seizures of cocaine, methamphetamine, and other synthetic drugs also continue to rise.
- Drug seizures are not an indicator of illicit flow; rather, they are reflective of enforcement activity.
- The number of countries providing advance electronic data on international mail continues to grow. This allows CBP to better target mail parcels that contain drugs and other illicit merchandise.

### ***Transnational Trafficking Organizations***

- According to DEA, Mexican Transnational Criminal Organizations (TCOs) remain the greatest criminal drug threat to the United States; no other group is currently positioned to challenge them. These TCOs maintain territorial influence over large regions in Mexico used for the cultivation, production, importation, and transportation of illicit drugs. By controlling lucrative smuggling corridors across the U.S. Southwest Border (SWB), Mexican TCOs are able to introduce multi-ton quantities of illicit drugs into the United States on a yearly basis. The poly-drug portfolio maintained by Mexican TCOs consists primarily of heroin, methamphetamine, cocaine, marijuana, and to a lesser extent, fentanyl.<sup>7</sup>
  - Pittsburgh, Pennsylvania: Mexican TCOs have established routes for the transportation of South American and Mexican “white” heroin into Pittsburgh. Heroin shipments are sent via couriers on passenger buses to Pittsburgh. Law enforcement reporting indicates New Jersey serves as a transshipment point for heroin and fentanyl shipments originating in Mexico and destined for Pittsburgh consumer markets.
  - Central Massachusetts: The DEA New England Field Division reported the seizure of two heroin mills in Central Massachusetts in May 2015, both containing fentanyl, as well as heroin. In one mill, DEA in coordination with state and local authorities, seized approximately four kilograms of combined heroin and fentanyl, as well as kilogram presses, “finger” presses, blenders, and various other milling tools. At the second mill, a much larger operation, an estimated 15 kilograms of heroin/fentanyl were seized in bulk form, along with kilogram presses, finger presses, blenders, and other items associated with the cutting and packaging of heroin and fentanyl.
  - On August 13, 2015 in Central Massachusetts, the DEA New England Field Division Tactical Diversion Squad (TDS) seized 3,800 counterfeit 30 mg oxycodone tablets containing a mixture of heroin and fentanyl, and small quantities of powdered heroin and fentanyl from a trafficking organization. The organization had manufactured and distributed multi-thousand tablet quantities of counterfeit oxycodone tablets.

- Heroin mills are commonly found in the New York City metropolitan area due to its station as a major heroin distribution hub. The DEA New York Field Division reports organizations are operating mills and stash locations in the suburban and affluent areas of New York City and in nearby states.
- In 2010, Los Zetas formed as an independent cartel when it officially splintered from the Gulf Cartel. At that time, Los Zetas held territorial sway over large parts of eastern, central, and southern Mexico. However, due to pressure from rival cartels, Mexican law enforcement, and internal conflicts, the influence of Los Zetas has lessened significantly in recent years. Los Zetas smuggle the majority of its illicit drugs via border crossing points between Del Rio and Falcon Lake, Texas. Traditionally, the main drug exports of Los Zetas consisted of marijuana and cocaine, though there are indications the group has recently expanded into heroin and methamphetamine distribution. Significant drug supply hubs controlled by Los Zetas can be found in Dallas, New Orleans, and Atlanta.
- The Baja California trafficking vector extends from the production zones for heroin and other drugs in the Michoacán, Guerrero, and the Golden Triangle region. Illicit flights provide trafficking groups, primarily the Sinaloa Cartel, with a rapid means to move poly-drug loads from mainland Mexico to the Baja Peninsula and onward to the U.S. - Mexico border. As an example of a typical illicit flight cargo - on 22 March 2017, Mexican Federal Police and Mexican Army forces from the 2nd Military Zone interdicted a Cessna carrying 315 kg of cocaine, 150 kg of methamphetamine, and 42 kg of heroin. Currently, the GOM successfully intercepts a minute fraction of the total illicit flights entering Baja California.

### ***International Diplomacy and Policy***

- The Justice Department announced on October 17, 2017 that federal grand juries in the Southern District of Mississippi and the District of North Dakota returned indictments, unsealed yesterday, against two Chinese nationals and their North American based traffickers and distributors for separate conspiracies to distribute large quantities of fentanyl and fentanyl analogues and other opiate substances in the United States. The investigations revealed a new and disturbing facet of the opioid crisis in America: fentanyl and fentanyl analogues are coming into the United States in numerous ways, including highly pure shipments of fentanyl from factories in China directly to U.S. customers who purchase it on the Internet. Unwary or inexperienced users often have no idea that they are ingesting fentanyl until it is too late. The Centers for Disease Control estimates that over 20,000 Americans were killed by fentanyl and fentanyl analogues in 2016, and the number is rising at an exponential rate.
- After the United States raised the need for better regulation of Chinese chemical and pharmaceutical industries at a number of high-level engagements, including the Strategic and Economic Dialogue and the Law Enforcement Joint Liaison Group, China responded by domestically controlling 116 of such substances in 2015, and another four critical fentanyl analogues, including carfentanil, on March 1, 2017.

- The North American Drug Dialogue (NADD) and its working groups provide a framework for the governments of Canada, Mexico, and the United States to pursue increased coordination in multilateral venues to address the North American opioid epidemic. To the extent practicable, North American governments seek to coordinate national positions in advance of relevant multilateral drug fora and promote common positions on international drug policy.
- The United States works closely with the UN Office on Drugs and Crime (UNODC) to promote international law enforcement cooperation and implementation of the three UN drug control treaties, including in the area detection and surveillance of fentanyl analogues and new psychoactive substances (NPS). With its worldwide network of field offices, UNODC serves as a valuable mechanism for delivering technical assistance to build international law enforcement capacities and reduce demand for illegal drugs. In this respect, UNODC serves as a force-multiplier for U.S. bilateral programs, and a vehicle for channeling contributions from additional donor countries as means of burden sharing.
- The United States also supports the drug control mission of the Organization of American States' Inter-American Drug Abuse Control Commission (OAS-CICAD), which is the Western Hemisphere's policy forum for channeling the collective efforts of OAS countries to reduce the production, trafficking and use of illegal drugs. Through OAS-CICAD, the United States supports a wide range of Hemispheric multilateral initiatives including: expert groups that produce or review model legislation; data collection capacity building throughout the region; and the development of pilot projects to build institutional capacity, especially in terms of legislative initiatives and alternatives to incarceration, namely drug courts that focus upon drug use recovery.
- The International Narcotics Control Board (INCB) is an independent, quasi-judicial monitoring body responsible for promoting the implementation of the three UN drug control treaties. The United States provides funding to the INCB to monitor the enforcement measures called for in the UN conventions against illicit drugs, particularly to improve detection and tracking of precursor chemicals to prevent diversion.
- The Colombo Plan is an organization charged with promoting economic and social development in Asia and the Pacific. The United States supports the efforts of its Drug Advisory Program that provides prevention, recovery and treatment programs in more than 40 countries.
- The United States supports the efforts of the International Development Law Organization (IDLO) and the UN Development Program to promote criminal justice reform and build legal capacity in challenging security conditions, including in key drug source and transit countries such as Afghanistan, West Africa and Central Asia.

## ***International Finance***

- Illicit and diverted drugs that enter the United States from global suppliers as the result of a long and complex process involving manufacture, concealment, movement, purchase, and delivery, are bought and sold in communities across the United States. Those illicit drugs change hands several times during the process; and often times involve a transfer of money either as payment for service or for the delivery of the final product. Traditionally those transactions are done in cash, creating immediately liquid assets that were almost impossible to track. As technology and money laundering (ML) methods have adapted over the years to combat refined banking regulations many new ML techniques have been used in conjunction and independent of historical methods. Although some of these methods create additional investigating evidence, these new means continue to push ahead of banking regulations and consistently provide drug traffickers a means to launder large amounts of illicit proceeds.
  - According to the United States Department of Treasury, the annual volume of illicit proceeds generated in the United States is approximately \$300 billion U.S. dollars (USD). Of that, U.S. drug sales generate an estimated 21 percent, or \$64 billion USD.<sup>8</sup>
  - The 2015 National Money Laundering Risk Assessment (NMLRA) found that fraud and drug trafficking are the largest money laundering threats to the United States, followed by human smuggling, organized crime, and public corruption.<sup>9</sup>
  - Preferred methods used by Drug Trafficking Organizations (DTOs) to launder illicit proceeds are Bulk Cash Smuggling, Trade Based Money Laundering, unlicensed Money Service Businesses (MSBs) and thru the banking sector.<sup>10</sup>
  - Drug trafficking is a business, but our understanding of this enterprise and response to it remain limited-less than 0.5% of the total laundered funds are seized.<sup>11</sup>

## ***Domestic Law Enforcement and First Responders***

- Hospital service utilization for complications related to opioids have increased in recent years. Between 2010 and 2014, the most recent year for which data is available, opioid-related emergency department visits increased 51% and inpatient hospital stays rose by 14%.<sup>12</sup> Preliminary data from a small subset of states suggest that opioid-related hospital utilization has continued to rise through early 2017.<sup>13</sup> The frequency with which emergency medical service (EMS) personnel are encountering patients in need of naloxone has also risen noticeably. In 2016, approximately 190,000 patients, or 10 people for every 1,000 treated by EMS nationwide, were administered naloxone as part of their emergency care. This represents a 43% increase since 2014 in the rate with which EMS is administering naloxone to patients in crisis.”<sup>14</sup>

- In 2016, an estimated 15,632 domestically seized tablets and capsules were identified by Drug Enforcement Administration (DEA) forensic laboratories as containing some amount of fentanyl and/or fentanyl-family drugs with or without other illicit drugs and non-narcotic substances. This represents approximately 16 times the number of fentanyl-family-containing tablets and capsules analyzed by DEA's laboratories in 2014. These counts are not representative of **all** seized fentanyl tablets and capsules in the United States (or specific geographic regions), but are representative of all evidence *submitted* and *analyzed* by DEA laboratories from domestic sources.<sup>15</sup>
- Law enforcement seizure submissions of fentanyl to forensic labs have seen a 340% increase in just three years, from 928 in 2013 to 34,204 in 2016.
- Heroin seizures have increased over 170% from 2007 (2,800 kilograms) to 2015 (7,600 kilograms).<sup>16</sup>
- According to DEA's El Paso Intelligence Center, more than 750 domestic drug seizures involved fentanyl in 2016, representing a 26% increase over seizures in 2015. While fentanyl seizures are most typically in powder, salt, or rock-like form, seized amounts of pills and liquid are increasing.
- Detection of high-purity fentanyl that is direct-shipped into the United States via the U.S. Postal Service (USPS) or FedEx/UPS/DHL is challenging. In processing inbound international mail, CBP is responsible for screening and interdiction at 9 international mail screening facilities before letters/parcels/packages are released to the USPS for domestic delivery. CBP works closely with the U.S. Postal Inspection Service (USPIS) targeting international shipments of illicit narcotics, including fentanyl.
- Over 90% of inbound international mail is sent from USPS's top-volume trading partners.
- USPS now receives Advanced Electronic Data (AED) on inbound packages from 20 countries, including China.
- USPS now receives AED on approximately 40% of inbound packages.

### ***Rural Opioid Impact***

- Rural states are more likely to have higher rates of overdose death, particularly from prescription opioid overdose.<sup>17</sup> Rural areas also tend to have higher risk occupations that are physically demanding and prone to injury, for which opioids may be prescribed for treatment. Rural primary care providers are less likely to have received waivers to prescribe buprenorphine in rural communities.<sup>18</sup>

- Rural opioid users were more likely to have socio-economic vulnerabilities that might put them at risk of adverse outcomes. Limited educational attainment, poor health status, being un-insured, and low-income are all socio-economic factors related to substance use disorder. These socio-demographic identifiers of rural opiate users have potential implications for family outcomes ranging from adverse experiences decreased family earning potential, limited professional employment, encounters with law enforcement and the involvement of child welfare services.<sup>19</sup>
- State child welfare systems have reported that they are experiencing an increase in families coming to their attention with substance use problems impacting their ability to safely parent.<sup>20</sup> Overall, the percent of victims from FY 2012 to FY 2014, with the risk factor designation of parental drug abuse has increased from 19.8% to 25.5%. However, within this group, the percent of infants with the risk factor designation of parental drug abuse has increased 8.1% (from 25.7% to 33.8%).<sup>21</sup>

### ***Opioid Impacts on Children***

- It is estimated that due in large part to the opioid crisis, at least 2.5 million children nationwide are being raised by grandparents or other relatives. But some have no relatives who will take them in and go directly to foster care. “We think about 50 percent of the kids who are in foster care in Ohio are there because one or both parents are in fact drug addicts,” reported the state’s attorney general. Across Ohio, 14,000 children are in custody, up fourteen percent in five years. “We’re removing one to three infants a month that are born addicted to drugs,” according to the executive director for Children’s Services in Adams County.
- Last fall (2016), the Department of Health and Human Services (HHS) released their latest official child welfare data. That data showed that in 2015, 427,910 children were in foster care, an 8% increase since 2012. New data suggests that drug abuse by the parent was the primary reason for the child’s removal in 32% of cases, and a parent’s inability to cope was a factor in a child’s removal in 14% of cases.<sup>22</sup>
- Officials at the Administration on Children, Youth and Families (ACYF) interviewed child welfare directors in states experiencing the highest increase in foster care numbers. State officials informed ACYF on what the data suggest: “A rise in parental substance use is likely a major factor driving up the number of children in foster homes. Citing opioid and methamphetamine use as the most debilitating and prevalent substances used, some state officials expressed concern that the problem of substance use is straining their child welfare agencies.”<sup>23</sup>

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<sup>1</sup> <https://www.archives.gov/research/military/vietnam-war/casualty-statistics.html#date>. DCAS data recorded 58,220 deaths, seven of those deaths occurred after 1987. The U.S. signed the peace agreement in January 1973 and withdrew on March 29, 1973. On April 30, 1975, the last few Americans still in South Vietnam were airlifted out of

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country as Saigon fell.

<sup>2</sup> These seizures aggregate fentanyl seizures without an analysis of purity data and does not reflect all domestic or international seizures by the U.S. government, state, local, or tribal entities.

<sup>3</sup> El Paso Intelligence Center (EPIC), National Seizure System (NSS). Extracted by ONDCP on Oct 5, 2017.

<sup>4</sup> U.S. Drug Enforcement Administration, Diversion Control Division. (2016). National Forensic Laboratory Information System: Year 2016 Mid-Year Report. Springfield, VA: U.S. Drug Enforcement Administration.

<sup>5</sup> United States Customs and Border Protection (CBP) information provided to ONDCP on Oct, 5, 2017.

<sup>6</sup> United States Postal Inspection Service (USPIS) information provided to ONDCP on Aug, 4, 2017.

<sup>7</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>8</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>9</sup> Department of Treasury, National Money Laundering Risk Assessment, October 2015.

<https://www.treasury.gov/resource-center/terrorist-illicit-finance/Documents/National%20Money%20Laundering%20Risk%20Assessment%20%E2%80%93%2006-12-2015.pdf>

<sup>10</sup> Ibid.

<sup>11</sup> Estimating Illicit Financial Flows from drugs trafficking and other Transnational Organized Crimes, UNODC, Vienna, [www.unodc.org/documents/data-and-analysis/Studies/Illicit\\_financial\\_flows\\_2011\\_web.pdf](http://www.unodc.org/documents/data-and-analysis/Studies/Illicit_financial_flows_2011_web.pdf), accessed Oct 2017.

<sup>12</sup> Agency for Healthcare Research and Quality (AHRQ). Healthcare Cost and Utilization Project (HCUP), National Emergency Department Sample (NEDS) and National Inpatient Sample (NIS), 2010-2014 (all available data as of 03/28/2017). Emergency department visits exclude those for patients admitted to the hospital. Inpatient stays include those admitted through the emergency department.

<sup>13</sup> Office of National Drug Control Policy (ONDCP), National Heroin Coordination Group (NHCG). Private correspondence with 20 self-selected partner states in the implementation of the Heroin Availability Reduction Plan (HARP).

<sup>14</sup> Highway Traffic Safety Administration (NHTSA), Office of Emergency Medical Services (OEMS). National EMS Information System (NEMSIS), special extract for ONDCP on 09/15/2017.

<sup>15</sup> U.S. Department of Justice, Drug Enforcement Administration. STARLiMS forensic drug chemistry database. Analysis by ONDCP on export through May 15, 2017.

<sup>16</sup> National Seizure System (NSS), El Paso Intelligence Center, 2016

<sup>17</sup> <https://www.hrsa.gov/advisorycommittees/rural/publications/opioidabuse.pdf>.

<sup>18</sup> Rosenblatt, R. A., et al. "Geographic and Specialty Distribution of Us Physicians Trained to Treat Opioid Use Disorder." *Ann Fam Med* 13.1 (2015): 23-6. <http://www.samhsa.gov/medication-assisted-treatment/buprenorphine-waiver-management/>. Buprenorphine is an opioid medication used to treat opioid addiction in the privacy of a physician's office.

<sup>19</sup> Lenardson, J. D., J. A. Gale, and E. C. Ziller. (2016). Rural opioid abuse: Prevalence and user characteristics. (PB 63-1).

<sup>20</sup> Kamp, J., and A. Campo-Flores. "Parents' drug Abuse Strains Child-Welfare Agencies." *The Wall Street Journal*. Jan. 12, 2016. Retrieved from <http://www.wsj.com/articles/parents-drug-abuse-strains-child-welfare-agencies-1452538476>

<sup>21</sup> Child Welfare Information Gateway. (2016). Child maltreatment 2014: Summary of key findings. Washington, DC: U.S. Department of Health and Human Services, Children's Bureau.

<sup>22</sup> Department of Health and Human Services, Administration for Children and Families. (2016). The AFCARS Report Number 23. Retrieved from <https://www.acf.hhs.gov/cb/resource/afcars-report-23>.

<sup>23</sup> <http://www.cwla.org/wp-content/uploads/2017/09/CWLA-Comments-to-Opioid-Commission-Draft.pdf>.

National Heroin Coordination Group, ONDCP

(202) 395-6605

17 October 2017

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH – OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we kicked off the interagency process for developing the President's initiative. We continue to develop a workplan, plan to circulate the problem statement, and move forward on the first set of deliverables (the Commitment Documents).

This week's meeting will be an open discussion, focusing on questions that arise as agencies continue to put together their Commitment Documents.

**III. PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Andy Koenig  
OPL: Steve Munisteri  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
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OIRA: Anthony Campau  
HHS: Nina Schaefer

DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

#### IV. DISCUSSION

- President's plans for the next couple weeks of opioids crisis response
- Feedback on / finalization of the workplan
- Questions as agencies develop commitment documents
- Scale and budget of new initiative
- Performance measurement
- Governance
- Next steps

#### V. ATTACHMENTS

Latest work plan draft.

**From:** Hughes, Andrew  
**Sent:** 10 Oct 2017 14:44:30 +0000  
**To:** Coffey, Alexander;Barton, Victoria L;Bass, Deana;Beckles, Angela L;Bowes, Robert B;Byrd, David J;Fitzpatrick, Nora S;Greenwood, Sheila M;Gruson, Barbara;Holderfield, Stephanie A;Kasper, Maren M;McCall, Drew A;Patton, Lynne M;Petty, Timothy J;Youngblood, Richard A;Williams, Raffi;Browning, Austin G;Gribbin, William J;Dendas, Michael W;Cowan Jr., Chad;Smith, Cooper J. EOP/WHO;DeFelice, Joseph J;Thompson, Amy C;Demarzo, Benjamin E;Delahoyde, Abigail M;Coressel, Jacie;Zorc, Bethany A;Bacon, James A;Marzol, Adolfo F;Kurtz, R. Hunter;Burley, Michael N;Eagles, David T;Shosky, John E;Alexander, Mason;Gibbs, John;Gormley, Joseph M;Bourne, Christopher M;Joy, Johnson P;Hobbs, Benjamin R;Gaines, Ralph H;Mills, Allison F;Woll Jr, David C;Appleton, Seth D;Bright, Michael R;Ludlow, Ashley;Kelley, Michael J;Wade, Dana T;Brown, Christina M;Hunter, Matthew F;Roget, Gisele G;Rackleff, Neal J;Farias, Anna Maria;Haller, Julia Z;Bravacos, John G;Smith, Cooper J;Garza, Sarah J;Hipp, Van D  
**Cc:** Holmes, Gregory A;Nason, Michael C;Fila, Stephanie C;Heredia, Evonne G  
**Subject:** Weekly Staff Meeting

Updated with conference call number. The conf number is only for people located outside of HQ.

**Conference call number:** 1-888-684-8852/access code (b)(6)

**From:** Page, Tim A. - NRCS, Washington, DC

**Sent:** 6 Jul 2017 19:57:06 +0000

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**Subject:** Ag & Rural Prosperity Workgroup Economic Development

Good Afternoon All,

Thank you to everyone that has already submitted the information we requested. If you haven't already,  
please submit your top 5 priorities and the inventory of your agency's Rural & Ag programs and grants  
as soon as possible. We would like to send out the compiled version prior to our next meeting.

Thank you!

Tim A. Page  
Office of the Secretary  
Office: 202-690-2084  
Cell (b)(6)

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**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** 11 Sep 2017 16:33:51 +0000  
**To:** Page, Tim A. - OSEC, Washington, DC; Ja'Ron.k.smith@who.eop.gov; Sharon\_E\_BomerLauritsen@ustr.eop.gov; Julia\_Doherty@ustr.eop.gov; nathan.miller@sba.gov; robyn.s.colosimo.civ@mail.mil; jennifer.a.moyer@usace.army.mil; daniel.kahn@fcc.gov; michael.ray@fcc.gov; jennifer\_wagner\_bell@omb.eop.gov; nora\_stein@omb.eop.gov; kipp.kranbuhl@treasury.gov; donovana@cfdi.treas.gov; packer.shawn.m@dol.gov; Joy, Johnson P; Gaines, Ralph H; WintonAS@state.gov; michael.chamberlain@ed.gov; dokamuro@nsf.gov; roger.jarrell@hq.doe.gov; bennett.tate@epa.gov; brown.byron@epa.gov; winter.n.casey@ostp.eop.gov; deerin\_s\_babb-brott2@ostp.eop.gov; anjali.n.tripathi@ostp.eop.gov; alopata@hrsa.gov; donald.prater@fda.hhs.gov; rebbecca.buckner@fda.hhs.gov; ebranstad@doc.gov; McLean, Christopher - RD, Washington, DC; michelle.oswald@cms.hhs.gov; darci.graves@cms.hhs.gov; Gibbs, John; sarah\_cline@ios.doi.gov; kerney Willist; Parker, Chad - RD, Washington, DC; myrna.i.lopez-ortiz@usace.army.mil; hdimeris@hrsa.gov; Daniel.Loveland@usdoj.gov; Robert.Hur@usdoj.gov; amanda.benton@hhs.gov; bob.middleton@bsee.gov; Kunkel, Laura A; tara.a.butler4.civ@mail.mil; Delaney, John - RD, Washington, DC; Torrez, Martha - RD, Washington, DC; boehlertj@cfdi.treas.gov; martin.john.r@dol.gov; Bojes, Gary - RD, Washington, DC; Braga, Katherine - OSEC; Adcock, Rebeckah - OSEC, Washington, DC  
**Subject:** FW: ARPTF Report Review

Good Afternoon,

The time allotted will be for each of you to come and review the draft report. No copies will leave the building, so please allow yourselves time to review and make comments.

Thanks!

-----Original Appointment-----

**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** Monday, September 11, 2017 12:30 PM  
**To:** Page, Tim A. - OSEC, Washington, DC; Gilson, Joseph - OSEC, Washington, DC; Hudson, Bethany - OSEC, Washington DC; Campbell - OSEC Washington DC Shuford (Campbell.Shuford@osec.usda.gov)  
**Subject:** ARPTF Report Review  
**When:** Wednesday, September 27, 2017 1:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 108A

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**Sent:** 11 Aug 2017 14:35:20 +0000  
**To:** Ja'Ron.k.smith@who.eop.gov  
**Subject:** Greetings

Hello

John Gibbs  
Senior Advisor, Office of Community Planning & Development  
U.S. Department of Housing and Urban Development  
Office: 202-402-4445; Mobile (b)(6)

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 29 Oct 2017 16:18:25 +0000  
**To:** Talento, Kathryn F. EOP/WHO;Campau, Alexandra P. EOP/WHO;Cytryn, Jen B. EOP/WHO (Intern);Selnick, Darin S. EOP/WHO;Zadrozny, John A. EOP/WHO;Blase, Brian C. EOP/WHO;Bonvillian, Marcus D. EOP/WHO;Hudson, Renee R. EOP/WHO;Pence, Laura C. EOP/WHO;Amin, Stacy C. EOP/WHO;Grieco, Christopher K. EOP/WHO;Lucas, Jane B. EOP/WHO;Pataki, Tim A. EOP/WHO;Munisteri, Stephen P. EOP/WHO;Heilig, Rebecca B. EOP/WHO;Giuliani, Andrew H. EOP/WHO;Hoelscher, Douglas L. EOP/WHO;Armstrong, Rebekah W. EOP/OVP;Grogan, Joseph J. EOP/OMB;Kraninger, Kathleen L. EOP/OMB;Marten, Lexi N. EOP/OMB;Riggs, Kyle S. EOP/OMB;Cordish, Reed S. EOP/WHO;Liddell, Christopher P. EOP/WHO;Georges, Liza B. EOP/WHO;Moorhead, Quellie U. EOP/WHO;Xu, Stephanie B. EOP/OSTP;Muir, Lawrence L. EOP/ONDCP;Chester, Kemp L. EOP/ONDCP;Talbot, Eric S. EOP/NSC;Hansell, Bradley D. EOP/NSC;Cohen, Joel EOP/NSC;Ditto, Jessica E. EOP/WHO;Schlapp, Mercedes V. EOP/WHO;Nasim, Laura F. EOP/WHO;Campau, Anthony P. EOP/OMB;Nina.Schaefer@hhs.gov;Bell, Kathryn (HHS/IOS);Barnett, Gary E. (OAG);Bressack, Leah (ODAG);Bumatay, Patrick (ODAG);Justin.matthes@hq.dhs.gov;Clancy, Carolyn;Sandbrink, Friedhelm;Meyer, Laurence;thomas.p.mccaffery.civ@mail.mil;STEPHCW;THOMASWJ;Nicole D Sobotka;John L Lombardi;Julia F. Brannigan;DANIELVB;JAMESMR6@dni.gov;Cavano, Julianna L;Atkins, Diana E CTR OSD HA (US);Demartino, Robert E CAPT USPHS (US);Cline, Christine M;Welzant, Phil;Daniel.Kowalski@treasury.gov;Shirlena.McIntyre@treasury.gov;jonathan.fishman@treasury.gov;Esquith, David;Dickard, Norris;Gibbs, John;Conway, Molly E - OSEC;Dorey, David R - SOL;Stroman, Ronald A - Washington, DC;Abram, Anna;Perez-Rivera, Diana (CMS/OA);PETERLIN, MEGHANN K  
**Subject:** PCC: Opioids (WH)

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, November 3 at 10:30 AM. We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=JFYGM3KQ8>.

Read ahead materials will circulate prior to the meeting.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

DPC: John Zadrozny

NEC: Brian Blase

NEC: Marco Bonvillian

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

WHCO: Chris Grieco

WHCO: Jane Lucas

OLA: Tim Pataki

OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger  
OMB: Kyle Riggs  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer  
DOD: Thomas McCaffery/Robert Demartino  
State: Brooke Darby/James Walsh  
Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway/David Dorey  
ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** 11 Aug 2017 15:03:32 +0000  
**To:** Page, Tim A. - OSEC, Washington, DC;Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;nathan.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;donovana@cfdi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs, John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.benton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;peter.j.potochney.civ@mail.mil;Delaney, John - RD, Washington, DC;Torrez, Martha - RD, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC;Braga, Katherine - OSEC;Bojes, Gary - RD, Washington, DC;Miller, Jannine - OSEC, Washington, DC  
**Subject:** Rural Prosperity Economic Development Workgroup

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**From:** Zorc, Bethany A  
**Sent:** 26 Sep 2017 15:03:51 +0000  
**To:** Zorc, Bethany A; Hughes, Andrew; McCall, Drew A; Coffey, Alexander; Barton, Victoria L; Bass, Deana; Beckles, Angela L; Bowes, Robert B; Byrd, David J; Fitzpatrick, Nora S; Greenwood, Sheila M; Gruson, Barbara; Holderfield, Stephanie A; Kasper, Maren M; Patton, Lynne M; Petty, Timothy J; Youngblood, Richard A; Williams, Raffi; Browning, Austin G; Gribbin, William J; Dendas, Michael W; Smith, Cooper J. EOP/WHO; DeFelice, Joseph J; Thompson, Amy C; Demarzo, Benjamin E; Delahoyde, Abigail M; Coressel, Jacie; Bacon, James A; Marzol, Adolfo F; Kurtz, R. Hunter; Burley, Michael N; Eagles, David T; Shosky, John E; Alexander, Mason; Gibbs, John; Gormley, Joseph M; Bourne, Christopher M; Joy, Johnson P; Hobbs, Benjamin R; Gaines, Ralph H; Mills, Allison F; Woll Jr, David C; Appleton, Seth D; Bright, Michael R; Ludlow, Ashley; Kelley, Michael J; Wade, Dana T; Brown, Christina M; Hunter, Matthew F; Roget, Gisele G; Rackleff, Neal J; Farias, Anna Maria; Haller, Julia Z; Bravacos, John G; Smith, Cooper J; Garza, Sarah J; Fallowfield, Linda  
**Cc:** Simpson, Kevin M  
**Subject:** Ethics Briefing

This month's training will be on procurement.

**From:** Shuford, Campbell - OSEC, Washington, DC

**Sent:** 14 Aug 2017 20:56:32 +0000

**To:**

JaRon.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;kipp.kranbuhl@treasury.gov;donovana@cfdi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;thomas.klobucar@va.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J - FS;Karen.Sanders@va.gov;christopher.d.prandoni@deq.eop.gov;kathleen.klink@va.gov;michael.k.adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;sfishergoad@denali.gov;martin.john.r@dol.gov;thomas.klobucar@va.gov;Braga, Katherine - OSEC

**Cc:** Boswell, Kristi - OSEC, Washington, DC;Bojes, Gary - RD, Washington, DC

**Subject:** Workforce Table of Recommendations

**Attachments:** Rural Workforce Compiled Recommendations.docx, Rural Workforce Compiled Recommendations.docx

All,

Attached is a table of compiled Workforce recommendations. Please review and be prepared to talk about ways that your agency can contribute, not only to any recommendations your agency submitted, but also to those submitted by others. Stemming from what we hope is a fruitful discussion tomorrow we will be asking everyone to electronically submit ways that your agency can contribute to furthering any particular recommendation. We hope that this will get us to a place where we are able to develop an action plans around implementing recommendations.

Please note that we recognize not every agency will be able to contribute to all recommendations.

There will be no call-in number for tomorrow. We look forward to seeing each of you here in the Whitten Building (1400 Jefferson Dr. SW, Washington D.C., Room 107. Please check in with Security when you arrive.)

To those who submitted your recommendations late, they are not reflected in the attached compilation document. Please be prepared to discuss when appropriate during tomorrow's meeting.

Thank you,  
Kristi and Campbell

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Table of Recommendations: Rural Workforce 8-11-2017

Item	Work-group	Change TYPE	Recommendation	Departments / Agencies	Thematic Tag	Current Programs	Next Steps
1	WF	IC	(b)(5) Deliberative Privilege	HUD, Byrd	-	Rural Gateway Clearinghouse, Office of Rural Housing and Economic Development, Office of Community Planning and Development	(b)(5) Deliberative Privilege
2	WF	IC		Denali, Fisher-Goad	-	Rural Alaska Maintenance Partnership (RAMP)	-

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

3	WF	PC IC	(b)(5) Deliberative Privilege	DOL, Metheny	Vets	Jobs Veterans State Grant (JVSG), Homeless Veteran Reintegration Program (HVRP), TAP, <a href="http://www.benefits.va.gov/tap/">http://www.benefits.v a.gov/tap/</a> , USDA National Ag Library Resources, USDA AMS Veterans Programs	(b)(5) Deliberative Privilege
4	WF	IC		DOL, Qualter	-	(b)(5) Deliberative Privilege	

(b)(5) Deliberative  
Privilege

5	WF	LC RC PC IC	(b)(5) Deliberative Privilege	DOL, Gilbert	Healthcare	-	(b)(5) Deliberative Privilege
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6	WF	PC IC	(b)(5) Deliberative Privilege	DOL, Gilbert	-	Workforce Innovation and Opportunity Act (WIOA)	(b)(5) Deliberative Privilege
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HUD-17-0393-C-000762

7	WF	PC IC	(b)(5) Deliberative Privilege	DOL, Pasternak	Ag	H-2A Temporary Agricultural Visa Program	(b)(5) Deliberative Privilege
8	WF	LC RC		USDA, Hooper	Ag	RD Farm Worker Housing programs under Section 514 and Section 516 of the Housing Act of 1949.	

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

							would take approximately 2 years.
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9	WF	PC	(b)(5) Deliberative Privilege	USDA, Delaney	Ag,Vets	Section 502 Direct and other Rural Development programs	-
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(b)(5) Deliberative Privilege

DAY REPORT RECOMMENDATIONS

Rural Workforce Work Group

#1

DEPARTMENT/AGENCY/OFFICE: HUD/Office of Community Planning and Development

POINT OF CONTACT (name/phone/email): David Byrd, Sr. Advisor, 202-402-973, david.j.byrd@hud.gov

WORKING GROUP: Rural Workforce

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#2

DEPARTMENT/AGENCY/OFFICE: Denali Commission

POINT OF CONTACT (*name/phone/email*): Sara Fisher-Goad/907-301-0103/sfishergoad@denali.gov

WORKING GROUP: Rural Workforce

---

(b)(5) Deliberative Privilege

#3

**DEPARTMENT/AGENCY/OFFICE:** U.S. Department of Labor, Veterans' Employment and Training Service

**POINT OF CONTACT:** Bill Metheny, (202) 693-4739, metheny.william.p@dol.gov

**WORKING GROUP:** Rural Workforce

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#4

**DEPARTMENT/AGENCY/OFFICE:** The US Department of Labor, Employment and Training  
Administration, Office of Apprenticeship

**POINT OF CONTACT (*name/phone/email*):** Michael Qualter, 202 693 3014

**WORKING GROUP:** Rural Workforce

---

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#5

**DEPARTMENT/AGENCY/OFFICE:** Department of Labor/Employment and Training Administration

**POINT OF CONTACT** (*name/phone/email*): Gay Gilbert, 202-693-2700, gilbert.gay@dol.gov

**WORKING GROUP:** Rural Workforce

---

(b)(5) Deliberative Privilege

#6

**DEPARTMENT/AGENCY/OFFICE:** Department of Labor/Employment and Training Administration

**POINT OF CONTACT** (*name/phone/email*): Gay Gilbert, 202-693-2700, gilbert.gay@dol.gov

**WORKING GROUP:** Rural Workforce

---

(b)(5) Deliberative Privilege

#7

**DEPARTMENT/AGENCY/OFFICE:** The US Department of Labor, Employment and Training

**Administration, Office of Foreign Labor Certification**

**POINT OF CONTACT (*name/phone/email*):** Brian Pasternak, 202 513 7379, pasternak.brian@dol.gov

**WORKING GROUP:** Rural Workforce

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#8

DEPARTMENT/AGENCY/OFFICE: USDA/RD/RHS

POINT OF CONTACT (*name/phone/email*): Bryan Hooper

WORKING GROUP: Rural Workforce

---

(b)(5) Deliberative Privilege

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 27 Jul 2017 20:50:37 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
than.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.  
gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl  
@treasury.gov;donovana@cfdi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;be  
nnett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-  
brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;reb  
ecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington,  
DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs,  
John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-  
ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.b  
enton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;Adcock,  
Rebeckah - OSEC, Washington, DC

**Subject:** ARPTF ED Workgroup Meeting

**Attachments:** List of Programs ED Workgroup.docx, ARPTF Recommendation Doc Final.docx,  
ED Workgroup Priorities List Updated 2.docx

Thank you all for attending our workgroup meeting today.

As discussed, please fill out the worksheet and have ready to submit by August 8<sup>th</sup>.

We will let you know ASAP where to send the recommendation worksheets once we have that worked out.

I have attached a few documents:

- List of programs that I have received up to this point. If your agency is not on our document please send this to me asap!
- Recommendation Worksheet
- Goals and Strategies Document

If you have any questions please feel free to reach out!

Thanks,

Tim

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## HUD

### CPD Rural-related Programs

- Rural Gateway Clearinghouse
  - Information center for technical assistance, training, and info resources to support rural housing and economic development
- State-administered CDBG funds
  - Funding eliminated in POTUS FY2018 budget, final amount to be set by Congress.
- *Colonias* CDBG program
  - Specifically for communities near the US-Mexico border.
  - Funding eliminated in POTUS FY2018 budget, final amount to be set by Congress.
- Rural Housing Stability Assistance Program (RHSP)
  - Mission: Assist individuals and families who are homeless, at risk of homelessness, or in the worst housing situations within a rural county
  - Funding: Authorized under the McKinney-Vento Act, no funding appropriated to date
- Rural Capacity Building for Community Development and Affordable Housing
  - Mission: Competitive Grants Awarded to National Non-Profits that Provide Financial assistance, education and technical assistance to CDCs and CHDOs on Community Development Activities (Open to All National Non-Profits Working in Rural America)
  - Challenges (b)(5) Deliberative Privilege
  - Funding: \$5 million in FY2017, eliminated in POTUS FY2018 budget.

### CPD Rural-related Partnerships

- HUD-USDA Rural and Tribal Technical Assistance Strategy Working Group
  - Meets bi-weekly via conference calls
  - Partners: HUD (Office of Rural Housing and Economic Development), USDA, Appalachian Regional Commission (ARC), Delta Regional Authority (DRA)
- Interagency Working Group on Cooperative Development (IWGCD)
  - Quarterly Conference call
  - Lead: USDA.
  - Partners: HUD, SBA, HHS, Labor, Education, VA, Treasury, Interior, DOJ, FEMA.
- Local Food Local Places Interagency Working Group
  - Create economic development through developing local food systems in small towns and rural areas
  - Lead: EPA
  - Partners: HUD, USDA, Appalachian Regional Commission (ARC), Delta Regional Authority (DRA)
- Federal Interagency Working Group on Environmental Justice – Rural Communities Focus Group
  - Leads: EPA and USDA
  - Partners: HUD, Commerce, Labor, Interior, DOJ, DOE, Education, NOAA, DHS, GSA, SBA, Corporation for National and Community Service.
  - Created by previous administration's Executive Order 12898

#### HUD ConnectHome:

- ConnectHome is a platform for public-private collaboration to improve educational, employment and health outcomes of HUD-assisted households by narrowing the digital divide. HUD launched the ConnectHome demonstration program in July of 2015, in partnership with the nonprofit EveryoneOn, a 501(c)(3) nonprofit whose mission it is to narrow the digital divide. The early focus of ConnectHome was to close the “homework gap” in the 28 communities selected for participation. These communities span the entire country, including metropolitan areas, cities, counties, and a tribal nation.
- ConnectHome now seeks to accelerate this success and is expanding to an additional 100 communities with a 25% set-aside for rural and tribal communities. Bringing these vital services to all HUD-assisted households in expansion communities the expansion of ConnectHome will continue to focus on closing the homework gap but will also emphasize the benefits to all residents of connecting to the Internet. There are many important benefits to in-unit connectivity and training: reduced social isolation (especially important for seniors and disabled residents), increased employment opportunities, and greater access to health information and services (e.g. telemedicine/online prescriptions).

### **U.S. Department of Education Rural Programs & Grants**

Rural Education Achievement Program (REAP) – Office of School Support and Rural Programs (SSRP) within Office of Elementary and Secondary Education (OESE)

Rural Low-Income Schools (RLIS) grants

Small, Rural School Achievement (SRSA) grants

Title I alternative formula for small local education agencies (LEAs) – Office of State Support (OSS) within OESE.

Title II, Part A added flexibility for teachers who teach multiple subjects in SRSA-eligible LEAs - OSS

Title III allowing small LEAs with too few English Learners to qualify for grants to apply in consortium with other LEAs - OSS

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Perkins Career and Technical Education grants – OCTAE

Native American Career and Technical Education Program (NACTEP) grants – OCTAE

Tribally Controlled Postsecondary Career and Technical Institutions Program (TCPCTIP) – OCTAE

Promise Neighborhoods program – Office of Innovation and Improvement (OII)

Education Innovation and Research (EIR) program – OII

Regional Education Laboratories (RELs) program – Institute of Education Sciences (IES)

Kentucky Rural College Readiness Partnership – REL Appalachia

Rural Education Research Alliance – REL Central

Iowa Learning and Technology Networked Improvement Community – REL Midwest

Midwest Career Readiness Research Alliance – REL Midwest

Alliance for American Indian/Alaska Native Success – REL Northwest

Networked Rural Washington College Success Collaborative – REL Northwest

Florida Career Readiness – REL Southeast

Improving Schools in Mississippi – REL Southeast

Oklahoma Rural Schools Research Alliance – REL Southwest

Arizona Partnerships for Education and Career Success – REL West

California Rural Partnerships Alliance – REL West

Central Valley Rural Education and Health Alliance – REL West

Education Research Grants Program – National Center for Education Research (NCER) within IES

Special Education Research Grants Program – National Center for Special Education Research (NCSE) within IES

Education Research & Development Center on Improving Rural Education – NCER within IES

National Education Technology Plan (NETP) – Office of Educational Technology (OET)

Infrastructure Guide - OET

Future Ready Initiatives – OET

Native American and Alaska Native Children in School grants – Office of English Language Acquisition (OELA)

TRIO Training – Office of Postsecondary Education (OPE)

## GEAR UP grants – OPE

American Indian Vocational Rehabilitative Services program – Office of Special Education and Rehabilitative Services (OSERS)

## FCC

- The Connect America Fund provides support to accelerate broadband build-out to communities unserved and underserved by broadband.
- The Schools and Libraries Program (also known as the "E-Rate" program) provides support to schools and libraries seeking broadband services.
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- The Lifeline Program assists low-income customers by helping to pay for monthly charges for broadband and telephone service.

## Department of the Interior Support for Rural Communities

The Department of the Interior has many programs which impact rural America but few that are targeted specifically for rural areas.

The Bureau of Land Management is responsible for managing significant acreage in the Western United States to support grazing, forestry, energy and mineral development, recreation and conservation. This role is an important input for rural natural resource development, recreation and ranching economies.

The Bureau of Indian Affairs delivers programs to tribes across the Nation, many of which are located in rural areas. These programs range from support for infrastructure such as irrigation projects to natural resources management, law enforcement and operation of schools for Indian education.

The Bureau of Reclamation (BOR) is the primary provider of water in the west. As a result of this role, BOR delivered water is an important input to farming, ranching and a broad range of rural economic development activities which rely on water. Specifically, BOR implements Rural Water projects which ensure rural communities have access to safe drinking water.

Interior also frequently partners with landowners in the agricultural and ranching communities. For example, the Fish and Wildlife Service's Partners for Fish and Wildlife program provides technical and financial assistance to private landowners and Tribes who are willing to work with us and other partners on a voluntary basis to help meet the habitat needs of our Federal Trust Species.

A list of grant/financial assistance programs with projects supporting such initiatives in FY 2016 is attached. Many other programs offer similar support to rural communities but are not specifically targeted to agriculture or economic development.

## DOL

The employment and training grant programs, all of which are partners in American Job Centers in rural, suburban and urban areas, include:

- Workforce Innovation and Opportunity (WIOA) Adult program (primarily serves low-income adults and adults with barriers to employment)
- WIOA Dislocated Worker (for adults experiencing a layoff or other dislocation)
- WIOA Youth (for disadvantaged youth, primarily out of school youth)
- Wagner-Peyser Employment Services (universal access program)
- State Unemployment Insurance
- Trade Adjustment Assistance
- Youthbuild
- Reentry Employment Opportunities
- Senior Community Service Employment Program (recommended for elimination in the FY 18 CJ)
- National Farmworker Jobs Program (recommended for elimination in the FY 18 CJ)
- Indian and Native American Program

States can apply for National Dislocated Worker Grants, which provide additional funding to provide services to reemploy laid-off workers in response to layoff events causing significant job losses. The FY 18 CBJ proposes to decrease NDWGs to \$117 million, of which \$66,000,000 will be provided as grants to Appalachian communities, and \$51,000,000 will be reserved for mass layoff and disaster-relief employment to areas affected by disasters.

Time-limited competitive grant programs include:

- ***TechHire Initiative.*** The \$100 million initiative is training and connecting workers, especially low-skill individuals with barriers to training and employment, to a good job in technology and other in-demand fields.
  - TechHire also supports the scaling up of evidence-based strategies, such as accelerated learning, work-based learning, and Registered Apprenticeships and targeting nontraditional approaches to re-skilling like “coding boot camps” and high-quality online courses (versus university/community college settings).
  - The TechHire Funding Opportunity Announcement (FOA) encouraged regional partnerships to apply and support smaller scale projects and programs serving rural communities.
- ***Strengthening Working Families Initiative (SWFI).*** The Department has awarded \$54 million in grants to help parents obtain affordable, quality child care necessary to pursue education and training opportunities leading to good jobs in growing industries. The grants support public-private partnerships that bridge gaps between local workforce development and child-care systems.
  - The SWFI FOA removed the funding threshold to accommodate a range of applicants and models, including rural single or consortium applicants.
  - Rural and smaller communities who may have had a need for only moderate amounts of funds were encouraged to apply and to collaborate through regional partnerships or with other regions to support smaller-scale projects.
  - The FOA also encouraged alignment with federal place-based partnerships such as Promise Zones, Rural Integration Models for Parents and Children to Thrive (IMPACT) Demonstration, and Investing in Manufacturing Partnership Communities, among others.

- **Trade Adjustment Assistance Community College and Career Training (TAACCCT).** Through a targeted appropriation over four years, the Department awarded \$1.9 billion over four years to institutions of higher education which offer programs that can be completed in two years or less; the majority are public community and technical colleges.
- **America's Promise.** The Department awarded \$111 million to 23 regional workforce partnerships to create or expand regional workforce partnerships between employers, economic development, workforce development, community colleges, training programs, K-12 education systems, and community-based organizations to support a range of sector-driven strategies, including work-based learning, classroom instruction, and competency-based education.
- **Apprenticeship grants.** The Department has awarded several grants and contracts to accelerate and expand apprenticeship opportunities and grow the use of apprenticeships in new industries.
  - **State Apprenticeship Grants.** The Department of Labor awarded \$50.5 million in grants to help states develop and implement comprehensive strategies to support apprenticeship expansion.
  - **National Industry and Equity Partners.** The Department awarded 10 ApprenticeshipUSA Industry Intermediary Contracts to national organizations to start or scale apprenticeship programs that meet the occupational and skill needs of their industries. The Department also awarded four contracts to workforce intermediaries, including community-based organizations; labor organizations; and workforce organizations to develop regional “opportunity partnerships” across the nation.
  - **State Accelerator Grants.** The Department of Labor awarded \$10.4 million in grants to 51 states and territories, plus the District of Columbia. The recipients received \$200,000 to help integrate apprenticeship into their education and workforce systems; engage industry and other partners to expand apprenticeship to new sectors and new populations at scale; conduct outreach and work with employers to start new programs; promote greater inclusion and diversity in apprenticeship; and develop statewide and regional strategies aimed at building state capacity to support new apprenticeship programs.
  - **American Apprenticeship Initiative.** The Department competitively awarded \$175 million in grant funds to provide a catalyst in supporting a uniquely American Apprenticeship system that meets our country's particular economic, industry and workforce needs.

## Treasury

Treasury's Community Development Financial Institutions Fund (CDFI Fund) works to spur economic growth, job creation, and opportunity in our nation's distressed and underserved communities by offering targeted resources and innovative programs to leverage federal dollars with private sector capital. The CDFI Fund administers a range of grant, tax credit and loan programs. Eligibility and eligible use of funding varies by program.

Program	Purpose	FY 17
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		Funding
<b>CDFI Program</b>	Provides Financial Assistance and Technical Assistance awards to certified and emerging CDFIs to sustain and expand their services and to build their technical capacity. Includes funding for the Native American CDFI Assistance Program and the Healthy Food Financing Initiative.	\$196 million
<b>Bank Enterprise Award Program</b>	Provides monetary awards to FDIC-insured banks for increasing their investments in low-income communities and/or in CDFIs.	\$23 million
<b>New Markets Tax Credit Program</b>	Provides tax allocation authority to certified Community Development Entities (CDEs), enabling investors to claim tax credits against their federal income taxes. The CDEs, in turn, use the capital raised to make investments in low-income communities.	\$3.5 billion in authority
<b>CDFI Bond Guarantee Program</b>	Guarantees the full amount of notes or bonds issued to support CDFIs that make investments for eligible community or economic development purposes. These bonds or notes support CDFI lending and investment by providing a source of long-term, patient capital.	\$500 million guarantee level
<b>Capital Magnet Fund</b>	Offers competitively awarded grants to finance affordable housing solutions for low-income people and low-income communities nationwide.	\$120 million

The CDFI Fund programs targets rural or non-metropolitan areas characterized by higher distress: impoverished, low-income, Native-American, and non-metropolitan communities with limited access to capital and credit. For example:

- An estimated 26.2% of NMTC investments in FY2015 were made in non-metro areas, exceeding the proportion of persons living in non-metro areas by over 10 percentage points.
- Over 60% of investments and transactions by Native CDFI awardees are located in Native-American lands, which are predominantly in rural areas and some of the most distressed regions in the nation.
- CDFIs drive investments deeper into higher distress areas, including persistently poor counties (mostly rural) that have experienced poverty rates above 20% for the last three decades. Many of these areas are located in Appalachia.
- Over 19% of investments and transactions by CDFI awardees are located in persistently poor counties, primarily in rural areas. In addition, many certified CDFIs are headquartered in non-metropolitan areas. A total of 178 certified CDFI headquarters (18 percent of the industry) are in Persistent Poverty Counties where 6.6 percent of the U.S. population resides.
- A total of 225 CDFI headquarters (23 percent of the industry) are located in non-metropolitan counties where 14 percent of the U.S. population resides.



**180 DAY REPORT**  
**RECOMMENDATION SUBMISSION TEMPLATE**

**DATE -**

**DEPARTMENT/AGENCY/OFFICE:**

**POINT OF CONTACT (*name/phone/email*):**

**WORKING GROUP:**

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1. **Recommendation:** *Identify the recommendation that should be included in the 180 day report.*

**What has already been accomplished?**

2. **Goal or Strategy:** *What goal and strategy does this fall under?*

- **Goal:**
- **Strategy:**

3. **Change Type:** *Is the recommendation for a legislative, regulatory or policy change?*

☐

**Legislative Change**

☐

**Regulatory Change**

☐

**Policy Change**

4. **Rationale:** *Provide reasoning and brief support for the recommendation.*

**Partnerships:** *Are there any joint efforts or partnerships that support this recommendation?*

**Stakeholders:** *Were any stakeholder suggestions relevant to this recommendation?*

5. **Potential Impacts:** *Define possible outcomes following recommendation implementation.*

6. **Next Steps:** *Identifies a timeline, due dates and next steps to pursue the recommendation.*



### **Goals for Economic Development Workgroup**

(b)(5) Deliberative Privilege

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 9 Aug 2017 12:57:35 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;na  
than.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.  
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enton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;Adcock,  
Rebeckah - OSEC, Washington, DC

**Cc:** Brooks, Michele - RD, Washington, DC;Bojes, Gary - RD, Washington,  
DC;Boehlert, Jason;Morris, Tom (HRSA);Martin, John R - ETA

**Subject:** Canceled: ARPTF ED Workgroup Meeting

**Attachments:** List of Programs ED Workgroup.docx, ARPTF Recommendation Doc Final.docx,  
ED Workgroup Priorities List Updated 2.docx

**Importance:** High

Good Morning All,

Sorry for the last minute change. Unfortunately, we are having to reschedule this meeting due to  
multiple issues.

If you haven't sent in your recommendation work sheets, please do so. I will circulate what I have  
received at the end of the day today.

We will reschedule this meeting as soon as possible. Again, we apologize for the last minute change!

Thank you!

This electronic message contains information generated by the USDA solely for the intended  
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If you believe you have received this message in error, please notify the sender and delete the  
email immediately.

## HUD

### CPD Rural-related Programs

- Rural Gateway Clearinghouse
  - Information center for technical assistance, training, and info resources to support rural housing and economic development
- State-administered CDBG funds
  - Funding eliminated in POTUS FY2018 budget, final amount to be set by Congress.
- Colonias CDBG program
  - Specifically for communities near the US-Mexico border.
  - Funding eliminated in POTUS FY2018 budget, final amount to be set by Congress.
- Rural Housing Stability Assistance Program (RHSP)
  - Mission: Assist individuals and families who are homeless, at risk of homelessness, or in the worst housing situations within a rural county
  - Funding: Authorized under the McKinney-Vento Act, no funding appropriated to date
- Rural Capacity Building for Community Development and Affordable Housing
  - Mission: Competitive Grants Awarded to National Non-Profits that Provide Financial assistance, education and technical assistance to CDCs and CHDOs on Community Development Activities (Open to All National Non-Profits Working in Rural America)
  - Challenges: (b)(5) Deliberative Privilege
  - Funding: \$5 million in FY2017, eliminated in POTUS FY2018 budget.

### CPD Rural-related Partnerships

- HUD-USDA Rural and Tribal Technical Assistance Strategy Working Group
  - Meets bi-weekly via conference calls
  - Partners: HUD (Office of Rural Housing and Economic Development), USDA, Appalachian Regional Commission (ARC), Delta Regional Authority (DRA)
- Interagency Working Group on Cooperative Development (IWGCD)
  - Quarterly Conference call
  - Lead: USDA.
  - Partners: HUD, SBA, HHS, Labor, Education, VA, Treasury, Interior, DOJ, FEMA.
- Local Food Local Places Interagency Working Group
  - Create economic development through developing local food systems in small towns and rural areas
  - Lead: EPA
  - Partners: HUD, USDA, Appalachian Regional Commission (ARC), Delta Regional Authority (DRA)
- Federal Interagency Working Group on Environmental Justice – Rural Communities Focus Group
  - Leads: EPA and USDA
  - Partners: HUD, Commerce, Labor, Interior, DOJ, DOE, Education, NOAA, DHS, GSA, SBA, Corporation for National and Community Service.
  - Created by previous administration's Executive Order 12898

#### HUD ConnectHome:

- ConnectHome is a platform for public-private collaboration to improve educational, employment and health outcomes of HUD-assisted households by narrowing the digital divide. HUD launched the ConnectHome demonstration program in July of 2015, in partnership with the nonprofit EveryoneOn, a 501(c)(3) nonprofit whose mission it is to narrow the digital divide. The early focus of ConnectHome was to close the “homework gap” in the 28 communities selected for participation. These communities span the entire country, including metropolitan areas, cities, counties, and a tribal nation.
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Program	Purpose	FY 17
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The CDFI Fund programs targets rural or non-metropolitan areas characterized by higher distress: impoverished, low-income, Native-American, and non-metropolitan communities with limited access to capital and credit. For example:

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**180 DAY REPORT**  
**RECOMMENDATION SUBMISSION TEMPLATE**

**DATE -**

**DEPARTMENT/AGENCY/OFFICE:**

**POINT OF CONTACT (*name/phone/email*):**

**WORKING GROUP:**

---

1. **Recommendation:** *Identify the recommendation that should be included in the 180 day report.*

**What has already been accomplished?**

2. **Goal or Strategy:** *What goal and strategy does this fall under?*

- **Goal:**
- **Strategy:**

3. **Change Type:** *Is the recommendation for a legislative, regulatory or policy change?*

☐

**Legislative Change**

☐

**Regulatory Change**

☐

**Policy Change**

4. **Rationale:** *Provide reasoning and brief support for the recommendation.*

**Partnerships:** *Are there any joint efforts or partnerships that support this recommendation?*

**Stakeholders:** *Were any stakeholder suggestions relevant to this recommendation?*

5. **Potential Impacts:** *Define possible outcomes following recommendation implementation.*

6. **Next Steps:** *Identifies a timeline, due dates and next steps to pursue the recommendation.*



### **Goals for Economic Development Workgroup**

(b)(5) Deliberative Privilege

**From:** Bojes, Gary - RD, Washington, DC  
**Sent:** 25 Aug 2017 10:26:44 +0000  
**To:** Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;nathan.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;donovana@cfdi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph  
H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs, John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.benton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;peter.j.potochney.civ@mail.mil;Delaney, John - RD, Washington, DC;Torrez, Martha - RD, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC;Braga, Katherine - OSEC;Bojes, Gary - RD, Washington, DC;Miller, Jannine - OSEC, Washington, DC  
**Cc:** Bojes, Gary - RD, Washington, DC;Braga, Katherine - OSEC;Page, Tim A. - OSEC, Washington, DC  
**Subject:** FW: Agriculture and Rural Prosperity Task Force - Conference Call (800) 981-3173 Conf 4326#  
**Attachments:** Agriculture and Rural Prosperity Task Force - Conference Call (800) 981-3173 Conf (b)(6)

Good morning Economic Development Team  
Inviting all to an Agriculture and Rural Prosperity Task Force working group teleconference for Tuesday August 29 at 1:30.

We will discuss Recommendations and next steps.

Invite forwarded for Rebeckah and Tim.

Thanks

Gary A. Bojes, Ph.D. | Senior Level Program and Policy Advisor  
Rural Development  
Rural Utilities Service  
U.S. Department of Agriculture  
1400 Independence Ave., S.W. | Washington, D.C. 20250  
Phone: 202.720.1265  
[www.rurdev.usda.gov](http://www.rurdev.usda.gov)

"Committed to the future of rural communities"  
"Estamos dedicados al futuro de las comunidades rurales"

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rk Group\nRebeckah (to cover for Tim) please distribute to the Economic De
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**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 29 Oct 2017 16:18:36 +0000  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Cytryn, Jen B. EOP/WHO (Intern); Selnick, Darin S. EOP/WHO; Zadrozny, John A. EOP/WHO; Blase, Brian C. EOP/WHO; Bonvillian, Marcus D. EOP/WHO; Hudson, Renee R. EOP/WHO; Pence, Laura C. EOP/WHO; Amin, Stacy C. EOP/WHO; Grieco, Christopher K. EOP/WHO; Lucas, Jane B. EOP/WHO; Pataki, Tim A. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Heilig, Rebecca B. EOP/WHO; Giuliani, Andrew H. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; Armstrong, Rebekah W. EOP/OVP; Grogan, Joseph J. EOP/OMB; Kraninger, Kathleen L. EOP/OMB; Marten, Lexi N. EOP/OMB; Riggs, Kyle S. EOP/OMB; Cordish, Reed S. EOP/WHO; Liddell, Christopher P. EOP/WHO; Georges, Liza B. EOP/WHO; Moorhead, Quellie U. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Chester, Kemp L. EOP/ONDCP; Talbot, Eric S. EOP/NSC; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Ditto, Jessica E. EOP/WHO; Schlapp, Mercedes V. EOP/WHO; Nasim, Laura F. EOP/WHO; Campau, Anthony P. EOP/OMB; Nina.Schaefer@hhs.gov; Bell, Kathryn (HHS/IOS); Barnett, Gary E. (OAG); Bressack, Leah (ODAG); Bumatay, Patrick (ODAG); Justin.matthes@hq.dhs.gov; Clancy, Carolyn; Sandbrink, Friedhelm; Meyer, Laurence; thomas.p.mccaffery.civ@mail.mil; STEPHCW; THOMASWJ; Nicole D Sobotka; John L Lombardi; Julia F. Brannigan; DANIELVB; JAMESMR6@dni.gov; Cavano, Julianna L; Atkins, Diana E CTR OSD HA (US); Demartino, Robert E CAPT USPHS (US); Cline, Christine M; Welzant, Phil; Daniel.Kowalski@treasury.gov; Shirlena.McIntyre@treasury.gov; jonathan.fishman@treasury.gov; Esquith, David; Dickard, Norris; Gibbs, John; Conway, Molly E - OSEC; Dorey, David R - SOL; Stroman, Ronald A - Washington, DC; Abram, Anna; Perez-Rivera, Diana (CMS/OA); PETERLIN, MEGHANN K  
**Subject:** PCC: Opioids (WH)

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, November 3 at 10:30 AM. We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=JFYGMY3KQ8>.

Read ahead materials will circulate prior to the meeting.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

DPC: John Zadrozny

NEC: Brian Blase

NEC: Marco Bonvillian

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

WHCO: Chris Grieco

WHCO: Jane Lucas

OLA: Tim Pataki

OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan  
OMB: Kathy Kraninger  
OMB: Kyle Riggs  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer  
DOD: Thomas McCaffery/Robert Demartino  
State: Brooke Darby/James Walsh  
Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway/David Dorey  
ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6)

(c) | 202-456-3251 (o)

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 14 Oct 2017 21:41:48 +0000  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Gibbs, John; Chretien, JP EOP/OSTP; Peterson, Chad S; Blase, Brian C. EOP/WHO; Clancy, Carolyn; Campau, Anthony P. EOP/OMB; Fiddler, Leah C. EOP/NSC; Armstrong, Rebekah W. EOP/OVP; Dickard, Norris; Cline, Christine M; Bressack, Leah (ODAG); Demartino, Robert E CAPT USPHS (US); Cytryn, Jen B. EOP/WHO (Intern); Koenig, Andrew D. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; jamesmr6@dni.gov  
**Cc:** Harris, Jeffrey M. EOP/OMB; Peterlin, Margaret JA; Grieco, Christopher K. EOP/WHO; Bumatay, Patrick (ODAG); David.Park@treasury.gov; Bell, Kathryn (HHS/IOS); Schlapp, Mercedes V. EOP/WHO; Nasim, Laura F. EOP/WHO  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** OPIOID FACTS - HHS.DOCX, OPIOID FACTS - INTERDICTION.DOCX, PCC Opioids Agenda 10.20.17 v2.docx, Workplan Draft v.3.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

Today's meeting is at 3 PM. The group will meet in the EEOB 350.

If you have not done so already, please complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials are attached (*please notice the additional attachment*).

Confirmed Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Andy Koenig

OPL: Rebecca Heilig

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: Stephanie Xu

ONDCP: Chip Muir

ONDCP: Kemp Chester

NSC: Eric Talbot  
WHComms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Kathryn Bell  
DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Dr. Friedhelm Sandbrink  
DOD: CAPT Robert Demartino  
State: Acting DAS Brooke Darby  
Treasury: Jennifer Fowler  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Thomas Janes  
USPIS: Ronald Stroman  
CBP: Meghann K. Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House	Domestic Policy Council
(b)(6)	(c)   202-456-3251 (o)

## Overview of Opioid Epidemic in the U.S.

### *Impact of Epidemic*

- Addressing the prescription opioid and heroin overdose epidemic in the United States is a top priority for the Administration.
- Over the past 15 years, communities and families across our Nation have been impacted by the consequences of increasing prescription and illicit opioid abuse, addiction, and overdose.
- The opioid epidemic knows no bounds – people of every class, creed, color, age and sex have been touched by this public health crisis.
- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- Drug overdose deaths are now the leading cause of injury death in the United States – outnumbering deaths from car crashes or gun-related deaths.
- In 2015, there were more than 52,000 drug overdose deaths, and more than 33,000 of these deaths involved a prescription and/or illicit opioid.
- In 2015, 37 states had more drug overdose deaths than deaths from motor vehicle traffic crashes and 31 states had more drug overdose deaths than firearm-related deaths.
- Overdose deaths involving prescription opioids have quadrupled since 2000 and deaths involving heroin increased more than 300% between 2010 and 2015.
- Since 2000, more than 300,000 Americans have died from an overdose involving prescription or illicit opioids.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g, fentanyl and fentanyl analogs); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. in 2016 – more overdose deaths than ever recorded in U.S. history.
- The rapid proliferation of illicitly made fentanyl and other highly potent synthetic opioids into the illicit drug supply is the main driver of the increase in overdose deaths in recent years.
- Importantly, many drug users do not know they are being exposed to illicit fentanyl or other synthetic opioids. These opioids are being mixed with heroin, sold alone as heroin, pressed into counterfeit tablets to look like commonly abused prescription opioids or benzodiazepines, and being mixed (often unknowingly) with other illicit drugs like cocaine or methamphetamine.
- This lack of awareness and resultant unpredictability in the illicit drug supply is significantly increasing risk for a fatal overdose.
- In addition to driving up deaths involving opioids, illicit fentanyl and fentanyl analogs are also contributing to rising numbers of deaths involving cocaine and other stimulants.
- Along with deaths, we have seen numerous other indicators of the opioid problem worsen in the past decade:
  - Between 2005 and 2014, the national rate of opioid-related inpatient states increased 64% and the rate of opioid-related ED visits increased 99%

- Rates of hepatitis C and B have been rising, especially among rural and suburban young people who are injecting opioids.
- In 2015, the U.S. experienced the largest outbreak of HIV in recent history in Scott County, Indiana where more than 200 HIV cases were identified in this small county; over 90% of the cases were co-infected with HCV
- A recent study by CDC estimated that the economic costs associated with opioid misuse are nearly \$80 billion per year in the U.S.
- Neonatal abstinence syndrome (NAS) and impacts on children
  - NAS hospital admissions have been increasing at rapid pace
    - Between 2003 and 2012, NAS hospital admissions increased more than fourfold – by 2012, on average, one NAS-affected infant was born every 25 minutes in the United States
    - NAS resulted in 67,869 hospital days in 2003 compared to 291,168 in 2012
    - For an infant affected by NAS, the hospital stay was nearly 3.5 times as long (16.57 hospital days compared with 4.98 for a non-NAS patient)
  - Rural areas have been more impacted than urban areas
    - From 2004 to 2013, the incidence of NAS increased from 1.2 to 7.5 per 1000 hospital births among rural infants and from 1.4 to 4.8 per 1000 births among urban infants
    - From 2004 to 2013, the frequency of hospital deliveries complicated by maternal opioid use increased from 1.3 to 8.1 per 1000 hospital deliveries among rural mothers and from 1.6 to 4.8 per 1000 hospital deliveries among urban mothers
  - There is wide variation in NAS incidence across states
    - NAS incidence ranged from 0.7 cases per 1,000 hospital births in Hawaii to 33.4 cases per 1,000 hospital births in West Virginia in 2013
  - Hospital costs related to NAS are increasing
    - Mean hospital charges for NAS discharges increased from \$39,400 in 2000 to \$53,400 in 2009
    - Aggregate hospital charges for all infants with NAS in 2012 were estimated to be \$1.5 billion; approximately 80% was financed by Medicaid programs
  - The U.S. foster care system has also been impacted
    - After years of decline, the national foster care caseload has been rising over the past four years
    - Between 2011 and 2015, the number of children in care rose from 397,000 to 428,000, an 8 percent increase
    - From 2012 to 2015, the percentage of child removals from the home where parental drug abuse was a contributing factor increased 13 percent (from 28.5% in 2012 to 32.2% in 2015)—the largest percent increase compared to any other circumstance around removal.
    - Although illicit opioid abuse is often cited in the news media as the primary cause for this recent increase in foster care caseloads, there is little empirical evidence in the research literature to support this claim.
    - HHS is conducting research to better understand the relationship between substance abuse, including opioid abuse, and rising foster care caseloads.

### ***Demographics***

- Although the opioid epidemic has impacted men and women as well as a broad range of ages, race/ethnicities, and socioeconomic groups, several populations have been identified as being at particularly high risk for opioid misuse and overdose. These include:
  - Men
  - Non-Hispanic Whites and American Indians/Alaskan Natives
  - People on Medicaid
  - People who are homeless
  - People with a history of mental health problems and/or a history of any substance use
  - People with chronic pain
  - People combining opioid use with other sedating medications or alcohol
  - The highest overdose death rates for prescription opioids are found among people aged 45-54 followed by 35-44.
  - The highest overdose death rates for heroin as well as synthetic opioids (e.g., fentanyl) are among people aged 25-34 years followed by 35-44 year olds
- We also know that the population of people using heroin in the U.S. now closely resembles the population of people who have been misusing prescription opioids
  - 70-80% of current heroin users report misuse of prescription opioids prior to initiating heroin use
  - Heroin use has increased among both men and women, but increased faster among women in recent years
  - Heroin use has increased in rural and small metropolitan areas and remained high in urban areas
  - Heroin use has increased significantly among people with private insurance
  - A recent study found that prescription opioid addiction was the strongest risk factor for heroin addiction, even after accounting for demographic and other substance use factors
  - However, we also know that people using heroin report problematic use of other substances as well, including alcohol, marijuana, cocaine, and prescription tranquilizers
  - Research indicates that the majority of people overdosing on fentanyl closely resemble the heroin using population; however, reports of toxic fentanyl exposure among cocaine users and people using counterfeit benzodiazepines and oral opioids are starting to emerge

### ***Drivers of the Epidemic***

- The increases in public health harms related to opioids in the U.S. are fundamentally tied to two primary issues.
- First, the significant rise in prescribing of opioid pain medications that began in the U.S. in the mid to late 1990s.
- Not only did the volume of opioids prescribed increase, but healthcare providers began to prescribe opioids in ways that we now know are high-risk and have been associated with opioid misuse, addiction, and overdose. For example:
  - Providers started to prescribe higher doses of opioids and prescribing them for longer periods of time
  - Providers began to prescribe opioids for many different types of chronic non-cancer pain conditions that are not likely to benefit from opioids

- Providers began prescribing opioids in combination with medications like benzodiazepine anti-anxiety drugs which can substantially increase the risk for overdose
- The second primary driver of the current opioid crisis is a lack of health system and provider capacity to identify, engage, and provide individuals with high-quality, evidence-based treatment, in particular medication-assisted treatment with naltrexone, buprenorphine, or methadone, for their opioid addiction.
  - It is well-documented that the majority of people with opioid addiction in the U.S. do not receive treatment, and even among those who do many do not receive evidence-based care.
  - This lack of access to treatment is a significant contributor to rising rates of heroin and fentanyl use, rates of injection drug use, and overdose death.

### ***Emerging Signs of Progress***

- Although rates of addiction and overdose continue to increase, we are starting to see some positive changes in the U.S. For example,
  - Awareness about the dangers of prescription opioid misuse and its connection to heroin use has been increasing among the public and among health care providers
  - Youth substance use, including prescription opioid misuse, has been declining in the last decade
  - Opioid prescribing has been declining in the U.S. since 2011-2012
  - Initiation of prescription opioid misuse has been declining for the last several years and overall misuse has declined among a wide range of demographic groups
  - The medical community is more fully embracing the use of alternatives to opioids for pain care and the use of medication-assisted treatment for opioid addiction
  - More people are now receiving medication-assisted treatment for their opioid addiction

## OPIOID INTERDICTION STATISTICS

### *Opioid Epidemic Overview*

- In 2016, more than 11.5 million Americans 12 and older reported misuse of prescription opioids and nearly 950,000 reported heroin use in the past year.
- Over 2 million people had a use disorder due to prescription opioids and/or heroin in 2015.
- In 2015, thirty-seven states had more drug overdose deaths than deaths from motor vehicle traffic crashes and thirty-one had more drug overdose deaths than firearm-related deaths.
- Since 2013, we have seen a sharp increase in deaths involving synthetic opioids (e.g. fentanyl and fentanyl analogues); almost doubling in one year – from 5,544 deaths in 2014 to 9,580 in 2015.
- Preliminary data for 2016 indicate there were at least 64,000 overdose deaths in the U.S. – most overdose deaths in U.S. history – more than the 58,213 U.S. military fatalities throughout the Vietnam War, 1956 – 1975.<sup>1</sup>

### *Seizure Data*

- Mexico is the principal supplier for heroin, and a transit country for fentanyl, into the United States. Transnational Criminal Organizations (TCOs) smuggle illicit drugs across our border and distribute them to a vast U.S. drug market. Poppy cultivation in Mexico was estimated to be 32,000 hectares with a potential yield of 81 metric tons in 2016.
- The DEA's 2015 Heroin Signature Program (HSP) analyzed more than 930 samples of heroin seized in the U.S. and about 90% of the heroin was determined to be from Mexico.
- According to 2016 CBP data, 82% of the heroin interdicted was seized along our Southwest Border with Mexico.

As highlighted in the North American Drug Dialogue (NADD) Joint Strategic Assessment, synthetic opioids and precursor chemicals used to produce opioids often originate from beyond North America. China has been identified by all three countries as a primary source of illicit fentanyl (including its analogues and precursors) available in North America. Afghanistan is reportedly a major source of heroin to Canada.

- In 2013, Customs and Border Protection (CBP) seized 2 pound of fentanyl at the ports of entry. In 2016, we seized over 450 pounds of fentanyl. The latest seizure data indicates that the seizure amount will more than double in 2017.<sup>2</sup>
- In 2016, more than 1,137 domestic drug seizures involved fentanyl. This represents a 53% increase over the number of seizures in 2015 and a nearly 300% increase overall since 2014.

National Heroin Coordination Group, ONDCP  
(202) 395-6605  
17 October 2017

The number and amount of fentanyl pills, liquid, and kilograms of powder seized have each increased during this time. While fentanyl seizures are most typically in a powder, salt, or rock-like solid-state kilogram form; seized amounts of fentanyl capsules or tablets and liquid have increased in recent years. As of October 5, 2017, 941 domestic drug seizures this calendar year involved fentanyl; approximately the same number of seizures tallied in all of 2016.<sup>3</sup>

- In 2015, fentanyl was the 10<sup>th</sup> most frequently encountered drug by Federal, state, and local law enforcement nationwide as reported to the National Forensic Laboratory Information System (NFLIS) database, accounting for just over 1% (14,051) of all exhibits submitted. By mid-year 2016, fentanyl was the 7<sup>th</sup> most frequently encountered drug by law enforcement; accounting for nearly 2% (14,769) of all submitted drug exhibits. The US Census regions reporting the greatest number of law enforcement encounters with fentanyl by mid-year 2016 are the Northeast (5,711) and Midwest (5,645) followed by the South (3,237) and West (176).<sup>4</sup>
- In processing inbound international mail, the CBP seized contraband narcotics almost 27,000 times weighing in excess of 65,000 kilograms in fiscal year 2016. In this time period, the CBP seized 5.59 kilograms of fentanyl-family opioids in 26 separate seizures. As of October 5, 2017, the total fentanyl seizure for fiscal year 2017 is currently 498 kilograms, with multiple seizures still pending laboratory classification results.<sup>5</sup>
- The USPS saw over 275 million international inbound mailings in FY 2016. Of those items, there were over 10 million international express mail items and over 4 million air and surface parcels. In FY 2016, the United States Postal Inspection Service (USPIS) seized 89 pounds of heroin, 13,968 Oxycodone tablets, and fentanyl-family synthetic opioids on 36 occasions. As of July 2017, USPIS has seized over 300 mailings that contained suspected synthetic opioids.<sup>6</sup> The detection of synthetic opioids within international mail and advances in mail automation and segregation is constantly improving. In these cases, USPIS utilized intelligence derived from drug seizures, international partnerships, and strong relationships with Federal, state, local and tribal law enforcement agencies.
- Express consignment carriers reported to CBP that in fiscal year 2016, they processed over 111 million shipping bills for parcels and packages entering the United States. Each bill could contain information on more than one parcel/package.. In processing inbound express consignment parcels, the CBP seized contraband narcotics 3,900 times accounting for over 23,800 kilograms in fiscal year 2016. Of these seizures, fentanyl-family opioids accounted for 18.46 kilograms in 30 separate express consignment seizures.
- As fentanyl detection technology improves and the canine fentanyl detection program expands, the number of seizures are expected to rise. This rise will be an indicator of greater

law enforcement activity focused on fentanyl and not necessarily a primary indicator of total flow.

- Border seizures of cocaine, methamphetamine, and other synthetic drugs also continue to rise.
- Drug seizures are not an indicator of illicit flow; rather, they are reflective of enforcement activity.
- The number of countries providing advance electronic data on international mail continues to grow. This allows CBP to better target mail parcels that contain drugs and other illicit merchandise.

### ***Transnational Trafficking Organizations***

- According to DEA, Mexican Transnational Criminal Organizations (TCOs) remain the greatest criminal drug threat to the United States; no other group is currently positioned to challenge them. These TCOs maintain territorial influence over large regions in Mexico used for the cultivation, production, importation, and transportation of illicit drugs. By controlling lucrative smuggling corridors across the U.S. Southwest Border (SWB), Mexican TCOs are able to introduce multi-ton quantities of illicit drugs into the United States on a yearly basis. The poly-drug portfolio maintained by Mexican TCOs consists primarily of heroin, methamphetamine, cocaine, marijuana, and to a lesser extent, fentanyl.<sup>7</sup>
  - Pittsburgh, Pennsylvania: Mexican TCOs have established routes for the transportation of South American and Mexican “white” heroin into Pittsburgh. Heroin shipments are sent via couriers on passenger buses to Pittsburgh. Law enforcement reporting indicates New Jersey serves as a transshipment point for heroin and fentanyl shipments originating in Mexico and destined for Pittsburgh consumer markets.
  - Central Massachusetts: The DEA New England Field Division reported the seizure of two heroin mills in Central Massachusetts in May 2015, both containing fentanyl, as well as heroin. In one mill, DEA in coordination with state and local authorities, seized approximately four kilograms of combined heroin and fentanyl, as well as kilogram presses, “finger” presses, blenders, and various other milling tools. At the second mill, a much larger operation, an estimated 15 kilograms of heroin/fentanyl were seized in bulk form, along with kilogram presses, finger presses, blenders, and other items associated with the cutting and packaging of heroin and fentanyl.
  - On August 13, 2015 in Central Massachusetts, the DEA New England Field Division Tactical Diversion Squad (TDS) seized 3,800 counterfeit 30 mg oxycodone tablets containing a mixture of heroin and fentanyl, and small quantities of powdered heroin and fentanyl from a trafficking organization. The organization had manufactured and distributed multi-thousand tablet quantities of counterfeit oxycodone tablets.

- Heroin mills are commonly found in the New York City metropolitan area due to its status as a major heroin distribution hub. The DEA New York Field Division reports organizations are operating mills and stash locations in the suburban and affluent areas of New York City and in nearby states.
- In 2010, Los Zetas formed as an independent cartel when it officially splintered from the Gulf Cartel. At that time, Los Zetas held territorial sway over large parts of eastern, central, and southern Mexico. However, due to pressure from rival cartels, Mexican law enforcement, and internal conflicts, the influence of Los Zetas has lessened significantly in recent years. Los Zetas smuggle the majority of its illicit drugs via border crossing points between Del Rio and Falcon Lake, Texas. Traditionally, the main drug exports of Los Zetas consisted of marijuana and cocaine, though there are indications the group has recently expanded into heroin and methamphetamine distribution. Significant drug supply hubs controlled by Los Zetas can be found in Dallas, New Orleans, and Atlanta.
- The Baja California trafficking vector extends from the production zones for heroin and other drugs in the Michoacán, Guerrero, and the Golden Triangle region. Illicit flights provide trafficking groups, primarily the Sinaloa Cartel, with a rapid means to move poly-drug loads from mainland Mexico to the Baja Peninsula and onward to the U.S. - Mexico border. As an example of a typical illicit flight cargo - on 22 March 2017, Mexican Federal Police and Mexican Army forces from the 2nd Military Zone interdicted a Cessna carrying 315 kg of cocaine, 150 kg of methamphetamine, and 42 kg of heroin. Currently, the GOM successfully intercepts a minute fraction of the total illicit flights entering Baja California.

### ***International Diplomacy and Policy***

- The Justice Department announced on October 17, 2017 that federal grand juries in the Southern District of Mississippi and the District of North Dakota returned indictments, unsealed yesterday, against two Chinese nationals and their North American based traffickers and distributors for separate conspiracies to distribute large quantities of fentanyl and fentanyl analogues and other opiate substances in the United States. The investigations revealed a new and disturbing facet of the opioid crisis in America: fentanyl and fentanyl analogues are coming into the United States in numerous ways, including highly pure shipments of fentanyl from factories in China directly to U.S. customers who purchase it on the Internet. Unwary or inexperienced users often have no idea that they are ingesting fentanyl until it is too late. The Centers for Disease Control estimates that over 20,000 Americans were killed by fentanyl and fentanyl analogues in 2016, and the number is rising at an exponential rate.
- After the United States raised the need for better regulation of Chinese chemical and pharmaceutical industries at a number of high-level engagements, including the Strategic and Economic Dialogue and the Law Enforcement Joint Liaison Group, China responded by domestically controlling 116 of such substances in 2015, and another four critical fentanyl analogues, including carfentanil, on March 1, 2017.

- The North American Drug Dialogue (NADD) and its working groups provide a framework for the governments of Canada, Mexico, and the United States to pursue increased coordination in multilateral venues to address the North American opioid epidemic. To the extent practicable, North American governments seek to coordinate national positions in advance of relevant multilateral drug fora and promote common positions on international drug policy.
- The United States works closely with the UN Office on Drugs and Crime (UNODC) to promote international law enforcement cooperation and implementation of the three UN drug control treaties, including in the area detection and surveillance of fentanyl analogues and new psychoactive substances (NPS). With its worldwide network of field offices, UNODC serves as a valuable mechanism for delivering technical assistance to build international law enforcement capacities and reduce demand for illegal drugs. In this respect, UNODC serves as a force-multiplier for U.S. bilateral programs, and a vehicle for channeling contributions from additional donor countries as means of burden sharing.
- The United States also supports the drug control mission of the Organization of American States' Inter-American Drug Abuse Control Commission (OAS-CICAD), which is the Western Hemisphere's policy forum for channeling the collective efforts of OAS countries to reduce the production, trafficking and use of illegal drugs. Through OAS-CICAD, the United States supports a wide range of Hemispheric multilateral initiatives including: expert groups that produce or review model legislation; data collection capacity building throughout the region; and the development of pilot projects to build institutional capacity, especially in terms of legislative initiatives and alternatives to incarceration, namely drug courts that focus upon drug use recovery.
- The International Narcotics Control Board (INCB) is an independent, quasi-judicial monitoring body responsible for promoting the implementation of the three UN drug control treaties. The United States provides funding to the INCB to monitor the enforcement measures called for in the UN conventions against illicit drugs, particularly to improve detection and tracking of precursor chemicals to prevent diversion.
- The Colombo Plan is an organization charged with promoting economic and social development in Asia and the Pacific. The United States supports the efforts of its Drug Advisory Program that provides prevention, recovery and treatment programs in more than 40 countries.
- The United States supports the efforts of the International Development Law Organization (IDLO) and the UN Development Program to promote criminal justice reform and build legal capacity in challenging security conditions, including in key drug source and transit countries such as Afghanistan, West Africa and Central Asia.

## ***International Finance***

- Illicit and diverted drugs that enter the United States from global suppliers as the result of a long and complex process involving manufacture, concealment, movement, purchase, and delivery, are bought and sold in communities across the United States. Those illicit drugs change hands several times during the process; and often times involve a transfer of money either as payment for service or for the delivery of the final product. Traditionally those transactions are done in cash, creating immediately liquid assets that were almost impossible to track. As technology and money laundering (ML) methods have adapted over the years to combat refined banking regulations many new ML techniques have been used in conjunction and independent of historical methods. Although some of these methods create additional investigating evidence, these new means continue to push ahead of banking regulations and consistently provide drug traffickers a means to launder large amounts of illicit proceeds.
  - According to the United States Department of Treasury, the annual volume of illicit proceeds generated in the United States is approximately \$300 billion U.S. dollars (USD). Of that, U.S. drug sales generate an estimated 21 percent, or \$64 billion USD.<sup>8</sup>
  - The 2015 National Money Laundering Risk Assessment (NMLRA) found that fraud and drug trafficking are the largest money laundering threats to the United States, followed by human smuggling, organized crime, and public corruption.<sup>9</sup>
  - Preferred methods used by Drug Trafficking Organizations (DTOs) to launder illicit proceeds are Bulk Cash Smuggling, Trade Based Money Laundering, unlicensed Money Service Businesses (MSBs) and thru the banking sector.<sup>10</sup>
  - Drug trafficking is a business, but our understanding of this enterprise and response to it remain limited-less than 0.5% of the total laundered funds are seized.<sup>11</sup>

## ***Domestic Law Enforcement and First Responders***

- Hospital service utilization for complications related to opioids have increased in recent years. Between 2010 and 2014, the most recent year for which data is available, opioid-related emergency department visits increased 51% and inpatient hospital stays rose by 14%.<sup>12</sup> Preliminary data from a small subset of states suggest that opioid-related hospital utilization has continued to rise through early 2017.<sup>13</sup> The frequency with which emergency medical service (EMS) personnel are encountering patients in need of naloxone has also risen noticeably. In 2016, approximately 190,000 patients, or 10 people for every 1,000 treated by EMS nationwide, were administered naloxone as part of their emergency care. This represents a 43% increase since 2014 in the rate with which EMS is administering naloxone to patients in crisis.”<sup>14</sup>

- In 2016, an estimated 15,632 domestically seized tablets and capsules were identified by Drug Enforcement Administration (DEA) forensic laboratories as containing some amount of fentanyl and/or fentanyl-family drugs with or without other illicit drugs and non-narcotic substances. This represents approximately 16 times the number of fentanyl-family-containing tablets and capsules analyzed by DEA's laboratories in 2014. These counts are not representative of **all** seized fentanyl tablets and capsules in the United States (or specific geographic regions), but are representative of all evidence *submitted* and *analyzed* by DEA laboratories from domestic sources.<sup>15</sup>
- Law enforcement seizure submissions of fentanyl to forensic labs have seen a 340% increase in just three years, from 928 in 2013 to 34,204 in 2016.
- Heroin seizures have increased over 170% from 2007 (2,800 kilograms) to 2015 (7,600 kilograms).<sup>16</sup>
- According to DEA's El Paso Intelligence Center, more than 750 domestic drug seizures involved fentanyl in 2016, representing a 26% increase over seizures in 2015. While fentanyl seizures are most typically in powder, salt, or rock-like form, seized amounts of pills and liquid are increasing.
- Detection of high-purity fentanyl that is direct-shipped into the United States via the U.S. Postal Service (USPS) or FedEx/UPS/DHL is challenging. In processing inbound international mail, CBP is responsible for screening and interdiction at 9 international mail screening facilities before letters/parcels/packages are released to the USPS for domestic delivery. CBP works closely with the U.S. Postal Inspection Service (USPIS) targeting international shipments of illicit narcotics, including fentanyl.
- Over 90% of inbound international mail is sent from USPS's top-volume trading partners.
- USPS now receives Advanced Electronic Data (AED) on inbound packages from 20 countries, including China.
- USPS now receives AED on approximately 40% of inbound packages.

### ***Rural Opioid Impact***

- Rural states are more likely to have higher rates of overdose death, particularly from prescription opioid overdose.<sup>17</sup> Rural areas also tend to have higher risk occupations that are physically demanding and prone to injury, for which opioids may be prescribed for treatment. Rural primary care providers are less likely to have received waivers to prescribe buprenorphine in rural communities.<sup>18</sup>

- Rural opioid users were more likely to have socio-economic vulnerabilities that might put them at risk of adverse outcomes. Limited educational attainment, poor health status, being un-insured, and low-income are all socio-economic factors related to substance use disorder. These socio-demographic identifiers of rural opiate users have potential implications for family outcomes ranging from adverse experiences decreased family earning potential, limited professional employment, encounters with law enforcement and the involvement of child welfare services.<sup>19</sup>
- State child welfare systems have reported that they are experiencing an increase in families coming to their attention with substance use problems impacting their ability to safely parent.<sup>20</sup> Overall, the percent of victims from FY 2012 to FY 2014, with the risk factor designation of parental drug abuse has increased from 19.8% to 25.5%. However, within this group, the percent of infants with the risk factor designation of parental drug abuse has increased 8.1% (from 25.7% to 33.8%).<sup>21</sup>

### ***Opioid Impacts on Children***

- It is estimated that due in large part to the opioid crisis, at least 2.5 million children nationwide are being raised by grandparents or other relatives. But some have no relatives who will take them in and go directly to foster care. “We think about 50 percent of the kids who are in foster care in Ohio are there because one or both parents are in fact drug addicts,” reported the state’s attorney general. Across Ohio, 14,000 children are in custody, up fourteen percent in five years. “We’re removing one to three infants a month that are born addicted to drugs,” according to the executive director for Children’s Services in Adams County.
- Last fall (2016), the Department of Health and Human Services (HHS) released their latest official child welfare data. That data showed that in 2015, 427,910 children were in foster care, an 8% increase since 2012. New data suggests that drug abuse by the parent was the primary reason for the child’s removal in 32% of cases, and a parent’s inability to cope was a factor in a child’s removal in 14% of cases.<sup>22</sup>
- Officials at the Administration on Children, Youth and Families (ACYF) interviewed child welfare directors in states experiencing the highest increase in foster care numbers. State officials informed ACYF on what the data suggest: “A rise in parental substance use is likely a major factor driving up the number of children in foster homes. Citing opioid and methamphetamine use as the most debilitating and prevalent substances used, some state officials expressed concern that the problem of substance use is straining their child welfare agencies.”<sup>23</sup>

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<sup>1</sup> <https://www.archives.gov/research/military/vietnam-war/casualty-statistics.html#date>. DCAS data recorded 58,220 deaths, seven of those deaths occurred after 1987. The U.S. signed the peace agreement in January 1973 and withdrew on March 29, 1973. On April 30, 1975, the last few Americans still in South Vietnam were airlifted out of

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country as Saigon fell.

<sup>2</sup> These seizures aggregate fentanyl seizures without an analysis of purity data and does not reflect all domestic or international seizures by the U.S. government, state, local, or tribal entities.

<sup>3</sup> El Paso Intelligence Center (EPIC), National Seizure System (NSS). Extracted by ONDCP on Oct 5, 2017.

<sup>4</sup> U.S. Drug Enforcement Administration, Diversion Control Division. (2016). National Forensic Laboratory Information System: Year 2016 Mid-Year Report. Springfield, VA: U.S. Drug Enforcement Administration.

<sup>5</sup> United States Customs and Border Protection (CBP) information provided to ONDCP on Oct, 5, 2017.

<sup>6</sup> United States Postal Inspection Service (USPIS) information provided to ONDCP on Aug, 4, 2017.

<sup>7</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>8</sup> U.S. Department of Justice Drug Enforcement Administration, 2016 National Drug Threat Assessment Summary, DEA-DCT-DIR-001-17, November 2016.

<sup>9</sup> Department of Treasury, National Money Laundering Risk Assessment, October 2015.

<https://www.treasury.gov/resource-center/terrorist-illicit-finance/Documents/National%20Money%20Laundering%20Risk%20Assessment%20%E2%80%932006-12-2015.pdf>

<sup>10</sup> Ibid.

<sup>11</sup> Estimating Illicit Financial Flows from drugs trafficking and other Transnational Organized Crimes, UNODC, Vienna, [www.unodc.org/documents/data-and-analysis/Studies/Illicit\\_financial\\_flows\\_2011\\_web.pdf](http://www.unodc.org/documents/data-and-analysis/Studies/Illicit_financial_flows_2011_web.pdf), accessed Oct 2017.

<sup>12</sup> Agency for Healthcare Research and Quality (AHRQ). Healthcare Cost and Utilization Project (HCUP), National Emergency Department Sample (NEDS) and National Inpatient Sample (NIS), 2010-2014 (all available data as of 03/28/2017). Emergency department visits exclude those for patients admitted to the hospital. Inpatient stays include those admitted through the emergency department.

<sup>13</sup> Office of National Drug Control Policy (ONDCP), National Heroin Coordination Group (NHCG). Private correspondence with 20 self-selected partner states in the implementation of the Heroin Availability Reduction Plan (HARP).

<sup>14</sup> Highway Traffic Safety Administration (NHTSA), Office of Emergency Medical Services (OEMS). National EMS Information System (NEMSIS), special extract for ONDCP on 09/15/2017.

<sup>15</sup> U.S. Department of Justice, Drug Enforcement Administration. STARLiMS forensic drug chemistry database. Analysis by ONDCP on export through May 15, 2017.

<sup>16</sup> National Seizure System (NSS), El Paso Intelligence Center, 2016

<sup>17</sup> <https://www.hrsa.gov/advisorycommittees/rural/publications/opioidabuse.pdf>.

<sup>18</sup> Rosenblatt, R. A., et al. "Geographic and Specialty Distribution of Us Physicians Trained to Treat Opioid Use Disorder." *Ann Fam Med* 13.1 (2015): 23-6. <http://www.samhsa.gov/medication-assisted-treatment/buprenorphine-waiver-management/>. Buprenorphine is an opioid medication used to treat opioid addiction in the privacy of a physician's office.

<sup>19</sup> Lenardson, J. D., J. A. Gale, and E. C. Ziller. (2016). Rural opioid abuse: Prevalence and user characteristics. (PB 63-1).

<sup>20</sup> Kamp, J., and A. Campo-Flores. "Parents' drug Abuse Strains Child-Welfare Agencies." *The Wall Street Journal*. Jan. 12, 2016. Retrieved from <http://www.wsj.com/articles/parents-drug-abuse-strains-child-welfare-agencies-1452538476>

<sup>21</sup> Child Welfare Information Gateway. (2016). Child maltreatment 2014: Summary of key findings. Washington, DC: U.S. Department of Health and Human Services, Children's Bureau.

<sup>22</sup> Department of Health and Human Services, Administration for Children and Families. (2016). The AFCARS Report Number 23. Retrieved from <https://www.acf.hhs.gov/cb/resource/afcars-report-23>.

<sup>23</sup> <http://www.cwla.org/wp-content/uploads/2017/09/CWLA-Comments-to-Opioid-Commission-Draft.pdf>.

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH – OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we kicked off the interagency process for developing the President's initiative. We continue to develop a workplan, plan to circulate the problem statement, and move forward on the first set of deliverables (the Commitment Documents).

This week's meeting will be an open discussion, focusing on questions that arise as agencies continue to put together their Commitment Documents.

**III. PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Andy Koenig  
OPL: Steve Munisteri  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto  
OIRA: Anthony Campau  
HHS: Nina Schaefer

DOJ: Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: CAPT Demartino  
State: Christine Cline  
Treasury: Dan Kowalski  
DoED: Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann K. Peterlin

#### IV. DISCUSSION

- President's plans for the next couple weeks of opioids crisis response
- Feedback on / finalization of the workplan
- Questions as agencies develop commitment documents
- Scale and budget of new initiative
- Performance measurement
- Governance
- Next steps

#### V. ATTACHMENTS

Latest work plan draft.

# Comprehensive Opioid Response Initiative WORKPLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

(b)(5) Deliberative Privilege

**Comprehensive Opioid Response Initiative  
WORKPLAN**

(b)(5) Deliberative Privilege

**From:** Shuford, Campbell - OSEC, Washington, DC

**Sent:** 27 Jul 2017 14:39:13 +0000

**To:**

JaRon.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;kipp.kranbuhl@treasury.gov;donovana@cfdi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebranstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - OSEC, Washington, DC;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Cullo, Diane - OSEC, Washington, DC;Karen.Sanders@va.gov;christopher.d.prandoni@deq.eop.gov;kathleen.klink@va.gov;michael.k.adjemian@cea.eop.gov;Byrd, David J;martin.john.r@dol.gov;Alston, Michael - OSEC, Washington, DC;Green, Gregory - RMA

**Cc:** Boswell, Kristi - OSEC, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC

**Subject:** Rural Prosperity Workforce Follow up and Prep for Meeting #3

**Attachments:** ARPTF Workgroup Goals Final.docx, ARPTF\_Workforce Top Priorities - Final.docx

Greetings,

Hi! I hope this email finds you all well. This has been another big week for the AgRPTF. Tuesday morning our principals came together to hear an overview of the work we have been doing and they had the opportunity to provide feedback on how we proceed. The principals heard from each of the four workgroup coordinators and were provided the attached Goals document. You may notice this document is extremely high level. This was done intentionally in order to maximize our time with the principals.

We really want to thank all of you for your fantastic written input necessary to develop our goals and strategies. The readout on the Rural Workforce Working Group was very positive with an acknowledgement that this is an area where interagency synergies are clearly prevalent. We discussed that rural America needs talent to fill jobs and needs new jobs that will revitalize and attract talent to local communities; highlighting a few of the strategies we have discussed in our sessions and compiled from your written input. We also reiterated that these strategies will evolve as the workgroup prioritizes and focuses our efforts.

With the looming October deadline, Secretary Perdue wanted a clear picture of our timeline. The following dates have been penciled in and your principals will be hearing from USDA Deputy Scheduler, Bethany Hudson.

Principal Involvement:

- Thursday, 24 August, 8.00 breakfast (USDA)
- Thursday, 28 September, 8.00 breakfast (USDA)
- Wednesday, 25 October, time TBD (likely AM), final meeting and presentation of report (White House complex)

Workforce Workgroup:

- Goals with prioritized strategies and action items by **Friday August 18, 2017**
- To facilitate this timeline:
  - August Meetings **Tuesday, August 1, 2017 and August 15<sup>th</sup> at 1:30 p.m. at USDA Whitten Building.** Note these meetings will be 1.5 hours.
  - To stay on schedule, the week of August 7<sup>th</sup> we will exchange written materials building out action items on 2-3 of our “strategies”
  - During the August 15<sup>th</sup> meeting, we will briefly review those written action items and build out action items around the final strategies.
  - September meetings to be determined.

As you can tell we have an intense few weeks to meet the time necessary to prepare the outline, draft, and final report. We believe it will be necessary to truly prioritize and refine our strategies. With that in mind, this coming Tuesday we will plan to accomplish a couple things. **First**, we will evaluate our strategies to refine and prioritize. (The full compiled list is attached document *ARPTG\_Workforce Top Priorities*.) **Second**, the bulk of our time in all future meetings will be building out individual strategies with action items. For Tuesday, we will focus on the strategies “Recruit, Train & Utilize Veterans” and “Focus on Initiatives in Training for Healthcare Professions”. ***Please come to the meeting prepared to discuss current relevant programs, necessary data to support this strategy, and ACTION ITEMS necessary to facilitate this strategy.***

The following are the goals and strategies as presented to the principals (again reminder that we fully intend to refine these with workgroup input):

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We look forward to seeing everyone on Tuesday. Please feel free to contact us with any questions.

Best,



**Campbell Shuford**  
Office of the Secretary

United States Department of Agriculture  
Whitten Building  
Office: 202-720-2868 & 202-579-0098  
[campbell.shuford@osec.usda.gov](mailto:campbell.shuford@osec.usda.gov)

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## **Goals for Task Force Workgroups**

### **Workgroup #1: Quality of Life**

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### **Workgroup #2: Rural Workforce**

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### **Workgroup #3: Innovation, Technology, and Data**

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(b)(5) Deliberative Privilege

**Workgroup #4: Economic Development**

(b)(5) Deliberative Privilege



## **Rural Workforce Workgroup**

### **Summarized Strategies**

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### **Compilation of Priorities, Ideas & Strategies**

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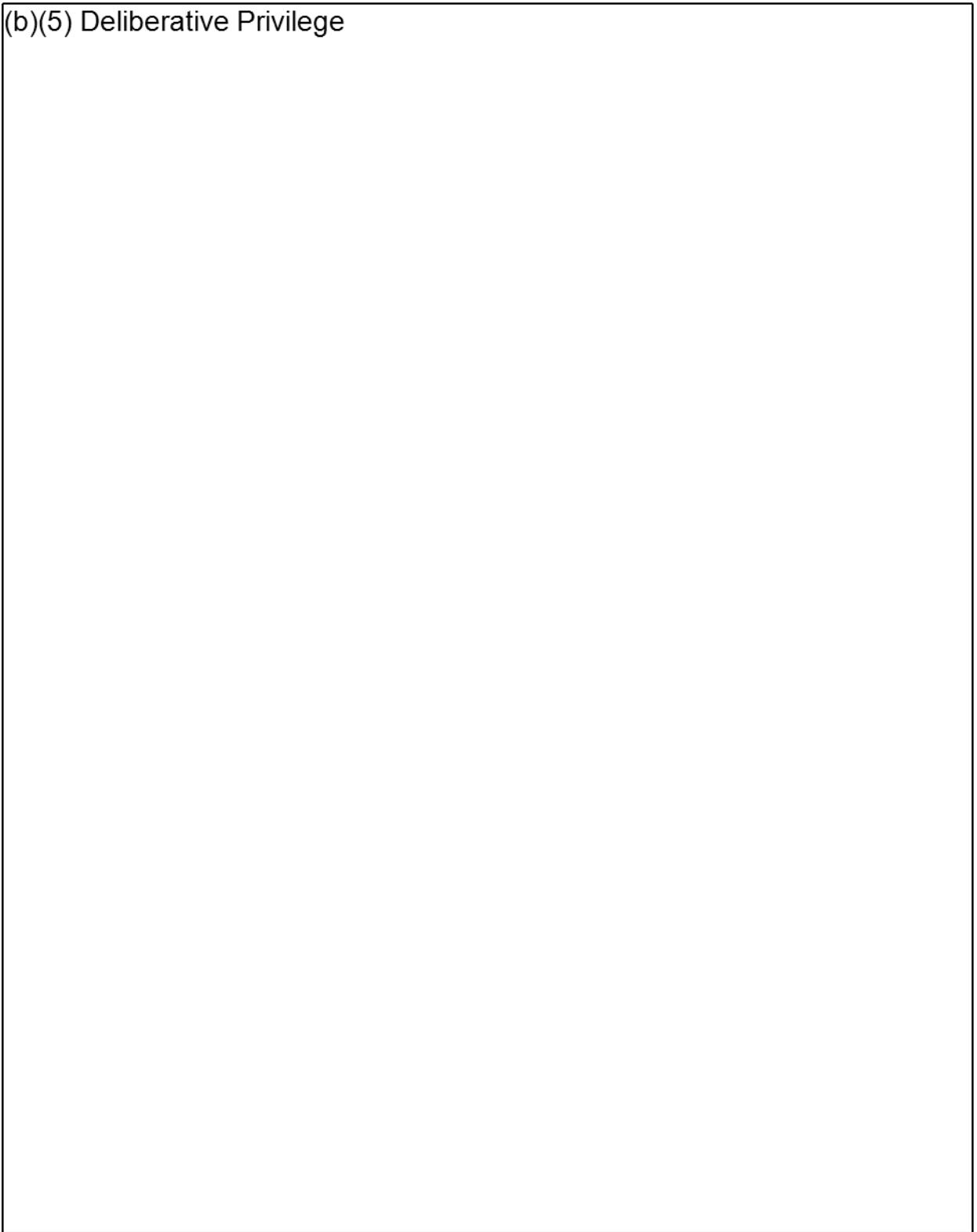
(b)(5) Deliberative Privilege



(b)(5) Deliberative Privilege



(b)(5) Deliberative Privilege

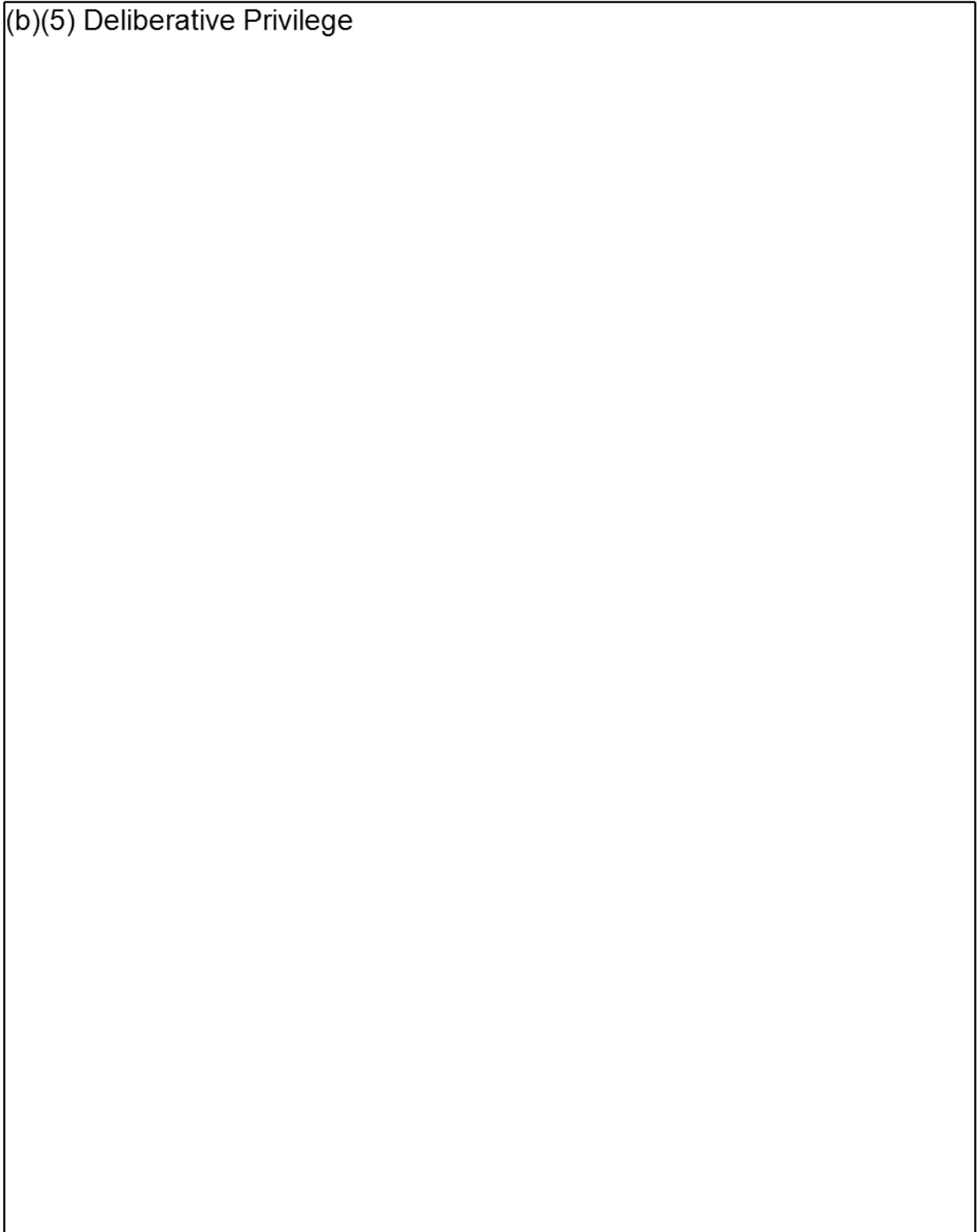




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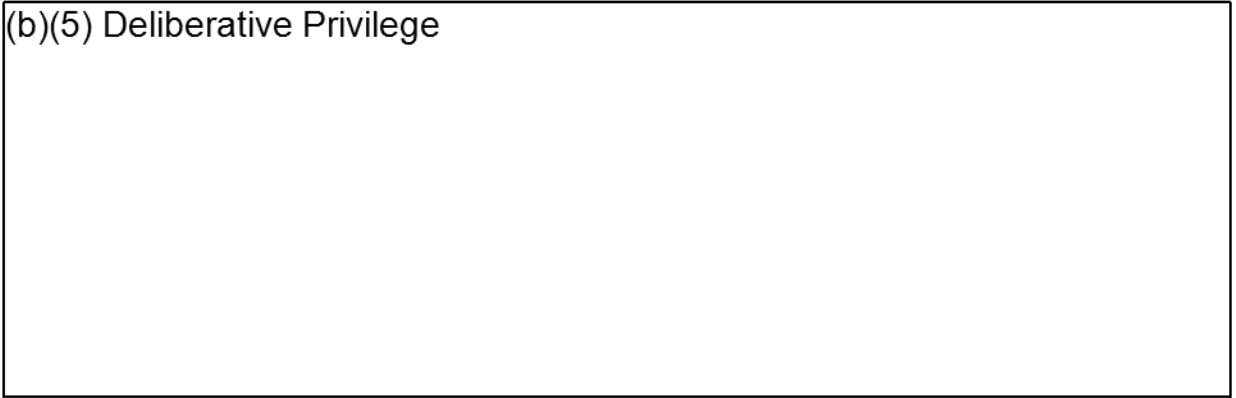


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**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 11 Aug 2017 15:04:06 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;nathan.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;donovana@cfdi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs, John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.benton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;peter.j.potochney.civ@mail.mil;Delaney, John - RD, Washington, DC;Torrez, Martha - RD, Washington, DC

**Subject:** RE: Economic Development Conference Call

**CORRECTION: Thursday the 17<sup>th</sup>!**

---

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** Friday, August 11, 2017 11:01 AM

**To:** 'Ja'Ron.k.smith@who.eop.gov' <Ja'Ron.k.smith@who.eop.gov>;  
'Sharon\_E\_BomerLauritsen@ustr.eop.gov' <Sharon\_E\_BomerLauritsen@ustr.eop.gov>;  
Julia\_Doherty@ustr.eop.gov; 'nathan.miller@sba.gov' <nathan.miller@sba.gov>;  
'robyn.s.colosimo.civ@mail.mil' <robyn.s.colosimo.civ@mail.mil>; 'jennifer.a.moyer@usace.army.mil' <jennifer.a.moyer@usace.army.mil>; 'daniel.kahn@fcc.gov' <daniel.kahn@fcc.gov>;  
'michael.ray@fcc.gov' <michael.ray@fcc.gov>; 'jennifer\_wagner\_bell@omb.eop.gov' <jennifer\_wagner\_bell@omb.eop.gov>; 'nora\_stein@omb.eop.gov' <nora\_stein@omb.eop.gov>;  
'kip.kranbuhl@treasury.gov' <kip.kranbuhl@treasury.gov>; 'donovana@cfdi.treas.gov' <donovana@cfdi.treas.gov>; 'packer.shawn.m@dol.gov' <packer.shawn.m@dol.gov>;  
'johnson.p.joy@hud.gov' <johnson.p.joy@hud.gov>; 'ralph.h.gaines@hud.gov' <ralph.h.gaines@hud.gov>; WintonAS@state.gov; 'michael.chamberlain@ed.gov' <michael.chamberlain@ed.gov>; 'dokamuro@nsf.gov' <dokamuro@nsf.gov>;  
'roger.jarrell@hq.doe.gov' <roger.jarrell@hq.doe.gov>; 'bennett.tate@epa.gov' <bennett.tate@epa.gov>; 'brown.byron@epa.gov' <brown.byron@epa.gov>;  
'winter.n.casey@ostp.eop.gov' <winter.n.casey@ostp.eop.gov>; 'deerin\_s\_babb-brott2@ostp.eop.gov' <deerin\_s\_babb-brott2@ostp.eop.gov>; 'anjali.n.tripathi@ostp.eop.gov' <anjali.n.tripathi@ostp.eop.gov>; 'alopata@hrsa.gov' <alopata@hrsa.gov>;  
'donald.prater@fda.hhs.gov' <donald.prater@fda.hhs.gov>; 'rebecca.buckner@fda.hhs.gov' <rebecca.buckner@fda.hhs.gov>; 'ebranstad@doc.gov' <ebranstad@doc.gov>; McLean, Christopher - RD, Washington, DC <Christopher.McLean@wdc.usda.gov>; 'michelle.oswald@cms.hhs.gov' <michelle.oswald@cms.hhs.gov>; 'darci.graves@cms.hhs.gov' <darci.graves@cms.hhs.gov>;  
'john.gibbs@hud.gov' <john.gibbs@hud.gov>; 'sarah\_cline@ios.doi.gov' <sarah\_cline@ios.doi.gov>; 'kerney-willist@cfdi.treas.gov' <kerney-willist@cfdi.treas.gov>; Parker, Chad - RD, Washington, DC <Chad.Parker@wdc.usda.gov>; 'myrna.i.lopez-ortiz@usace.army.mil' <myrna.i.lopez-

ortiz@usace.army.mil>; 'hdimeris@hrsa.gov' <hdimeris@hrsa.gov>; 'Daniel.Loveland@usdoj.gov' <Daniel.Loveland@usdoj.gov>; 'Robert.Hur@usdoj.gov' <Robert.Hur@usdoj.gov>; 'amanda.benton@hhs.gov' <amanda.benton@hhs.gov>; 'bob.middleton@bsee.gov' <bob.middleton@bsee.gov>; 'laura.A.Kunkel@hud.gov' <laura.A.Kunkel@hud.gov>; 'tara.a.butler4.civ@mail.mil' <tara.a.butler4.civ@mail.mil>; 'peter.j.potochney.civ@mail.mil' <peter.j.potochney.civ@mail.mil>; Delaney, John - RD, Washington, DC <John.Delaney@wdc.usda.gov>; Torrez, Martha - RD, Washington, DC <martha.torrez@wdc.usda.gov>  
**Subject:** Economic Development Conference Call

Good Morning All,

Since we weren't able to have our meeting this week, we would like to schedule our next meeting for next **Wednesday the 16<sup>th</sup>**. Attached is the compiled recommendations that have been received. Please look over these, so you will be able to properly contribute! A meeting invite will follow!

Thanks,

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
Cell: (b)(6)

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**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 22 Oct 2017 17:41:16 +0000  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Zadrozny, John A. EOP/WHO; Blase, Brian C. EOP/WHO; Pence, Laura C. EOP/WHO; Hudson, Renee R. EOP/WHO; Amin, Stacy C. EOP/WHO; Grieco, Christopher K. EOP/WHO; Pataki, Tim A. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Heilig, Rebecca B. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; Armstrong, Rebekah W. EOP/OVP; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Kraninger, Kathleen L. EOP/OMB; Cordish, Reed S. EOP/WHO; Georges, Liza B. EOP/WHO; Liddell, Christopher P. EOP/WHO; Moorhead, Quellie U. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Chretien, JP EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Chester, Kemp L. EOP/ONDCP; Talbot, Eric S. EOP/NSC; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Ditto, Jessica E. EOP/WHO; Nasim, Laura F. EOP/WHO; Schlapp, Mercedes V. EOP/WHO; Campau, Anthony P. EOP/OMB; Nina.Schaefer@hhs.gov; Bell, Kathryn (HHS/IOS); Barnett, Gary E. (OAG); Bressack, Leah (ODAG); Justin.matthes@hq.dhs.gov; Clancy, Carolyn; Sandbrink, Friedhelm; thomas.p.mccaffery.civ@mail.mil; Demartino, Robert E CAPT USPHS (US); Harris, Brian F; Cline, Christine M; Clark, Loren M - Washington, DC; Daniel.Kowalski@treasury.gov; Shirlena.McIntyre@treasury.gov; Esquith, David; Dickard, Norris; Gibbs, John; Conway, Molly E - OSEC; Viraj.Mirani@dni.gov; Stroman, Ronald A - Washington, DC; Abram, Anna; PETERLIN, MEGHANN K; Conant, Ann M. EOP/WHO  
**Subject:** PCC: Opioids (WH)  
**Attachments:** Post-PCC Action Report 10.20.17 DPC.docx, PCC Opioids Agenda 10.27.17 DPC.docx, Workplan Draft v.3 (003) DPC.docx

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, October 27 at 11:30 AM. We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=466F4WX98R>.

Read ahead materials are attached.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

DPC: John Zadrozny

NEC: Brian Blase

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

WHCO: Chris Grieco

OLA: Tim Pataki

OPL: Steve Munisteri/Rebecca Heilig

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell  
OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

**POST-PCC ACTION REPORT**

**THE WHITE HOUSE**

WASHINGTON

**PCC: HEALTH, OPIOID RESPONSE PLAN**

Friday, October 20<sup>th</sup>, 2017

3:00 p.m. – 4:30 p.m.

EEOB 350

Katy Talento (DPC)

**I. BACKGROUND**

Halfway through the two-week period to produce commitment documents to support each agency's development of the President's long-term comprehensive opioid response, we convened to discuss those commitment documents, answer questions, raise concerns, and share ideas about the work plan going forward.

**II. DISCUSSION**

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**POST-PCC ACTION REPORT**

(b)(5) Deliberative Privilege

**THE WHITE HOUSE**

WASHINGTON

**PCC – HEALTH, OPIOID RESPONSE PLAN**

Friday, October 27<sup>th</sup>, 2017

11:30 a.m. – 1:00 p.m.

EEOB 474, Indian Treaty Room

Katy Talento (DPC)

**I. PURPOSE**

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

**II. BACKGROUND**

Last week we continued our discussion around the deliverables and work plan in the development of the President's comprehensive opioid crisis response. We will continue the discussion this week.

**III. INVITED PARTICIPANTS**

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: John Zadrozny  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
OLA: Tim Pataki  
OPL: Steve Munisteri/Rebecca Heilig  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: Stephanie Xu/JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto  
WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack

DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris/Brooke Darby  
Treasury: Dan Kowalski/Jennifer Fowler  
DoED: David Esquith/Norris Dickard  
HUD: John Gibbs  
DOL: Molly Conway  
ODNI: Viraj Mirani/Thomas Janes  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Next deliverable (Agency Draft Plans)
- Current events
- DrugStat Dashboard development progress
- Commission report

#### V. ATTACHMENTS

Work plan.

# Comprehensive Opioid Response Initiative WORK PLAN

## DELIVERABLES/DEADLINES

Submit all deliverables to DPC, who will circulate as appropriate. Disagreements that require escalation to Deputies or Principals will be scheduled on an as needed basis.

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**Comprehensive Opioid Response Initiative  
WORK PLAN**

(b)(5) Deliberative Privilege

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** 17 Aug 2017 17:03:38 +0000

**To:**

Ja'Ron.k.smith@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;nathan.miller@sba.gov;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;daniel.kahn@fcc.gov;michael.ray@fcc.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;donovana@cfdi.treas.gov;packer.shawn.m@dol.gov;Joy, Johnson P;Gaines, Ralph H;WintonAS@state.gov;michael.chamberlain@ed.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;alopata@hrsa.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebranstad@doc.gov;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;Gibbs, John;sarah\_cline@ios.doi.gov;kerney Willist;Parker, Chad - RD, Washington, DC;myrna.i.lopez-ortiz@usace.army.mil;hdimeris@hrsa.gov;Daniel.Loveland@usdoj.gov;Robert.Hur@usdoj.gov;amanda.benton@hhs.gov;bob.middleton@bsee.gov;Kunkel, Laura A;tara.a.butler4.civ@mail.mil;peter.j.potochney.civ@mail.mil;Delaney, John - RD, Washington, DC;Torrez, Martha - RD, Washington, DC

**Subject:** RE: Economic Development Workgroup Meeting

Meeting room is 104A. Directly to the right when you enter the lobby.

Thanks,

Tim

---

**From:** Page, Tim A. - OSEC, Washington, DC

**Sent:** Thursday, August 17, 2017 10:24 AM

**To:** 'Ja'Ron.k.smith@who.eop.gov' <Ja'Ron.k.smith@who.eop.gov>; 'Sharon\_E\_BomerLauritsen@ustr.eop.gov' <Sharon\_E\_BomerLauritsen@ustr.eop.gov>; Julia\_Doherty@ustr.eop.gov; 'nathan.miller@sba.gov' <nathan.miller@sba.gov>; 'robyn.s.colosimo.civ@mail.mil' <robyn.s.colosimo.civ@mail.mil>; 'jennifer.a.moyer@usace.army.mil' <jennifer.a.moyer@usace.army.mil>; 'daniel.kahn@fcc.gov' <daniel.kahn@fcc.gov>; 'michael.ray@fcc.gov' <michael.ray@fcc.gov>; 'jennifer\_wagner\_bell@omb.eop.gov' <jennifer\_wagner\_bell@omb.eop.gov>; 'nora\_stein@omb.eop.gov' <nora\_stein@omb.eop.gov>; 'kip.kranbuhl@treasury.gov' <kip.kranbuhl@treasury.gov>; 'donovana@cfdi.treas.gov' <donovana@cfdi.treas.gov>; 'packer.shawn.m@dol.gov' <packer.shawn.m@dol.gov>; 'johnson.p.joy@hud.gov' <johnson.p.joy@hud.gov>; 'ralph.h.gaines@hud.gov' <ralph.h.gaines@hud.gov>; WintonAS@state.gov; 'michael.chamberlain@ed.gov' <michael.chamberlain@ed.gov>; 'dokamuro@nsf.gov' <dokamuro@nsf.gov>; 'roger.jarrell@hq.doe.gov' <roger.jarrell@hq.doe.gov>; 'bennett.tate@epa.gov' <bennett.tate@epa.gov>; 'brown.byron@epa.gov' <brown.byron@epa.gov>; 'winter.n.casey@ostp.eop.gov' <winter.n.casey@ostp.eop.gov>; 'deerin\_s\_babb-brott2@ostp.eop.gov' <deerin\_s\_babb-brott2@ostp.eop.gov>; 'anjali.n.tripathi@ostp.eop.gov' <anjali.n.tripathi@ostp.eop.gov>; 'alopata@hrsa.gov' <alopata@hrsa.gov>; 'donald.prater@fda.hhs.gov' <donald.prater@fda.hhs.gov>; 'rebecca.buckner@fda.hhs.gov' <rebecca.buckner@fda.hhs.gov>; 'ebranstad@doc.gov' <ebranstad@doc.gov>; McLean, Christopher - RD, Washington, DC <Christopher.McLean@wdc.usda.gov>; 'michelle.oswald@cms.hhs.gov' <michelle.oswald@cms.hhs.gov>; 'darci.graves@cms.hhs.gov' <darci.graves@cms.hhs.gov>; 'john.gibbs@hud.gov' <john.gibbs@hud.gov>; 'sarah\_cline@ios.doi.gov' <sarah\_cline@ios.doi.gov>;

'kerney-willist@cfdi.treas.gov' <kerney-willist@cfdi.treas.gov>; Parker, Chad - RD, Washington, DC <Chad.Parker@wdc.usda.gov>; 'myrna.i.lopez-ortiz@usace.army.mil' <myrna.i.lopez-ortiz@usace.army.mil>; 'hdimeris@hrsa.gov' <hdimeris@hrsa.gov>; 'Daniel.Loveland@usdoj.gov' <Daniel.Loveland@usdoj.gov>; 'Robert.Hur@usdoj.gov' <Robert.Hur@usdoj.gov>; 'amanda.benton@hhs.gov' <amanda.benton@hhs.gov>; 'bob.middleton@bsee.gov' <bob.middleton@bsee.gov>; 'laura.A.Kunkel@hud.gov' <laura.A.Kunkel@hud.gov>; 'tara.a.butler4.civ@mail.mil' <tara.a.butler4.civ@mail.mil>; 'peter.j.potochney.civ@mail.mil' <peter.j.potochney.civ@mail.mil>; Delaney, John - RD, Washington, DC <John.Delaney@wdc.usda.gov>; Torrez, Martha - RD, Washington, DC <martha.torrez@wdc.usda.gov>  
**Subject:** RE: Economic Development Workgroup Meeting

Good Morning,

We will be printing out the table for everyone; however, if you feel that you need the larger recommendation document, please print and bring with you.

Also, we have had a few requests to have a call in number, so that is listed below. Please attend in person if at all possible!

Call-in number: 888-844-9904

Access code (b)(6)

Thanks,  
Tim

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**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** Wednesday, August 16, 2017 12:48 PM  
**To:** 'Ja'Ron.k.smith@who.eop.gov' <Ja'Ron.k.smith@who.eop.gov>; 'Sharon\_E\_BomerLauritsen@ustr.eop.gov' <Sharon\_E\_BomerLauritsen@ustr.eop.gov>; Julia\_Doherty@ustr.eop.gov; 'nathan.miller@sba.gov' <nathan.miller@sba.gov>; 'robyn.s.colosimo.civ@mail.mil' <robyn.s.colosimo.civ@mail.mil>; 'jennifer.a.moyer@usace.army.mil' <jennifer.a.moyer@usace.army.mil>; 'daniel.kahn@fcc.gov' <daniel.kahn@fcc.gov>; 'michael.ray@fcc.gov' <michael.ray@fcc.gov>; 'jennifer\_wagner\_bell@omb.eop.gov' <jennifer\_wagner\_bell@omb.eop.gov>; 'nora\_stein@omb.eop.gov' <nora\_stein@omb.eop.gov>; 'kipp.kranbuhl@treasury.gov' <kipp.kranbuhl@treasury.gov>; 'donovana@cfdi.treas.gov' <donovana@cfdi.treas.gov>; 'packer.shawn.m@dol.gov' <packer.shawn.m@dol.gov>; 'johnson.p.joy@hud.gov' <johnson.p.joy@hud.gov>; 'ralph.h.gaines@hud.gov' <ralph.h.gaines@hud.gov>; 'WintonAS@state.gov' <WintonAS@state.gov>; 'michael.chamberlain@ed.gov' <michael.chamberlain@ed.gov>; 'dokamuro@nsf.gov' <dokamuro@nsf.gov>; 'roger.jarrell@hq.doe.gov' <roger.jarrell@hq.doe.gov>; 'bennett.tate@epa.gov' <bennett.tate@epa.gov>; 'brown.byron@epa.gov' <brown.byron@epa.gov>; 'winter.n.casey@ostp.eop.gov' <winter.n.casey@ostp.eop.gov>; 'deerin\_s\_babb-brott2@ostp.eop.gov' <deerin\_s\_babb-brott2@ostp.eop.gov>; 'anjali.n.tripathi@ostp.eop.gov' <anjali.n.tripathi@ostp.eop.gov>; 'alopata@hrsa.gov' <alopata@hrsa.gov>; 'donald.prater@fda.hhs.gov' <donald.prater@fda.hhs.gov>; 'rebecca.buckner@fda.hhs.gov'

<rebecca.buckner@fda.hhs.gov>; 'ebranstad@doc.gov' <ebranstad@doc.gov>; McLean, Christopher - RD, Washington, DC <Christopher.McLean@wdc.usda.gov>; 'michelle.oswald@cms.hhs.gov' <michelle.oswald@cms.hhs.gov>; 'darci.graves@cms.hhs.gov' <darci.graves@cms.hhs.gov>; 'john.gibbs@hud.gov' <john.gibbs@hud.gov>; 'sarah\_cline@ios.doi.gov' <sarah\_cline@ios.doi.gov>; 'kerney-willist@cfdi.treas.gov' <kerney-willist@cfdi.treas.gov>; Parker, Chad - RD, Washington, DC <Chad.Parker@wdc.usda.gov>; 'myrna.i.lopez-ortiz@usace.army.mil' <myrna.i.lopez-ortiz@usace.army.mil>; 'hdimeris@hrsa.gov' <hdimeris@hrsa.gov>; 'Daniel.Loveland@usdoj.gov' <Daniel.Loveland@usdoj.gov>; 'Robert.Hur@usdoj.gov' <Robert.Hur@usdoj.gov>; 'amanda.benton@hhs.gov' <amanda.benton@hhs.gov>; 'bob.middleton@bsee.gov' <bob.middleton@bsee.gov>; 'laura.A.Kunkel@hud.gov' <laura.A.Kunkel@hud.gov>; 'tara.a.butler4.civ@mail.mil' <tara.a.butler4.civ@mail.mil>; 'peter.j.potochney.civ@mail.mil' <peter.j.potochney.civ@mail.mil>; Delaney, John - RD, Washington, DC <John.Delaney@wdc.usda.gov>; Torrez, Martha - RD, Washington, DC <martha.torrez@wdc.usda.gov>  
**Subject:** RE: Economic Development Workgroup Meeting

Good Afternoon All,

I have attached the most up to date documents! Please look over these and we will discuss more in our meeting tomorrow!!

Thanks,  
Tim

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**From:** Page, Tim A. - OSEC, Washington, DC  
**Sent:** Friday, August 11, 2017 12:54 PM  
**To:** 'Ja'Ron.k.smith@who.eop.gov' <Ja'Ron.k.smith@who.eop.gov>; 'Sharon\_E\_BomerLauritsen@ustr.eop.gov' <Sharon\_E\_BomerLauritsen@ustr.eop.gov>; Julia\_Doherty@ustr.eop.gov; 'nathan.miller@sba.gov' <nathan.miller@sba.gov>; 'robyn.s.colosimo.civ@mail.mil' <robyn.s.colosimo.civ@mail.mil>; 'jennifer.a.moyer@usace.army.mil' <jennifer.a.moyer@usace.army.mil>; 'daniel.kahn@fcc.gov' <daniel.kahn@fcc.gov>; 'michael.ray@fcc.gov' <michael.ray@fcc.gov>; 'jennifer\_wagner\_bell@omb.eop.gov' <jennifer\_wagner\_bell@omb.eop.gov>; 'nora\_stein@omb.eop.gov' <nora\_stein@omb.eop.gov>; 'kipp.kranbuhl@treasury.gov' <kipp.kranbuhl@treasury.gov>; 'donovana@cfdi.treas.gov' <donovana@cfdi.treas.gov>; 'packer.shawn.m@dol.gov' <packer.shawn.m@dol.gov>; 'johnson.p.joy@hud.gov' <johnson.p.joy@hud.gov>; 'ralph.h.gaines@hud.gov' <ralph.h.gaines@hud.gov>; 'WintonAS@state.gov' <WintonAS@state.gov>; 'michael.chamberlain@ed.gov' <michael.chamberlain@ed.gov>; 'dokamuro@nsf.gov' <dokamuro@nsf.gov>; 'roger.jarrell@hq.doe.gov' <roger.jarrell@hq.doe.gov>; 'bennett.tate@epa.gov' <bennett.tate@epa.gov>; 'brown.byron@epa.gov' <brown.byron@epa.gov>; 'winter.n.casey@ostp.eop.gov' <winter.n.casey@ostp.eop.gov>; 'deerin\_s\_babb-brott2@ostp.eop.gov' <deerin\_s\_babb-brott2@ostp.eop.gov>; 'anjali.n.tripathi@ostp.eop.gov' <anjali.n.tripathi@ostp.eop.gov>; 'alopata@hrsa.gov' <alopata@hrsa.gov>; 'donald.prater@fda.hhs.gov' <donald.prater@fda.hhs.gov>; 'rebecca.buckner@fda.hhs.gov' <rebecca.buckner@fda.hhs.gov>; 'ebranstad@doc.gov' <ebranstad@doc.gov>; McLean, Christopher - RD, Washington, DC <Christopher.McLean@wdc.usda.gov>; 'michelle.oswald@cms.hhs.gov' <michelle.oswald@cms.hhs.gov>; 'darci.graves@cms.hhs.gov' <darci.graves@cms.hhs.gov>; 'john.gibbs@hud.gov' <john.gibbs@hud.gov>; 'sarah\_cline@ios.doi.gov' <sarah\_cline@ios.doi.gov>; 'kerney-willist@cfdi.treas.gov' <kerney-willist@cfdi.treas.gov>; Parker, Chad - RD, Washington, DC

<Chad.Parker@wdc.usda.gov>; 'myrna.i.lopez-ortiz@usace.army.mil' <myrna.i.lopez-ortiz@usace.army.mil>; 'hdimeris@hrsa.gov' <hdimeris@hrsa.gov>; 'Daniel.Loveland@usdoj.gov' <Daniel.Loveland@usdoj.gov>; 'Robert.Hur@usdoj.gov' <Robert.Hur@usdoj.gov>; 'amanda.benton@hhs.gov' <amanda.benton@hhs.gov>; 'bob.middleton@bsee.gov' <bob.middleton@bsee.gov>; 'laura.A.Kunkel@hud.gov' <laura.A.Kunkel@hud.gov>; 'tara.a.butler4.civ@mail.mil' <tara.a.butler4.civ@mail.mil>; 'peter.j.potochney.civ@mail.mil' <peter.j.potochney.civ@mail.mil>; Delaney, John - RD, Washington, DC <John.Delaney@wdc.usda.gov>; Torrez, Martha - RD, Washington, DC <martha.torrez@wdc.usda.gov>  
**Subject:** Economic Development Workgroup Meeting

Good Afternoon All,

I just wanted to send out an email to clear up any confusion from my prior emails. Our meeting will be on **Thursday the 17<sup>th</sup>**. I sent the invite request earlier today. Also, I have attached the recommendations up to this point. There will be some additions before next Thursday and I will send out updates before then. If you have not sent in your recommendations, please do so as soon as possible! We would like for everyone to be included and to be able to discuss all of the recommendations.

Thank you! Have a great weekend!

Tim A. Page  
Office of the Secretary  
U.S. Department of Agriculture  
[tim.page@osec.usda.gov](mailto:tim.page@osec.usda.gov)  
Office: 202-690-2084  
Cell: (b)(6)

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**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 5 Sep 2017 22:11:38 +0000  
**To:** Ja'Ron.k.smith@who.eop.gov;Zadrozny, John A.  
EOP/WHO;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;arnet.hanly@fcc.gov;zachary.ross@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;Boswell, Kristi - OSEC, Washington, DC;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cfdi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;thomas.klobucar@va.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J - FS;Karen.Sanders@va.gov;christopher.d.prandoni@deq.eop.gov;kathleen.klink@va.gov;michael.k.adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;sfishergoad@denali.gov;martin.john.r@dol.gov;Elrod, Brent - NIFA;Hoffman, William - NIFA;Esch, Michele - ARS;Berg, Erin  
**Cc:** Boswell, Kristi - OSEC, Washington, DC  
**Subject:** Rural Prosperity Taskforce Recommendations & Plan moving forward  
**Attachments:** Table of Recommendations - 8-31-2017 EconDev.docx, Table of Recommendations - (Quality of Life) 8-31-2017 GAB.DOCX, Table of Recommendations - 8-31-2017 Innovation.docx, Table of Recommendations (Workforce) 8.31.2017.docx

All,

Attached are compiled recommendations from all 4 workgroups. *Workforce's recommendations are the last attachment.* Please take special note of Workforce Recommendations 11, 12, 13. Per #1 below, we ask that you provide any new recommendations by this Friday. Also, please provide any input on other recommendations by the same date.

The plan moving forward is as follows:

1. If you submitted an **Inter-agency Coordination** recommendation and you think you can orchestrate delivering on that recommendation in the next 60 days, please send that item to me and Kristi Boswell and copy Gary Bojes, [Gary.Bojes@usda.gov](mailto:Gary.Bojes@usda.gov) **by September 8<sup>th</sup>**.
2. We will then send you a one page "Action Plan Worksheet" for you to consider in completing how you will START and put the recommendation into action. This will have simple straight forward instructions. It will also ask you to contact the other agencies you are considering for inclusion and we might suggest some others to contact/include.
3. We ask that you commit to have the worksheet completed by September 22, so we can review, re-circulate (including to OMB) and compile for consideration to get buy-in at the next Task Force Principals meeting on September 28.
4. If you have a recommendation that requires a Policy Change, you might also be able to have these considered at the September 28 meeting where we might see if the Principals can support issuing the Policy before the end of the Task Force Report Period or supporting it quicker as a Fast Track launch.

At this time, we won't plan to meet in person next week, but may need to connect over conference call once we have more feedback from our drafters.

Thank you,  
Campbell & Kristi

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## Table of Recommendations: Economic Development 8-10-2017

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	TYPE	TERM	Recommendation	Departments/ Agencies	4WF Types		
1	ED	IC	Short	(b)(5) Deliberative Privilege	State Ruffer			
2	ED	Pol IC	Short		DOL Methany			
3	ED	Reg Pol IC	Med		DOI Koch			
4	ED	IC	Short		DOI Payson			
5	ED	Leg Reg Pol IC	Long		DOI Payson			
6	ED	Pol	Short		DOI Reinbold			
7	ED	Leg	Long		DOI Hess			

HUD-17-0393-C-000852

				(b)(5) Deliberative Privilege				
8	ED	Leg	Long		DOI Norman			
9	ED	Reg	Med		DOI Payson			
10	ED	Reg Pol IC	Med		DOI Koch			
11	ED	Pol IC	Short		HUD Gibbs			
12	ED	Pol IC	Short		HUD Gibbs			
13	ED	Reg??	Long		US Army Moyer			
14	ED	Leg Reg Pol ??	Long		US Army Moyer			
15	ED	POL??	Short		US Army Moyer			

			(b)(5) Deliberative Privilege				
16	ED	IC	Short		DOL Pasternak		
17	ED	IC	Short		HHS Prater		
18	ED	IC	Short		HHS Prater		
19	ED	IC	Short		HHS Prater		
20	ED	IC	Short		FDA HHS Prater		
21	ED	IC	Short		DOL Qualter		
22	ED	Leg	Long		DOL Gilbert		

		Reg POL IC	
23	ED	Pol IC	Short
24	ED	Leg Reg Pol	Med
25	ED	Reg	Med
26	ED	Reg	Med
27	ED	IC	Short
28	ED	Reg	Med
29	ED	Leg	Long
30	ED	IC	Short
31	ED	IC	Short
32	ED	Reg	Med
33	ED	Leg Reg	Med

(b)(5) Deliberative Privilege

DOL Gilbert			
USDA CF Ben-Israel			
USDA SFH Delaney			
USDA SFH Delaney			
USDA SFH Delaney			
USDA SFH Delaney			
USDA SFH Delaney			
USDA MFH Hooper			
USDA MFH Hooper			
EPA Brown			
USDA RBS Parker			

				(b)(5) Deliberative Privilege				
34	ED	Pol	Short		ED Chamberlain			
35	ED	Pol	Short		USDA FS Weldon			
36	ED	????	Med		USDA FS Weldon			
37	ED	Pol	Short		USDA FS Weldon			

Table of Recommendations: Quality of Life

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	TYPE	TERM	Recommendation	Departments/ Agencies	Tag		
1	QoL	<b>POL IC</b>	<b>Short</b>	(b)(5) Deliberative Privilege	USDA RHS-CF Ben-Israel			
2	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
3	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
4	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
5	QoL	<b>Pol</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
6	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
7	QoL	<b>IC</b>	<b>Short</b>		USDA RUS T Adams			
8	QoL	<b>Leg</b>	<b>Long</b>		USDA RUS T Adams			

9	QoL	Reg	Med	(b)(5) Deliberative Privilege	USDA RUS T Adams			
10	QoL	Pol	Short		USDA RUS T Adams			
11	QoL	Pol	Short		USDA RUS T Adams			
12	QoL	Reg	Short		FCC Ross			
13	QoL	Leg	Short APPs		USDA RUS W Barringer			
14	QoL	Leg	Short APPs		USDA RUS W Barringer			
15	QoL	Leg	Short APPS		USDA RUS W Barringer			
16	QoL	Pol	Short		USDA RUS E McLean			
17	QoL	Pol	Short		USDA RUS E McLean			

(b)(5) Deliberative Privilege

18 QoL Pol Short

19 QoL Pol Short

20 QoL Pol Short

21 QoL Pol Short

22 QoL Re Short

23 QoL IA Short

24 QoL Reg Short

USDA RUS E  
McLean

DOJ Ohr

DOJ Ohr

ED  
ChamberlainOSTP  
GUYSELMAN  
CaseyUSDA RHS MFH  
RipleyUSDA RHA SFH  
Delaney

				(b)(5) Deliberative Privilege				
25	Qol	Leg	Long		US Army <i>Coulombe</i>			
26	QoL	Reg	Med		Treasury Harris			
27	QoL	IC ??	Short		NSF Fleischmann			
28	QoL	Pol	Short		USDA FS Terrll			
29	QoL	IC	Short		USDA FS Weldon			
30	QoL	Reg Pol	Med		USDA FS Weldon			
31	Qol	IC	Short		USDA FS Weldon			

(b)(5) Deliberative Privilege

32	QoI	Pol IC	Short
33	QoL	Reg Pol ICMed	
34	QoI	Leg Reg	Long
35	QoL	IC	Short

USDA FS Weldon			
USDA FS Weldon			
USDA FS Weldon			
USDA FS Weldon			

## Table of Recommendations: Innovation, Technology &amp; Data 8-10-2017

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	Change TYPE	TERM	Recommendation	Departments/ Agencies	Tag		
1	ITD	IC	Short	(b)(5) Deliberative Privilege	HUD Joy			
2	ITD	IC	Short		HUD Joy			
3	ITD	IC	Short		State Ruffer			
4	ITD	IC	Short		HHS ?????			

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5	ITD	Pol	Short	(b)(5) Deliberative Privilege	HS ???			
6	ITD	IC	Short		HS ????			
7	ITD	IC	Short		State Crowell			
8	ITD	Reg	Med		????			
9	ITD	IC	Short		SDA-RBS arker			
10	ITD	Reg Pol IC	Med		State Crowell zymanski			

				(b)(5) Deliberative Privilege				
11	ITD	IC	Short		State Crowell Szymanski			
12	ITD	Leg	Long		USDA RBS Parker			
13	ITD	Leg Reg	Long		USDA RBS Parker			
14	ITD	Reg	Med ??		WH OSTP Casey, Klein, White			
15	ITD	Leg Reg	Long		WH OSTP Guyselman Casey			
16	itd	Pol	Short		WH OSTP Epstein			
17	itd	IC	Short		HUD Joy			

				(b)(5) Deliberative Privilege				
18	ITD	Pol IC	Short		DOI Quinn			
19	ITD	Pol IC			DOI Quinn			
20	ITD	IC			DOI Quinn			

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

# Table of Recommendations

## Rural Workforce Work Group

Item	Work-group	Change TYPE	Recommendation	Departments / Agencies	Current Programs	Current Programs
1	WF	IC	(b)(5) Deliberative Privilege	HUD, Byrd	Rural Gateway Clearinghouse,, Office of Rural Housing and Economic Development, Office of Community Planning and Development	(b)(5) Deliberative Privilege
2	WF	IC		Denali, Fisher-Goad	Rural Alaska Maintenance Partnership (RAMP)	
3	WF	IC		DOL, Qualter	US DOL is implementing Industry Recognized Apprenticeships	

4	WF	PC IC	(b)(5) Deliberative Privilege	DOL, Gilbert	Workforce Innovation and Opportunity Act (WIOA)	<ul style="list-style-type: none"> <li>• (b)(5) Deliberative Privilege</li> <li>•</li> <li>•</li> <li>•</li> </ul>
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5	WF	PC	(b)(5) Deliberative Privilege	USDA, Delaney	Section 502 Direct and other Rural Development programs.	-
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6	WF	LC PC	(b)(5) Deliberative Privilege	USDA, Alston  DOL, Metheny	<p>The 2009 OPM guidance on Veterans Preference in Federal Government is an example of guidance to give priority to Veterans. This could be expanded to loans, grants, applications, etc. As we look to do more with less it is more important than ever to collect and utilize data to support programs and demonstrate effectiveness. Many programs currently collect Veteran data but it is not consistent across government.</p> <p>Jobs Veterans State Grant (JVSG), Homeless Veteran Reintegration Program (HVRP), TAP, <a href="http://www.benefits.va.gov/tap/">http://www.benefits.va.gov/tap/</a>, USDA National Ag Library Resources, USDA AMS Veterans Programs</p>	(b)(5) Deliberative Privilege
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7	WF	IC	(b)(5) Deliberative Privilege	USDA, Johnston	SNAP E&T is an existing program that provides employment and training services for SNAP participants.	(b)(5) Deliberative Privilege
8	WF	PC		Ed, Chamberlain	-	-
9	WF	PC		Ed, Chamberlain	-	-
10	WF	PC		Ed, Chamberlain	-	-

11	WF		(b)(5) Deliberative Privilege	USDA, Boswell	-	-
12	WF			USDA, Boswell	-	-
13	WF			USDA, Boswell	-	-

## Relevant Programs

### HHS – HW Education & Training

Agency	Program Name	Program Description	Targeted Health Profession(s)
ACF	Health Professions Opportunity Grants (HPOG) program	Grants to organizations, states, and other entities for the purpose of providing education and training to Temporary Assistance for Needy Families recipients and other low-income individuals for occupations in health care fields that pay well and are expected to either experience labor shortages or be in high demand. HPOG 2.0, a new round of HPOG grants, was awarded in September 2015 to 32 organizations, including five tribal organizations, located across 21 states for a new 5-year period.	Multiple health professions
CMS	Medicare GME Payments	The Medicare program provides payments to hospitals for the costs of approved graduate medical education (GME) programs. The payment methodology is established in statute.	Physicians, dentists, podiatrics, nurses, allied health professionals
CMS	Medicaid GME	State Medicaid programs can support the costs of graduate medical education	Physicians, dentists, podiatrists
CMS	State Innovation Models (SIM)	SIM provides financial and technical support to states for the development and testing of state-led, multi-payer health care payment and service delivery models that will improve health system performance, increase quality of care, and decrease costs for Medicare, Medicaid and Children's Health Insurance Program (CHIP) beneficiaries—and for all residents of participating states. Several states are using new types of providers such as Community Health Workers in remote areas as part of the care team (CO, DE, ID, ME, MN, OR, WA). Some states are leveraging GME, tuition incentives, and/or loan forgiveness programs to support the rural healthcare workforce (CO, ID, MA, MN, NY, OR, WA).	Multiple health professions
HRSA	Children's Hospital Graduate Medical Education (CHGME) program	The CHGME program supports residency and fellowship training in freestanding children's hospitals to ensure an adequate supply of pediatric primary care and specialty providers, and to ensure non-pediatric providers have appropriate training caring for children	Physicians, dentists

HRSA	Teaching Health Centers Graduate Medical Education (THCGME) program	The THCGME program provides funding for residency training in primary care medicine and dentistry in community-based, ambulatory settings. The majority of THCs are located in Federally Qualified Health Centers. Out of 57 THCs, 12 (21%) focus on training in rural communities.	Physicians, dentists
HRSA	Health Professions Training Grant Programs	HRSA supports multiple grant programs to enhance health professions training and encourage work in needed professions, regions, and special populations. Programs include: Primary Care Training and Enhancement, Oral Health Training, Area Health Education Centers, Geriatrics programs, Behavioral Health Workforce Education and Training, Public Health Workforce, Nursing Workforce Development, Health Professions Training for Diversity, Community Based Dental Partnership Program, Rural Network Allied Health Training Program	Multiple health professions
IHS	American Indians into Nursing	Grants to nursing schools and nurse training programs to increase the number of nurses, nurse midwives, and NPs who deliver services to Indians by: providing continuing education to nurses; recruiting individuals into nurse, nurse midwife, or NP training programs; or providing scholarships to nursing students in such training programs in exchange for an obligation to serve in an Indian Health program facility	Nurses
IHS	American Indians into Psychology	Grants to colleges and universities to develop programs that encourage Indians to enter the mental health field through: outreach and recruitment to Indian communities, providing summer enrichment programs to expose Indians to psychology, or providing stipends to undergraduate and graduate students to pursue a career in psychology in exchange for an obligation to serve in an Indian Health program facility	Psychologists
SAMHSA	Historically Black Colleges and Universities (HBCU) Center for Excellence in Behavioral Health	Grants to HBCUs to expand behavioral health and substance abuse services to students on campus, and facilitate workforce development; specific grantee services can include, providing learning opportunities for HBCU students including health professional students through internships and providing other outreach activities to increase the number of HBCU students in behavioral health.	Behavioral health professionals

SAMHSA	Screening, Brief Intervention, and Referral to Treatment Medical Residency Program	Grants to various entities such as teaching hospitals with medical residency programs to develop and implement training programs to teach physician residents and other health professionals skills in screening, brief intervention, and referral and treatment for patients with or at risk for a substance use disorder.	Physicians, nurses, and others
SAMHSA	Minority Fellowship Program	Grants to professional associations to provide training and financial support (stipends) to minority doctoral and post-doctoral students who are studying in a mental or behavioral health profession in order to improve the quality of such services provided to minority populations and increase the number of minority health professionals delivering them.	APRNs, psychologists, physicians (psychiatry), social workers, and other behavioral health professionals
OSG	Junior Commissioned Officer Student Training and Extern Programs	Provides internship-type experiences, including pay and benefits, at sponsoring HHS and non-HHS federal agencies for students in a qualifying degree program, including health professional degree programs.	Nurses and pharmacists
OSG	Senior Commissioned Officer Student Training and Extern Programs	Provides financial assistance, pay and benefits, to full-time students completing a health professional degree program in exchange for a commission as an officer in the U.S. Public Health Service and service obligation at a sponsoring HHS or non-HHS federal agency.	Nurses, pharmacists, and physician assistants
OASH	National Workforce Diversity Pipeline Program	Recruiting participants from rural geographic areas. Supports innovative strategies that identify promising students in their first year in high school and provides them for the five years of the project with a foundation to pursue a successful career in the health professions. Projects: (1) develop a structured program with a specific curriculum to foster high school and undergraduate students' interest and success in the health professions; (2) increase these students' positive attitudes and improve their perception of their ability to enter a career in health care; (3) encourage and support students' academic progression; and (4) identify successful strategies and promising models to foster growth, development, and competency in careers that require a strong underpinning in math and science.	High School and College focus

## HHS – HW Distribution

Agency	Program Name	Program Description	Targeted Health Profession(s)
HRSA	National Health Service Corps (NHSC) Scholarship and Loan Repayment	Provides financial assistance to recruit and retain health care providers to serve in and meet the workforce needs of communities designated as health professional shortage areas (HPSA). The NHSC funded the following activities in FY 2012 to address and target various aspects of workforce development. We counted each activity as a separate program.	Physicians (primary care), APRNs, physician assistants, dentists, dental hygienists, and behavioral health providers
HRSA	Nurse Corps Scholarship and Loan Repayment	Provides financial assistance to alleviate the critical shortage of nurses and nurse faculty and to recruit and retain nurses to meet the workforce needs of health care facilities with critical shortages of nurses known as critical shortage facilities (CSF). CSFs are health care facilities located in, designated as, or serving a primary medical care or mental health HPSA. The NURSE Corps includes the NURSE Corps Loan Repayment Programs and NURSE Corps Scholarship Program.	Nurses
HRSA	State Loan Repayment	Grants to states to provide loan repayment contracts to providers who practice in an HPSA in that state. The state loan repayment serves as a complement to the NHSC and provides flexibility to states to place providers in underserved areas and help meet their unique primary care workforce needs.	Physicians, nurses, physician assistants, dentists, dental hygienists, behavioral health providers, and pharmacists

HRSA	HHS Exchange Visitor Program	The U.S. Department of Health and Human Services (HHS) is responsible for managing the U.S. Exchange Visitor Program as it relates to health research and clinical care. This program accepts applications to request waiver of the 2-year foreign residency requirement related to two types of waivers: 1) Research performed in an area of priority or significant interest to the agency, and 2) Health care services needed in a Health Professional Shortage Area (HPSA) in the United States. Physicians with J-1 visas must agree to deliver health care services for three years in a mental health or primary care HPSA. HHS does not grant waivers. HHS submits its recommendation to approve a waiver request to the Department of State (DoS). DoS submits its approval recommendation to the U.S. Citizens and Immigration Service (USCIS). USCIS is the agency authorized to grant a waiver, officially.	Multiple health professions
IHS	IHS Scholarship and Loan Repayment	Loan Repayment and scholarships for health care professionals in exchange for a commitment to serve in an IHS, tribal, or urban Indian health care facility for the purpose of assuring an adequate supply of trained health professionals for Indian Health programs	Multiple health professionals, such as behavioral health professionals, dentists, dental hygienists, nurses, pharmacists, physicians, and podiatrists

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 28 Aug 2017 14:12:05 +0000  
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**Cc:** Boswell, Kristi - OSEC, Washington, DC  
**Subject:** WORKFORCE Ag & Rural Prosperity Update  
**Attachments:** Rural Workforce Compiled Recommendations OMB.DOCX, Table of Recommendations Rural Workforce Compiled OMB comments.docx

All,

Kristi and I apologize about the delay in getting this email out to you. We both believe the August 15<sup>th</sup> conversation was extremely productive. With the canceling of the Principals breakfast, USDA has been regrouping with our drafting team on next steps. Our workgroup has a great start on our goals, strategies, and recommendations. Ultimately, we have coalesced around providing better service to our customers by utilizing/developing a central online platform and utilizing the existing physical USDA network. Additionally, a major recommendation is to evaluate the demand in rural America in order for future talent development.

Going forward, it would be helpful to fine tune the recommendations (compiled and attached) in this light. A table summarizing recommendations is also attached. Please review this full list and provide

input on how your agency can contribute to furthering a specific recommendation. We recognize that there will be recommendations that are not relevant to the current work of your agency. Also, if you believe that there are recommendations that can be modified or improved please provide that comment as well. **Please return any updates, comments, or other recommendations to us by Friday September 1<sup>st</sup>.**

Instead of our meeting scheduled for tomorrow, there will be in an ALL taskforce conference call with our report drafting team. You will be getting a calendar invite with details immediately following this email. As for the workforce workgroup, we will plan to hold a conference call to touch base Tuesday September 5<sup>th</sup> at 1:30 p.m. and meet in person Tuesday September 12<sup>th</sup> at 1:30 p.m. At our in person meeting we should have the beginning phases of a draft outline and report that will be shared with the principles the end of September.

Thanks,  
Campbell Shuford & Kristi Boswell

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DAY REPORT RECOMMENDATIONS

Rural Workforce Work Group

#1

DEPARTMENT/AGENCY/OFFICE: HUD/Office of Community Planning and Development

POINT OF CONTACT (*name/phone/email*): David Byrd, Sr. Advisor, 202-402-973, david.j.byrd@hud.gov

WORKING GROUP: Rural Workforce

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#2

DEPARTMENT/AGENCY/OFFICE: Denali Commission

POINT OF CONTACT (*name/phone/email*): Sara Fisher-Goad/907-301-0103/sfishergoad@denali.gov

WORKING GROUP: Rural Workforce

---

(b)(5) Deliberative Privilege

#3

**DEPARTMENT/AGENCY/OFFICE:** U.S. Department of Labor, Veterans' Employment and Training Service

**POINT OF CONTACT:** Bill Metheny, (202) 693-4739, metheny.william.p@dol.gov

**WORKING GROUP:** Rural Workforce

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(b)(5) Deliberative Privilege

(b)(5) Deliberative  
Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative  
Privilege

#4

**DEPARTMENT/AGENCY/OFFICE:** The US Department of Labor, Employment and Training  
Administration, Office of Apprenticeship

**POINT OF CONTACT (*name/phone/email*):** Michael Qualter, 202 693 3014

**WORKING GROUP:** Rural Workforce

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

(b)(5) Deliberative  
Privilege

#5

DEPARTMENT/AGENCY/OFFICE: Department of Labor/Employment and Training Administration  
POINT OF CONTACT (*name/phone/email*): Gay Gilbert, 202-693-2700, gilbert.gay@dol.gov  
WORKING GROUP: Rural Workforce

---

(b)(5) Deliberative  
Privilege

(b)(5) Deliberative Privilege

#6

**DEPARTMENT/AGENCY/OFFICE:** Department of Labor/Employment and Training Administration

**POINT OF CONTACT** (*name/phone/email*): Gay Gilbert, 202-693-2700, gilbert.gay@dol.gov

**WORKING GROUP:** Rural Workforce

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(b)(5) Deliberative Privilege

#7

**DEPARTMENT/AGENCY/OFFICE:** The US Department of Labor, Employment and Training

**Administration, Office of Foreign Labor Certification**

**POINT OF CONTACT (*name/phone/email*):** Brian Pasternak, 202 513 7379, pasternak.brian@dol.gov

**WORKING GROUP:** Rural Workforce

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

#8

DEPARTMENT/AGENCY/OFFICE: USDA/RD/RHS

POINT OF CONTACT (*name/phone/email*): Bryan Hooper

WORKING GROUP: Rural Workforce

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(b)(5) Deliberative Privilege

Table of Recommendations: Rural Workforce 8-11-2017

Item	Work-group	Change TYPE	Recommendation	Departments / Agencies	Thematic Tag	Current Programs	Next Steps
1	WF	IC	(b)(5) Deliberative Privilege	HUD, Byrd	-	Rural Gateway Clearinghouse, Office of Rural Housing and Economic Development, Office of Community Planning and Development	Loop in HUD's Office of Rural Economic Development and Office of Policy, Development and Research (PDR) as part of the collaboration and coordination efforts.
2	WF	IC		Denali, Fisher-Goad	-	Rural Alaska Maintenance Partnership (RAMP)	-

(b)(5) Deliberative Privilege

3	WF	PC IC	(b)(5) Deliberative Privilege	DOL, Metheny	Vets	Jobs Veterans State Grant (JVSG), Homeless Veteran Reintegration Program (HVRP), TAP, <a href="http://www.benefits.va.gov/tap/">http://www.benefits.v a.gov/tap/</a> , USDA National Ag Library Resources, USDA AMS Veterans Programs	(b)(5) Deliberative Privilege
4	WF	IC		DOL, Qualter	-	US DOL is implementing Industry Recognized Apprenticeships	

(b)(5) Deliberative  
Privilege

5	WF	LC RC PC IC	(b)(5) Deliberative Privilege	DOL, Gilbert	Healthcare	-	(b)(5) Deliberative Privilege
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6	WF	PC IC	(b)(5) Deliberative Privilege	DOL, Gilbert	-	Workforce Innovation and Opportunity Act (WIOA)	(b)(5) Deliberative Privilege
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HUD-17-0393-C-000894

7	WF	PC IC	(b)(5) Deliberative Privilege	DOL, Pasternak	Ag	H-2A Temporary Agricultural Visa Program	(b)(5) Deliberative Privilege
8	WF	LC RC		USDA, Hooper	Ag	RD Farm Worker Housing programs under Section 514 and Section 516 of the Housing Act of 1949.	

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

							would take approximately 2 years.
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9

WF	PC	(b)(5) Deliberative Privilege	USDA, Delaney	Ag, Vets	Section 502 Direct and other Rural Development programs	-
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(b)(5) Deliberative Privilege

**From:** Page, Tim A. - NRCS, Washington, DC  
**Sent:** 30 Jun 2017 14:34:15 +0000  
**To:** Page, Tim A. - NRCS, Washington, DC; Adcock, Rebeckah - OSEC, Washington, DC; HDimeris@hrsa.gov; Ja'Ron.k.smith@who.eop.gov; Julia\_Doherty@ustr.eop.gov; Marcella Szymanski (State); McLean, Christopher - RD, Washington, DC; Parker, Chad - RD, Washington, DC; Sharon\_E\_BomerLauritsen@ustr.eop.gov; WintonAS@state.gov; alopata@hrsa.gov; anjali.n.tripathi@ostp.eop.gov; bennett.tate@epa.gov; brown.byron@epa.gov; daniel.kahn@fcc.gov; darci.gaves@cms.hhs.gov; dokamuro@nsf.gov; donald.prater@fda.hhs.gov; donovana@cdfi.treas.gov; ebranstad@doc.gov; jennifer.a.moyer@usace.army.mil; jennifer\_wagner\_bell@omb.eop.gov; Gibbs, John; Joy, Johnson  
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**Cc:** James, Cara V. (CMS/OMH); kerney Willist  
**Subject:** Rural Prosperity Economic Development Workgroup Meeting

The address is 1400 Jefferson Drive SW. Please enter through security and you will be directed to the right area. Please forward this to anyone that you believe should be on this invite!

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**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 14 Oct 2017 21:41:03 +0000  
**To:** Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Selnick, Darin S. EOP/WHO; Grogan, Joseph J. EOP/OMB; Pyron, Robert C. EOP/OMB; Cordish, Reed S. EOP/WHO; Hudson, Renee R. EOP/WHO; Muir, Lawrence L. EOP/ONDCP; Nina.Schaefer@hhs.gov; Barnett, Gary E. (OAG); Justin.matthes@hq.dhs.gov; Issac, Charlyn EOP; Thomas.Bowman@va.gov; thomas.p.mccaffery.civ@mail.mil; HookBH@state.gov; Battle, Raniesha J; Daniel.Kowalski@treasury.gov; Gaines, Ralph H; Viraj.Mirani@dni.gov; Ronald.A.Stroman@usps.gov; Abram, Anna; David.Esquith@ed.gov; Amin, Stacy C. EOP/WHO; Kraninger, Kathleen L. EOP/OMB; Talbot, Eric S. EOP/NSC; Conway, Molly E - OSEC; PETERLIN, MEGHANN K; Liddell, Christopher P. EOP/WHO; Ditto, Jessica E. EOP/WHO; Chester, Kemp L. EOP/ONDCP; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Gibbs, John; Chretien, JP EOP/OSTP; Peterson, Chad S; Blase, Brian C. EOP/WHO; Clancy, Carolyn; Campau, Anthony P. EOP/OMB; Fiddler, Leah C. EOP/NSC; Allen, Mary Monica; Armstrong, Rebekah W. EOP/OVP  
**Subject:** PCC: Opioids (WH DPC)

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The second of these meetings will convene on Friday, October 20, at 2 PM. The group will meet in the EEOB 350.

We ask that one representative from each agency and department attend. Please email me confirming your (or your designee's) attendance.

As a reminder – complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=FJBW27YHYX>.

Read ahead materials will circulate prior to the meeting.

Invited Participants (please feel free to invite a surrogate):

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

OLA: Andy Koenig

OPL: Steve Munisteri

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: JP Chretien

ONDCP: Chip Muir

ONDCP: Kemp Chester

NSC: Eric Talbot

NSC: Brad Hansell

NSC: Joel Cohen

WHComms: Jessica Ditto

OIRA: Anthony Campau  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: Thomas McCaffery  
State: Brian Harris  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert E. Perez  
Thank you, please feel free to reach out with any questions.  
Mary Salvi

White House | Domestic Policy Council

(b)(6) (c) | 202-456-3251 (o)

**From:** Page, Tim A. - NRCS, Washington, DC

**Sent:** 13 Jul 2017 21:50:01 +0000

**To:**

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cline@ios.doi.gov;kerney Willist;myrna.i.lopez-ortiz@usace.army.mil;hdimeris@hrsa.gov;Miller, Jannine  
- OSEC, Washington, DC;Parker, Chad - RD, Washington, DC

**Cc:** Adcock, Rebeckah - OSEC, Washington, DC

**Subject:** Economic Development Workgroup Follow Up

**Attachments:** RPTF GROUP DATA-REB.xlsx, Notes ED Workgroup 7-12-17.docx, ED Workgroup  
Priorities List Updated.docx, List of Programs ED Workgroup.docx

Good Afternoon All,

Thank you for attending our meeting yesterday. As discussed, I have attached a list of our group members, the list of programs that have been submitted, notes taken from our meeting, and the priorities list we distributed yesterday. Please feel free to reach out with any changes or updates you feel should be made.

As a reminder, be sure to brief your Principal on the work that has been thus far!

Thanks,

Tim A. Page  
Office of the Secretary  
Office: 202-690-2084  
Cell: (b)(6)

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**Notes from ED Workgroup Meeting 7/12/2017**

(b)(5) Deliberative Privilege



**Priorities for Economic Development Workgroup**

(b)(5) Deliberative Privilege

## HUD

### CPD Rural-related Programs

- Rural Gateway Clearinghouse
  - Information center for technical assistance, training, and info resources to support rural housing and economic development
- State-administered CDBG funds
  - Funding eliminated in POTUS FY2018 budget, final amount to be set by Congress.
- *Colonias* CDBG program
  - Specifically for communities near the US-Mexico border.
  - Funding eliminated in POTUS FY2018 budget, final amount to be set by Congress.
- Rural Housing Stability Assistance Program (RHSP)
  - Mission: Assist individuals and families who are homeless, at risk of homelessness, or in the worst housing situations within a rural county
  - Funding: Authorized under the McKinney-Vento Act, no funding appropriated to date
- Rural Capacity Building for Community Development and Affordable Housing
  - Mission: Competitive Grants Awarded to National Non-Profits that Provide Financial assistance, education and technical assistance to CDCs and CHDOs on Community Development Activities (Open to All National Non-Profits Working in Rural America)
  - Challenges (b)(5) Deliberative Privilege  
(b)(5) Deliberative Privilege
  - Funding: \$5 million in FY2017, eliminated in POTUS FY2018 budget.

### CPD Rural-related Partnerships

- HUD-USDA Rural and Tribal Technical Assistance Strategy Working Group
  - Meets bi-weekly via conference calls
  - Partners: HUD (Office of Rural Housing and Economic Development), USDA, Appalachian Regional Commission (ARC), Delta Regional Authority (DRA)
- Interagency Working Group on Cooperative Development (IWGCD)
  - Quarterly Conference call
  - Lead: USDA.
  - Partners: HUD, SBA, HHS, Labor, Education, VA, Treasury, Interior, DOJ, FEMA.
- Local Food Local Places Interagency Working Group
  - Create economic development through developing local food systems in small towns and rural areas
  - Lead: EPA
  - Partners: HUD, USDA, Appalachian Regional Commission (ARC), Delta Regional Authority (DRA)
- Federal Interagency Working Group on Environmental Justice – Rural Communities Focus Group
  - Leads: EPA and USDA
  - Partners: HUD, Commerce, Labor, Interior, DOJ, DOE, Education, NOAA, DHS, GSA, SBA, Corporation for National and Community Service.
  - Created by previous administration's Executive Order 12898

#### HUD ConnectHome:

- ConnectHome is a platform for public-private collaboration to improve educational, employment and health outcomes of HUD-assisted households by narrowing the digital divide. HUD launched the ConnectHome demonstration program in July of 2015, in partnership with the nonprofit EveryoneOn, a 501(c)(3) nonprofit whose mission it is to narrow the digital divide. The early focus of ConnectHome was to close the “homework gap” in the 28 communities selected for participation. These communities span the entire country, including metropolitan areas, cities, counties, and a tribal nation.
- ConnectHome now seeks to accelerate this success and is expanding to an additional 100 communities with a 25% set-aside for rural and tribal communities. Bringing these vital services to all HUD-assisted households in expansion communities the expansion of ConnectHome will continue to focus on closing the homework gap but will also emphasize the benefits to all residents of connecting to the Internet. There are many important benefits to in-unit connectivity and training: reduced social isolation (especially important for seniors and disabled residents), increased employment opportunities, and greater access to health information and services (e.g. telemedicine/online prescriptions).

### **U.S. Department of Education Rural Programs & Grants**

Rural Education Achievement Program (REAP) – Office of School Support and Rural Programs (SSRP) within Office of Elementary and Secondary Education (OESE)

Rural Low-Income Schools (RLIS) grants

Small, Rural School Achievement (SRSA) grants

Title I alternative formula for small local education agencies (LEAs) – Office of State Support (OSS) within OESE.

Title II, Part A added flexibility for teachers who teach multiple subjects in SRSA-eligible LEAs - OSS

Title III allowing small LEAs with too few English Learners to qualify for grants to apply in consortium with other LEAs - OSS

Communities of Practice (CoP) assisting States in developing and implementing strategies to address rural equity issues regarding educators – OSS

Indian Lands Impact Aid programs – Office of Impact Aid (IAP)

Statutory Formula Provisions that Aid Rural LEAs – IAP

Impact Aid Construction Programs – IAP

American Job Centers (“one-stop-shops”) – Office of Career, Technical and Adult Education (OCTAE)

Perkins Career and Technical Education grants – OCTAE

Native American Career and Technical Education Program (NACTEP) grants – OCTAE

Tribally Controlled Postsecondary Career and Technical Institutions Program (TCPCTIP) – OCTAE

Promise Neighborhoods program – Office of Innovation and Improvement (OII)

Education Innovation and Research (EIR) program – OII

Regional Education Laboratories (RELs) program – Institute of Education Sciences (IES)

Kentucky Rural College Readiness Partnership – REL Appalachia

Rural Education Research Alliance – REL Central

Iowa Learning and Technology Networked Improvement Community – REL Midwest

Midwest Career Readiness Research Alliance – REL Midwest

Alliance for American Indian/Alaska Native Success – REL Northwest

Networked Rural Washington College Success Collaborative – REL Northwest

Florida Career Readiness – REL Southeast

Improving Schools in Mississippi – REL Southeast

Oklahoma Rural Schools Research Alliance – REL Southwest

Arizona Partnerships for Education and Career Success – REL West

California Rural Partnerships Alliance – REL West

Central Valley Rural Education and Health Alliance – REL West

Education Research Grants Program – National Center for Education Research (NCER) within IES

Special Education Research Grants Program – National Center for Special Education Research (NCSER) within IES

Education Research & Development Center on Improving Rural Education – NCER within IES

National Education Technology Plan (NETP) – Office of Educational Technology (OET)

Infrastructure Guide - OET

Future Ready Initiatives – OET

Native American and Alaska Native Children in School grants – Office of English Language Acquisition (OELA)

TRIO Training – Office of Postsecondary Education (OPE)

GEAR UP grants – OPE

American Indian Vocational Rehabilitative Services program – Office of Special Education and Rehabilitative Services (OSERS)

### **FCC**

- The Connect America Fund provides support to accelerate broadband build-out to communities unserved and underserved by broadband.
- The Schools and Libraries Program (also known as the "E-Rate" program) provides support to schools and libraries seeking broadband services.
- The Rural Health Care Program provides funding to eligible health care providers for telecommunications and broadband services necessary for the provision of health care.
- The Lifeline Program assists low-income customers by helping to pay for monthly charges for broadband and telephone service.

### **Department of the Interior Support for Rural Communities**

The Department of the Interior has many programs which impact rural America but few that are targeted specifically for rural areas.

The Bureau of Land Management is responsible for managing significant acreage in the Western United States to support grazing, forestry, energy and mineral development, recreation and conservation. This role is an important input for rural natural resource development, recreation and ranching economies.

The Bureau of Indian Affairs delivers programs to tribes across the Nation, many of which are located in rural areas. These programs range from support for infrastructure such as irrigation projects to natural resources management, law enforcement and operation of schools for Indian education.

The Bureau of Reclamation (BOR) is the primary provider of water in the west. As a result of this role, BOR delivered water is an important input to farming, ranching and a broad range of rural economic development activities which rely on water. Specifically, BOR implements Rural Water projects which ensure rural communities have access to safe drinking water.

Interior also frequently partners with landowners in the agricultural and ranching communities. For example, the Fish and Wildlife Service's Partners for Fish and Wildlife program provides technical and financial assistance to private landowners and Tribes who are willing to work with us and other partners on a voluntary basis to help meet the habitat needs of our Federal Trust Species.

A list of grant/financial assistance programs with projects supporting such initiatives in FY 2016 is attached. Many other programs offer similar support to rural communities but are not specifically targeted to agriculture or economic development.

### **DOL**

The employment and training grant programs, all of which are partners in American Job Centers in rural, suburban and urban areas, include:

- Workforce Innovation and Opportunity (WIOA) Adult program (primarily serves low-income adults and adults with barriers to employment)
- WIOA Dislocated Worker (for adults experiencing a layoff or other dislocation)
- WIOA Youth (for disadvantaged youth, primarily out of school youth)
- Wagner-Peyser Employment Services (universal access program)
- State Unemployment Insurance
- Trade Adjustment Assistance
- Youthbuild
- Reentry Employment Opportunities
- Senior Community Service Employment Program (recommended for elimination in the FY 18 CJ)
- National Farmworker Jobs Program (recommended for elimination in the FY 18 CJ)
- Indian and Native American Program

States can apply for National Dislocated Worker Grants, which provide additional funding to provide services to reemploy laid-off workers in response to layoff events causing significant job losses. The FY 18 CBJ proposes to decrease NDWGs to \$117 million, of which \$66,000,000 will be provided as grants to Appalachian communities, and \$51,000,000 will be reserved for mass layoff and disaster-relief employment to areas affected by disasters.

Time-limited competitive grant programs include:

- ***TechHire Initiative.*** The \$100 million initiative is training and connecting workers, especially low-skill individuals with barriers to training and employment, to a good job in technology and other in-demand fields.
  - TechHire also supports the scaling up of evidence-based strategies, such as accelerated learning, work-based learning, and Registered Apprenticeships and targeting nontraditional approaches to re-skilling like “coding boot camps” and high-quality online courses (versus university/community college settings).
  - The TechHire Funding Opportunity Announcement (FOA) encouraged regional partnerships to apply and support smaller scale projects and programs serving rural communities.
- ***Strengthening Working Families Initiative (SWFI).*** The Department has awarded \$54 million in grants to help parents obtain affordable, quality child care necessary to pursue education and training opportunities leading to good jobs in growing industries. The grants support public-private partnerships that bridge gaps between local workforce development and child-care systems.
  - The SWFI FOA removed the funding threshold to accommodate a range of applicants and models, including rural single or consortium applicants.
  - Rural and smaller communities who may have had a need for only moderate amounts of funds were encouraged to apply and to collaborate through regional partnerships or with other regions to support smaller-scale projects.
  - The FOA also encouraged alignment with federal place-based partnerships such as Promise Zones, Rural Integration Models for Parents and Children to Thrive (IMPACT) Demonstration, and Investing in Manufacturing Partnership Communities, among others.

- **Trade Adjustment Assistance Community College and Career Training (TAACCCT).** Through a targeted appropriation over four years, the Department awarded \$1.9 billion over four years to institutions of higher education which offer programs that can be completed in two years or less; the majority are public community and technical colleges.
- **America's Promise.** The Department awarded \$111 million to 23 regional workforce partnerships to create or expand regional workforce partnerships between employers, economic development, workforce development, community colleges, training programs, K-12 education systems, and community-based organizations to support a range of sector-driven strategies, including work-based learning, classroom instruction, and competency-based education.
- **Apprenticeship grants.** The Department has awarded several grants and contracts to accelerate and expand apprenticeship opportunities and grow the use of apprenticeships in new industries.
  - **State Apprenticeship Grants.** The Department of Labor awarded \$50.5 million in grants to help states develop and implement comprehensive strategies to support apprenticeship expansion.
  - **National Industry and Equity Partners.** The Department awarded 10 ApprenticeshipUSA Industry Intermediary Contracts to national organizations to start or scale apprenticeship programs that meet the occupational and skill needs of their industries. The Department also awarded four contracts to workforce intermediaries, including community-based organizations; labor organizations; and workforce organizations to develop regional "opportunity partnerships" across the nation.
  - **State Accelerator Grants.** The Department of Labor awarded \$10.4 million in grants to 51 states and territories, plus the District of Columbia. The recipients received \$200,000 to help integrate apprenticeship into their education and workforce systems; engage industry and other partners to expand apprenticeship to new sectors and new populations at scale; conduct outreach and work with employers to start new programs; promote greater inclusion and diversity in apprenticeship; and develop statewide and regional strategies aimed at building state capacity to support new apprenticeship programs.
  - **American Apprenticeship Initiative.** The Department competitively awarded \$175 million in grant funds to provide a catalyst in supporting a uniquely American Apprenticeship system that meets our country's particular economic, industry and workforce needs.

## Treasury

Treasury's Community Development Financial Institutions Fund (CDFI Fund) works to spur economic growth, job creation, and opportunity in our nation's distressed and underserved communities by offering targeted resources and innovative programs to leverage federal dollars with private sector capital. The CDFI Fund administers a range of grant, tax credit and loan programs. Eligibility and eligible use of funding varies by program.

Program	Purpose	FY 17
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		Funding
<b>CDFI Program</b>	Provides Financial Assistance and Technical Assistance awards to certified and emerging CDFIs to sustain and expand their services and to build their technical capacity. Includes funding for the Native American CDFI Assistance Program and the Healthy Food Financing Initiative.	\$196 million
<b>Bank Enterprise Award Program</b>	Provides monetary awards to FDIC-insured banks for increasing their investments in low-income communities and/or in CDFIs.	\$23 million
<b>New Markets Tax Credit Program</b>	Provides tax allocation authority to certified Community Development Entities (CDEs), enabling investors to claim tax credits against their federal income taxes. The CDEs, in turn, use the capital raised to make investments in low-income communities.	\$3.5 billion in authority
<b>CDFI Bond Guarantee Program</b>	Guarantees the full amount of notes or bonds issued to support CDFIs that make investments for eligible community or economic development purposes. These bonds or notes support CDFI lending and investment by providing a source of long-term, patient capital.	\$500 million guarantee level
<b>Capital Magnet Fund</b>	Offers competitively awarded grants to finance affordable housing solutions for low-income people and low-income communities nationwide.	\$120 million

The CDFI Fund programs targets rural or non-metropolitan areas characterized by higher distress: impoverished, low-income, Native-American, and non-metropolitan communities with limited access to capital and credit. For example:

- An estimated 26.2% of NMTC investments in FY2015 were made in non-metro areas, exceeding the proportion of persons living in non-metro areas by over 10 percentage points.
- Over 60% of investments and transactions by Native CDFI awardees are located in Native-American lands, which are predominantly in rural areas and some of the most distressed regions in the nation.
- CDFIs drive investments deeper into higher distress areas, including persistently poor counties (mostly rural) that have experienced poverty rates above 20% for the last three decades. Many of these areas are located in Appalachia.
- Over 19% of investments and transactions by CDFI awardees are located in persistently poor counties, primarily in rural areas. In addition, many certified CDFIs are headquartered in non-metropolitan areas. A total of 178 certified CDFI headquarters (18 percent of the industry) are in Persistent Poverty Counties where 6.6 percent of the U.S. population resides.
- A total of 225 CDFI headquarters (23 percent of the industry) are located in non-metropolitan counties where 14 percent of the U.S. population resides.

**From:** Salvi, Mary E. EOP/WHO  
**Sent:** 11 Oct 2017 18:26:01 +0000  
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**Cc:** Gibbs, John;Peterson, Chad S;Clancy, Carolyn  
**Subject:** PCC: Opioids (WH DPC)  
**Attachments:** commission reax - short.docx, Opioid Events Timeline - Short v.2.docx, PCC Opioids Agenda 10.13.17 DPC V2.docx

Team,

The WH Domestic Policy Council requests your participation in a Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only. The first of these meetings will convene on Friday, October 13, at 10:30 AM. The group will meet in the EEOB, Secretary of War Room 230A.

We ask that one representative from each WH component, agency, and department sit at the table. All others from the same office should backbench. Thanks for helping make this a smoothly planned meeting – apologies for the multiple emails.

As a final reminder – complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/form?rid=QYDBH32977>.

Read ahead materials are attached to this email (agenda is updated).

**Confirmed Participants:**

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

NEC: Brian Blase

WH Senior Counselor: Renee Hudson

WHCO: Stacy Amin

OMB: Joe Grogan

OMB: Kathy Kraninger

OAI: Reed Cordish

OAI: Chris Liddell

OSTP: JP Chretien

ONDCP: Chip Muir

ONDCP: Kemp Chester

NSC: Eric Talbot

NSC: Brad Hansell

NSC: Joel Cohen

WHComms: Jessica Ditto (or designee)

OIRA: Anthony Campau

HHS: Nina Schaefer

DOJ: Gary Barnett  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: Thomas McCaffery  
State: Brian Harris  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann Peterlin  
Thank you, please feel free to reach out with any questions.  
Mary Salvi  
White House | Domestic Policy Council  
(b)(6) (c) | 202-456-3251 (o)

**Current Efforts the Federal Government Is Implementing that  
Support Recommendations of the  
Presidents Commission on Combatting Drug Addiction and the Opioid Crisis**

(b)(5) Deliberative Privilege

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DRAFT

\*\*\*DELIBERATIVE\*\*\*CONFIDENTIAL\*\*\*DRAFT\*\*\*PRE-DECISIONAL\*\*\*

## Opioid Activities—Timeline

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(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

# THE WHITE HOUSE

WASHINGTON

## PCC: HEALTH, OPIOID RESPONSE PLAN

Friday, October 13<sup>th</sup>, 2017

10:30 a.m. – 12:00 p.m.

EEOB 230A

Katy Talento (DPC)

### I. PURPOSE

To both (1) discuss the President's ongoing opioid response plan efforts and the President's latest directive to scale up public awareness of his current actions combatting the opioid crisis; and (2) agree on a vision and workplan for a Presidential opioid initiative that the President is anticipated to announce around the start of next year.

### II. BACKGROUND

The President considers the opioid crisis a key priority of his Administration. He made this commitment evident during his campaign and continues his expressed commitment while in office, with the Executive Order establishing the Commission and a number of other early actions, particularly from HHS. Despite pressure to declare a statutory emergency, the President has concurred with his advisors that such a declaration would not provide meaningful new authorities or funding. For the immediate term, the President has directed departments and agencies to ramp up public awareness of current administrative efforts to combat the opioid crisis. We expect a key element to carrying out this order will be preparing a robust response to the Commission's final report once it is released in November.

In the longer term, the President ordered the development of a comprehensive opioids response initiative to be rolled out at or around the 2018 State of the Union Address, (with the corresponding funding included in his FY2019 budget request). We expect that the initiative will have two main buckets:

- Public Health: Surveillance (ideally, closer to real time overdose and precise mortality data), prevention (of initiation, addiction, overdose), overdose reversal, addiction treatment (evidence-based, multi-setting, emphasis on expanding medication-assisted treatment), recovery (short and long-term), and research (i.e. non-opioid pain relief, non-opioid MAT)
- Public Safety: Dismantling drug trafficking networks (internationally and domestically), attacking the opioid supply chain (including through diplomacy, finance, border interdiction and domestic law enforcement), and improving programmatic, financial, and surveillance coordination among public safety (including corrections and judicial efforts) and health agencies

These two buckets have too long been self-contained. An effective crisis response will involve a much more seamless integration at the national level and in the field, particularly because we expect the crisis to worsen as the more lethal synthetic opioids continue to proliferate.

Key questions:

(b)(5) Deliberative Privilege

(b)(5) Deliberative Privilege

III. CONFIRMED PARTICIPANTS

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
NEC: Brian Blase  
WH Senior Counselor: Renee Hudson  
WHCO: Stacy Amin  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OAI: Reed Cordish  
OAI: Chris Liddell  
OSTP: JP Chretien  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WHComms: Jessica Ditto (or designee)  
OIRA: Anthony Campau  
HHS: Nina Schaefer  
DOJ: Gary Barnett  
DHS: Justin Mathes  
VA: Carolyn Clancy  
DOD: Thomas McCaffery  
State: Brian Harris  
Treasury: Dan Kowalski  
DoED: David Esquith  
HUD: John Gibbs  
DOL: Molly Conway  
IC: Viraj Mirani  
USPIS: Ronald Stroman  
FDA: Anna Abram  
CBP: Meghann Peterlin

IV. DISCUSSION

- Intro/Background: campaign promises, events, EO/Commission, decisions to date
- Prep for Commission final report response (see attached)
- Vision for the initiative/SOTU/FY19 budget
- Ways to integrate public health and public safety
- Indicator-driven ambitious targets
- Deliverables and timeline
- Next steps

V. ATTACHMENTS

Timeline – long/short?  
Commission reaction

**From:** Zadrozny, John A. EOP/WHO  
**Sent:** 30 Nov 2017 13:49:43 +0000  
**To:** Bash, Zina G. EOP/WHO;Veprek, Andrew M. EOP/WHO;Wetmore, David H. EOP/WHO;Whetstone, Trevor D. EOP/WHO;Pryor, Pamela D;ONEill, Catharine P;Bethany Kozma;Haller, Julia Z;Gibbs, John;Aramanda, Alec (HHS/IOS);Newman, Emily (IHS/HQ)  
**Subject:** Meeting (WAVES LINK ADDED)

Please enter your information in the below WAVES link to ensure access to the White House complex:  
<https://events.whitehouse.gov/?rid=VM73MRB88P>

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 18 Jul 2017 23:18:57 +0000  
**To:** Shuford, Campbell - OSEC, Washington, DC;Hooper, Bryan - RD, Washington, DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grah, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov;Boswell, Kristi - OSEC, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC;Byrd, David J  
**Cc:** Martin, John R - ETA;Johnston, Moira - FNS;Fernandez, Claudette - RD, Washington, DC;Adjemian, Michael K. EOP/CEA;Boehlert, Jason;Acker Housman, Stephanie (OS/ASPE);Weisshaar, David M. EOP/OMB;Velasco, Robert -FS;Weeks, Andria -FS  
**Subject:** AGRPTF Workforce Work Group Meeting

Please note we added a half hour to the time. The meeting will now be from 1:30-3PM.  
Additionally, you can call-in using the number below:

1-888-844-9904

Code: (b)(6)

Thank you,  
Campbell

This electronic message contains information generated by the USDA solely for the intended recipients. Any unauthorized interception of this message or the use or disclosure of the information it contains may violate the law and subject the violator to civil or criminal penalties. If you believe you have received this message in error, please notify the sender and delete the email immediately.

**From:** Gibbs, John  
**Sent:** 28 Nov 2017 16:44:05 +0000  
**To:** Miller, Adelaide E. EOP/WHO  
**Subject:** RE: Event Updates: White House Veterans Affairs Conference

Hi Adelaide,

Thank you for coordinating.

I've already filled out my WAVES form for arriving at 12:15 PM. However, I'd like to do the White House Tour as well. Could you send me a WAVES form for arriving at the time of the tour (10 AM)?

Thank you,



**John Gibbs**

Senior Advisor, Office of Community Planning & Development  
U.S. Department of Housing and Urban Development  
Office: 202-402-4445; Mobile: (b)(6)

---

**From:** Miller, Adelaide E. EOP/WHO [mailto:Adelaide.E.Miller@who.eop.gov]  
**Sent:** Tuesday, November 28, 2017 11:24 AM  
**To:** Miller, Adelaide E. EOP/WHO <Adelaide.E.Miller@who.eop.gov>  
**Subject:** RE: Event Updates: White House Veterans Affairs Conference

Additional Important Details:

-  
\*Please note that the White House Tour begins at **10:00 AM**. We recommend arriving at 9:45 AM to begin passing through security. The Secret Service does not permit bags, purses, iPads or portfolios on the tour. However, you may bring a small clutch or wallet, and please be aware you may bring bags/purses to the conference at 12:15 PM.

---

**From:** Miller, Adelaide E. EOP/WHO  
**Sent:** Monday, November 27, 2017 7:15 PM  
**To:** Hoelscher, Douglas L. EOP/WHO <Douglas.L.Hoelscher@who.eop.gov>  
**Subject:** Event Updates: White House Veterans Affairs Conference

All,

As discussed in past emails, my name is Adelaide Miller, and I work for the White House Office of Intergovernmental Affairs. Our team is looking forward to the *White House Veterans Affairs Conference with State, Local and Tribal Leaders* taking place this **Wednesday, November 29 at 12:15 PM**. The meeting will be held in the South Court Auditorium of the Eisenhower Executive Office Building, and I have attached a formal agenda for your reference. Please note if you are receiving this email, I can confirm you are registered for the conference.

## **ESSENTIAL INFORMATION**

Please note that the city of residence submitted must exactly match what is listed on your ID. See arrival instructions below for the White House Tour and/or Conference. If you plan to join us for the conference only, please disregard the White House Tour Arrival Instructions.

- **White House Tour Arrival Instructions:**

Guests should plan to arrive through the East Gate, which is located at **15<sup>th</sup> Street NW and Hamilton Place NW** (just south of the Treasury Building).

- We recommend that guests arrive at least 15 minutes prior to the tour start time in order to have time to pass through security.

- **Conference Arrival Instructions:**

Please plan to enter the White House Complex through the entrance at **17th Street NW and State Place NW**. State Place is one block below F Street NW. This entrance is on the West side of the White House.

- Please arrive at **11:45 AM** to begin passing through security. We will plan to meet you in the Eisenhower Executive Office Building (EEOB) and escort you all to the conference.

**Please Direct Event Questions to:**

Drew DeLong – (202) 456-3291

Maxwell Anderson – (202) 456-3282

Please feel free to reach out if you have questions, and we look forward to hosting you Wednesday.

Adelaide Miller

White House Office of Intergovernmental Affairs

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 27 Sep 2017 23:15:00 +0000  
**To:** Ja'Ron.k.smith@who.eop.gov;Zadrozny, John A. EOP/WHO;Gilson, Joseph - OSEC, Washington, DC;peter.j.white@who.eop.gov;Hudson, Bethany - OSEC, Washington DC;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Shuford, Campbell - OSEC, Washington, DC;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;Boswell, Kristi - OSEC, Washington, DC;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;thomas.klobucar@va.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmmorris@hrsa.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J - FS;Karen.Sanders@va.gov;christopher.d.prandoni@deq.eop.gov;kathleen.klink@va.gov;michael.k.adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;sfishergoad@denali.gov;martin.john.r@dol.gov;Elrod, Brent - NIFA;Hoffman, William - NIFA;Esch, Michele - ARS;Berg, Erin;Boswell, Kristi - OSEC, Washington, DC  
**Subject:** Rural Prosperity Taskforce Draft Report Roadmap  
**Attachments:** Draft Report Roadmap for Workgroups.pptx

Good Evening All,

We would first like to say thank you to everyone that participated in the ARPTF Report Review today. We are reviewing all of the edits and comments we received and will edit the document as needed. Attached you will find a PowerPoint that can be used to brief your Principal for tomorrow's Task Force meeting. In the meeting the Principal's will have the opportunity to see the PowerPoint we are providing, as well as the draft document each of you reviewed earlier today. Again, we appreciate all of the input and time each of you devoted to the review process.

Thank you,  
Campbell



**Campbell Shuford**  
Special Projects Coordinator  
Office of the Secretary

United States Department of Agriculture  
Whitten Building  
Office: 202-720-2868 & 202-579-0098  
[campbell.shuford@osec.usda.gov](mailto:campbell.shuford@osec.usda.gov)

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***Draft Roadmap to the  
Report to the President of the United States  
from the  
Task Force on Agriculture and Rural Prosperity***



## 180 -Day Report Charge to the Task Force

(b)(5) Deliberative Privilege



## 180-Day Report Task Force Approach

(b)(5) Deliberative Privilege



## 180-Day Report

### *Answering the Call to Action for Rural America*

(b)(5) Deliberative Privilege

**From:** Gaines, Ralph H on behalf of Salvi, Mary E. EOP/WHO  
**Sent:** 2 Nov 2017 19:49:03 +0000  
**To:** Marten, Lexi N. EOP/OMB;Campau, Alexandra P. EOP/WHO;Giuliani, Andrew H. EOP/WHO;Abram, Anna;Campau, Anthony P. EOP/OMB;Hansell, Bradley D. EOP/NSC;Brookes, Brady (CMS/OA);Blase, Brian C. EOP/WHO;Clancy, Carolyn;Cavano, Julianna L;Grieco, Christopher K. EOP/WHO;Liddell, Christopher P. EOP/WHO;Cline, Christine M;Conway, Molly E - OSEC;daniel.kowalski@treasury.gov;DANIELVB;Selnick, Darin S. EOP/WHO;Esquith, David;Atkins, Diana E CTR OSD HA (US);Perez-Rivera, Diana (CMS/OA);Dorey, David R - SOL;Hoelscher, Douglas L. EOP/WHO;Georges, Liza B. EOP/WHO;Talbot, Eric S. EOP/NSC;Sandbrink, Friedhelm;Barnett, Gary E. (OAG);Harris, Brian F;jamesmr6@dni.gov;Lucas, Jane B. EOP/WHO;Cytryn, Jen B. EOP/WHO (Intern);Ditto, Jessica E. EOP/WHO;Cohen, Joel EOP/NSC;Zadrozny, John A. EOP/WHO;Gibbs, John;John L Lombardi;jonathan.fishman@treasury.gov;Grogan, Joseph J. EOP/OMB;Julia F. Brannigan;justin.matthes@hq.dhs.gov;Kraninger, Kathleen L. EOP/OMB;Bell, Kathryn (HHS/IOS);Talento, Kathryn F. EOP/WHO;Chester, Kemp L. EOP/ONDCP;Riggs, Kyle S. EOP/OMB;Pence, Laura C. EOP/WHO;Nasim, Laura F. EOP/WHO;Meyer, Laurence;Muir, Lawrence L. EOP/ONDCP;Bressack, Leah (ODAG);Fiddler, Leah C. EOP/NSC;Bonvillian, Marcus D. EOP/WHO;PETERLIN, MEGHANN K;Schlapp, Mercedes V. EOP/WHO;Nicole D Sobotka;nina.schaefer@hhs.gov;Dickard, Norris;Bumatay, Patrick (ODAG);Moorhead, Quellie U. EOP/WHO;Gaines, Ralph H;Heilig, Rebecca B. EOP/WHO;Armstrong, Rebekah W. EOP/OVP;Cordish, Reed S. EOP/WHO;Hudson, Renee R. EOP/WHO;Demartino, Robert E CAPT USPHS (US);Stroman, Ronald A - Washington, DC;shirlena.mcintyre@treasury.gov;Amin, Stacy C. EOP/WHO;Xu, Stephanie B. EOP/OSTP;STEPHCW;Munisteri, Stephen P. EOP/WHO;Zobeck, Terry S. EOP/ONDCP;thomas.p.mccaffery.civ@mail.mil;THOMASWJ;Pataki, Tim A. EOP/WHO;Whetstone, Trevor D. EOP/WHO;Welzant, Phil  
**Subject:** FW: Opioids (WH)  
**Attachments:** Agenda 11.3.17 opioids PCC.docx

Please print agenda. Ralph Get Outlook for Android

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**From:** Salvi, Mary E. EOP/WHO  
**Sent:** Monday, October 30, 2017 9:27:39 PM (UTC) Coordinated Universal Time  
**To:** Salvi, Mary E. EOP/WHO; Talento, Kathryn F. EOP/WHO; Campau, Alexandra P. EOP/WHO; Cytryn, Jen B. EOP/WHO (Intern); Selnick, Darin S. EOP/WHO; Zadrozny, John A. EOP/WHO; Blase, Brian C. EOP/WHO; Bonvillian, Marcus D. EOP/WHO; Hudson, Renee R. EOP/WHO; Pence, Laura C. EOP/WHO; Amin, Stacy C. EOP/WHO; Grieco, Christopher K. EOP/WHO; Lucas, Jane B. EOP/WHO; Pataki, Tim A. EOP/WHO; Munisteri, Stephen P. EOP/WHO; Heilig, Rebecca B. EOP/WHO; Giuliani, Andrew H. EOP/WHO; Hoelscher, Douglas L. EOP/WHO; Armstrong, Rebekah W. EOP/OVP; Grogan, Joseph J. EOP/OMB; Kraninger, Kathleen L. EOP/OMB; Marten, Lexi N. EOP/OMB; Riggs, Kyle S. EOP/OMB; Cordish, Reed S. EOP/WHO; Liddell, Christopher P. EOP/WHO; Georges, Liza B. EOP/WHO; Moorhead, Quellie U. EOP/WHO; Xu, Stephanie B. EOP/OSTP; Muir, Lawrence L. EOP/ONDCP; Chester, Kemp L. EOP/ONDCP; Talbot, Eric S. EOP/NSC; Hansell, Bradley D. EOP/NSC; Cohen, Joel EOP/NSC; Ditto, Jessica E. EOP/WHO; Schlapp, Mercedes V. EOP/WHO; Nasim, Laura F. EOP/WHO; Campau, Anthony P. EOP/OMB; Nina.Schaefer@hhs.gov; Bell, Kathryn (HHS/IOS); Barnett, Gary E. (OAG); Bressack, Leah (ODAG); Bumatay, Patrick (ODAG); Justin.matthes@hq.dhs.gov; Clancy, Carolyn; Sandbrink, Friedhelm; Meyer, Laurence; thomas.p.mccaffery.civ@mail.mil; STEPHCW; THOMASWJ; Nicole D Sobotka; John L Lombardi; Julia F. Brannigan; DANIELVB; JAMESMR6@dni.gov; Cavano, Julianna L; Atkins, Diana E CTR OSD HA (US); Demartino, Robert E CAPT USPHS (US); Cline, Christine M;

Welzant, Phil; Daniel.Kowalski@treasury.gov; Shirlena.McIntyre@treasury.gov;  
jonathan.fishman@treasury.gov; Esquith, David; Dickard, Norris; Gibbs, John; Conway, Molly E -  
OSEC; Dorey, David R - SOL; Stroman, Ronald A - Washington, DC; Abram, Anna; Perez-Rivera,  
Diana (CMS/OA); PETERLIN, MEGHANN K; Gaines, Ralph H; Zobeck, Terry S. EOP/ONDCP;  
Harris, Brian F

**Cc:** Whetstone, Trevor D. EOP/WHO; Brookes, Brady (CMS/OA); Fiddler, Leah C. EOP/NSC

**Subject:** PCC: Opioids (WH)

**When:** Friday, November 3, 2017 2:30 PM-4:00 PM.

**Where:** Indian Treaty Room - EEOB 474

Team,

The WH Domestic Policy Council requests your participation in an Opioids Policy Coordination Committee (PCC) – this is a WH interagency working group only.

The group will meet in the EEOB 474 (Indian Treaty Room) on Friday, November 3 at 10:30 AM.

We ask all departments and agencies limit attendees to just one person.

Please confirm your attendance (surrogates are invited, if you are unable to attend). Please have all confirmed participants complete this link (and be sure to bring a valid ID):

<https://events.whitehouse.gov/?rid=JFYGM3KQ8>.

Read ahead material attached.

Invited Participants:

DPC: Katy Talento

DPC: Alex Campau

DPC: Darin Selnick

**DPC: Trevor Whetstone**

NEC: Brian Blase

NEC: Marco Bonvillian

WH Senior Counselor: Renee Hudson/Laura Pence

WHCO: Stacy Amin

WHCO: Chris Grieco

WHCO: Jane Lucas

**OLA: Cindy Simms**

OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani

IGA: Doug Hoelscher

OVP: Rebekah Armstrong

OMB: Joe Grogan

OMB: Kathy Kraninger

OMB: Kyle Riggs

OAI: Chris Liddell

OSTP: Stephanie Xu

ONDCP: Chip Muir

ONDCP: Kemp Chester

ONDCP: Terry Zobeck

NSC: Eric Talbot

NSC: Brad Hansell

NSC: Joel Cohen

WH Comms: Jessica Ditto

WH Comms: Mercy Schlapp

OIRA: Anthony Campau

HHS: Nina Schaefer/Kathryn Bell

DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay

DHS: Justin Mathes

VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer

DOD: Thomas McCaffery/Robert Demartino

**State: Brian Harris**

Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman

DoED: David Esquith/Norris Dickard

**HUD: Ralph Gaines**

DOL: Molly Conway/David Dorey

ODNI: Viraj Mirani/Thomas Janes/John Lombardi

USPS: Ronald Stroman

FDA: Anna Abram

CBP: Robert Perez/Meghann Peterlin

Thank you, please feel free to reach out with any questions.

Mary Salvi

White House | Domestic Policy Council

(b)(6)	(c)   202-456-3251 (o)
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## THE WHITE HOUSE

WASHINGTON

### PCC – HEALTH, OPIOID RESPONSE PLAN

Friday, November 3, 2017

10:30 a.m. – 12:00 p.m.

Indian Treaty Room (EEOB 474)

DPC – Katy Talento

#### I. PURPOSE

To continue discussing questions and issues relating to the comprehensive opioid response initiative.

#### II. BACKGROUND

Last week we discussed the President's speech, the pending Commission report, and answered questions around pending deliverables. Agencies submitted their commitment documents and policy councils and ONDCP have been reviewing. The Commission released its final report this week.

#### III. PARTICIPANTS

DPC: Katy Talento  
DPC: Alex Campau  
DPC: Darin Selnick  
DPC: Trevor Whetstone  
NEC: Brian Blase  
NEC: Marco Bonvillian  
WH Senior Counselor: Renee Hudson/Laura Pence  
WHCO: Stacy Amin  
WHCO: Chris Grieco  
WHCO: Jane Lucas  
OLA: Cindy Simms  
OPL: Steve Munisteri/Rebecca Heilig/Andrew Giuliani  
IGA: Doug Hoelscher  
OVP: Rebekah Armstrong  
OMB: Joe Grogan  
OMB: Kathy Kraninger  
OMB: Kyle Riggs  
OAI: Chris Liddell  
OSTP: Stephanie Xu  
ONDCP: Chip Muir  
ONDCP: Kemp Chester  
ONDCP: Terry Zobeck  
NSC: Eric Talbot  
NSC: Brad Hansell  
NSC: Joel Cohen  
WH Comms: Jessica Ditto

WH Comms: Mercy Schlapp  
OIRA: Anthony Campau  
HHS: Nina Schaefer/Kathryn Bell  
DOJ: Gary Barnett/Leah Bressack/Patrick Bumatay  
DHS: Justin Mathes  
VA: Carolyn Clancy/Friedhelm Sandbrink/Laurence Meyer  
DOD: Thomas McCaffery/Robert Demartino  
State: Brian Harris  
Treasury: Dan Kowalski/Jennifer Fowler/Jonathan Fishman  
DoED: David Esquith/Norris Dickard  
HUD: Ralph Gaines  
DOL: Molly Conway/David Dorey  
ODNI: Viraj Mirani/Thomas Janes/John Lombardi  
USPS: Ronald Stroman  
FDA: Anna Abram  
CBP: Robert Perez/Meghann Peterlin

#### IV. DISCUSSION

- Commission report – gleaning agency feedback
- Revised work plan and way forward

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 1 Sep 2017 14:56:24 +0000  
**To:** Ja'Ron.k.smith@who.eop.gov;Zadrozny, John A.  
EOP/WHO;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;arnet.hanly@fcc.gov;zachary.ross@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;Boswell, Kristi - OSEC, Washington, DC;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cfdi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;thomas.klobucar@va.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmmorris@hrsa.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - FNS;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J - FS;Karen.Sanders@va.gov;christopher.d.prandoni@deq.eop.gov;kathleen.klink@va.gov;michael.k.adjemian@cea.eop.gov;Hooper, Bryan - RD, Washington, DC;Byrd, David J;Johnston, Moira - FNS;Pidgeon, Stefanie - RMA;Alston, Michael - OSEC, Washington, DC;Cullo, Diane - OSEC, Washington, DC;Green, Gregory - RMA;sfishergoad@denali.gov;martin.john.r@dol.gov;Elrod, Brent - NIFA;Hoffman, William - NIFA;Esch, Michele - ARS;Berg, Erin  
**Cc:** Boswell, Kristi - OSEC, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC;Page, Tim A. - OSEC, Washington, DC  
**Subject:** Rural Prosperity Taskforce Recommendations & Plan moving forward  
**Attachments:** Table of Recommendations - 8-31-2017 EconDev.docx, Table of Recommendations - (Quality of Life) 8-31-2017 GAB.DOCX, Table of Recommendations - 8-31-2017 Innovation.docx, Table of Recommendations (Workforce) 8.31.2017.docx

All,

As discussed on the Rural Prosperity Task Force All-Hands call, attached are compiled recommendations from all 4 workgroups. *Workforce's recommendations are the last attachment.*

The plan moving forward is as follows:

1. If you submitted an **Inter-agency Coordination** recommendation and you think you can orchestrate delivering on that recommendation in the next 60 days, please send that item to me and Kristi Boswell and copy Gary Bojes, [Gary.Bojes@usda.gov](mailto:Gary.Bojes@usda.gov) **by September 8<sup>th</sup>**.

2. We will then send you a one page “Action Plan Worksheet” for you to consider in completing how you will START and put the recommendation into action. This will have simple straight forward instructions. It will also ask you to contact the other agencies you are considering for inclusion and we might suggest some others to contact/include.
3. We ask that you commit to have the worksheet completed by September 22, so we can review, re-circulate (including to OMB) and compile for consideration to get buy-in at the next Task Force Principals meeting on September 28.
4. If you have a recommendation that requires a Policy Change, you might also be able to have these considered at the September 28 meeting where we might see if the Principals can support issuing the Policy before the end of the Task Force Report Period or supporting it quicker as a Fast Track launch.

Thank you,  
Campbell & Kristi

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## Table of Recommendations: Economic Development 8-10-2017

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	TYPE	TERM	Recommendation	Departments/ Agencies	4WF Types		
1	ED	IC	Short	(b)(5) Deliberative Privilege	State Ruffer			
2	ED	Pol IC	Short		DOL Methany			
3	ED	Reg Pol IC	Med		DOI Koch			
4	ED	IC	Short		DOI Payson			
5	ED	Leg Reg Pol IC	Long		DOI Payson			
6	ED	Pol	Short		DOI Reinbold			
7	ED	Leg	Long		DOI Hess			

				(b)(5) Deliberative Privilege				
8	ED	Leg	Long		DOI Norman			
9	ED	Reg	Med		DOI Payson			
10	ED	Reg Pol IC	Med		DOI Koch			
11	ED	Pol IC	Short		HUD Gibbs			
12	ED	Pol IC	Short		HUD Gibbs			
13	ED	Reg??	Long		US Army Moyer			
14	ED	Leg Reg Pol ??	Long		US Army Moyer			
15	ED	POL??	Short		US Army Moyer			

			(b)(5) Deliberative Privilege				
16	ED	IC	Short		DOL Pasternak		
17	ED	IC	Short		HHS Prater		
18	ED	IC	Short		HHS Prater		
19	ED	IC	Short		HHS Prater		
20	ED	IC	Short		FDA HHS Prater		
21	ED	IC	Short		DOL Qualter		
22	ED	Leg	Long		DOL Gilbert		

		Reg POL IC		(b)(5) Deliberative Privilege				
23	ED	Pol IC	Short		DOL Gilbert			
24	ED	Leg Reg Pol	Med		USDA CF Ben- Israel			
25	ED	Reg	Med		USDA SFH Delaney			
26	ED	Reg	Med		USDA SFH Delaney			
27	ED	IC	Short		USDA SFH Delaney			
28	ED	Reg	Med		USDA SFH Delaney			
29	ED	Leg	Long		USDA SFH Delaney			
30	ED	IC	Short		USDA MFH Hooper			
31	ED	IC	Short		USDA MFH Hooper			
32	ED	Reg	Med		EPA Brown			
33	ED	Leg Reg	Med		USDA RBS Parker			

				(b)(5) Deliberative Privilege				
34	ED	Pol	Short		ED Chamberlain			
35	ED	Pol	Short		USDA FS Weldon			
36	ED	????	Med		USDA FS Weldon			
37	ED	Pol	Short		USDA FS Weldon			

## Table of Recommendations: Quality of Life

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	TYPE	TERM	Recommendation	Departments/ Agencies	Tag		
1	QoL	<b>POL IC</b>	<b>Short</b>	(b)(5) Deliberative Privilege	USDA RHS-CF Ben-Israel			
2	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
3	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
4	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
5	QoL	<b>Pol</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
6	QoL	<b>IC</b>	<b>Short</b>		USDA RHS-CF Ben-Israel			
7	QoL	<b>IC</b>	<b>Short</b>		USDA RUS T Adams			
8	QoL	<b>Leg</b>	<b>Long</b>		USDA RUS T Adams			

9	QoL	Reg	Med	(b)(5) Deliberative Privilege	USDA RUS T Adams			
10	QoL	Pol	Short		USDA RUS T Adams			
11	QoL	Pol	Short		USDA RUS T Adams			
12	QoL	Reg	Short		FCC Ross			
13	QoL	Leg	Short APPs		USDA RUS W Barringer			
14	QoL	Leg	Short APPs		USDA RUS W Barringer			
15	QoL	Leg	Short APPS		USDA RUS W Barringer			
16	QoL	Pol	Short		USDA RUS E McLean			
17	QoL	Pol	Short		USDA RUS E McLean			

(b)(5) Deliberative Privilege

18 QoL Pol Short

USDA RUS E  
McLean

19 QoL Pol Short

DOJ Ohr

20 QoL Pol Short

DOJ Ohr

21 QoL Pol Short

ED  
Chamberlain

22 QoL Re Short

OSTP  
GUYSELMAN  
Casey

23 QoL IA Short

USDA RHS MFH  
Ripley

24 QoL Reg Short

USDA RHA SFH  
Delaney

(b)(5) Deliberative Privilege

25	QoI	Leg	Long		US Army <i>Coulombe</i>		
26	QoL	Reg	Med		Treasury Harris		
27	QoL	IC ??	Short		NSF Fleischmann		
28	QoL	Pol	Short		USDA FS Terrll		
29	QoL	IC	Short		USDA FS Weldon		
30	QoL	Reg Pol	Med		USDA FS Weldon		
31	QoI	IC	Short		USDA FS Weldon		

(b)(5) Deliberative Privilege

32 QoI Pol IC Short

USDA FS  
Weldon

33 QoL Reg Pol ICMed

USDA FS  
Weldon

34 QoI Leg Reg Long

USDA FS  
Weldon

35 QoL IC Short

USDA FS  
Weldon

## Table of Recommendations: Innovation, Technology &amp; Data 8-10-2017

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

Item	Task Force	Change TYPE	TERM	Recommendation	Departments/ Agencies	Tag		
1	ITD	IC	Short	(b)(5) Deliberative Privilege	HUD Joy			
2	ITD	IC	Short		HUD Joy			
3	ITD	IC	Short		State Ruffer			
4	ITD	IC	Short		HHS ?????			

HUD-17-0393-C-000959

5	ITD	Pol	Short	(b)(5) Deliberative Privilege	HHS ???			
6	ITD	IC	Short		HHS ????			
7	ITD	IC	Short		State Crowell			
8	ITD	Reg	Med		?????			
9	ITD	IC	Short		USDA-RBS Parker			
10	ITD	Reg Pol IC	Med		State Crowell Szymanski			

				(b)(5) Deliberative Privilege				
11	ITD	IC	Short		State Crowell Szymanski			
12	ITD	Leg	Long		USDA RBS Parker			
13	ITD	Leg Reg	Long		USDA RBS Parker			
14	ITD	Reg	Med ??		WH OSTP Casey, Klein, White			
15	ITD	Leg Reg	Long		WH OSTP Guyselman Casey			
16	itd	Pol	Short		WH OSTP Epstein			
17	itd	IC	Short		HUD Joy			

				(b)(5) Deliberative Privilege				
18	ITD	Pol IC	Short		DOI Quinn			
19	ITD	Pol IC			DOI Quinn			
20	ITD	IC			DOI Quinn			

Change Type Key: Legislative Change (LC), Regulatory Change (RC), Policy Change (PC), Interagency Coordination (IC)

## Table of Recommendations

### Rural Workforce Work Group

Item	Work-group	Change TYPE	Recommendation	Departments / Agencies	Current Programs	Current Programs
1	WF	IC	(b)(5) Deliberative Privilege	HUD, Byrd	Rural Gateway Clearinghouse,, Office of Rural Housing and Economic Development, Office of Community Planning and Development	(b)(5) Deliberative Privilege
2	WF	IC		Denali, Fisher-Goad	Rural Alaska Maintenance Partnership (RAMP)	
3	WF	IC		DOL, Qualter	US DOL is implementing Industry Recognized Apprenticeships	

4	WF	PC IC	(b)(5) Deliberative Privilege	DOL, Gilbert	Workforce Innovation and Opportunity Act (WIOA)	(b)(5) Deliberative Privilege
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5	WF	PC	(b)(5) Deliberative Privilege	USDA, Delaney	Section 502 Direct and other Rural Development programs.	-
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6	WF	LC PC	(b)(5) Deliberative Privilege	USDA, Alston  DOL, Metheny	<p>The 2009 OPM guidance on Veterans Preference in Federal Government is an example of guidance to give priority to Veterans. This could be expanded to loans, grants, applications, etc. As we look to do more with less it is more important than ever to collect and utilize data to support programs and demonstrate effectiveness. Many programs currently collect Veteran data but it is not consistent across government.</p> <p>Jobs Veterans State Grant (JVSG), Homeless Veteran Reintegration Program (HVRP), TAP, <a href="http://www.benefits.va.gov/tap/">http://www.benefits.va.gov/tap/</a>, USDA National Ag Library Resources, USDA AMS Veterans Programs</p>	(b)(5) Deliberative Privilege
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7	WF	IC	(b)(5) Deliberative Privilege	USDA, Johnston	SNAP E&T is an existing program that provides employment and training services for SNAP participants.	(b)(5) Deliberative Privilege
8	WF	PC		Ed, Chamberlain	-	-
9	WF	PC		Ed, Chamberlain	-	-
10	WF	PC		Ed, Chamberlain	-	-

11	WF		(b)(5) Deliberative Privilege	USDA, Boswell	-	-
12	WF			USDA, Boswell	-	-
13	WF			USDA, Boswell	-	-

## Relevant Programs

### HHS – HW Education & Training

Agency	Program Name	Program Description	Targeted Health Profession(s)
ACF	Health Professions Opportunity Grants (HPOG) program	Grants to organizations, states, and other entities for the purpose of providing education and training to Temporary Assistance for Needy Families recipients and other low-income individuals for occupations in health care fields that pay well and are expected to either experience labor shortages or be in high demand. HPOG 2.0, a new round of HPOG grants, was awarded in September 2015 to 32 organizations, including five tribal organizations, located across 21 states for a new 5-year period.	Multiple health professions
CMS	Medicare GME Payments	The Medicare program provides payments to hospitals for the costs of approved graduate medical education (GME) programs. The payment methodology is established in statute.	Physicians, dentists, podiatrics, nurses, allied health professionals
CMS	Medicaid GME	State Medicaid programs can support the costs of graduate medical education	Physicians, dentists, podiatrists
CMS	State Innovation Models (SIM)	SIM provides financial and technical support to states for the development and testing of state-led, multi-payer health care payment and service delivery models that will improve health system performance, increase quality of care, and decrease costs for Medicare, Medicaid and Children's Health Insurance Program (CHIP) beneficiaries—and for all residents of participating states. Several states are using new types of providers such as Community Health Workers in remote areas as part of the care team (CO, DE, ID, ME, MN, OR, WA). Some states are leveraging GME, tuition incentives, and/or loan forgiveness programs to support the rural healthcare workforce (CO, ID, MA, MN, NY, OR, WA).	Multiple health professions
HRSA	Children's Hospital Graduate Medical Education (CHGME) program	The CHGME program supports residency and fellowship training in freestanding children's hospitals to ensure an adequate supply of pediatric primary care and specialty providers, and to ensure non-pediatric providers have appropriate training caring for children	Physicians, dentists

HRSA	Teaching Health Centers Graduate Medical Education (THCGME) program	The THCGME program provides funding for residency training in primary care medicine and dentistry in community-based, ambulatory settings. The majority of THCs are located in Federally Qualified Health Centers. Out of 57 THCs, 12 (21%) focus on training in rural communities.	Physicians, dentists
HRSA	Health Professions Training Grant Programs	HRSA supports multiple grant programs to enhance health professions training and encourage work in needed professions, regions, and special populations. Programs include: Primary Care Training and Enhancement, Oral Health Training, Area Health Education Centers, Geriatrics programs, Behavioral Health Workforce Education and Training, Public Health Workforce, Nursing Workforce Development, Health Professions Training for Diversity, Community Based Dental Partnership Program, Rural Network Allied Health Training Program	Multiple health professions
IHS	American Indians into Nursing	Grants to nursing schools and nurse training programs to increase the number of nurses, nurse midwives, and NPs who deliver services to Indians by: providing continuing education to nurses; recruiting individuals into nurse, nurse midwife, or NP training programs; or providing scholarships to nursing students in such training programs in exchange for an obligation to serve in an Indian Health program facility	Nurses
IHS	American Indians into Psychology	Grants to colleges and universities to develop programs that encourage Indians to enter the mental health field through: outreach and recruitment to Indian communities, providing summer enrichment programs to expose Indians to psychology, or providing stipends to undergraduate and graduate students to pursue a career in psychology in exchange for an obligation to serve in an Indian Health program facility	Psychologists
SAMHSA	Historically Black Colleges and Universities (HBCU) Center for Excellence in Behavioral Health	Grants to HBCUs to expand behavioral health and substance abuse services to students on campus, and facilitate workforce development; specific grantee services can include, providing learning opportunities for HBCU students including health professional students through internships and providing other outreach activities to increase the number of HBCU students in behavioral health.	Behavioral health professionals

SAMHSA	Screening, Brief Intervention, and Referral to Treatment Medical Residency Program	Grants to various entities such as teaching hospitals with medical residency programs to develop and implement training programs to teach physician residents and other health professionals skills in screening, brief intervention, and referral and treatment for patients with or at risk for a substance use disorder.	Physicians, nurses, and others
SAMHSA	Minority Fellowship Program	Grants to professional associations to provide training and financial support (stipends) to minority doctoral and post-doctoral students who are studying in a mental or behavioral health profession in order to improve the quality of such services provided to minority populations and increase the number of minority health professionals delivering them.	APRNs, psychologists, physicians (psychiatry), social workers, and other behavioral health professionals
OSG	Junior Commissioned Officer Student Training and Extern Programs	Provides internship-type experiences, including pay and benefits, at sponsoring HHS and non-HHS federal agencies for students in a qualifying degree program, including health professional degree programs.	Nurses and pharmacists
OSG	Senior Commissioned Officer Student Training and Extern Programs	Provides financial assistance, pay and benefits, to full-time students completing a health professional degree program in exchange for a commission as an officer in the U.S. Public Health Service and service obligation at a sponsoring HHS or non-HHS federal agency.	Nurses, pharmacists, and physician assistants
OASH	National Workforce Diversity Pipeline Program	Recruiting participants from rural geographic areas. Supports innovative strategies that identify promising students in their first year in high school and provides them for the five years of the project with a foundation to pursue a successful career in the health professions. Projects: (1) develop a structured program with a specific curriculum to foster high school and undergraduate students' interest and success in the health professions; (2) increase these students' positive attitudes and improve their perception of their ability to enter a career in health care; (3) encourage and support students' academic progression; and (4) identify successful strategies and promising models to foster growth, development, and competency in careers that require a strong underpinning in math and science.	High School and College focus

## HHS – HW Distribution

Agency	Program Name	Program Description	Targeted Health Profession(s)
HRSA	National Health Service Corps (NHSC) Scholarship and Loan Repayment	Provides financial assistance to recruit and retain health care providers to serve in and meet the workforce needs of communities designated as health professional shortage areas (HPSA). The NHSC funded the following activities in FY 2012 to address and target various aspects of workforce development. We counted each activity as a separate program.	Physicians (primary care), APRNs, physician assistants, dentists, dental hygienists, and behavioral health providers
HRSA	Nurse Corps Scholarship and Loan Repayment	Provides financial assistance to alleviate the critical shortage of nurses and nurse faculty and to recruit and retain nurses to meet the workforce needs of health care facilities with critical shortages of nurses known as critical shortage facilities (CSF). CSFs are health care facilities located in, designated as, or serving a primary medical care or mental health HPSA. The NURSE Corps includes the NURSE Corps Loan Repayment Programs and NURSE Corps Scholarship Program.	Nurses
HRSA	State Loan Repayment	Grants to states to provide loan repayment contracts to providers who practice in an HPSA in that state. The state loan repayment serves as a complement to the NHSC and provides flexibility to states to place providers in underserved areas and help meet their unique primary care workforce needs.	Physicians, nurses, physician assistants, dentists, dental hygienists, behavioral health providers, and pharmacists

HRSA	HHS Exchange Visitor Program	The U.S. Department of Health and Human Services (HHS) is responsible for managing the U.S. Exchange Visitor Program as it relates to health research and clinical care. This program accepts applications to request waiver of the 2-year foreign residency requirement related to two types of waivers: 1) Research performed in an area of priority or significant interest to the agency, and 2) Health care services needed in a Health Professional Shortage Area (HPSA) in the United States. Physicians with J-1 visas must agree to deliver health care services for three years in a mental health or primary care HPSA. HHS does not grant waivers. HHS submits its recommendation to approve a waiver request to the Department of State (DoS). DoS submits its approval recommendation to the U.S. Citizens and Immigration Service (USCIS). USCIS is the agency authorized to grant a waiver, officially.	Multiple health professions
IHS	IHS Scholarship and Loan Repayment	Loan Repayment and scholarships for health care professionals in exchange for a commitment to serve in an IHS, tribal, or urban Indian health care facility for the purpose of assuring an adequate supply of trained health professionals for Indian Health programs	Multiple health professionals, such as behavioral health professionals, dentists, dental hygienists, nurses, pharmacists, physicians, and podiatrists

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 18 Jul 2017 23:22:13 +0000  
**To:** Hooper, Bryan - RD, Washington,  
DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cdfi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - OSEC, Washington, DC;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov  
**Subject:** ARPTF Workforce Workgroup Meeting

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**To:** Zorc, Bethany A; Hughes, Andrew; Hobbs, Benjamin R; Mills, Allison F; Fila, Stephanie C; DeFelice, Joseph J; Haller, Julia Z; Dendas, Michael W; Thompson, Amy C; Wade, Dana T; Farias, Anna Maria; Bravacos, John G; Garza, Sarah J; Gaines, Ralph H; Hunter, Matthew F; Smith, Cooper J. EOP/WHO; Marzol, Adolfo F; Appleton, Seth D; Shosky, John E; Smith, Cooper J; Kasper, Maren M; Rawlinson, Steven W; Joy, Johnson P; Byrd, David J; Browning, Austin G; Gribbin, William J; Patton, Lynne M; Coffey, Alexander; Gibbs, John; Kelley, Michael J; Youngblood, Richard A; Alexander, Mason; Roget, Gisele G; Williams, Raffi; Heredia, Evonne G; Wolfson, Len; Coressel, Jacie; Gruson, Barbara; Petty, Timothy J; Bacon, James A; Bass, Deana; Beckles, Angela L; Greenwood, Sheila M; Fitzpatrick, Nora S; Delahoyde, Abigail M; Rackleff, Neal J; Burley, Michael N; Bourne, Christopher M; Woll Jr, David C; Bright, Michael R; Nason, Michael C; Cowan Jr., Chad; Hipp, Van D; Brown, Christina M; Gormley, Joseph M; Eagles, David T; Van Dam, Katelyn M; Bowes, Robert B; Ludlow, Ashley; Holderfield, Stephanie A; Kurtz, R. Hunter; McCall, Drew A; Barton, Victoria L; Demarzo, Benjamin E  
**Subject:** Ethics Briefing

Topic: Federal Advisory Committee Act (FACA)

**From:** Shuford, Campbell - OSEC, Washington, DC  
**Sent:** 18 Jul 2017 23:18:45 +0000  
**To:** Hooper, Bryan - RD, Washington, DC;kathleen.klink@va.gov;Ja'Ron.k.smith@who.eop.gov;john.a.zadrozny@who.eop.gov;peter.j.white@who.eop.gov;Sharon\_E\_BomerLauritsen@ustr.eop.gov;Julia\_Doherty@ustr.eop.gov;holly.turner@sba.gov;eric.jones@sba.gov;nathan.miller@sba.gov;susan.s.whittington@usace.army.mil;joe.manous@usace.army.mil;robyn.s.colosimo.civ@mail.mil;jennifer.a.moyer@usace.army.mil;garnet.hanly@fcc.gov;zachary.ross@fcc.gov;Michele.Wu-Bailey@fcc.gov;maryclaire.york@fcc.gov;daniel.kahn@fcc.gov;michael.ray@fcc.gov;efren.hernandez@uscis.dhs.gov;jennifer\_wagner\_bell@omb.eop.gov;nora\_stein@omb.eop.gov;kipp.kranbuhl@treasury.gov;jodie.harris@treasury.gov;donovana@cfdi.treas.gov;palmer.wayne.d@dol.gov;packer.shawn.m@dol.gov;Barton, Victoria L;Joy, Johnson P;Gaines, Ralph H;nantaisJD@state.gov;crowells@state.gov;Marcella Szymanski (State);WintonAS@state.gov;michael.chamberlain@ed.gov;kim.ford@ed.gov;heather.whitaker@ed.gov;rflfleisch@nsf.gov;soconnor@nsf.gov;dokamuro@nsf.gov;roger.jarrell@hq.doe.gov;bennett.tate@epa.gov;brown.byron@epa.gov;winter.n.casey@ostp.eop.gov;deerin\_s\_babb-brott2@ostp.eop.gov;gerald\_l\_epstein@ostp.eop.gov;anjali.n.tripathi@ostp.eop.gov;neha\_dalal@cea.eop.gov;tmorris@hrsa.gov;andre.chappel@hhs.gov;cchen@hrsa.gov;mgoodman@hrsa.gov;rsaunders@hrsa.gov;alopata@hrsa.gov;Flamm, Eric;ritu.nalubola@fda.hhs.gov;donald.prater@fda.hhs.gov;rebecca.buckner@fda.hhs.gov;ebanstad@doc.gov;michael.dougherty@hq.dhs.gov;tsquinn@usgs.gov;Davis, Rich - RD, Washington, DC;McLean, Christopher - RD, Washington, DC;michelle.oswald@cms.hhs.gov;darci.graves@cms.hhs.gov;cara.james@cms.hhs.gov;raymond.limon@doi.gov;kara.l.mckee@who.eop.gov;Jiron, Dan - OSEC, Washington, DC;Jackson, Yvette - OSEC, Washington, DC;Grahm, David - OGC;sanjay.koyani@hhs.gov;Parker, Chad - RD, Washington, DC;Gibbs, John;richard\_cardinale@ios.doi.gov;Terrell, Tina J -FS;Karen.Sanders@va.gov;Boswell, Kristi - OSEC, Washington, DC;Adcock, Rebeckah - OSEC, Washington, DC  
**Subject:** AGRPTF Workforce Work Group Meeting

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